

2015

**ILLINOIS  
POWER AGENCY**



**Anthony Star  
Director**

**[ELECTRICITY PROCUREMENT PLAN]**

Prepared in accordance with the Illinois Power Agency and Illinois Public Utilities Acts  
September 29, 2014

**Illinois Power Agency**  
**2015 Electricity Procurement Plan**

Prepared in accordance with the  
Illinois Power Agency and Illinois Public Utilities Act

## Table of Contents

<b>1</b>	<b>Executive Summary .....</b>	<b>1</b>
1.1	Power Procurement Strategy.....	1
1.2	Renewable Energy Resources.....	3
1.3	Energy Efficiency as a Supply Resource .....	5
1.4	Incremental Energy Efficiency .....	5
1.5	The Action Plan .....	5
<b>2</b>	<b>Legislative/Regulatory Requirements of the Plan .....</b>	<b>7</b>
2.1	IPA Authority.....	7
2.2	Procurement Plan Development and Approval Process.....	7
2.3	Procurement Plan Requirements.....	8
2.4	Standard Product Procurement and Load-Following Products .....	9
2.5	Renewable Portfolio Standard.....	9
2.6	Distributed Generation Resources Standard .....	10
2.7	Energy Efficiency Resources .....	12
2.8	Demand Response Products.....	13
2.9	Clean Coal Portfolio Standard.....	13
<b>3</b>	<b>Load Forecasts.....</b>	<b>15</b>
3.1	Statutory Requirements .....	15
3.2	Summary of Information Provided by Ameren Illinois .....	15
3.2.1	Macroeconomics.....	18
3.2.2	Weather .....	19
3.2.3	Switching.....	19
3.2.4	Load Shape and Load Factor .....	21
3.3	Summary of Information Provided by ComEd .....	22
3.3.1	Macroeconomics.....	25
3.3.2	Weather .....	25
3.3.3	Switching.....	25
3.3.4	Load Shape and Load Factor .....	26
3.4	Sources of Uncertainty in the Load Forecasts .....	28
3.4.1	Overall Load Growth.....	28
3.4.2	Weather .....	29
3.4.3	Load Profiles.....	29
3.4.4	Municipal Aggregation.....	30
3.4.5	Individual Switching.....	31
3.4.6	Hourly Billed Customers.....	32
3.4.7	Energy Efficiency.....	32
3.4.8	Demand Response .....	32
3.4.9	Emerging Technologies .....	32
3.5	Recommended Load Forecasts .....	32
3.5.1	Base Cases .....	32
3.5.2	High and Low Excursion Cases .....	33
<b>4</b>	<b>Existing Resource Portfolio and Supply Gap .....</b>	<b>35</b>
4.1	Ameren Illinois Resource Portfolio .....	36
4.2	ComEd Resource Portfolio .....	37
<b>5</b>	<b>MISO and PJM Resource Adequacy Outlook and Uncertainty .....</b>	<b>40</b>
5.1	Resource Adequacy Projections .....	40
5.2	Locational Resource Adequacy Needs .....	43
<b>6</b>	<b>Managing Supply Risks .....</b>	<b>44</b>
6.1	Risks .....	44

6.1.1	Volume Risk.....	45
6.1.2	Price Risk.....	45
6.1.3	Hedging Imperfections.....	45
6.2	Tools for Managing Supply Risk.....	45
6.2.1	Types of Supply Hedges.....	46
6.2.1.1	Unit-Specific Hedges.....	46
6.2.1.2	Unit-Independent Hedges.....	46
6.2.2	Suitability of Supply Hedges.....	47
6.2.3	Options as a Hedge on Load Variability.....	47
6.3	Tools for Managing Surpluses and Portfolio Rebalancing.....	48
6.4	Purchased Electricity Adjustment Overview.....	49
6.5	Estimating Supply Risks in the IPA’s Historic Approach to Portfolio Management.....	50
6.5.1	Historic Strategies of the IPA.....	50
6.5.2	Measuring the Cost and Uncertainty Impacts of Risk Factors.....	51
6.6	Consideration of a Full Requirements Procurement.....	52
6.6.1	Experience in Other Jurisdictions.....	55
6.6.2	Cost and Risk of Full Requirements Contracting.....	57
6.6.2.1	New Jersey Full Requirements Price Premiums.....	59
6.6.2.2	Price Premium Levels in Pennsylvania.....	61
6.6.2.3	Review of Analysis from 2014 Procurement Plan.....	62
6.6.2.4	NorthBridge Alternative Analysis to the 2014 Plan Full Requirements Modeling.....	62
6.6.2.5	Summary of Various Approaches to Quantify the Costs of Full Requirements Procurement.....	63
6.6.2.6	The Cost of Implementing Full Requirements Procurement.....	63
6.6.2.7	How Much do Customers Value Price Insurance?.....	64
6.6.3	ICEA Pilot Program Proposal.....	66
6.7	Demand Response as a Risk Management Tool.....	67
<b>7</b>	<b>Resource Choices for the 2015 Procurement Plan.....</b>	<b>68</b>
7.1	Energy Efficiency as a Supply Resource (“EEAASR”).....	68
7.1.1	EEAASR Background.....	68
7.1.2	EEAASR Principles.....	68
7.1.3	EEAASR Procurement Proposal.....	70
7.1.4	EEAASR Procurement Issues to Resolve.....	71
7.1.5	EEAASR Alternative Proposal.....	72
7.2	Incremental Energy Efficiency.....	72
7.2.1	Incremental Energy Efficiency in Previous Plans.....	72
7.2.2	“Duplicative” or “Competing” Programs – Guidance from Docket No. 13-0546.....	73
7.2.3	2014 Workshops.....	74
7.2.4	Third Party Bid Review – Collaboration on Evaluation.....	78
7.2.5	Ameren Illinois.....	79
7.2.5.1	Ameren Illinois Bid Review Process.....	80
7.2.5.2	Small Business Direct Install – Demand Control Ventilation.....	80
7.2.5.3	Competing Residential Behavioral Modification Programs.....	81
7.2.5.4	Ameren Illinois Requested Determinations.....	82
7.2.6	ComEd.....	83
7.2.6.1	ComEd Bid Review Process.....	84
7.2.6.2	Commercial LED Program.....	84
7.2.6.3	Public School Direct Install Program.....	84
7.2.6.4	Commercial Behavioral Program.....	84
7.2.6.5	ComEd Review of “Competitive” Programs.....	85
7.2.6.6	ComEd Requested Determination.....	85
7.3	Procurement Strategy.....	85
7.4	Indicative Quantities and Types of Products to be Purchased.....	87
7.4.1	Ameren Illinois.....	88
7.4.1.1	Ameren Illinois Procurement Delivery Years 2015 - 2020.....	88

7.4.1.2	Delivery Year + 3 and Delivery Year + 4 (2018-2019 and 2019-2020).....	90
7.4.2	ComEd .....	91
7.4.2.1	ComEd Procurement Delivery Years 2015 – 2020 .....	91
7.4.2.2	Delivery Year + 3 and Delivery Year + 4 (2018-2019 and 2019-2020).....	93
7.5	Ancillary Services, Transmission Service and Capacity Purchases.....	93
7.5.1	Ancillary Services and Transmission Service .....	93
7.5.2	Capacity Purchases.....	93
7.6	Demand Response Products.....	94
7.7	Clean Coal.....	95
7.7.1	FutureGen 2.0 .....	95
7.7.2	Sargas .....	95
7.8	Summary of Strategy for the 2015 Procurement Plan.....	97
<b>8</b>	<b>Renewable Resources Availability and Procurement .....</b>	<b>99</b>
8.1	Current Utility Renewable Resource Supply and Procurement .....	100
8.1.1	Ameren Illinois.....	100
8.1.2	ComEd .....	102
8.2	LTPPA Curtailment.....	102
8.2.1	Impact of Budget Cap .....	102
8.3	Alternative Compliance Payments.....	104
8.3.1	Use of Hourly ACPs Held by the Utilities.....	104
8.3.1.1	Governing Principles .....	104
8.3.1.2	Draft 2015 Procurement Plan Distributed Generation Proposed Options .....	105
8.3.2	Distributed Generation Procurement Proposal.....	106
8.3.2.1	Products to be Procured .....	107
8.3.2.2	Procurement Process .....	107
8.3.2.3	Key Contract Terms .....	108
8.3.2.4	Credit Requirements and Bidder/Supplier Fees .....	109
8.3.2.5	Aggregators .....	109
8.3.3	Use of ACPs Held by the IPA .....	110
<b>9</b>	<b>Procurement Process Design.....</b>	<b>112</b>
9.1	Contract Forms .....	113
9.2	IPA Recovery of Procurement Expenses.....	114
9.3	Second Procurement Event.....	115
9.4	Informal Hearing .....	116
<b>Appendices.....</b>		<b>117</b>
Appendix A.	Regulatory Compliance Index.....	117
Appendix B.	Ameren Illinois Load Forecast .....	117
Appendix C.	ComEd Load Forecast.....	117
Appendix D.	Ameren Illinois Load Forecast and Supply Portfolio by Scenario .....	117
Appendix E.	ComEd Load Forecast and Supply Portfolio by Scenario .....	118
Appendix F.	Estimation of Price Premium from New Jersey .....	118

Appendices are available separately at:

[www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx)

## Tables

Table 1-1: Summary of Energy Hedging Strategy.....	2
Table 1-2: Summary of Capacity Hedging Strategy.....	3
Table 1-3: Summary of Procurement Plan Recommendations Based on July 15, 2014 Utility Load Forecast (Quantities to be Adjusted Based on the March and July 2015 Load Forecasts):.....	4
Table 3-1: Load Multipliers in Ameren Illinois Excursion Cases .....	19
Table 3-2: Representative ARES Fixed Price Offers (Offers without a premium renewable component) and Utility Price to Compare .....	32
Table 6-1: Estimates of Full Requirement Premiums.....	59
Table 6-2: Premium for Price Insurance Derived from New Jersey Auction Data.....	60
Table 6-3: Summary of Price Premia from 2014 Report.....	62
Table 6-4: Alberta Survey: Pricing Scenarios – Willingness to Accept Volatility.....	65
Table 6-5: Alberta Survey: Price and Volatility.....	65
Table 7-1: Section 16-111.5B Programs From Prior IPA Procurement Plans .....	73
Table 7-2: Ameren Illinois Energy Efficiency Offerings .....	79
Table 7-3: ComEd Energy Efficiency Offerings .....	83
Table 7-4: Summary of Energy Hedging Strategy.....	86
Table 7-5: Summary of Capacity Hedging Strategy.....	87
Table 7-6: Ameren Illinois April Procurement, Delivery Year 2015-2016 Preliminary Volumes* .....	88
Table 7-7: Ameren Illinois September Procurement, November-May of Delivery Year 2015 - 2016, Preliminary Volumes* .....	89
Table 7-8: Ameren Illinois April Procurement, Delivery Year +1 (2016-2017), Preliminary Volumes* .....	89
Table 7-9: Ameren Illinois April Procurement, Delivery Year + 2 (2017-2018), Preliminary Volumes* .....	90
Table 7-10: ComEd March Procurement, Delivery Year 2015-2016, Preliminary Volumes* .....	91
Table 7-11: ComEd September Procurement, Nov-May of Delivery Year 2015-2016, Preliminary Volumes* ..	92
Table 7-12: ComEd April Procurement, Delivery Year +1 (2016-2017), Preliminary Volumes*.....	92
Table 7-13: ComEd April Procurement, Delivery Year + 2 (2017-2018), Preliminary Volumes*.....	93
Table 7-14: Summary of Procurement Plan Recommendations Based on July 15, 2014 Utility Load Forecast (Quantities to be Adjusted Based on the March and July 2015 Load Forecast):.....	98
Table 8-1: Ameren Illinois's Existing RPS Contracts vs. RPS Requirements.....	101
Table 8-2: ComEd's Existing RPS Contracts vs. RPS Requirements.....	102
Table 8-3: Required Reductions (Curtailments) of Long-term Renewable Contracts (LTPPAs) to Meet IPA Act Spending Cap, Ameren Illinois.....	103
Table 8-4: Required Reductions (Curtailments) of Long-Term Renewable Contracts (LTPPAs) to Meet IPA Act Spending Cap, ComEd.....	103
Table 8-5: RERF Balance .....	111

**Figures**

Figure 3-1: Ameren Illinois Load Breakdown, Delivery Year 2015-2016 .....16

Figure 3-2: Ameren Illinois Load by Delivery Year .....17

Figure 3-3: Ameren Illinois Eligible Retail Load\* by Month, Delivery Year 2015-2016 .....17

Figure 3-4: Ameren Illinois Annual Load by Delivery Year .....19

Figure 3-5: Utility Load Retention in Ameren Illinois Forecasts .....20

Figure 3-6: Utility Supply Obligation by Delivery Year in Ameren Illinois Forecasts.....21

Figure 3-7: Sample Daily Load Shape, Summer 2015 in Ameren Illinois Forecasts .....21

Figure 3-8: Sample Daily Load Shape, Spring 2016 in Ameren Illinois Forecasts .....22

Figure 3-9: Utility Load Factor by Delivery Year in Ameren Illinois Forecasts.....22

Figure 3-10: ComEd Composition of Eligible Customers Weather Normal Sales Volumes, Delivery Year 2015-2016 .....23

Figure 3-11: ComEd Composition of Eligible Customers Weather Normal Sales Volumes by Delivery Year.....24

Figure 3-12: ComEd Eligible Load by Month, Delivery Year 2015-2016 .....24

Figure 3-13: Weather Impacts in ComEd Forecasts .....25

Figure 3-14: Utility Supply Obligation in ComEd Forecasts.....26

Figure 3-15: Sample Daily Load Shape, Summer 2015 in ComEd Forecasts.....27

Figure 3-16: Sample Daily Load Forecast, Spring 2016 in ComEd Forecasts.....27

Figure 3-17: Utility Load Factor in ComEd .....28

Figure 3-18: Coefficient of Variation of Daily Peak-Period Loads .....29

Figure 3-19: Example of Over- and Under-Hedging of Hourly Load .....30

Figure 3-20: Distribution of Municipal Aggregation Contract Expirations .....31

Figure 3-21: Comparison of Ameren Illinois and ComEd High and Low Forecasts for Delivery Year 2015-2016 .....33

Figure 4-1: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - Expected Load Forecast ....36

Figure 4-2: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - High Load Forecast.....37

Figure 4-3: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - Low Load Forecast.....37

Figure 4-4: ComEd's On-Peak Supply Gap - June 2015-May 2020 period - Expected Load Forecast.....38

Figure 4-5: ComEd's On-Peak Supply Gap - June 2015-May 2020 Period - High Load Forecast.....38

Figure 4-6: ComEd's On-Peak Supply Gap - June 2014-May 2019 Period - Low Load Forecast.....39

Figure 5-1: PJM RPM Capacity Price for Delivery Years 2012-2017 .....41

Figure 5-2: PJM NERC Projected Capacity Supply and Demand for Delivery Years 2014-2019.....41

Figure 5-3: MISO NERC Projected Capacity Supply and Demand for the Delivery Years 2014-2019.....42

Figure 6-1: Purchased Electricity Adjustments in Cents/kWh, June 2011 – June 2014.....50

Figure 6-2: ComEd Zone Monthly Load-Weighted Electricity Prices - 10-Year Average and Three Selected Years.....52

Figure 6-3: ComEd Zone Spot Price Ratios - 10-Year Average and Selected Years .....52

Figure 6-4: Fraction of Ohio Utility Customers Switching to Competitive Providers.....57

Figure 6-5: Identifying the Full Requirements "Insurance Premium" .....58

Figure 6-6: Residential Compensation .....61

**Illinois Power Agency**  
**2015 Electricity Procurement Plan**

# 1 Executive Summary

This is the seventh electricity and renewable resource procurement plan (the “Plan,” “Procurement Plan,” or “2015 Procurement Plan”) prepared by the Illinois Power Agency (“IPA” or “Agency”) under the authority granted to it under the Illinois Power Agency Act (“IPA Act”) and as further regulated by the Illinois Public Utilities Act (“PUA”). Chapter 2 of this Plan describes the specific legislative authority and requirements to be included in any such plan including from previous orders of the Illinois Commerce Commission (“Commission” or “ICC”).

The Plan addresses the provision of electricity and renewable resource supply for the “eligible retail customers” of Ameren Illinois Company (“Ameren Illinois”) and Commonwealth Edison (“ComEd”) as defined in Section 16-111.5(a) of the PUA, who generally are residential and small commercial fixed price customers who have not chosen service from an alternate supplier. The Plan considers a 5-year planning horizon that begins with the 2015-2016 delivery year and lasts through the 2019-2020 delivery year.

The 2014 Procurement Plan was approved by the Commission in Docket No. 13-0546.<sup>1</sup> That plan recommended a return to the procurement of electricity after no procurement was conducted in 2013, and a number of refinements to the procurement process including an updated hedging strategy, smaller procurement blocks and a second procurement in September, 2014. It was the second plan that included incremental energy efficiency programs as mandated by Section 16-111.5B of the PUA.

This Plan recommends a refinement of the procurement strategy for electricity adopted for 2014 (Chapter 7). This strategy relies on the IPA’s analysis of the load forecast scenarios (Chapter 3), the position of the supply portfolio (Chapter 4), and the IPA’s analysis of the risks associated with serving electric load and various factors of power procurement (Chapter 6). In response to a specific directive from the Commission in the approval of last year’s Plan, that analysis of risks carefully examines the concept of the Agency procuring full requirements products, rather than the IPA’s traditional approach of procuring standard blocks of power. Once again, the IPA concludes that a full requirements approach in lieu of standard blocks does not best serve the interests of the eligible retail customers that the IPA is directed by the General Assembly to serve. The Plan includes a proposal to conduct a procurement of energy efficiency as a supply resource for delivery starting in the summer of 2016 (Chapter 7). The Plan also recommends a procurement of Solar Renewable Energy Credits (“SRECs”) and Renewable Energy Credits (“RECs”) from distributed generation resources (Chapter 8).

## 1.1 Power Procurement Strategy

The Plan proposes to continue using the risk management and procurement strategy that the IPA has historically utilized: hedging load by procuring on and off-peak blocks of forward energy in a three-year laddered approach. While the IPA again this year investigated alternative strategies, such as full requirement contracts and use of options, the IPA believes the continuation of its previous (tested) risk management strategy is the most prudent, most reasonable, and the most likely to meet its statutorily mandated objective to “[d]evelop electricity procurement plans to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability.”<sup>2</sup>

The proposed hedging strategy, in the short term (prompt delivery year), is designed to manage the risk of load uncertainty resulting from the possibility of large blocks of load returning to the utilities because of municipalities choosing not to continue their aggregation programs. As described in detail in Chapter 7, based

---

<sup>1</sup> While the 2014 Procurement Plan was approved in the Final Order in Docket No. 13-0546 on December 18, 2013, the Renewables Suppliers were granted a rehearing on issues related to the curtailment of long-term power purchase agreements for renewable resources and the Order on Rehearing was approved on June 17, 2014.

<sup>2</sup> 20 ILCS 3855/1-20(a)(1).

on the analysis of the costs of procurement in Chapter 6 and supply shortfalls identified in Chapter 4, the IPA recommends a refinement of the procurement approach adopted in 2014 for use in the procurement of power for delivery year 2015-2016 and beyond.

Consistent with the 2014 Plan, the IPA also recommends procurement of energy in blocks of 25MW. The risk management strategy will continue to bifurcate the first delivery year into periods with different hedging levels—with June hedged at 100% of average load, July and August hedged to 106% of average on-peak load and 100% of average off-peak load, September and October hedged to 100% of average load and the balance of the year hedged to 75% of average load at the time of the April procurement event. The IPA recommends that the Commission pre-approve a September procurement event, which would bring the hedging level for the balance of the first delivery year (November through May) to the fully hedged level (100% of load).

Consistent with the 2014 Plan, the IPA recommends hedging 50% of the expected load for the second delivery year and 25% of the expected load for the third delivery year. The IPA, for this Plan, recommends the procurement of half of these volumes in the April 2015 procurement event and the balance in the September 2015 procurement event.

The Agency also recommends the procurement of energy efficiency as a supply resource for delivery starting in June 2016. This proposed procurement is intended to reduce the overall cost of procuring supply for eligible retail customers.

The IPA continues to recommend that capacity, ancillary services, load balancing services, and transmission services be purchased, as they are now, by Ameren Illinois from the MISO marketplace and by ComEd from PJM's.

Additionally, the IPA recommends purchasing capacity to satisfy a portion of the capacity requirement for Ameren Illinois for the second delivery year. The IPA recommends a September 2015 procurement event for at least 50% of the forecast requirement for the second delivery year and potentially, subject to the consensus among the IPA, ICC Staff, and Procurement Monitor, at least 25% of the forecast requirement for the third delivery year.

The following tables summarize the IPA's proposed hedging strategy:

**Table 1-1: Summary of Energy Hedging Strategy**

April 2015 Procurement			September 2015 Procurement		
June 2015-May 2016 (Upcoming Delivery Year)	Upcoming Delivery Year+1	Upcoming Delivery Year+2	November 2015-May 2016	Upcoming Delivery Year + 1	Upcoming Delivery Year + 2
June 100% peak and off peak July and Aug. 106% peak, 100% off peak Sep. and Oct. 100% peak and off peak Nov. - May 75% peak and off peak	25%	12.5%	100%	25%	12.5%

**Table 1-2: Summary of Capacity Hedging Strategy**

	<b>June 2015-May 2016 (Upcoming Delivery Year)</b>	<b>Upcoming Delivery Year + 1</b>	<b>Upcoming Delivery Year + 2</b>
Ameren Illinois	100% MISO Auction*	50% RFP in Sep. 2015	25% RFP in Sep. 2015**
ComEd***	100% PJM RPM Auctions	100% PJM RPM Auctions	100% PJM RPM Auctions

\* MISO Auction is expected to clear in April 2015.

\*\* Subject to the consensus among the IPA, Staff, and Procurement Monitor.

\*\*\* PJM RPM Base Residual Auctions for 2015-16, 2016-17 and 2017-18 have already cleared; although there may be incremental auctions for additional capacity needs they should have little impact on the PJM capacity prices for those years.

## 1.2 Renewable Energy Resources

The load forecasts supplied by the utilities on July 15, 2014 indicate that existing renewable energy resources under contract do not meet or exceed the Renewable Portfolio Standard obligations for solar resources or distributed generation for eligible retail customers. Accordingly, the IPA recommends conducting procurement events for solar RECs using the renewable resources budget and for distributed generation RECs using hourly ACP funds. Those proposals are discussed in more detail in Chapter 8.

While it is highly unlikely that the statutorily mandated rate caps for the renewable resources budget will be exceeded in the 2015-16 delivery year for either utility, the IPA recommends that the Commission pre-approve a curtailment of the long-term power purchase agreements that were entered into as part of the 2010 procurement should the utility load forecast updates in Spring 2015 indicate that a curtailment is necessary. This is a similar approval process as was adopted in last year’s plan. Given that the IPA is planning a procurement of DG resources using collected hourly ACP funds, the IPA recommends the hourly ACP funds available for that procurement be reduced by the amount needed to ensure full payment of any 2014-2015 curtailed RECs. In addition should a curtailment of the long-term power purchase agreements be necessary for the 2015-2016 delivery year, the amount of funds available for the DG procurement be likewise adjusted.

Table 1-3 summarizes the IPA’s proposed supply-side procurements as described in this Plan:

**Table 1-3: Summary of Procurement Plan Recommendations Based on July 15, 2014 Utility Load Forecast (Quantities to be Adjusted Based on the March and July 2015 Load Forecasts):**

A M E R E N	Delivery Year	Energy	Capacity	Renewable Resources	Ancillary Services
	2015-16	Up to 875MW forecasted requirement (April Procurement)	100% direct purchase from MISO capacity market	One-year SRECs procurement up to 30.2 GWh	Will be purchased from MISO
		Up to 275 MW additional forecasted requirement (September Procurement)		Five-year DG REC procurement using hourly ACP funds up to 6.5 GWh  No RPS procurement or sales for other resources, target exceeded	
	2016-17	Up to 200MW forecasted requirement (April Procurement)	50% solicited via bilateral September RFP	No RPS procurement or sales: target exceeded (except for DG using hourly ACP funds)	Will be purchased from MISO
		Up to 200MW forecasted requirement (September Procurement)			
	2017-18	Up to 150MW forecasted requirement (April Procurement)	25% solicited via bilateral RFP subject to consensus	No RPS procurement: shortage of 94 GWh, revisit next year	Will be purchased from MISO
		Up to 125MW forecasted requirement (September Procurement)			
2018-19	No energy procurement required	No further action at this time.	No RPS procurement: shortage of 457 GWh, revisit next year	Will be purchased from MISO	
2019-20	No energy procurement required	No further action at this time	No RPS procurement: shortage of 564 GWh, revisit next year	Will be purchased from MISO	
C O M E D	Delivery Year	Energy	Capacity	Renewable Resources	Ancillary Services
	2015-16	Up to 1,950MW forecasted requirement (April Procurement)	Direct purchase from PJM capacity market	One-year SRECs procurement up to 49.8 GWh	Will be purchased from PJM
		Up to 550MW additional forecasted requirement (September Procurement)		Five- year DG REC procurement using hourly ACP funds up to 13.2 GWh.  No RPS procurement or sales for other resources, target exceeded	
	2016-17	Up to 375MW forecasted requirement (April Procurement)	Direct purchase from PJM capacity market	No RPS procurement: shortage of 120GWh, revisit next year	Will be purchased from PJM
		Up to 375MW forecasted requirement (September Procurement)			
	2017-18	Up to 175 MW forecasted requirement (April Procurement)	Direct purchase from PJM capacity market	No RPS procurement: shortage of 428GWh, revisit next year	Will be purchased from PJM
		Up to 200MW forecasted requirement (September Procurement)			
2018-19	No energy procurement required	Direct purchase from PJM capacity market	No RPS procurement: shortage of 888GWh, revisit next year	Will be purchased from PJM	
2019-20	No energy procurement required	Direct purchase from PJM capacity market	No RPS procurement: shortage of 1,124GWh, revisit next year	Will be purchased from PJM	

### **1.3 Energy Efficiency as a Supply Resource**

After examining the concept of energy efficiency as a supply resource in the draft 2014 Procurement Plan, and after conducting a workshop and receiving written comments early in 2014, the IPA is proposing a procurement of energy efficiency as a supply resource. The proposal is for the procurement for “super-peak” summer weekday blocks, as discussed in more detail in Section 7.1. To work through potential challenges and allow the market to properly organize, the Agency is proposing that the procurement be held in late 2015, for delivery starting in 2016, and to ensure that the procurement is structured to lower the overall supply portfolio cost. In the alternative the IPA also recommends consideration of a strategy that would update the Section 16-111.5B third-party RFP process to accomplish a comparable result.

### **1.4 Incremental Energy Efficiency**

This plan is the third year of inclusion of incremental energy efficiency programs pursuant to Section 16-111.5B of the Public Utilities Act. The IPA recommends inclusion of the programs submitted by the utilities that have passed the Total Resource Cost and have not been determined to be duplicative of other programs as discussed in Section 7.2. The IPA further recommends the approval of the consensus items from the Staff-led workshops held earlier this year.

### **1.5 The Action Plan**

In this plan, the IPA recommends the following items for ICC action:

1. Approve the base case load forecasts of ComEd and Ameren Illinois as submitted in July 2014.
2. Require the utilities to provide an updated March 13, 2015 forecast which will be pre-approved by the ICC in this docket subject to the March 2015 consensus of each utility, the IPA, the ICC Staff, and the Procurement Monitor.
3. Pre-approve the July 2015 base case load forecast for the purpose of procuring the target energy volumes for ComEd and Ameren Illinois, and the target capacity amount for Ameren Illinois in September, subject to the review and consensus of the IPA, the ICC Staff, and the Procurement Monitor.
4. Approve two energy procurement events scheduled for April 2015 and September 2015. The energy amounts to be procured in April will be determined by the IPA based on the updated March 2015 load forecast and in accordance with the hedging levels stated in this Plan and as ultimately approved by the ICC in this docket. The energy amounts (and capacity for Ameren Illinois) to be procured in September will be determined by the IPA based on the July 2015 expected load forecast developed by each of Ameren Illinois and ComEd.
5. Require the utilities to expand the July 2015 forecast to include the November 2015 to May 2016 period. The addition of the November 2015 through May 2016 load forecast will have no bearing on renewable curtailment decisions, if any.
6. Approve continued procurement by ComEd and Ameren Illinois of capacity, network transmission service and ancillary services from their respective RTO for the 2015-2016 delivery year.
7. Approve a procurement of capacity for Ameren Illinois in a quantity of at least 50% of the forecast requirement for the second delivery year and a contingent procurement of at least 25% of forecasted requirements for the third delivery year.
8. Approve pro-rata curtailment of ComEd and Ameren Illinois’s Long-Term Power Purchase Agreements for renewable energy in the unlikely event that the updated March 2015 expected load forecast indicates that such a curtailment is necessary. This forecast will form the basis for pro-rata curtailment of long term renewable contracts assuming consensus is reached among the parties identified in Item 2 above. Otherwise, the July 2014 forecast will form the basis for curtailment.

9. Approve a Spring 2015 procurement of SRECs for the prompt delivery year to allow the utilities to meet their photovoltaic RPS requirement. The volume for the procurement will be determined based upon the "Remaining Target" quantities from the utilities' March, 2015 load forecasts and limited to the funds available according to the update of Renewable Resources Budgets.
10. Approve a September 2015 procurement of distributed generation RECs using already collected hourly ACP funds.
11. Approve a procurement of energy efficiency as a supply resource to lower the overall cost of supply starting in 2016. In the alternative, the IPA also recommends consideration of a strategy that would update the Section 16-111.5B third-party RFP process to accomplish a comparable result.
12. Approve the consensus items from the ICC staff-led workshops on Section 16-111.5B.
13. Approve Section 16-111.5B incremental energy efficiency programs.
14. Approve the recommendations to improve the procurement event process.

The Illinois Power Agency respectfully submits this Procurement Plan, which the IPA believes is compliant with all applicable law to the Commission, and requests Commission approval of the Plan as contained herein and summarized above.

## 2 Legislative/Regulatory Requirements of the Plan

This section of the 2015 Procurement Plan describes the legislative and regulatory requirements applicable to the Agency's annual Procurement Plan. This includes compliance with previous Commission Orders. A Regulatory Compliance Index, Appendix A, provides a complete cross-index of regulatory/legislative requirements and the specific sections of this plan that address each requirement identified.

### 2.1 IPA Authority

The Illinois Power Agency ("IPA", or "Agency") was established in 2007 by Public Act 95-0481 in order to ensure that ratepayers, specifically customers in service classes that have not been declared competitive and who take service from the utility's bundled rate ("eligible retail customers"),<sup>3</sup> benefit from retail and wholesale competition. The objective of the Act was to improve the process to procure electricity for those customers.<sup>4</sup> In creating the IPA, the General Assembly found that Illinois citizens should be provided "adequate, reliable, affordable, efficient, and environmentally-sustainable electric service at the lowest, total cost over time, taking into account benefits of price stability."<sup>5</sup> The General Assembly also stated "investment in energy efficiency and demand-response measures, and to support development of clean coal technologies and renewable resources" as additional goals.<sup>6</sup>

Each year, the IPA must develop a "power procurement plan" and conduct a competitive procurement process to procure supply resources as identified in the final procurement plan, as approved pursuant to Section 16-111.5 of the Public Utilities Act ("PUA").<sup>7</sup> The purpose of the power procurement plan is to secure the electricity commodity and associated transmission services to meet the needs of eligible retail customers in the service areas of Commonwealth Edison Company ("ComEd") and Ameren Illinois Company ("Ameren Illinois").<sup>8</sup> The Illinois Power Agency Act ("IPA Act") directs that the procurement plan be developed and the competitive procurement process be conducted by "experts or expert consulting firms," respectively known as the "Procurement Planning Consultant" and "Procurement Administrator."<sup>9</sup> The Illinois Commerce Commission ("Commission") is tasked with approval of the plan and monitoring of the procurement events through a Commission-hired "Procurement Monitor."<sup>10</sup>

### 2.2 Procurement Plan Development and Approval Process

Although the procurement planning process is ongoing, incorporating stakeholder input and lessons from past proceedings, the formal statutory timeline for this 2015 Procurement Plan began on July 15, 2014. On that date, each Illinois utility that procures electricity through the IPA submitted load forecasts to the Agency. These forecasts – which form the backbone of the Procurement Plan and which are covered in Sections 3.2 and 3.3 in greater detail – cover a five-year planning horizon and include hourly data representing high, low, and expected scenarios for the load of the eligible retail customers. Prior to the receipt of these forecasts, the IPA held informal workshops on full requirements products, distributed generation, and energy efficiency as a supply resource. The IPA then solicited and received feedback on specific questions after each workshop, and has used the input received from stakeholders in the preparation of this Plan.<sup>11</sup>

---

<sup>3</sup> 220 ILCS 5/16-111.5(a).

<sup>4</sup> 20 ILCS 3855/1-5(2); 3855 /1-5(3); 3855/1-5(4).

<sup>5</sup> 20 ILCS 3855/1-5(1).

<sup>6</sup> 20 ILCS 3855/1-5(4).

<sup>7</sup> 20 ILCS 3855/1-20(a)(2), 3855/1-75(a).

<sup>8</sup> Docket 11-0660, Final Order dated December 21, 2011 at 1. Although the IPA must create a procurement plan for ComEd and Ameren Illinois, the IPA must also create a procurement plan for MidAmerican Energy Company if MidAmerican elects to opt into the IPA procurement process. (See 20 ILCS 3855/1-20(a)(1).) MidAmerican has not made such an election at this time.

<sup>9</sup> 20 ILCS 3855/1-75(a)(1), 3855/1-75(a)(2).

<sup>10</sup> 220 ILCS 5/16-111.5(b), (c)(2).

<sup>11</sup> The questions and responses from stakeholders are available on the IPA website at: [www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx).

Next, the IPA prepared a draft Procurement Plan. On August 15, that Plan was made available for public review and comment. The Public Utilities Act provides for a 30-day comment period starting on the day the IPA releases its draft plan. Because the 30<sup>th</sup> day was on a Sunday, the comment period for this plan closed on Monday September 15, 2014. During the 30-day comment period, the IPA held one public hearing within each utility's service area for the purpose of receiving public comment on the procurement plan; those public hearings were on September 3 and 10, 2014 in Chicago and Springfield, respectively. Within fourteen days following the end of the 30-day review period (*i.e.*, no later than September 29, 2014), the IPA filed this revised Procurement Plan with the Commission for approval. Objections to this Plan must be filed with the Commission within five days after the filing of the Plan;<sup>12</sup> typically, the Administrative Law Judge sets the dates for Responses and Replies to Objections by Ruling shortly after the docket opens. The Commission must enter an order confirming or modifying the Plan within 90 days after it is filed by the IPA, which this year will be Sunday, December 28, 2014 (leading to a Monday, December 29, 2014 deadline). The current ICC calendar indicates the last scheduled meeting prior to that deadline is on Tuesday, December 23, 2014.

The Commission approves the Procurement Plan, including the load forecast used in the Plan, if the Commission determines that "it will ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability."<sup>13</sup>

### 2.3 Procurement Plan Requirements

At its core, the Procurement Plan consists of three pieces: (1) a forecast of how much energy (and in some cases capacity) is required by eligible retail customers; (2) the supply currently under contract; and (3) what type and how much supply must be procured to meet load requirements and all other legal requirements (such as renewable/clean coal purchase requirements or mandates from previous Commission Orders). To that end, the Procurement Plan must contain an hourly load analysis, which includes: multi-year historical analysis of hourly loads; switching trends and competitive retail market analysis; known or projected changes to future loads; and growth forecasts by customer class.<sup>14</sup> In addition, the Procurement Plan must analyze the impact of demand side and renewable energy initiatives, including the impact of demand response programs and energy efficiency programs, both current and projected.<sup>15</sup> Based on that hourly load analysis, the Procurement Plan must detail the IPA's plan for meeting the expected load requirements that will not be met through preexisting contracts,<sup>16</sup> and in doing so must:

- Define the different Illinois retail customer classes for which supply is being purchased, and include monthly forecasted system supply requirements, including expected minimum, maximum, and average values for the planning period.<sup>17</sup>
- Include the proposed mix and selection of standard wholesale products for which contracts will be executed during the next year that, separately or in combination, will meet the portion of the load requirements not met through pre-existing contracts.<sup>18</sup> Such standard wholesale products include, but are not limited to, monthly 5 x 16 peak period block energy, monthly off-peak wrap energy, monthly 7 x 24 energy, annual 5 x 16 energy, annual off-peak wrap energy, annual 7 x 24 energy, monthly capacity, annual capacity, peak load capacity obligations, capacity purchase plan, and ancillary services.

---

<sup>12</sup> 220 ILCS 5/16-111.5(d)(3).

<sup>13</sup> 220 ILCS 5/16-111.5(d)(4).

<sup>14</sup> 220 ILCS 5/16-111.5(b)(1)(i)-(iv).

<sup>15</sup> 220 ILCS 5/16-111.5(b)(2), (b)(2)(i).

<sup>16</sup> 220 ILCS 5/16-111.5(b)(3).

<sup>17</sup> 220 ILCS 5/16-111.5(b)(i), 220 ILCS 5/16-111.5(b)(iii).

<sup>18</sup> 220 ILCS 5/16-111.5(b)(3)(iv).

- Detail the proposed term structures for each wholesale product type included in the portfolio of products.<sup>19</sup>
- Assess the price risk, load uncertainty, and other factors associated with the proposed portfolio measures, including, to the extent possible, the following factors: contract terms; time frames for security products or services; fuel costs; weather patterns; transmission costs; market conditions; and the governmental regulatory environment.<sup>20</sup> For those portfolio measures that are identified as having significant price risk, the Plan shall identify alternatives to those measures.
- For load requirements included in the Plan, the Plan should include the proposed procedures for balancing loads, including the process for hourly load balancing of supply and demand and the criteria for portfolio re-balancing in the event of significant shifts in load.<sup>21</sup>
- Include renewable resource and demand-response products, as discussed below.

## 2.4 Standard Product Procurement and Load-Following Products

As noted in Section 2.3, the IPA Act provides examples of “standard products.”<sup>22</sup> Reading Subsection 16-111.5(b)(3)(vi) in conjunction with Subsection 16-111.5(e) and the ICC’s Order approving the IPA’s 2014 Procurement Plan,<sup>23</sup> the IPA understands that the definition of “standard product” also to include wholesale load-following products (including potentially full requirements products) so long as the product definition is standardized such that bids may be judged solely on price.<sup>24</sup>

## 2.5 Renewable Portfolio Standard

The General Assembly has acknowledged the importance of including cost-effective renewable resources in a diverse electricity portfolio.<sup>25</sup> “Renewable energy resources” is defined in the Illinois Power Agency Act, and means (1) energy and its associated renewable energy credit or (2) credits alone from qualifying sources such as wind, solar thermal energy, photovoltaic cells and panels, biodiesel, and others as identified in the IPA Act.<sup>26</sup> A minimum percentage of each utility’s total supply to serve the load of eligible retail customers shall be generated from cost-effective renewable energy resources; by June 1, 2015, at least 10% of each utility’s total supply should be generated from renewable energy resources.<sup>27</sup> For the current (2015) Procurement Plan, to the extent cost-effective resources are available, the IPA is directed to procure at least 75% of the renewable energy resources from wind generation, 6% from photovoltaics, and 1% from distributed renewable energy generation devices.<sup>28</sup> Renewable energy resources procured from distributed generation devices to meet this requirement may also count towards the required percentages for wind and solar

---

<sup>19</sup> 220 ILCS 5/16-111.5(b)(3)(v).

<sup>20</sup> 220 ILCS 5/16-111.5(b)(3)(vi).

<sup>21</sup> 220 ILCS 5/16-111.5(b)(4).

<sup>22</sup> 220 ILCS 5/16-111.5(b)(3)(vi).

<sup>23</sup> While not adopting ICEA’s full requirements proposal, the Commission’s Final Order approving the IPA’s 2014 Plan made clear that wholesale load-following products, including full requirements products, may qualify as a “standard product.” See Docket No. 13-0546, Final Order dated December 18, 2013 at 94 (“the Commission agrees with Staff and the IPA that full requirements products should be considered a ‘standard product’ under Section 16-111.5”).

<sup>24</sup> See, e.g., 220 ILCS 5/16-111.5(e)(2) (requiring development of standardized “contract forms and credit terms” for a procurement); 16-111.5(e)(3)-(4) (creation of a price-based benchmark and selection of bids “on the basis of price”); Docket No. 09-0373, Final Order dated December 28, 2009 at 115-116 (Commission approval of long-term renewable resource PPA project selection based on price alone).

<sup>25</sup> 20 ILCS 3855/1-5(5), 1-5(6).

<sup>26</sup> 20 ILCS 3855/1-10. See also Docket No. 10-0563, Final Order dated December 21, 2010 at 83 (“Section 1-10 defines ‘renewable energy resources’ as either energy and its associated renewable energy credit or renewable energy credits from renewable energy, such as wind or solar thermal energy. As noted in Section 1-10 a REC is a renewable energy resource and therefore fully meets the requirement of Section 1-20 of the IPA Act requiring the procurement of renewable energy.”)

<sup>27</sup> 20 ILCS 3855/1-75(c)(1).

<sup>28</sup> Id.

photovoltaics.<sup>29</sup> In other words, if the IPA procures 1% distributed renewable energy that is solar-generated, that 1% also counts toward the 6% solar guideline, leaving 5% solar to be procured from other sources.

The IPA Act defines “cost-effective” in two ways: first, for different renewable resources, the Procurement Administrator creates a “market benchmark” against which all bids are measured. Second, and in addition to the market benchmarks, the total cost of renewable energy resources procured for any single year shall be reduced by an amount necessary to limit the annual estimated average net increase due to the costs of these resources to no more than the greater of:

- 2.015% of the amount paid per kilowatt-hour by eligible retail customers during the year ending May 31, 2007; or
- The incremental amount per kilowatt-hour paid for these resources in 2011.<sup>30</sup>

These values are now fixed, and the greater of the two is 0.18054 ¢/kWh for Ameren Illinois and 0.18917 ¢/kWh for ComEd.

Cost-effective renewable energy resources are subject to geographic restrictions; the IPA must first procure from resources located in Illinois or in states that adjoin Illinois.<sup>31</sup> If cost-effective renewable energy resources are not available in Illinois or adjoining states, the IPA must seek cost-effective renewable energy resources from “elsewhere.”<sup>32</sup>

In the docket approving the IPA’s 2014 Procurement Plan, the Commission pre-authorized a curtailment of long-term renewable PPAs, pursuant to the language of the contract. The Commission ordered that if a March 2014 load forecast showed that the eligible retail customer rate cap would be exceeded under the expected load forecast, the long-term renewable PPAs would be curtailed *pro rata* in order to reduce volumes to a level that would not exceed the rate cap under the expected load forecast.<sup>33</sup>

In addition to funds from eligible retail customers, alternative compliance payments collected by the utility from the utility’s customers taking service under the utility’s hourly pricing tariff “increase [IPA] spending on the purchase of renewable energy resources to be procured by the electric utility for the next plan year.”<sup>34</sup> In addressing curtailed RECs from long-term PPAs in the docket approving the 2014 Plan, the Commission authorized these funds to be spent on RECs from long-term renewable PPA holders that could not be purchased by eligible retail customers due to Commission-authorized curtailments necessitated by the statutory 2.015% rate impact cap.<sup>35</sup>

Based on the expected case load forecasts and associated data provided to the IPA by the utilities on July 15, 2014, the IPA believes that it is unlikely that the curtailment of the long-term renewable PPAs will be necessary to avoid exceeding the annual estimated average net rate increase mentioned above during the five-year planning horizon of this plan.

## 2.6 Distributed Generation Resources Standard

Effective beginning in the 2013 Procurement Plan, a distributed generation resource requirement was added by the General Assembly. Procurement of renewable energy resources from distributed renewable energy

---

<sup>29</sup> 20 ILCS 3866/1-75(c)(1).

<sup>30</sup> 20 ILCS 3855/1-75(c)(2)(E).

<sup>31</sup> 20 ILCS 3855/1-75(c)(3).

<sup>32</sup> Id.

<sup>33</sup> See Docket No. 13-0546, Final Order dated December 18, 2014 at 49-56 (authorization of curtailment if necessitated by rate impact cap was not a disputed issue).

<sup>34</sup> 20 ILCS 3855/1-75(c)(5).

<sup>35</sup> Docket No. 13-0546, Order on Rehearing dated June 17, 2014 at 54.

generation devices is to be conducted on an annual basis through multi-year contracts of no less than five years, and shall consist solely of renewable energy credits.<sup>36</sup>

A generation source is considered a “distributed renewable energy generation device” under the IPA Act if it is:

- Powered by wind, solar thermal energy, photovoltaic cells and panels, biodiesel, crops and untreated and unadulterated organic waste biomass, tree waste, and hydropower that does not involve new construction or significant expansion of hydropower dams;
- Interconnected at the distribution system level of either an electric utility, alternative retail electric supplier, municipal utility, or a rural electric cooperative;
- Located on the customer side of the customer’s electric meter and is primarily used to offset that customer’s electricity load; and is
- Limited in nameplate capacity to no more than 2,000 kW.<sup>37</sup>

To the extent available, half of the renewable energy resources procured from distributed renewable energy generation shall come from devices of less than 25 kW in nameplate capacity.<sup>38</sup>

In the Commission proceeding to approve the 2012 Electricity Procurement Plan, the Illinois Power Agency committed to holding workshops in the spring of 2012 to assist with the development of a future distributed generation renewable resource procurement (at that time, no such procurement was planned).<sup>39</sup> The IPA held workshops in 2012 on February 24<sup>th</sup> and April 2<sup>nd</sup>. This year, the IPA also held a workshop on June 12<sup>th</sup>. In the workshops, the IPA discussed best practices for meeting the obligations of the distributed generation portfolio requirement with stakeholders. Meeting materials are available on the IPA website.<sup>40</sup>

Public Act 98-0672, signed into law with an effective date of June 30, 2014, creates new subsection 1-56(i) of the IPA Act requiring the Illinois Power Agency to conduct a supplemental procurement of renewable energy credits from solar photovoltaics (“SRECs”) using up to \$30 million from the Renewable Energy Resources Fund.<sup>41</sup> That procurement is referred to here as the “supplemental PV procurement.”

Under new subsection 1-56(i), the IPA has 90 days from the effective date of the Act to develop a plan for the procurement of SRECs from photovoltaic systems – including contracts of at least 5 years in length from distributed generation systems.<sup>42</sup> The law provides that, to the extent available, at least half of the distributed generation SRECs must come from systems of less than 25 kW of nameplate capacity.<sup>43</sup>

A public workshop was held on August 7, 2014 to receive feedback from interested stakeholders and to address issues and challenges associated with a successful supplemental PV procurement. The Agency’s draft supplemental PV procurement plan will be posted for public comment on September 29, 2014, with comments due to be received by October 14, 2014. A revised plan will then be filed with the Illinois Commerce Commission on or before October 28, 2014, with the Commission then having 90 days for review and approval.<sup>44</sup>

To the extent practicable, the IPA believes it would be desirable to have as uniform an approach as possible between the supplemental PV procurement and any procurement conducted for the utilities. In its draft

---

<sup>36</sup> 20 ILCS 3855/1-75(c)(1).

<sup>37</sup> 20 ILCS 3855/1-10.

<sup>38</sup> 20 ILCS 3855/1-56(b).

<sup>39</sup> Docket No. 11-0660, Final Order dated December 21, 2011 at 117.

<sup>40</sup> <http://www2.illinois.gov/ipa/Pages/CurrentEvents.aspx>.

<sup>41</sup> <http://ilga.gov/legislation/publicacts/fulltext.asp?Name=098-0672>

<sup>42</sup> 20 ILCS 3855/1-56(i)(1)

<sup>43</sup> Id.

<sup>44</sup> 20 ILCS 3855/1-56(i)(2)

Supplemental Procurement Plan, the Agency is proposing that the supplemental PV procurement will focus on procuring SRECs from distributed generation systems. In Section 8.3 below, the IPA, to assist the utilities to meet their statutorily mandated distributed generation goals, the Agency proposes to procure certain additional distributed generation resources using funds collected from utility customers taking hourly electric service. Despite the differences in governing law—which become evident in distinct procurement structures—and plan approval timelines, the IPA does see value in coordinating as many aspects of this procurement with the Section 1-56(i) supplemental PV procurement as possible, and has attempted that coordination in both proposals.

## 2.7 Energy Efficiency Resources

Section 16-111.5B of the PUA outlines requirements related to including new or expanded cost-effective energy efficiency programs in the Procurement Plan. The Procurement Plan must include an assessment of opportunities to expand programs under the utilities' existing Commission-approved energy efficiency plans or to implement additional cost-effective energy efficiency programs or measures.<sup>45</sup> To assist in this effort, the utilities are required to provide, along with their load forecasts, an assessment of cost-effective energy efficiency programs or measures that could be included in the Procurement Plan. Both Ameren Illinois and ComEd have provided this information, which is included in the Appendices to this Procurement Plan along with their load forecast information. This information includes an analysis of new or expanded programs that demonstrates their cost-effectiveness as defined in the PUA, and information sufficient to demonstrate the impacts of the assessed incremental programs on the overall cost to the utility of providing electric service, including how the cost of procuring these measures compares over the life of the measures to the prevailing costs of comparable supply, along with estimated supply quantity reductions should the IPA recommend to include them in the proposed resource portfolio. Programs come from two sources: expansion of existing utility programs authorized by the Commission pursuant to Section 8-103 of the Public Utilities Act, or new programs bid pursuant to a request for proposals undertaken annually by the utilities.

The PUA requires the Agency to include in its Procurement Plan energy efficiency programs and measures that it determines are cost-effective; the utilities are directed to factor in the associated energy savings to the load forecast. If the Commission approves the procurement of this additional efficiency, it shall reduce the amount of power to be procured under the Procurement Plan and shall direct the utility to undertake the procurement of the efficiency resources. For purposes of meeting this statutory requirement, "cost-effective" means that the assessed measures pass the total resource cost test as defined in the IPA Act.<sup>46</sup>

*"Total resource cost test" or "TRC test" means a standard that is met if, for an investment in energy efficiency or demand-response measures, the benefit-cost ratio is greater than one. The benefit-cost ratio is the ratio of the net present value of the total benefits of the program to the net present value of the total costs as calculated over the lifetime of the measures. A total resource cost test compares the sum of avoided electric utility costs, representing the benefits that accrue to the system and the participant in the delivery of those efficiency measures, as well as other quantifiable societal benefits, including avoided natural gas utility costs, to the sum of all incremental costs of end-use measures that are implemented due to the program (including both utility and participant contributions), plus costs to administer, deliver, and evaluate each demand-side program, to quantify the net savings obtained by substituting the demand-side program or supply resources. In calculating avoided costs of power and energy that an electric utility would otherwise have had to acquire, reasonable estimates shall be*

---

<sup>45</sup> See 5 ILCS 220/16-111.5B(a)(2). Additionally, pursuant to Section 16-111.5B(a)(1), the Agency's analysis required under Section 16-111.5B(b)(2) must provide "the impact of energy efficiency building codes or appliance standards, both current and projected." This information is contained in Appendices B and C.

<sup>46</sup> See 5 ILCS 220/16-111.5B(b) ("For purposes of this Section, the term 'energy efficiency' shall have the meaning set forth in Section 1-10 of the Illinois Power Agency Act, and the term 'cost-effective' shall have the meaning set forth in subsection (a) of Section 8-103 of this Act.); 5 ILCS 220/8-103(a) ("As used in this Section, 'cost-effective' means that the measures satisfy the total resource cost test.").

*included of financial costs likely to be imposed by future regulations and legislation on emissions of greenhouse gases.<sup>47</sup>*

In response to the Commission's directive in its approval of the 2013 Procurement Plan, ICC Staff held a series of workshops leading to consensus on certain open issues associated with successfully implementing Section 16-111.5B's provisions. After additional open issues were identified in the development and approval of the 2014 Plan, the Commission again requested ICC Staff hold workshops. Consensus was reached over a set of additional open issues this summer; further discussion of the 2014 workshops is included in Section 2.9 below, and the IPA requests the Commission approve the consensus items from the workshops described in that Section.

## 2.8 Demand Response Products

The IPA may include cost-effective demand response products in its Procurement Plan. The Procurement Plan must include the particular "mix of cost-effective, demand-response products for which contracts will be executed during the next year, to meet the expected load requirements that will not be met through preexisting contracts."<sup>48</sup> Under the PUA, cost-effective demand-response measures may be procured whenever the cost is lower than procuring comparable capacity products, if the product and company offering the product meet minimum standards.<sup>49</sup> Specifically:

- The demand-response measures must be procured by a demand-response provider from eligible retail customers;
- The products must at least satisfy the demand-response requirements of the regional transmission organization market in which the utility's service territory is located, including, but not limited to, any applicable capacity or dispatch requirements;<sup>50</sup>
- The products must provide for customers' participation in the stream of benefits produced by the demand-response products;
- The provider must have a plan for the reimbursement of the utility for any costs incurred as a result of the failure of the provider to perform its obligations;<sup>51</sup> and
- Demand-response measures included in the plan shall meet the same credit requirements as apply to suppliers of capacity in the applicable regional transmission organization market.<sup>52</sup>

Public Act 97-0616, the Energy Infrastructure Modernization Act ("EIMA"), required ComEd and Ameren Illinois to file tariffs instituting an opt-in market-based peak time rebate ("PTR") program with the Commission within 60 days after the Commission has approved the utility's AMI Plan.<sup>53</sup> ComEd's PTR program was provisionally approved in Docket No. 12-0484 and Ameren Illinois's PTR program was likewise provisionally approved in Docket No. 13-0105.<sup>54</sup> These programs are discussed further in Section 7.6, where demand response resource choices are examined.

## 2.9 Clean Coal Portfolio Standard

The IPA Act contains an aspirational goal that cost-effective clean coal resources will account for 25% of the electricity used in Illinois by January 1, 2025.<sup>55</sup> As a part of the goal, the Plan must also include electricity

---

<sup>47</sup> 20 ILCS 3855/1-10.

<sup>48</sup> 220 ILCS 5/16-111.5(b)(3)(ii).

<sup>49</sup> 220 ILCS 5/16-111.5(b)(3)(ii).

<sup>50</sup> 220 ILCS 5/16-111.5(b)(3)(ii)(A); 16-111.5(b)(3)(ii)(B).

<sup>51</sup> 220 ILCS 5/16-111.5(b)(3)(ii)(C); 16-111.5(b)(3)(ii)(D).

<sup>52</sup> 220 ILCS 5/16-111.5(b)(3)(ii)(E).

<sup>53</sup> 220 ILCS 5/16-108.6(g).

<sup>54</sup> See Docket No. 12-0484, Interim Order dated February 21, 2013 at 32; Docket No. 13-0105, Interim Order dated January 7, 2014 at 19.

<sup>55</sup> 20 ILCS 3855/1-75(d).

generated from clean coal facilities.<sup>56</sup> While there is a broader definition of “clean coal facility” contained in the definition section of the IPA Act,<sup>57</sup> Section 1-75(d) describes two special cases: the “initial clean coal facility”<sup>58</sup> and “electricity generated by power plants that were previously owned by Illinois utilities and that have been or will be converted into clean coal facilities (“retrofit clean coal facility”).<sup>59</sup> Currently, there is no facility meeting the definition of an “initial clean coal facility,” that the IPA is aware of, that has announced plans to begin operations within the next five years. In Docket No. 12-0544, the Commission approved inclusion of FutureGen 2.0 as a retrofit clean coal facility starting in the 2017 delivery year; the Illinois Appellate Court recently upheld the cost recovery mechanism used in that docket’s Order.<sup>60</sup> Additional discussion of the Clean Coal Portfolio Standard is located in Section 7.7 of the Plan.

---

<sup>56</sup> 20 ILCS 3855/1-75(d)(1).

<sup>57</sup> 20 ILCS 3855/1-10.

<sup>58</sup> Id.

<sup>59</sup> 20 ILCS 3855/1-75(d)(5).

<sup>60</sup> See Docket No. 12-0544, Final Order dated December 19, 2012 at 228-237; Docket No. 13-0034, Final Order dated June 26, 2013 (“Phase II” approving sourcing agreement as required in Docket No. 12-0544); *Commonwealth Edison Co. v. Illinois Commerce Commission, et al.*, 2014 IL App (1st) 130544, July 22, 2014.

### 3 Load Forecasts

#### 3.1 Statutory Requirements

Under Illinois law, a procurement plan must be prepared annually for each “electric utility that on December 31, 2005 served at least 100,000 customers in Illinois.”<sup>61</sup> The plan must include a load forecast based on an analysis of hourly loads. The statute requires the analysis to include:

- Multi-year historical analysis of hourly loads;
- Switching trends and competitive retail market analysis;
- Known or projected changes to future loads; and
- Growth forecasts by customer class.<sup>62</sup>

The statute also defines the process by which the procurement plan is developed. The load forecasts themselves are developed by the utilities as stated in the statute:

*Each utility shall annually provide a range of load forecasts to the Illinois Power Agency by July 15 of each year, or such other date as may be required by the Commission or Agency. The load forecasts shall cover the 5-year procurement planning period for the next procurement plan and shall include hourly data representing a high-load, low-load and expected-load scenario for the load of the eligible retail customers. The utility shall provide supporting data and assumptions for each of the scenarios.<sup>63</sup>*

The forecasts are prepared by the utilities, but the Procurement Plan is ultimately the responsibility of the Illinois Power Agency. The Illinois Commerce Commission is required to approve the plan, including the forecasts on which it is based. Therefore, the Agency must review and evaluate the load forecasts to ensure they are sufficient for the purpose of procurement planning. This chapter contains a summary of the load forecasts for Ameren Illinois and ComEd, the Agency’s evaluation of the load forecasts, and a recommendation on the forecasts that the Commission should approve for procurement planning.

**Note:** Throughout this report, except where noted, the retail load is taken to include an allowance for losses. In other words, it represents the volume of energy that each utility must schedule to meet the load of its eligible retail customers at the RTO level (MISO for Ameren Illinois and PJM for ComEd).

#### 3.2 Summary of Information Provided by Ameren Illinois

In compliance with Section 16-111-5(d)(1) of the Public Utilities Act, Ameren Illinois provided the IPA with the following documents for use in preparation of this plan:

- *Ameren Illinois Company (“AIC”) Load Forecast for the period June 1, 2015 – May 31, 2020 (See Appendix B)*
- *Electric Energy Efficiency Compliance With 220 ILCS 5/16-111.5B. This document also contained seven Appendices. (See Appendix B. Note, Ameren Illinois Appendix 6 [Third Party Bids] and 7 [Detailed Analysis] were marked confidential and are not included in Appendix B.)*
- *Spreadsheets of the expected, high, and low forecasts. Supplemental spreadsheets detailed the renewable portfolio standard targets and budgets under each scenario, capacity needs under each*

---

<sup>61</sup> 220 ILCS 5/16-111.5(a).

<sup>62</sup> 220 ILCS 5/16-111.5(b)(1).

<sup>63</sup> 220 ILCS 5/16-111.5(d)(1).

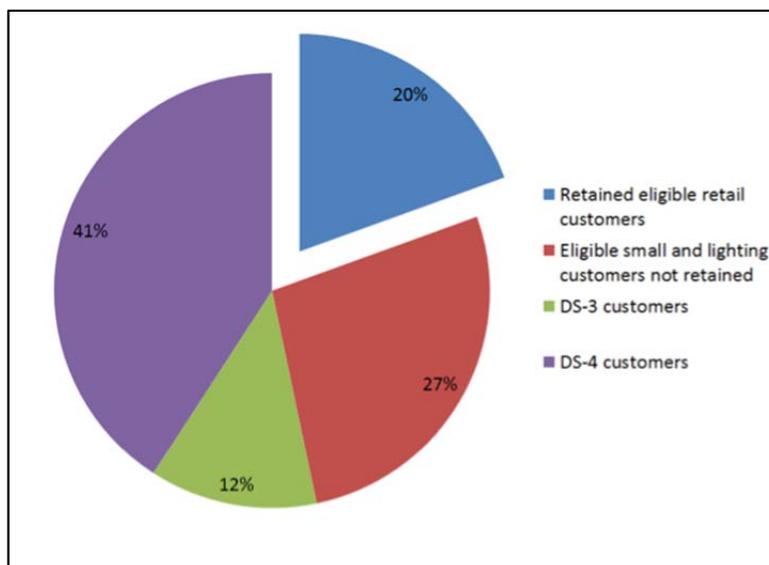
*scenario, and the impact on the expected load forecast of incremental energy efficiency programs. (Summarized in Appendix D)*

Ameren Illinois uses a combination of statistical and econometric modeling approaches to develop its customer class specific load forecast models. A Statistically Adjusted End-use approach is used for the residential and commercial customer classes. This approach combines the econometric model’s ability to identify historic trends and project future trends with the end-use model’s ability to identify factors driving customer energy use.

Industrial and public authority classes are modeled using a traditional econometric approach that correlates monthly sales, weather, seasonal variables, and economic conditions. The Lighting load class is modeled using either exponential smoothing or econometric models.

Figure 3-1 shows the annual breakdown of usage by customer class<sup>64</sup>, and separates out the eligible from ineligible small and lighting customers.

**Figure 3-1: Ameren Illinois Load Breakdown, Delivery Year 2015-2016**

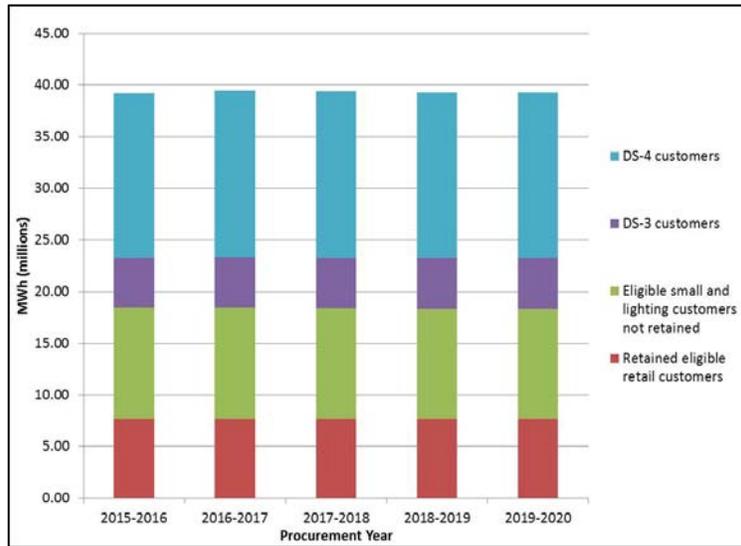


Ameren Illinois forecasts are performed on the total Ameren Illinois delivery service load using a regression model applied to historical load and weather data. A separate analysis is performed for each customer class to account for the differing impacts of weather on the different customer classes. Figure 3-2 shows the Ameren Illinois 5-year forecast by customer group.

---

<sup>64</sup> Ameren Illinois assigns load profile classifications at the service point level and only to points of service that are metered. The classifications are as follows: DS1 – Residential, DS2 – Non-Time of Use Commercial & Industrial with demands less than 150 kW, DS3 – Time of Use Commercial & Industrial with demands between 150 kW and 1,000 kW, DS4 – Time of Use Commercial & Industrial with demands above 1,000 kW, and DS5 – Lighting. The DS3 and DS4 classes are fully competitive meaning customers in these classes must receive supply from ARES or Ameren Illinois real time pricing. Customers in the DS1, DS2 and DS5 classes are eligible to take fixed-price service from Ameren Illinois or an ARES. The percentage of the customers in these classes forecasted to take fixed-price service from Ameren Illinois are included in the “Retained eligible retail customers” category in Figure 3-1 and the percentage of those customers that are forecasted to switch to ARES are included in the “Eligible small and lighting customers not retained” category.

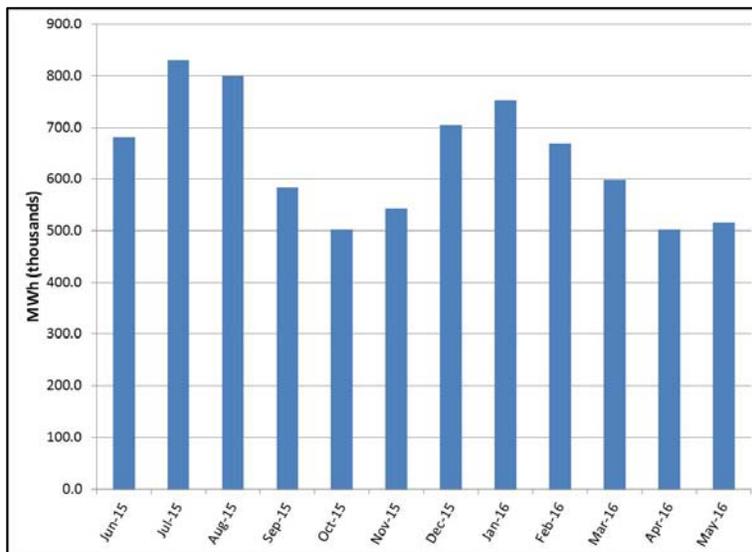
**Figure 3-2: Ameren Illinois Load by Delivery Year**



Ameren Illinois applies assumed “switching rates” to the total system load forecast to remove the load to be served by bundled hourly pricing (Power Smart Pricing or Rider HSS), municipal aggregation, or other Alternative Retail Electric Suppliers (“ARES”). Ameren Illinois establishes the current customer switching trend line utilizing actual switching data by customer class. Qualitative judgment is used to make adjustments. The portion of the forecast load attributed to rider HSS, municipal aggregation, and other ARES customers is subtracted from the total system load forecast. The result is the forecasted load to be supplied by Ameren Illinois.

Figure 3-3 provides a monthly breakdown of the expected or base-case forecast of Ameren Illinois’s eligible retail load, that is, the load of customers who are eligible for bundled supply procured under this Procurement Plan.

**Figure 3-3: Ameren Illinois Eligible Retail Load\* by Month, Delivery Year 2015-2016**



\*Total load, prior to netting QF supply.

Ameren Illinois provides a base case and two complete excursion cases: a low forecast and a high forecast. Each excursion case addresses three different uncertainties that simultaneously move in the same direction:

macroeconomics, weather, and switching. This means, for example, that a high load case should represent the combination of stronger-than-expected economic growth (which increases load), extreme weather (which increases load) and a reduced level of switching (which increases the “eligible” fraction of retail load, that is, the fraction for which the utility retains the supply obligation). Similarly, a low load case should represent the combination of weaker-than-expected economic growth, mild weather and an increase level of switching.

### **3.2.1 Macroeconomics**

The Ameren Illinois base case load forecast is based on a Statistically Adjusted End-use forecast that combines technological coefficients (efficiencies of various end-use equipment) and econometric variables (income levels and energy prices). Ameren Illinois did not define “high” and “low” cases by varying the econometric (or other) variables. Instead Ameren Illinois looked at the statistics of the residual from the model fit and the high and low cases are based on a 95% confidence interval.

Ameren Illinois’s “high” and “low” forecasts are uniform modifications of the expected case, excluding incremental energy efficiency, by rate class.<sup>65</sup> Specifically, in each case, a single multiplier is defined for each of the five delivery service rate classes, and the “before switching” load forecast for every hour is multiplied by the rate class multiplier.

---

<sup>65</sup> Ameren Illinois provided four forecast cases: an expected case, a high case, a low case, and a version of expected case that also included incremental energy efficiency not yet approved (cf. Section 7.1). While the IPA’s analysis has in general been based on this fourth case, the high and low cases were computed without incremental energy efficiency.

**Table 3-1: Load Multipliers in Ameren Illinois Excursion Cases**

Rate Class	Low Case	High Case
DS1	0.940	1.080
DS2	0.930	1.070
DS3	0.930	1.070
DS4	0.860	1.140
DS5	0.940	1.080

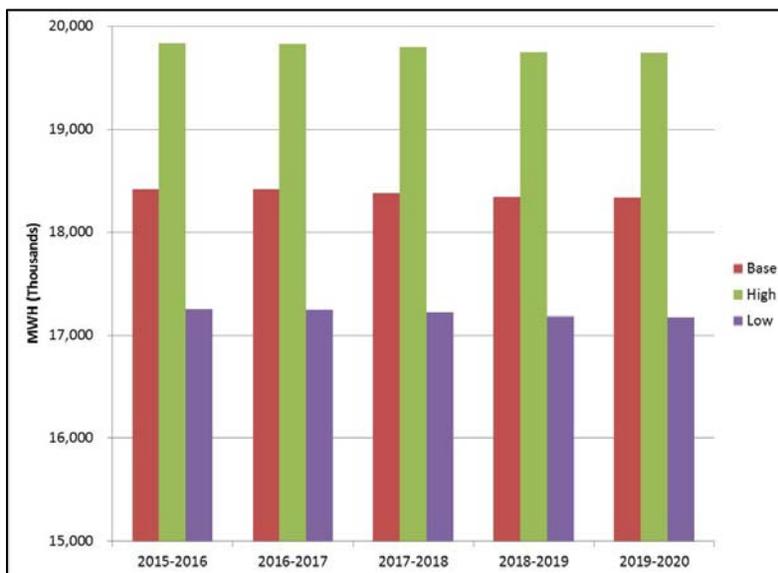
Because the excursion cases are based on the statistics of the residuals, they reflect the influence of unmodeled variables. The forecasting model appears to be dominated by technological and weather effects. The econometric variables are related to short-term decision making. Uncertainty around long-term economic growth will appear in the residuals.

**3.2.2 Weather**

Ameren Illinois includes “high weather” and “low weather” in its characterization of the high and low cases. Ameren Illinois did not re-compute its load forecasting models with different values for the weather variables. The high and low scenarios only account for an averaged impact of weather, as well as macroeconomics, which is proportionally the same in each hour.

Figure 3-4 shows the base, high, and low case forecasts of Ameren Illinois’s total delivery service load, assuming no switching, for the non-competitive classes DS1, DS2, and DS5. The difference between the high, low and base cases show the variation Ameren Illinois attributes to macroeconomics and weather. The low case is about 5% lower than the base case and the high case is about 9% higher than the base case.

**Figure 3-4: Ameren Illinois Annual Load by Delivery Year**



**3.2.3 Switching**

According to Ameren Illinois, switching, in particular municipal aggregation, is the greatest driver of load uncertainty. Switching through April 2014 has resulted in approximately 65-70% of residential and small commercial load seeking service from alternative suppliers. Ameren Illinois expects the amount of load supplied by ARES will modestly decline during the summer of 2014 and spring of 2015 based on indications from municipalities that have contracts expiring. Additionally, Ameren Illinois’s current year tariff price is lower than comparable ARES prices. As such, Ameren Illinois forecasts the residential and small commercial switching rate to decline to 54% and 66%, respectively by June 2015. However, beginning in June 2015, the

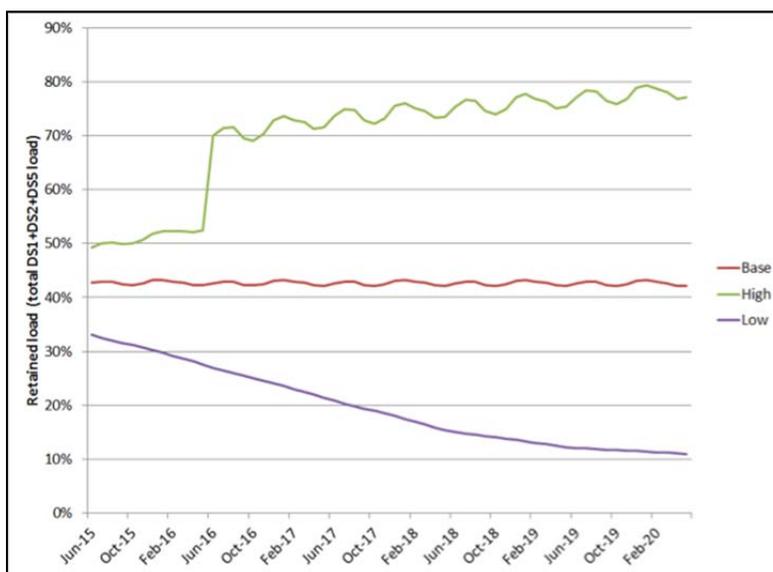
trend becomes less certain and therefore the Ameren Illinois base case predicts flat switching from that point throughout the planning horizon.

A high load scenario envisions a situation where an even larger return of residential and, to a lesser extent, commercial customers, is realized, especially in June 2016 when approximately 30% of residential load will see contracts under government aggregation expire. Residential and commercial switching rates under the high load scenario are forecasted to be 44% and 57%, respectively, in May 2016, 16% and 51%, respectively in May 2017, and 12% and 42%, respectively, by the end of the planning horizon.

Conversely, should future Ameren Illinois tariff price exceed customers' perceived value of ARES contracts, a higher switching scenario is possible. Thus Ameren Illinois's low load scenario assumes that residential and small commercial will approach 73% and 75%, respectively, in May 2016, 78% and 81%, respectively in May 2017, and 87% and 91%, respectively, by the end of the planning horizon.

The difference in the amount of switching among the three cases is significant. Figure 3-5 shows the retention, that is, the fraction of delivery load in classes DS1, DS2 and DS5 that remains on utility service, for the base, high and low cases.

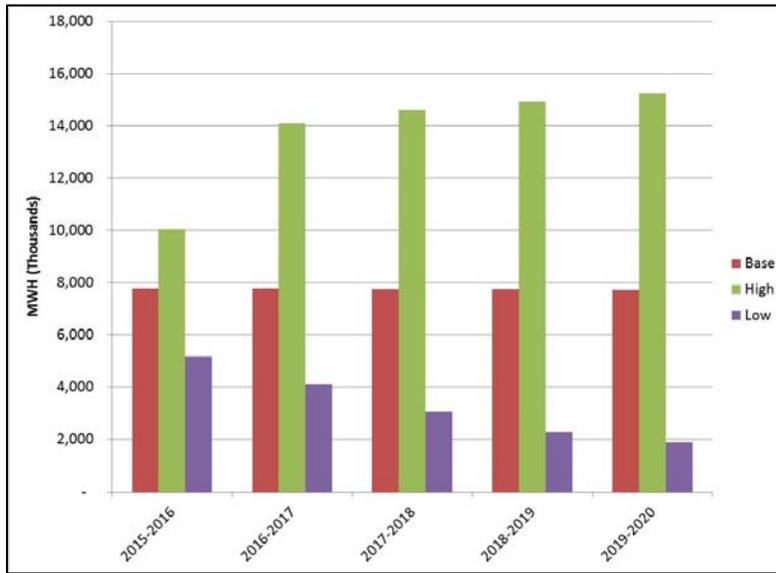
**Figure 3-5: Utility Load Retention in Ameren Illinois Forecasts**



As the figure shows, the difference in switching rates among the scenarios grows through the projection horizon. The difference in switching rates is the most significant factor driving the differences among the scenarios.

Figure 3-6 shows the forecasted Ameren Illinois supply obligation in each case.

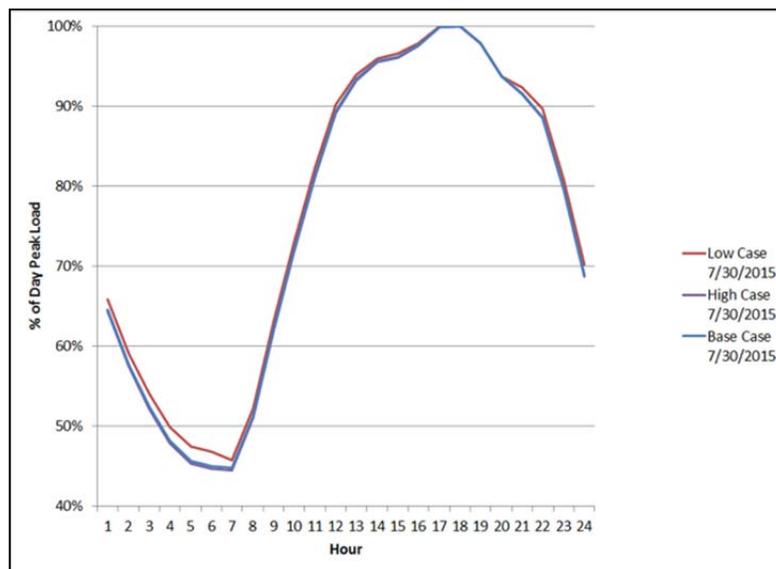
**Figure 3-6: Utility Supply Obligation by Delivery Year in Ameren Illinois Forecasts**



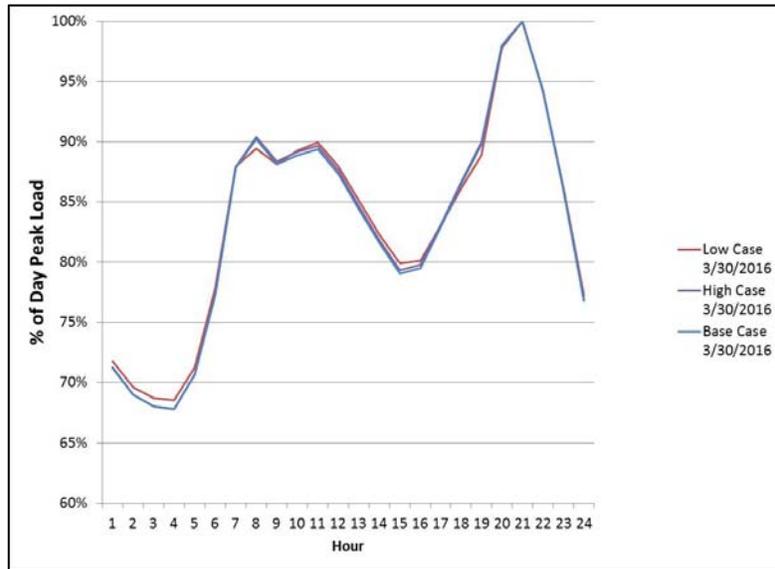
**3.2.4 Load Shape and Load Factor**

Figure 3-7 and Figure 3-8 display the hourly profile of Ameren Illinois’s supply obligation in each case (relative to the daily maximum load). Figure 3-7 illustrates a summer day and Figure 3-8 a low-load spring day. In these figures the curves are normalized so that the highest value in each is 1. There is little difference between the profiles of the high and base cases, and these are both slightly “peakier” than the low case. One calls a load shape “peaky” if there is a lot of variation in it – for example, if there is a large difference between the lowest and highest load values or, in these normalized curves, if the lowest point is well below 1. A load shape that is not peaky is one in which the load is nearly constant.

**Figure 3-7: Sample Daily Load Shape, Summer 2015 in Ameren Illinois Forecasts**



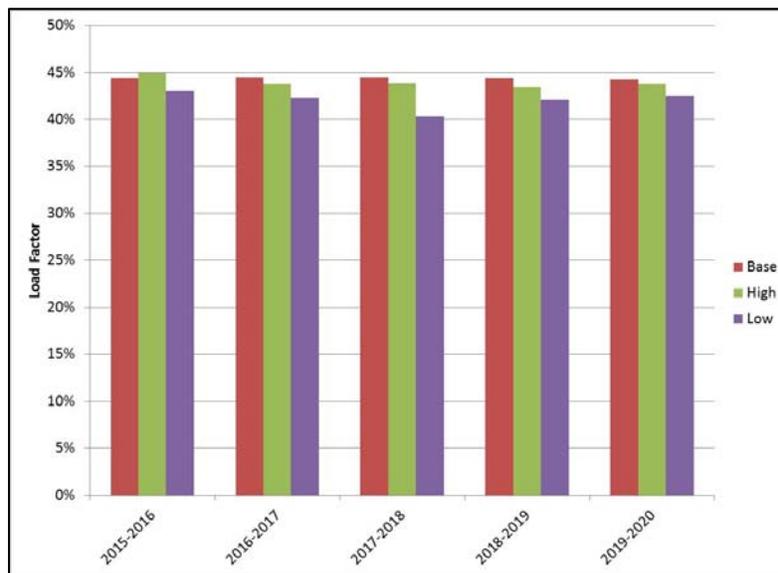
**Figure 3-8: Sample Daily Load Shape, Spring 2016 in Ameren Illinois Forecasts**



The peakiness of a case is usually borne out by the load factors. The load factor in any time period, such as a year, is the ratio of the average load to the maximum load. Peaky load curves have low load factors.

However, the comparison of Figure 3-9 with Figure 3-7 and Figure 3-8 does not reflect this trend: in 2015-2016 the low case is less peaky than the other cases while it has the lowest load factors. This may reflect a difference in weather assumptions between the low case and the other two cases.

**Figure 3-9: Utility Load Factor by Delivery Year in Ameren Illinois Forecasts**



### 3.3 Summary of Information Provided by ComEd

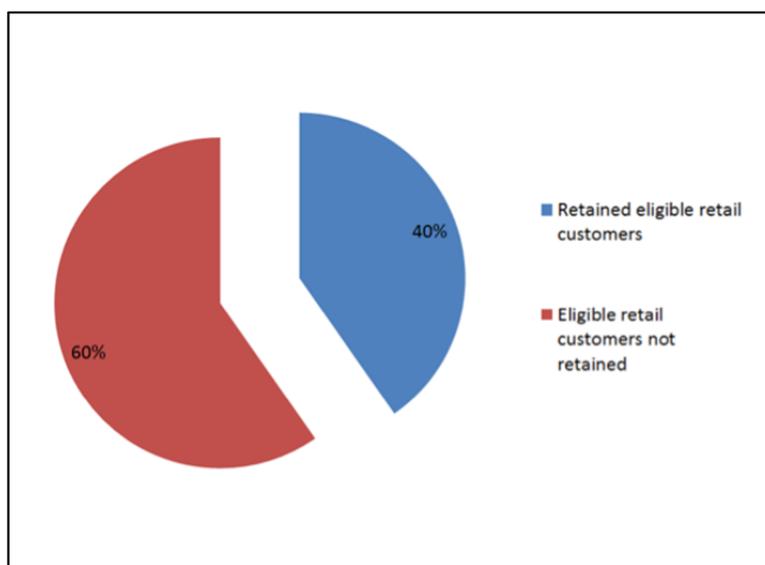
In compliance with Section 16-111-5(d)(1) of the Public Utilities Act, ComEd provided the IPA the following documents for use in preparation of this plan:

- *Load Forecast for Five-Year Planning Period June 2015 – May 2020.* This document also contained Appendices A-D. Four of the Appendices are included in the main document, while one (ComEd Appendix C) with supplemental information on Section 16-111.B incremental programs was included as four additional separate documents. (See Appendix C. Note, ComEd also provided an additional document entitled, *2014 Third Party Efficiency Program Summary of Bid Review Process* which was marked confidential and is not included in Appendix C.)
- Spreadsheets of load profiles, hourly load strips, model inputs, procurement blocks, and scenario models for the base, high and low forecasts. (Summarized in Appendix E)

ComEd forecasts load by applying hourly load profiles for each of the major customer groups to the total service territory annual load forecast and subtracting loads projected to be served by hourly pricing, ARES and municipal aggregation. Hourly load profiles are developed based on statistically significant samples from ComEd’s residential, non-residential watt-hour, and 0 to 100 kW delivery customer classes. The profiles show clear and stable weather-related usage patterns. Using the profiles and actual customer usage data, ComEd develops hourly load models that determine the average percentage of monthly usage that each customer group uses in each hour of the month.

ComEd did not supply its forecasts for medium and large commercial and industrial customers, whose service has been deemed to be competitive and who therefore cannot be eligible retail customers. Figure 3-10 shows the annual breakdown of usage by eligible and ineligible small and lighting load.

**Figure 3-10: ComEd Composition of Eligible Customers Weather Normal Sales Volumes, Delivery Year 2015-2016**



As noted above, ComEd provides a forecast of total usage for the entire service territory and allocates the usage to various customer classes using the models specific to each class. A suite of econometric models, adjusted for other considerations such as customer switching, is used to produce monthly usage forecasts. The hourly customer load models are applied to create hourly forecasts by customer class.

In determining the expected load requirements for which standard wholesale products will be procured, the ComEd forecast must be adjusted for the volume served by municipal aggregation and other ARES. The ComEd 5-year annual load forecast, shown in Figure 3-11, is based on the rate of customer switching in the past, expected increases in residential ARES service, and the anticipated additional migration of 0 to 100 kW customers to ARES and municipal aggregation. The figure decomposes the total forecast of residential and small commercial customer load, in the same way as Figure 3-10 does for a single year.

**Figure 3-11: ComEd Composition of Eligible Customers Weather Normal Sales Volumes by Delivery Year**

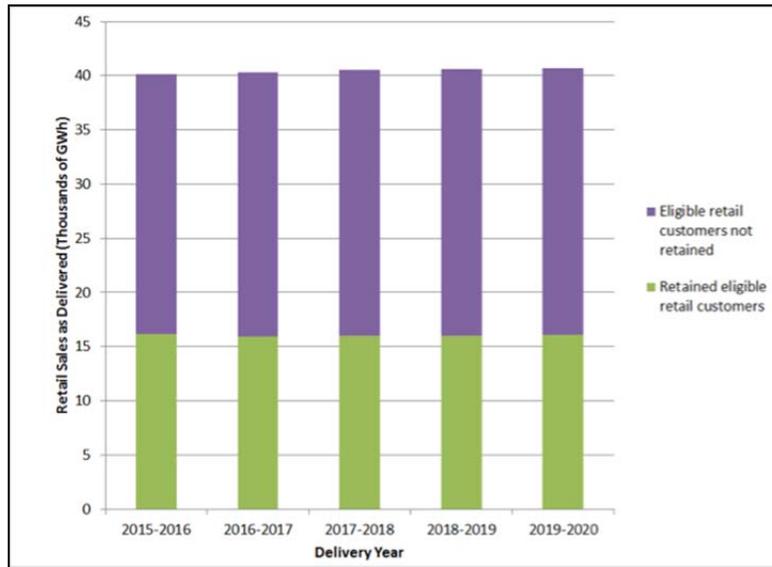
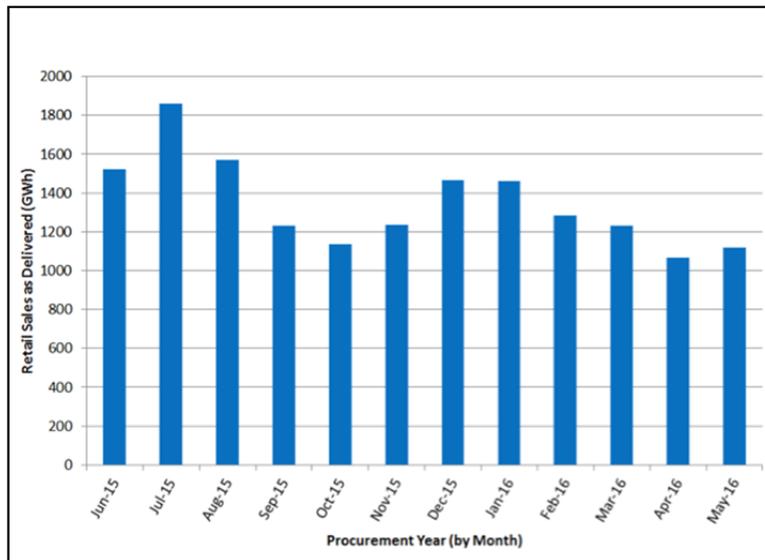


Figure 3-12 provides a monthly breakdown of the expected or base-case forecast of ComEd’s eligible retail load, that is, the load of customers who are eligible for bundled supply procured under this Procurement Plan.

**Figure 3-12: ComEd Eligible Load by Month, Delivery Year 2015-2016**



ComEd provides a base case and two excursion cases: a low forecast and a high forecast. Each excursion case addresses three different uncertainties, simultaneously moving in the same direction: macroeconomics, weather, and switching. The combined impact of the changes in macroeconomics, weather, and switching, which are discussed in more detail below, is estimated to represent a scenario probability range between the 15<sup>th</sup> percentile for the low forecast and 85<sup>th</sup> percentile for the high scenario.

### 3.3.1 Macroeconomics

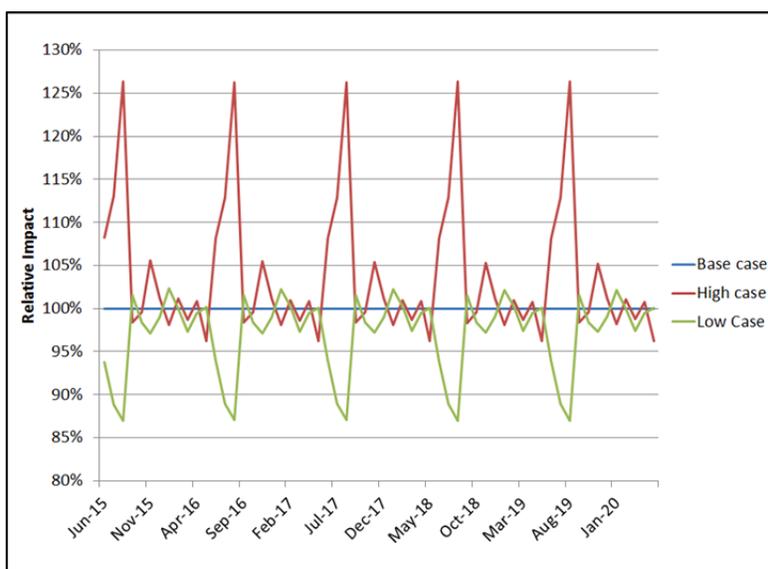
ComEd’s base case load forecast is driven by a Zone Model that includes both macroeconomic variables (Gross Metropolitan Product for Chicago and other metropolitan areas within ComEd’s service territory, household income) and demographics (household counts). ComEd did not use this model to define “high” and “low” cases. ComEd modified the service area load growth rates, increasing them by 2% in the high case and reducing them by 2% in the low load (because the growth rate in the expected case is below 2%, presumably this implies negative load growth in the low case throughout the projection horizon). ComEd informed the Agency that, in its assessment, the high load case is estimated to be near the bottom of the top quartile of the load growth distribution (80<sup>th</sup> percentile) and the low load case is conversely near the top of the lowest quartile of the load growth distribution (20<sup>th</sup> percentile).

### 3.3.2 Weather

ComEd includes “high weather” and “low weather” in its characterization of the high and low cases. The high weather case is based on observed temperatures in 1995, and the low weather case on observed temperatures in 2004. These years represent approximately the 90<sup>th</sup> percentile and 10<sup>th</sup> percentile of weather impacts on load respectively.

ComEd has not provided the specific impacts of the load growth assumption (load forecasts in the absence of switching). ComEd did provide the impacts of the weather case on residential and small commercial load, relative to the base case forecast. They are provided as percentages that summarize the hourly impacts of a finer-scale model of the effect of temperature on load. Figure 3-13 shows the impact of weather on load by month. The high and low years are not high and low in every month. There are some months, for example, where the impact of the “high weather” year is less than 1.

**Figure 3-13: Weather Impacts in ComEd Forecasts**



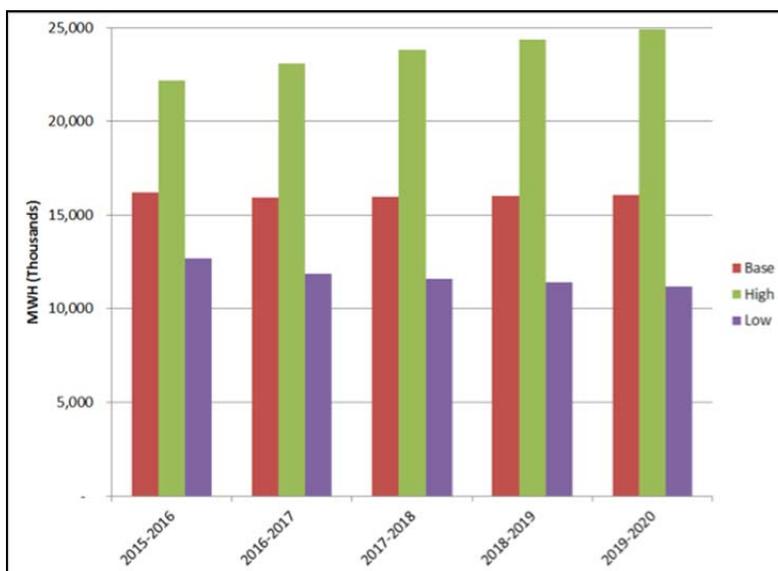
### 3.3.3 Switching

ComEd’s high and low switching cases are moderate relative to Ameren Illinois’s. The high switching (low load) case assumes residential ARES usage returns to the May 2014 level (approximately 70%) in the summer of 2015 as the communities that are opting for ComEd service renew their programs. In addition, it is assumed that small commercial switching increases slightly over the next 3 years.

The low switching (high load) case assumes additional communities opt for ComEd service beginning in June 2015 such that residential ARES usage declines from approximately 70% of total usage in May 2014 to

approximately 54% in June 2017. This coincides with a 1.8 percentage point decrease in small commercial switching over the next 3 years. Figure 3-14 shows the forecasted ComEd supply obligation in each case.

**Figure 3-14: Utility Supply Obligation in ComEd Forecasts**

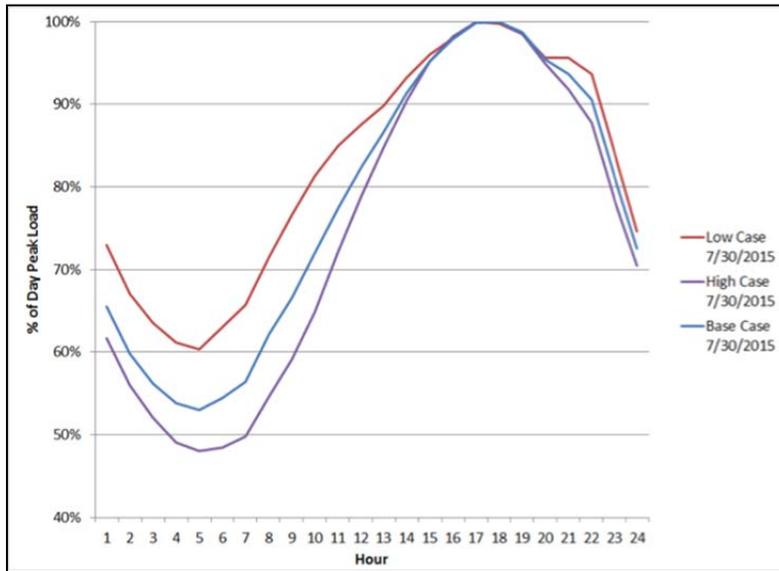


### 3.3.4 Load Shape and Load Factor

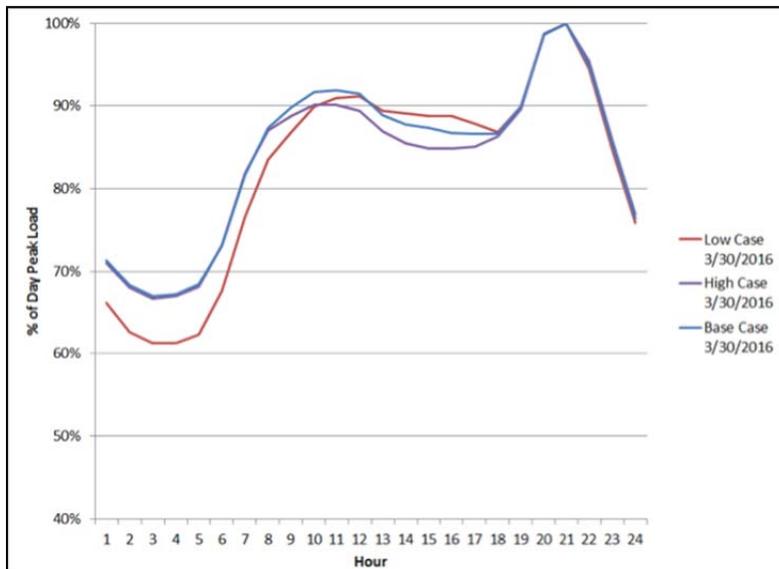
Figure 3-15 and Figure 3-16 display the hourly profile of the utility supply obligation in each case (relative to the daily maximum load). Figure 3-15 illustrates a summer day, and Figure 3-16 a low-load spring day. The high case is definitely peakier on a summer day than the base case, and the low case is flatter. ComEd has not explicitly indicated QF supply in its forecast.

During the sample summer day, both the base case and low case are less peaky than the high case; and during the sample spring day, there is not a great deal of difference between the profiles of the high and base cases, but the low case is a bit peakier.

**Figure 3-15: Sample Daily Load Shape, Summer 2015 in ComEd Forecasts**

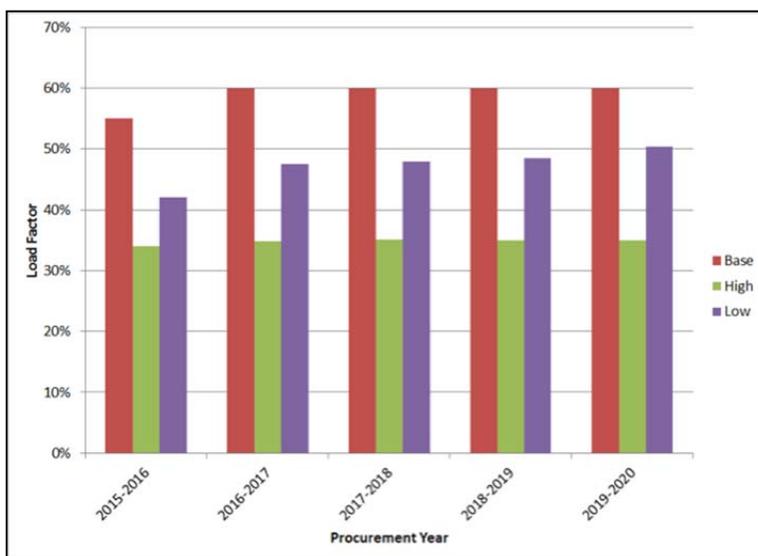


**Figure 3-16: Sample Daily Load Forecast, Spring 2016 in ComEd Forecasts**



The annual load factors are shown in Figure 3-17. As expected, the high load case has a lower load factor than the base case. Unexpectedly, the base case load factor is much higher than both the high-case and low-case load factors. This may indicate that the base forecast was based on an over-averaged temperature pattern (normal every day).

**Figure 3-17: Utility Load Factor in ComEd**



### 3.4 Sources of Uncertainty in the Load Forecasts

In the past, the Agency has procured power for the utilities to meet a monthly forecast of the average hourly load in each of the on-peak and off-peak periods. The Agency has addressed the volatility in power prices by “laddering” its purchases: hedging a fraction of the forecast two years ahead, another fraction one year ahead, and a third fraction shortly before the beginning of the delivery year. Even if pricing two years ahead were extremely advantageous, the Agency does not purchase its entire forecast that far ahead because the forecast is itself uncertain. It is therefore important to understand the sources of uncertainty in the forecasts.

Furthermore, even if the Agency could perfectly forecast the average hourly load in each period, and perfectly hedge that forecast, it would still be exposed to power cost risk. Load varies from hour to hour. Energy in one hour is not a perfect substitute for energy in another hour because the hourly spot prices differ. A perfect hedge would cover differing amounts of load in different hours, and would have to be based on a forecast of the different hourly loads. The “expected hourly load” is not an accurate forecast of each hour’s load (see Section 3.4.3). This is not an issue of uncertainty: it would be true even if the expected hourly load were a perfect forecast of the average load, and the hourly profile (the ratio of each hour’s load to the average) were known with certainty. So it is treated here together with the other uncertainties.

#### 3.4.1 Overall Load Growth

Both utilities construct their load forecasts by forecasting load for their entire delivery service area, then forecasting the load for each customer class or rate class within the service territory, and then applying multipliers to eliminate load that has switched to municipal aggregation or other ARES service. Customer groups that have been declared competitive – medium and large commercial and industrial customers – are removed entirely, as the utilities have no supply or planning obligation for them.

Ameren Illinois does not explicitly address uncertainty in load growth. In other words, they do not define “load growth scenarios” and examine the consequences of high or low load growth. They address both load and weather uncertainty by defining high and low scenarios at particular confidence levels of the model fit, that is, of the residuals of their econometric model. The high and low cases, which represent the combined and correlated impact of weather and load growth uncertainties, represent a variation of only +9% and -5%, respectively, in service area load. However, Ameren Illinois’s high and low cases also include extreme customer migration uncertainty.

ComEd defines high and low load growth scenarios as 2% above or below the load growth in their base or expected case forecast. The changes in load growth are imposed upon the model rather than derived from economic scenarios so it is hard to determine how they relate to economic uncertainty. Given the stability of utility loads in recent years, differences of +/-2% in load growth should represent an appropriately representative range of uncertainty.

**3.4.2 Weather**

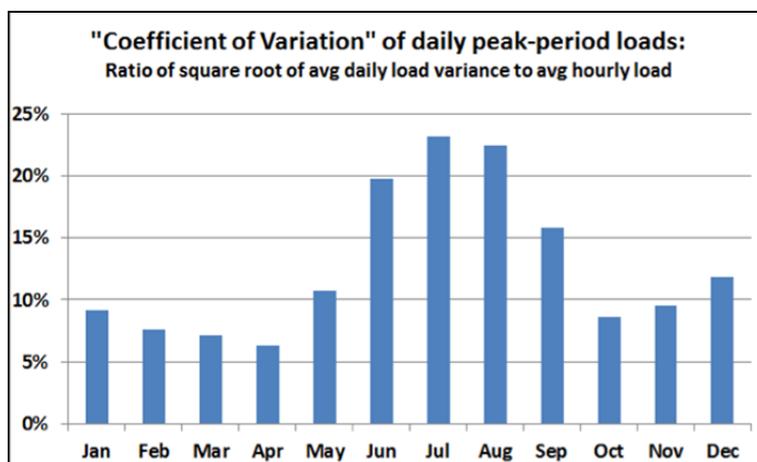
On a short-term basis, weather fluctuations are a key driver of the uncertainty in load forecasts, and in the daily variation of load forecasts around an average-day forecast. The discussion of high and low scenarios, sections 3.2.2 and 3.3.2, notes the way that Ameren Illinois and ComEd have incorporated weather variation into their high and low load forecasts. Ameren Illinois treats weather uncertainty together with load growth uncertainty. ComEd’s forecasts are built around two sample years. Much of the impact of weather is on load variability within the year.

**3.4.3 Load Profiles**

As noted above, the “average hour” load forecast is not an accurate forecast of each hour’s load. Within the sixteen-hour daily peak period, mid-afternoon hours would be expected to have higher loads than average, and early morning or evening hours would be expected to have lower loads. More importantly, multiplying the average hourly load by the cost of a “strip” contract (equal delivery in each hour of the period) gives an inaccurate forecast of the cost of energy. This is because hourly energy prices are correlated with hourly loads (energy costs more when demand is high). Technically, this is referred to as a “biased” forecast, because the expected cost will predictably differ from the product of expected hourly load and expected hourly cost.

Figure 3-18 illustrates this disconnect by showing, for each month, the average historical “daily coefficient of variation” for peak period loads. This figure is based on historical ComEd loads from June 2002 through 2013, normalized to the monthly base case forecasts in the first delivery year. To calculate the daily coefficient of variation, the variances of loads within each day’s peak period are averaged to produce an expected daily variance. That variance is then scaled to load by first taking the square root and then dividing by the average peak-period hourly load forecasted for the month. As the figure shows, there is significant load variation during the day in the high-priced summer months.

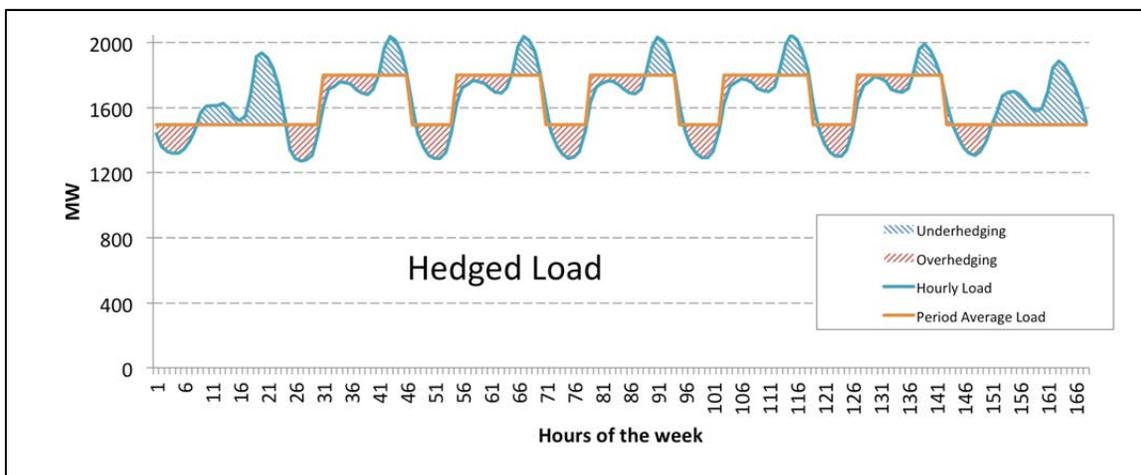
**Figure 3-18: Coefficient of Variation of Daily Peak-Period Loads**



Because of this variation, even if the average peak and off-peak monthly load is perfectly hedged, the actual hourly load will still be imperfectly hedged. In other words, if the Agency were to buy peak and off-peak hedges whose volumes equaled respectively the average peak period load and average off-peak period load,

there would still be unhedged load because the actual load is usually greater or less than the average. This is illustrated in Figure 3-19 below:

**Figure 3-19: Example of Over- and Under-Hedging of Hourly Load**



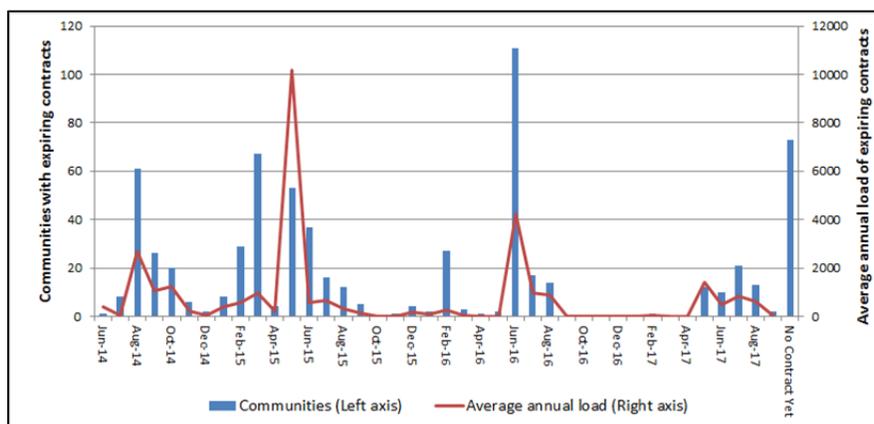
**3.4.4 Municipal Aggregation**

In their base cases, Ameren Illinois projects 57.7% switching by eligible retail customers by the end of the 2015-2016 delivery year and ComEd projects about 63.2%. These levels represent a decline in the switching statistics assumed in the July 2013 forecasts and are informed by lower than forecasted actual switching through April 2014 driven in part by communities deciding to suspend and/or not renew their municipal aggregation programs and return to utility service. Savings opportunities that existed prior to 2014 drove the growth in residential switching, but in 2014 these savings began to diminish.

At this point, the uncertainty around municipal aggregation and switching may be more related to the chance that utility load will increase from return to service or opt-out.

As shown in Figure 3-20, approximately half of the current supply contracts for municipal aggregation will expire in the 2014-2015 delivery year. It is possible that many of the renewal offers made by the suppliers to municipal aggregations may be “out of the money” relative to utility bundled supply prices, so there may be a considerable amount of return to utility service. This is especially true if market prices rise between now and the expiration of municipal aggregation contracts. On the other hand, switching could be higher than expected, resulting in an over-hedged position. Expanding on the hypothetical, assuming that those hedges are above market prices, the remaining load taking bundled utility service would be subject to higher bundled rates. Both Ameren Illinois and ComEd have assumed a wide range of switching fractions in their low and high scenarios (return to utility service would be represented as a decrease in the switching fraction over time).

**Figure 3-20: Distribution of Municipal Aggregation Contract Expirations**



### 3.4.5 Individual Switching

ARES offer a variety of products to customers – some of which have a similar structure to the utility bundled service, and some that vary significantly in structure. These include offers with “green” energy above the mandated RPS level, month to month variable pricing, longer-term fixed prices, options to match prices in the future, options to extended contract terms, and options to adjust prices retroactively.<sup>66</sup> Individual customers who choose one of these other rate structures presumably have made an affirmative choice to take on those alternative services.

Although switching from the utility to ARES by individual customers has some impact, Ameren Illinois and ComEd switching forecasts have been dominated by municipal aggregation. While the IPA recognizes that many ARES focus on individual residential switching, the IPA is not aware of a significant number of residential customers leaving default service to take ARES service outside of a municipal aggregation program. As shown in Table 3-2, this is currently the case because of the appreciable difference that currently exists between the utility price to compare<sup>67</sup> and representative ARES prices<sup>68</sup> available to eligible utility customers. It appears that, at the current time, ARES fixed price offers for a similar term to the utility price do not offer savings or benefit to individual residential customers. It is reasonable to assume that switching behavior by individual customers (other than those who chose an ARES rate that is not an “apples to apples” comparison to the utility rate) will not be a significant factor in the load forecast, except for transition to municipal aggregation, opt-out from municipal aggregation, and return from municipal aggregation.

<sup>66</sup> For more information on choices offered by ARES, see the 2014 Annual Report of the ICC Office of Retail Market Development.

<sup>67</sup> July 2014 utility cost to compare from <http://www.pluginillinois.org/MunicipalAggregation.aspx>.

<sup>68</sup> Representative ARES prices are an average of 12-month fixed price non-green offers from ARES available at <http://www.pluginillinois.org/OffersBegin.aspx> as of August 5, 2014.

**Table 3-2: Representative ARES Fixed Price Offers (Offers without a premium renewable component) and Utility Price to Compare**

Utility Territory	Utility Price to Compare (¢/kWh)	Representative ARES Price (¢/kWh)
Ameren Illinois (Zone I)	4.66	5.74
Ameren Illinois (Zone II)	4.55	5.74
Ameren Illinois (Zone III)	4.63	5.74
ComEd	7.60	8.07

### 3.4.6 Hourly Billed Customers

Customers who could have elected bundled utility service but take electric supply pursuant to an hourly pricing tariff are not “eligible retail customers.” Therefore, these hourly rate customers are not part of the utilities’ supply portfolio and the IPA does not have to procure energy for them. Ameren Illinois and ComEd did not include customers on hourly pricing in their load forecasts; they appropriately considered these customers to have switched. The amount of load on hourly pricing is small and unlikely to undergo large changes that would introduce significant uncertainty into the load forecasts.

### 3.4.7 Energy Efficiency

Public Act 95-0481 also created a requirement for ComEd and Ameren Illinois to offer cost-effective energy efficiency and demand response measures to all customers.<sup>69</sup> Both Ameren Illinois and ComEd have incorporated the impacts of these statutory and spending-capped efficiency goals, as applied to eligible retail customers, as well as achieved and projected savings in the forecasts that are included with this Procurement Plan. Section 7.2 of this plan discusses the proposed incremental energy efficiency programs that have been submitted pursuant to Section 16-111.5B. These programs are reflected in the load forecasts.

### 3.4.8 Demand Response

As noted by the utilities in their load forecast documentation, demand response does not impact the weather-normalized load forecasts. As such, the IPA notes that they are more like supply resources. Section 7.6 of the Plan contains the IPA’s discussion and recommendations for demand response resources.

### 3.4.9 Emerging Technologies

A number of emerging technologies were described in the 2013 Procurement Plan and two more technologies, AMI and EV, were described in the 2014 Procurement Plan. That material will not be repeated here, other than to note that in Docket No. 14-0212, the Commission approved an acceleration of ComEd’s AMI deployment plan.<sup>70</sup> The IPA is not aware of other emerging technologies that warrant inclusion in this Plan at this time.

## 3.5 Recommended Load Forecasts

### 3.5.1 Base Cases

The IPA recommends adoption of the Ameren Illinois and ComEd base case load forecasts, which include already approved energy efficiency programs. (The IPA also recommends that the Commission approve the additional incremental energy efficiency as presented in Sections 7.2.5 and 7.2.6. The March 2015 load forecasts will also reflect those newly approved programs.)

<sup>69</sup> See P.A. 95-0481 (Section originally codified as 220 ILCS 5/12-103).

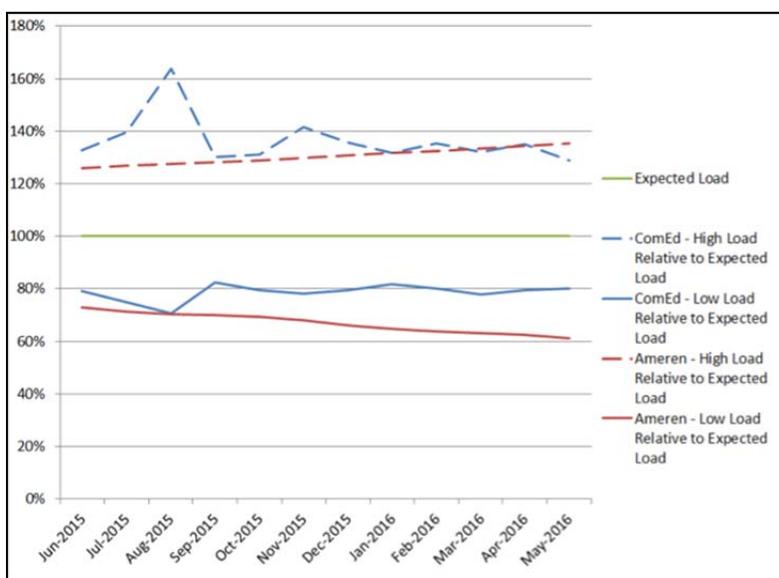
<sup>70</sup> See Docket No. 12-0212, Final Order dated June 11, 2014.

### 3.5.2 High and Low Excursion Cases

The high and low cases represent useful examples of potential load variability. Although they are primarily driven by variation in switching, Ameren Illinois correctly notes that this is the major uncertainty in its outlook. The switching variability, especially in Ameren Illinois’s high and low forecasts, is extreme and thus these may be characterized as “stress cases.” The Agency’s procurement strategy to date has been built on hedging the average hourly load in each of the peak and off-peak sub-periods, and the high and load cases represent significant variation in those averages.

As illustrated in Figure 3-21, Ameren Illinois low and high load forecasts are on average equal to 67% and 131% of the base case forecast, respectively, during the 2015-2016 delivery. Comparatively, for the same period, ComEd’s low and high load forecasts are on average equal to 78% and 137% of the base forecast, respectively. This reflects the differences in switching assumptions used by the two utilities.

**Figure 3-21: Comparison of Ameren Illinois and ComEd High and Low Forecasts for Delivery Year 2015-2016**



Another use of the high and low cases will be to estimate the risks of different supply strategies. A key driver of that risk is the cost of meeting unhedged load on the spot market. One of the main reasons load is unhedged is that one attempts to hedge a variable, or shaped, load with a product whose delivery is constant. The spot price at which the unhedged volumes are covered is positively correlated with load. The high and low cases are less suitable for such a risk analysis.

The high load factor of the ComEd base case forecast implies that the hourly profile of that case is not representative of a typical year. This means that the base case hourly forecast would understate the amount by which hourly loads vary from the average hourly loads in the peak and off-peak sub-periods. Using that hourly profile for a risk analysis could lead to underestimating the cost of unhedged supply.

The Ameren Illinois load scenarios have identical monthly load shapes (differing by uniform scaling factors). These shapes will not provide much information about the cost of meeting fluctuating loads, except for the information contained in the expected load shape. The expected load shape may have an overstated load factor like that of ComEd, and no other forecast case is available for comparison.

The extreme nature of Ameren Illinois’s low and high load forecasts can influence the results of a probabilistic risk analysis. With almost any assignment of weights to the Ameren Illinois cases, load uncertainty will

dominate price uncertainty. This does not apply to ComEd, which must be taken into account when evaluating any simulation of procurement risk.

## 4 Existing Resource Portfolio and Supply Gap

Prior to the 2014 Procurement Plan, the IPA purchased supply in standard 50MW on-peak, off-peak, and around-the-clock blocks. For the 2014 Procurement Plan, to more accurately match supply with load, the IPA reduced the block size to 25 MW.<sup>71</sup> The history of the IPA administered procurements is available on the IPA website.<sup>72</sup>

These purchases are driven by the supply requirements outlined in the current year procurement plan and are executed through a competitive procurement process by the IPA's Procurement Administrator. This procurement process is monitored for the Commission by the independent Procurement Monitor.

In addition to purchasing block contracts in the forward markets, Ameren Illinois and ComEd rely on the operation of their RTOs (MISO and PJM respectively) to balance their loads and consequently may incur additional costs or credits. Purchased energy blocks may not perfectly cover the load, therefore triggering the need for spot energy purchases or sales from or to the RTO.

IPA procurement plans are based on a supply strategy designed, among other things, to balance price risk and cost. The underlying principle of this supply strategy is to procure energy products that will cover all or most of the near-term load requirements and then gradually decrease the amount of energy purchased relative to load for the following years.

Prior to the 2013 Procurement Plan, the first year of the 3-year procurement plan was hedged at 100% (meaning that energy contracts would fully cover the demand), while the second and third years were only hedged at 70% and 35% respectively. Based on suggestions from Commission staff, the IPA considered a revision to this strategy (for the energy products only)<sup>73</sup> as part of the 2013 Procurement Plan to account for declining market prices and accelerating customer switching. This proposal was to hedge the first year at 75%, while the second and third year would be hedged at 50% and 25% respectively. However, because no procurement was required, the IPA recommended that the hedging strategy be revisited in future Plans. For the 2014 Procurement Plan, this strategy was updated to include hedging at 106% of the months of June through October for the first delivery year, and 100% for the balance of the year, 50% for the second year, and 25% for the third year. The 2014 Procurement Plan was also the first Plan in which a second procurement, taking place in the fall, was included.

Because of the uncertainty in the amount of eligible retail load in future years, the IPA has not purchased energy beyond a 3-year horizon, except in a few circumstances. These include:

- A 20-year bundled REC and energy purchase (also known as the long-term power purchase agreements or "LTTPAs"), starting in June 2012, made by Ameren Illinois and ComEd in December 2010 pursuant to the Final Order in Docket No. 09-0373.
- The February 2012 "Rate Stability" procurements mandated by Public Act 97-0616 for block energy products covering the period June 2013 through December 2017.<sup>74</sup>

Twenty-year power purchase agreements between each of Ameren Illinois and ComEd and the FutureGen Industrial Alliance, Inc., although not procured by the IPA, were directed by the Commission order approving the Agency's 2013 Procurement Plan.<sup>75</sup>

---

<sup>71</sup> IPA 2014 Procurement Plan at 93.

<sup>72</sup> <http://www2.illinois.gov/ipa/Pages/Prior-Approved-Plans.aspx>.

<sup>73</sup> In its 2013 Procurement Plan, the IPA recommended retaining the 100%/70%/35% hedging strategy for purposes of Ameren Illinois's capacity requirements until such time as MISO demonstrates a robust FERC-approved capacity auction.

<sup>74</sup> P.A. 97-0616 also mandated associated REC procurements, but these REC procurements do not impact the (energy) resource portfolio.

Due to the forecasted return of some load to the utilities, curtailment of the LTPPAs is unlikely for the 2015-2016 delivery year for both ComEd and Ameren Illinois. Section 8.2 contains additional discussion on curtailment.

The discussion below explores in more detail the supply gap between the updated utility load projections described in Chapter 3 and the supply already under contract for the planning horizon. The IPA’s approach to address these gaps is described in Section 7.

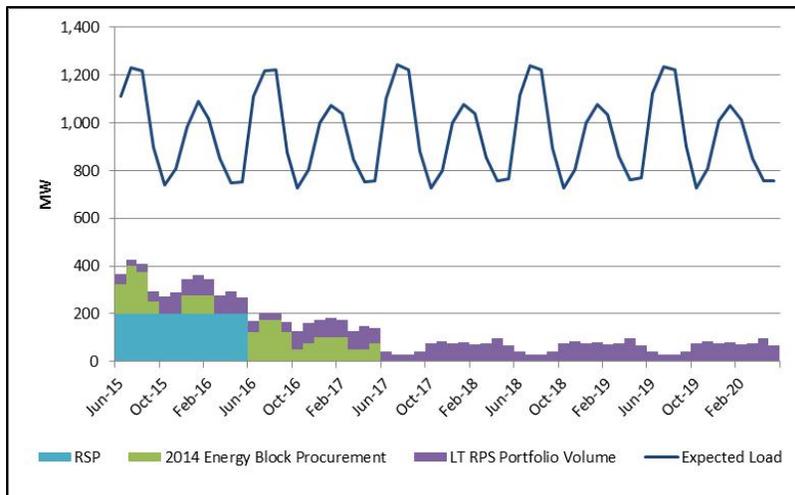
**4.1 Ameren Illinois Resource Portfolio**

Figure 4-1, Figure 4-2, and Figure 4-3 show the current gap in the Ameren Illinois supply portfolio for the June 2015-May 2020 planning period, using the expected, high, and low load on-peak forecast described in Section 3.2.

Ameren Illinois’s existing supply portfolio, including the Rate Stability contracts and the long-term renewable resource contracts, is not sufficient to cover the projected load for the 2015-2016 delivery period. Additional energy supply will be required for the entire 5-year planning period. The main driver for this change from the previous plan is the change in load attributed to switching. On average, Ameren Illinois’s load forecast produced in July 2014 for the 2015-2019 delivery period is between 64% and 90% higher than the forecast produced in July 2013 for the same delivery period (similarly, ComEd’s load forecast produced in July 2014 for 2015-2019 delivery year is between 43% and 62% higher than the forecast produced in July 2013 for the same delivery period).

Quantities shown are average peak period MW for both loads and historic purchases.

**Figure 4-1: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - Expected Load Forecast**

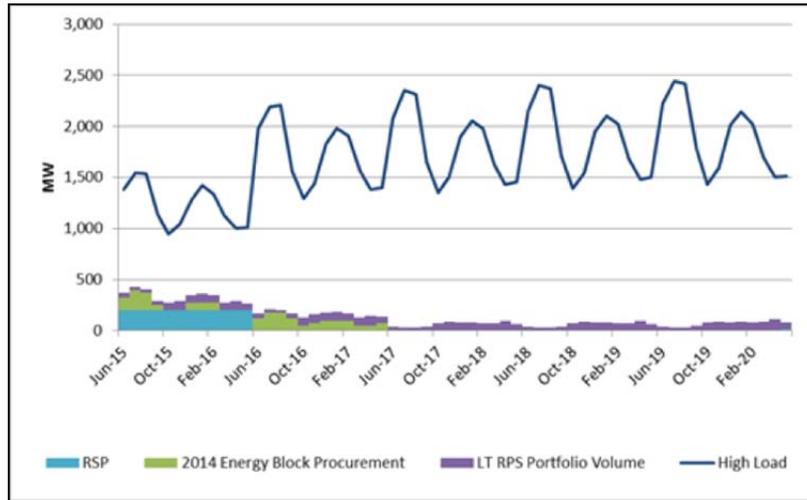


<sup>75</sup> ICC Docket No. 12-0544, Final Order (December 19, 2012) at 228-237; see also ICC Docket No. 13-0034, Final Order (June 26, 2013) (“Phase II” approving sourcing agreement as required in Docket No. 12-0544). Due to the relatively small quantities of power deliveries anticipated from the FutureGen project during the 2017-18 delivery year as well as remaining questions related to delivery schedules and price, the IPA is not including the projected output from this project in its hedge supply portfolio for this Procurement Plan, or in the “Current Contracted Supply” shown in Table 7-9 and Table 7-13.

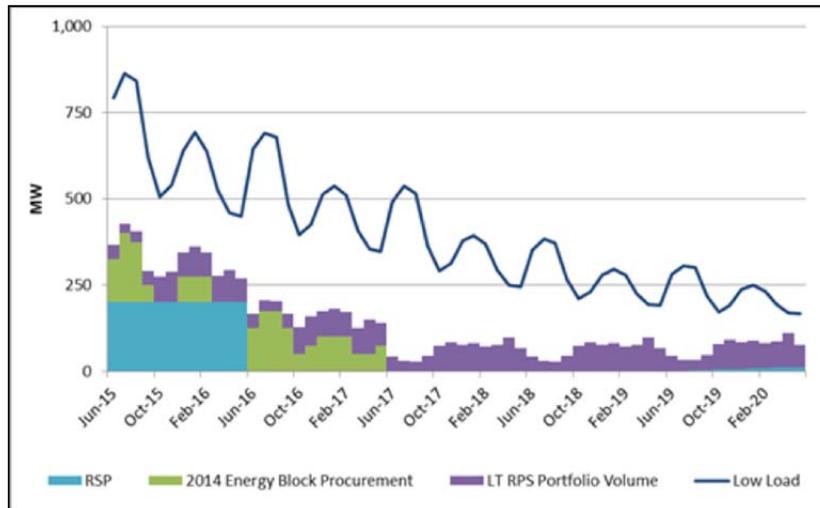
Under the expected load forecast scenario, the average supply gap for peak hours of the 2015-2016 delivery period is estimated to be 615 MW.

Under the high load forecast scenario, the average supply gap for peak hours of the 2015-2016 delivery period is estimated to be 900 MW, while under the low load forecast scenario, Ameren Illinois's average supply gap for peak hours of the 2015-2016 delivery period is estimated to be 300 MW.

**Figure 4-2: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - High Load Forecast**



**Figure 4-3: Ameren Illinois's On-Peak Supply Gap - June 2015-May 2020 Period - Low Load Forecast**

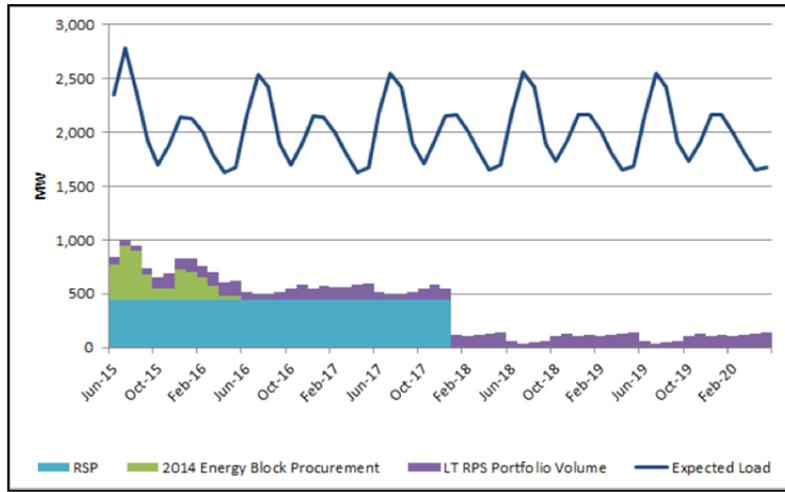


**4.2 ComEd Resource Portfolio**

Figure 4-4, Figure 4-5, and Figure 4-6, show the current gap in the ComEd supply portfolio for the June 2015-May 2020 planning period, using the expected, high and low load on-peak forecast described in Section 3.3.

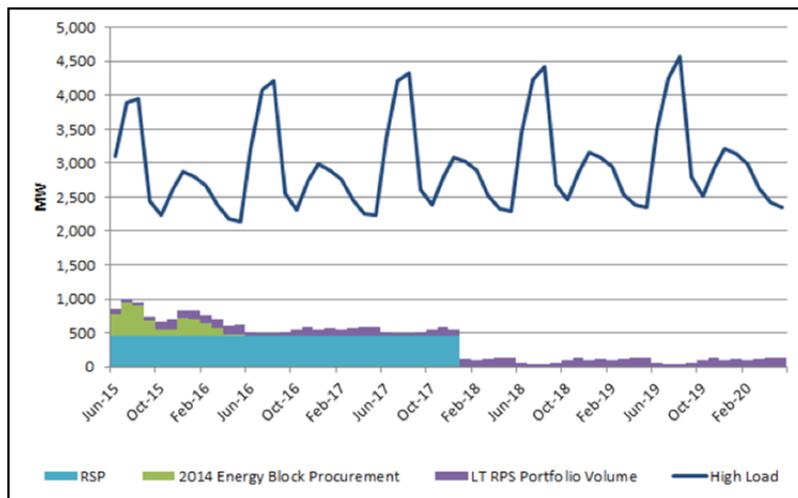
ComEd's current energy resources will not cover load starting in June 2015. The average supply gap during peak hours for the 2015-2016 delivery year is estimated to be 1,223 MW.

**Figure 4-4: ComEd's On-Peak Supply Gap - June 2015-May 2020 period - Expected Load Forecast**

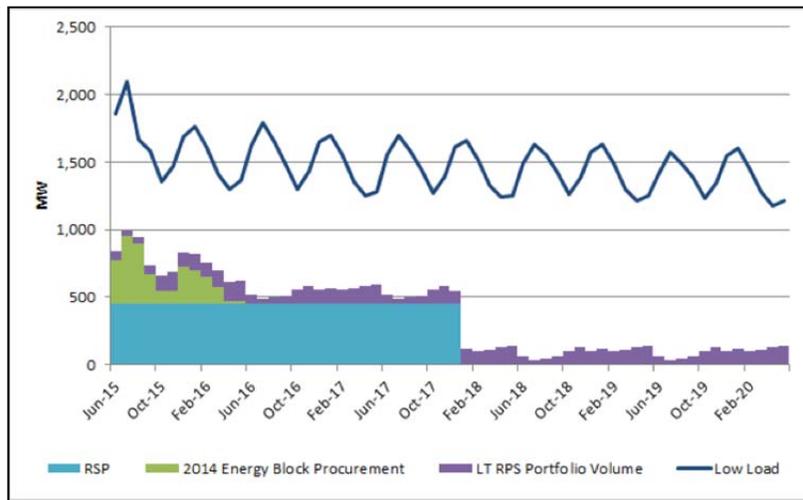


Under the high load forecast scenario, ComEd will be consistently short during the whole study period. The average supply gap for peak hours of the 2015-2016 delivery year is estimated at 1,966 MW. Under the low load forecast scenario, ComEd will also be consistently short on average 790 MW for the 2015-2016 delivery year.

**Figure 4-5: ComEd's On-Peak Supply Gap - June 2015-May 2020 Period - High Load Forecast**



**Figure 4-6: ComEd's On-Peak Supply Gap - June 2014-May 2019 Period - Low Load Forecast**



## 5 MISO and PJM Resource Adequacy Outlook and Uncertainty

As a result of retail choice in Illinois, resource adequacy (the load/resource balance) can be viewed as a function of determining what level of resources to purchase from which markets over time. However, for the Illinois market to function properly, the RTO markets and operations (e.g., MISO and PJM) must provide sufficient resources to satisfy the load of all customers reliably. This section reviews the likely load/resource outcomes over the planning horizon to determine if the current system is likely to provide the necessary resources such that customers will be served with reliable power.

In reviewing the load/resource outcomes over the planning horizon, this section analyzes several outside studies of resource adequacy that are publicly available from different planning and reliability entities. These include:

- North American Electric Reliability Corporation (“NERC”), the entity certified by the Federal Energy Regulatory Commission to establish and enforce reliability standards with the goal of ensuring the reliability of the American bulk power system.
- Midcontinent ISO (“MISO”), which operates the transmission grid in most of central and southern Illinois.
- PJM Interconnection (“PJM”), which operates the transmission grid in Northern Illinois.

From review of these entities’ most recent documentation, it is apparent that over the planning horizon PJM will maintain adequate resources to meet the collective needs of customers in those regions. MISO may be short resources in the 2016 timeframe.

### 5.1 Resource Adequacy Projections

In PJM, capacity is largely procured through PJM’s capacity market, Reliability Pricing Model (“RPM”), which was approved by FERC in December 2006. RPM is a forward capacity auction through which generation offers capacity to serve the obligations of load-serving entities. The primary capacity auctions, Base Residual Auctions (“BRAs”), are held each May, three years prior to the commitment period. The commitment period is also referred to as a delivery year (“DY”).<sup>76</sup> In addition to the BRAs, up to three incremental auctions are held, at intervals 23, 13, and 3 months prior to the DY.<sup>77</sup>

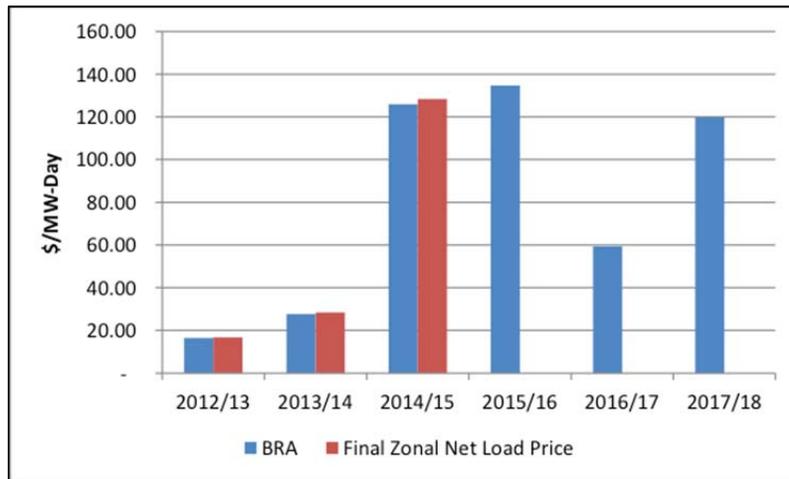
Just prior to the beginning of each DY, the Final Zonal Net Load Price, which is the price paid by load serving entities for capacity procured as part of RPM in PJM, is calculated. This price is determined based on the results of the BRA and subsequent incremental auctions for a given delivery year. As the majority of the capacity procured via RPM is done so during the BRA, there is little variation between the BRA clearing price and the Final Zonal Net Load Price. As shown in Figure 5-1, the price volatility that does exist under RPM is inter-temporal across delivery years. While this volatility is large, it is not hedgeable.

---

<sup>76</sup> A DY is June 1 through May 31 of the following year.

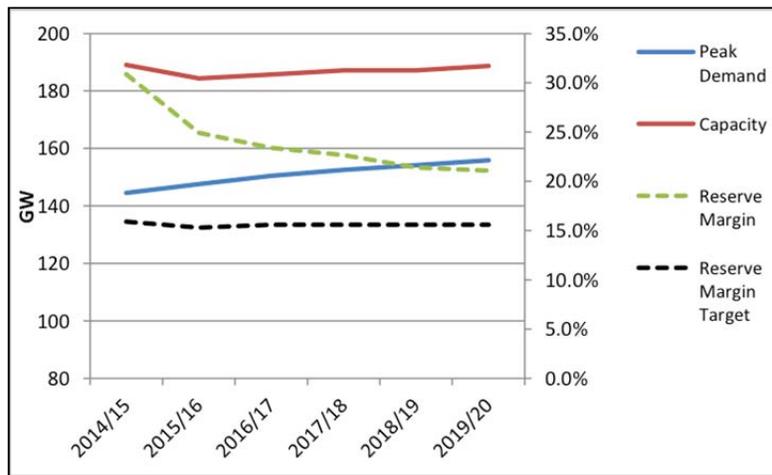
<sup>77</sup> To the extent the 1st and 3rd incremental auctions are not needed, they may be cancelled by PJM. The 2nd incremental auction is held to procure capacity to meet the deferred short-term resource procurement.

**Figure 5-1: PJM RPM Capacity Price for Delivery Years 2012-2017<sup>78</sup>**



As outlined in Figure 5-2, PJM is projected to have sufficient resources to meet load plus required reserve margins for the delivery years 2014-2019, with projected reserve margins averaging over 20% during this time frame. This is approximately 5% above the 15.6% target reserve margin.

**Figure 5-2: PJM NERC Projected Capacity Supply and Demand for Delivery Years 2014-2019**



Source: NERC Electricity Supply & Demand Database, Schedule 3A

MISO’s capacity market construct, Module E, creates a framework for electric utilities and capacity resources to enter into bilateral agreements for capacity. Specifically, Module E is a resource adequacy program that requires the region’s load-serving entities to procure sufficient capacity resources to meet their peak load plus target reserve margin.<sup>79</sup> Under Module E, a load-serving entity can procure resources to meet its resource adequacy requirements by offering or self-scheduling resources in the annual auction or by submitting a Fixed Resource Adequacy Plan (“FRAP”) to demonstrate sufficient resources have already been procured. MISO held its second annual capacity auction in April 2014, with capacity prices in the majority of

<sup>78</sup> 2014/15 is the latest DY for which the Final Zonal Net Load Price has been calculated. It will be calculated for future DYs as the start of the year approaches.

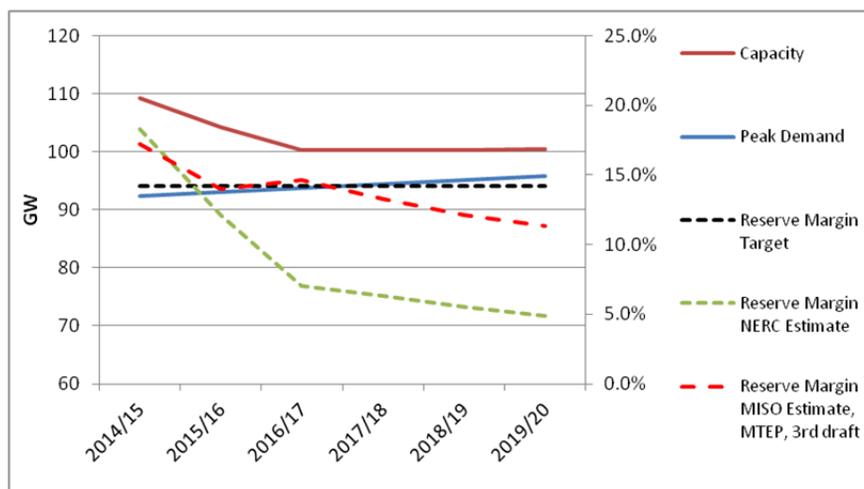
<sup>79</sup> An LSE’s reliability requirement is based on either planning reserve margins (PRM) determined by MISO, based on a loss of load expectation of one day in ten years, or state-specific standards.

zones clearing up to 15 times higher than in the first auction due potentially to a tightening of the capacity reserve margin in MISO (\$16.75/MW-day for the 2014/15 delivery year versus \$1.05/MW-day for the 2013/14 delivery year).

As outlined in Figure 5-3, based upon Schedule 3A data from NERC’s Electricity Supply & Demand Database, MISO is projected to be short capacity supply to meet load plus target reserve margins for the delivery years 2014-2019, with reserve margins averaging less than 10% during this period. This is approximately 4% below the 14.2% target reserve margin. However, on September 8, 2014, MISO released the third draft of the 2014 MISO Transmission Expansion Planning (“MTEP”) report, which addresses resource adequacy. In this MISO report, reserve margins are projected to be on average higher than the Schedule 3A data. Relying on the draft MISO data, reserve margin in 2016 is only 0.2% below the target reserve margin.

The drop in reserve margin beginning in 2015 in the Schedule 3A data is primarily attributable to the assumed retirement of coal generation due to environmental regulations (i.e., the implementation of the Mercury and Air Toxics Standards, “MATS,” in 2016) and fuel prices. However, the assumed 8 GW of coal retirements by 2016 represent a worst case scenario and likely do not fully reflect environmental compliance investments or coal-to-gas conversion decisions by these facilities.<sup>80</sup> Additionally, NERC has suggested that some—if not all—of the projected shortfall by 2016 could be mitigated by future-planned additions, DSM growth,<sup>81</sup> additional support anticipated from the MISO South Region, and transmission upgrades. In the third draft of the 2014 MTEP report, MISO also states that “the projected margin shortfall will likely change significantly as Load Serving Entities and State commission solidify future capacity plans.” As such the MISO capacity projection may need to be updated when more reliable data is available.

**Figure 5-3: MISO NERC Projected Capacity Supply and Demand for the Delivery Years 2014-2019**



<sup>80</sup> For example, on August 7 of this year, NRG announced that it would add pollution controls at the Waukegan and Powerton plants and convert Joliet 9 and Joliet 29 from coal to gas. Those plants represent almost 3,600 MW of coal-fired generation. Similar decisions may be forthcoming from MISO operators and may have been anticipated in the third draft of the 2014 MISO MTEP Report.

<sup>81</sup> On January 14, 2014, MISO proposed to modify Module E-1 tariff to treat Demand Response (“DR”) and Energy Efficiency (“EE”) resources similarly to other capacity providing resources for operational planning purposes. MISO has removed language to permit LSEs to net the effects of DR and EE resources from their coincidental peak, and instead, will credit these resources with the equivalent number of Zonal Resource Credits (ZRCs). The change is an accounting measure intended to enable MISO to better track which LSE has which DR and EE resources. This change was accepted by the FERC on March 14, 2014.

Source: NERC Electricity Supply & Demand Database, Schedule 3A, MISO 2014 MTEP Book 2 Resource Adequacy Third Draft.

## **5.2 Locational Resource Adequacy Needs**

The RTO-based reliability assessments examined above are important measures of resource reliability in Illinois because the Illinois electric grid operates within the control of these two RTOs. The IPA concludes that it does not need to include any extraordinary measures in the 2015 Procurement Plan to assure reliability over the planning horizon. Even so, the differences between the PJM and MISO capacity auction constructs have led the IPA to recommend hedging some of Ameren's capacity market exposure beyond the prompt year, as described in Section 7.5.2.

In 2013, MISO integrated Entergy into MISO creating the MISO South Region. The MISO South Region adds over 18,000 miles of transmission and approximately 30 GW of load into the MISO footprint. Generators in the MISO South Region are dispatched and bid into the MISO markets (the load/resource balance associated with the South Region is not reflected in Figure 5-3 as it has yet to be incorporated in NERC projections).

## 6 Managing Supply Risks

The Illinois Power Agency Act lists the priorities applicable to the IPA's portfolio design, which are "to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability."<sup>82</sup>

At the same time, the Legislature recognized that achievement of these priorities requires a careful balancing of risks and costs, when it required that the Procurement Plan include:

*an assessment of the price risk, load uncertainty, and other factors that are associated with the proposed procurement plan; this assessment, to the extent possible, shall include an analysis of the following factors: contract terms, time frames for securing products or services, fuel costs, weather patterns, transmission costs, market conditions, and the governmental regulatory environment; the proposed procurement plan shall also identify alternatives for those portfolio measures that are identified as having significant price risk.*<sup>83</sup>

This chapter discusses and assesses risk in the supply portfolio, as well as tools and strategies for mitigating them. Developing a strategy requires knowledge of the risk factors associated with energy procurement and delivery, and of the tools available to manage those risks. Section 6.1 lists the risk factors themselves. Section 6.2 describes types of contracts and hedges that can be used to manage supply risk. Those products may be thought of as being used to build a supply portfolio. Section 6.3 addresses the complementary issue of reducing or re-balancing the supply portfolio when needed, and the legal, regulatory and policy issues that may arise if utilities have to do so by selling previously purchased hedges over-the-counter.

Sections 6.4 through 6.6 address the cost and uncertainty impacts of these risk factors. Risk is often taken to mean the amount by which costs differ from initial estimates. Utility energy pricing in Illinois is based on estimates and cost differences are trued up after the fact through the Purchased Electricity Adjustment ("PEA").<sup>84</sup> Section 6.4 provides a historical summary of PEA rates as a guide to the historical impact of risk factors. Section 6.5 recapitulates a simulation study performed last year, and briefly discusses the risk of winter price spikes such as occurred in 2014. Section 6.6 focuses on full requirements contracts. Finally, Section 6.7 addresses demand management.

### 6.1 Risks

Procurement risk factors can be divided into three broad categories: volume, price, and hedging imperfections. Volume risk deals with risk factors associated with identifying the volume and timing of energy delivery to meet demand requirements. Price risk covers not only the uncertainty in the cost of the energy but also the costs associated with energy delivery in real time. Hedging imperfections are the result of mismatches between the types of available hedge products and the nature of customer demand.

The 2014 Procurement Plan contained a detailed description of the following risk factors, which is incorporated here by reference.

---

<sup>82</sup> 20 ILCS 3855/1-20(a)(1).

<sup>83</sup> 220 ILCS 5/16-111.5(b)(3)(vi).

<sup>84</sup> See 220 ILCS 5/16-111.5(l). This policy is manifest through riders filed by each utility – ComEd's Rider PE (Purchased Electricity), and Ameren Illinois's Rider PER (Purchased Electricity Recovery).

### **6.1.1 Volume Risk**

The accuracy of load forecasts directly impacts volume risk. Accurate customer consumption profiles, load growth projections, and weather forecasts impact both the total energy requirement and the shape of the load curve. Sections 3.2 and 3.3 describe the load forecasting processes undertaken by Ameren Illinois and ComEd respectively.

- Load Profiles (load shape, or the fraction of the total annual, monthly or daily usage associated with each hour)
- Load Growth Projections (impacts of economic conditions, customer in-migration, customer out-migration)
- Impacts of Weather Fluctuations
- Technology Impacts, e.g., smart metering, customer generation
- Customer Switching

### **6.1.2 Price Risk**

The price the Ameren Illinois and ComEd supply customers pay for electricity consists primarily of the price of energy procured in the forward and spot markets, the cost of capacity to meet resource adequacy requirements, and the cost of delivery, plus additional charges related to RPS compliance.

- Energy prices (on the unhedged portfolio, up to the day-ahead)
- Real-Time Balancing Costs (deviation between day-ahead and real-time load)
- Capacity (primarily applies to Ameren Illinois as the PJM capacity price is largely determined by the Base Residual Auction three years earlier)
- Ancillary Services
- Transmission pricing
- Congestion costs
- Correlation Between Volume and Price Risk Factors

### **6.1.3 Hedging Imperfections**

- Procurement Supply Shape (Difference between Load Shape and the profiles of products available for procurement)
- Locational Pricing (Procurement Location versus Customer Location)
- Lack of hedges for Renewable Energy costs

## **6.2 Tools for Managing Supply Risk**

Traditionally, a utility's electricity supply plan includes physical supply and financial hedges. Physical supply includes the power plants that the utility owns or controls, as well as transactions for physical delivery of electricity. Financial hedges are additional hedging instruments used to manage residual price risk and other risks, such as weather risk.

ComEd and Ameren Illinois divested their generating plants to unregulated affiliates or third parties. They have no contracts for unit-specific physical delivery, other than certain (Qualifying Facilities under the Public Utilities Regulatory Practices Act ("PURPA")) contracts. Their long-term renewables Power Purchase Agreements ("LTTPAs") are structured as "Contracts for Differences." As the utilities do not purchase and take title to electricity, the utilities' supply positions, other than RTO spot energy, are exclusively price hedges.

Physical electricity supply and load balancing for ComEd and Ameren Illinois are coordinated by the respective RTOs (PJM and MISO respectively). ComEd and Ameren Illinois are considered Load Serving Entities (“LSEs”) by the RTOs. Each RTO provides day-ahead and real-time electricity “spot pricing.” That is, generators supply their energy to the RTO, and the RTO delivers energy to LSEs and customers. The RTO ensures the physical delivery of power. The cost of managing this delivery, including the cost of managing reliability risks, is passed on to the LSEs financially. The risks faced by LSEs in supplying energy to customers are mostly financial. The LSE still needs to manage certain operational risks such as scheduling and settlement. There are other, non-financial risks associated with electricity retailing, such as customer billing or accounts payable risks, but those are not associated with the supply portfolio.

Each RTO charges a uniform day-ahead price for all energy scheduled in a given hour and delivery zone. To the extent that real-time demand differs from the day-ahead schedule, load is balanced by the RTO at a real-time price: if demand exceeds the day-ahead schedule, then the LSE pays the real-time price; and if demand is less than the day-ahead schedule, the LSE is credited the real-time price. Both the day-ahead and the real-time prices are referred to as Locational Marginal Prices (“LMPs”) because they depend on the delivery location or zone.

### **6.2.1 Types of Supply Hedges**

The 2014 Procurement Plan contained a detailed description of a number of different types of supply hedges, listed below. One point made in that plan is that hedges available in the market are not perfect; the risks listed in Section 6.1 cannot all be hedged away except through a specially tailored “full requirements” hedge contract, whose cost may or may not be acceptable in return for that degree of risk reduction.<sup>85</sup>

An important category of energy supply hedges is a unit-specific supply contract. Other supply hedges are forward contracts, futures contracts, and options.

#### **6.2.1.1 Unit-Specific Hedges**

- As-available
- Baseload
- Dispatchable

#### **6.2.1.2 Unit-Independent Hedges.**

- Standard forward hedges (block contracts)
- Shaped forward hedges
- Futures contracts
- Options
- Full requirements hedges. Section 6.6.1 includes a summary of other states’ experience with full requirements hedges and Section 6.6.2 addresses estimates of the cost premium associated with them. The cost premium of full requirements contracting can only be evaluated by comparison with the value of eliminating price.

---

<sup>85</sup> Even a full requirements hedge does not truly eliminate all risk. For example, if a supplier of a full requirements tranche were to default, additional procurement costs to make up the shortfall could be passed along to eligible customers.

### 6.2.2 Suitability of Supply Hedges

Not all of the types of hedges listed in Section 6.2.1 are suitable for use in this Procurement Plan, and not all may be readily available in electricity markets. Illinois requires that “any procurement occurring in accordance with this plan shall be competitively bid through a request for proposals process,” provides a set of requirements that the procurement process must satisfy, and mandates that the results be accepted by the ICC.<sup>86</sup> Among the specific requirements, the Procurement Administrator must be able to develop a market price benchmark for the process; the bidding must be competitive; and the ICC’s Procurement Monitor is required to report on bidder behavior.<sup>87</sup> The most natural evidence of competitiveness will be breadth of participation, although other evidence may be possible as well.

Hedges most suitable for use by the Agency would be those standardized products that are well-understood, and preferably widely-traded. If a product has liquid trading markets, or is similar to other products with liquid markets, a bidder can control its risk exposure. Availability of information on current prices and the price history of similar products help bidders provide more competitive pricing, and help the Procurement Administrator produce a realistic benchmark. Prior to its 2014 Procurement Plan, the IPA had generally restricted its hedging to the use of standard forward hedges in 50 MW increments. The IPA began using 25 MW increments and a mid-year procurement with the 2014 plan. The Agency’s recommended plans have been stated in terms of monthly contracts, although procurement events have met some of these needs with multi-month contracts.

The IPA has in the past purchased energy products that are not typically traded, such as the long-term PPAs with new build renewable generation that were authorized in the 2010 Procurement Plan. As noted in Section 2, these products still must be standardized in such a way that the winning bidders may be selected based on price alone, and the price is subject to a market-based benchmark. As discussed in Section 2.4, while the ICC clarified its understanding of the definition of “standard product” in its approval of the 2014 Procurement Plan, the IPA’s authority to procure other products, including shaped forward contracts and option contracts, could be subject to future litigation. Markets for products that are specifically designed for the IPA’s requirements, such as full requirements contracts or over-the-counter options, will likely have limited transparency. The IPA’s procurement structure requires a benchmarking and approval process and may not be compatible with such a low level of transparency.

Futures contracts at the PJM Northern Illinois Hub and the MISO Illinois Hub are traded in reasonably deep liquid markets, making such contracts easier to benchmark. The markets for long-dated (*i.e.* further in the future) contracts are less liquid, however. The Agency ought to be able to obtain competitive pricing on such contracts if it were to want to incorporate them in its portfolio. However, it may be difficult or impossible to conduct the statutory RFP process for exchange-traded futures contracts: setting a price through an RFP process structured per legislative mandates is incompatible with price-setting either in an open outcry auction or by a market-maker. It is also unclear how the margin requirements would fit within the current regulatory framework, if price movements require the utility to post margin many months in advance of delivery. The same concerns are even more applicable to options contracts, trading in which is more illiquid.

### 6.2.3 Options as a Hedge on Load Variability

An option gives the buyer a right but not an obligation. For example, a call option gives the buyer the right, but not the obligation, to buy a specific contract. A put option gives the buyer the right, but not the obligation, to sell a specific contract. Options are “one-way” hedges. A call option, for example, can help hedge against price increases but provides no hedge against price decreases. Options on forward or futures contracts are much less expensive than the contracts themselves, because they only convey the right to spend the money to buy the contract.

---

<sup>86</sup> 220 ILCS 5/16-111.5(b), (e), (f).

<sup>87</sup> 220 ILCS 5/16-111.5(f).

Some may perceive options as attractive tools to hedge against customer migration and other forms of load fluctuations. According to option pricing theory, options are not any more useful for hedging price risk than are forward contracts unless one is exposed to other risks that correlate with and enhance price risk, for example, loss of load accompanied with declining prices. In theory, option prices are determined by the value of the option as a price hedge. If an option had additional value as a hedge against load migration risk, some might consider options to be a bargain. It turns out that options are expensive when used as hedges for load migration risk. This is because if a call option on 1 MW of load has a price  $V$ , then that should be its value as a price hedge. If the 1 MW is not currently served by the utility, but may return with some probability  $P$ , then the value of this option should be only  $P$  times  $V$  which is less than its price. In other words, the value of the option as a hedge against load migration risk is less than its value as a price hedge. But it is the value as a price hedge that determines the option's price.

There are also other costs and logistical obstacles to using options.

- A large part of the volume of options on the market is traded on exchanges. They have a particular advantage in that the trading exchange bears the counterparty default risk. However, the Agency's structured procurement process prevents the Agency's from buying options on the exchanges.
- Option contracts can be relatively illiquid, making it more difficult to assure fair pricing. If options purchased by the IPA required an affirmative exercise decision, which most likely they would, the utilities would seek regulatory comfort on their exercise decision-making before agreeing to use options. For example, if an exercise decision were dependent on the utility's load forecast or view of municipal aggregation, the utility would want to be able to show it had acted prudently. If the utility exercised a put option, to sell the underlying hedge, it would want to be sure that decision did not make it a wholesale market participant for purposes of FERC Order 717. If the option exercise were purely financial and automatic—resulted only in a cash payment from the option holder – these concerns might not be as important, but counterparty credit would be an issue.
- The use of options is subject to regulations under the Dodd-Frank Act of 2010 (specifically Title VII). Under this act, the trading of options (and other swaps) would be reported to a central database for clearing purposes. Trade details (price, volumes, time stamped trade confirmations, and complete audit trails) would need to be reported. In addition, trade records must be kept for 5 years after the termination of trade (either through exercise or expiration), and must be made available within five business days of request. This would add to either the purchase cost or the ownership cost of options.

### **6.3 Tools for Managing Surpluses and Portfolio Rebalancing**

The Illinois Power Agency Act specifies that the Procurement Plan “shall include ... the criteria for portfolio re-balancing in the event of significant shifts in load.”<sup>88</sup> It is therefore appropriate to consider what tools are available to conduct such rebalancing, keeping in mind that the utilities, not the Agency, are the owners of the forward hedges and that selling of excess supply in the forward markets may have unintended cost and accounting consequences.

1. To date, the only rebalancing of hedge portfolios prior to the delivery date has been the curtailment of long-term renewable contracts due to budget restrictions. Spending on these contracts was subject to a limit related to a mandated rate cap.
2. Sales of excess supply by the utilities in the wholesale market to rebalance their supply portfolio may create a de facto “wholesale marketing function” within the utilities. The employees involved in

---

<sup>88</sup> 220 ILCS 5/16-111.5(b)(4).

wholesale marketing activities would be subject to the separation of functions in accordance to FERC Order 717.<sup>89</sup>

3. For the last few years, the utilities have scheduled excess supply in their portfolios, or made up supply deficits, in the RTOs' day-ahead markets. This has been the dominant mode of portfolio rebalancing.
4. As an alternative form of rebalancing, the Agency could conduct "reverse RFP" procurement events, in which the bids are to buy rather than sell forward hedges. The Agency does not believe that has the authority to "conduct competitive procurement processes" under 20 ILCS 3855/1-20(a)(2) to sell excess supply.
5. The Agency could conceivably issue an RFP to purchase derivative products, such as put options on forward hedges, which would have a similar risk reduction effect to selling forwards. This may avoid legal and contractual difficulties associated with selling forward hedge contracts. This approach would also require the utilities to ensure they had regulatory approval to exercise the options after purchasing them, and the employees who exercise the option could become classified as part of a "marketing function." The Agency does not envision entering into derivative contracts for rebalancing purposes.
6. The Agency could conduct more than one procurement event in a year if the rebalancing required is to increase the supply under contract. This is what the IPA proposed for 2014 (and again proposes in this Plan) and it conducted a second procurement event on September 22, 2014. The volumes for that procurement were updated based upon load forecast supplied by the utilities in July 2014 and reflect increased volumes to be procured compared to the March 2014 forecasts.

#### 6.4 Purchased Electricity Adjustment Overview

The Purchased Electricity Adjustment ("PEA") functions as a financial balancing mechanism to assure that electricity supply charges match supply costs over time. The balance is reviewed monthly and the charge rate is adjusted accordingly. The PEA can be a debit or credit to address the difference between the revenue collected from customers and the cost of electricity supplied to these same customers in a given period. The supply costs are tracked, and the PEA adjusted, for each customer group.

The PEA provides some guidance as to the amount by which the complete set of risk factors caused the cost of energy supply to differ from the estimate—in other words, the impact of risk. Figure 6-1 shows how the PEAs have changed over the last three years. While Ameren Illinois's PEAs have been generally negative, ComEd's have been more often than not positive, and have had more volatility. ComEd has voluntarily limited its PEA to move between +0.5 cents/kWh and -0.5 cents/kWh, and the figure shows that ComEd's PEA has oscillated between those limits.

In April 2014, the Commission approved an adjustment to ComEd's PEA that allows the accumulated balance of deferrals associated with the computation of the PEA each June to be rolled into the base default service rate for the next year and the associated balance to be reset to zero.

To additionally reduce PEA volatility, ComEd is investigating "unbundling" ComEd's supply charge into energy, capacity, and transmission charges. ComEd stated the following in its responses to questions asked by the IPA after the June workshop on full requirements products:

*By aligning our rates with the fixed nature of these costs, ComEd could significantly reduce the volatility of under/over recovered energy costs. This reduced volatility may make it possible for ComEd to forgo the monthly PEA adjustments that currently impact ComEd's fixed price customers and instead just roll any*

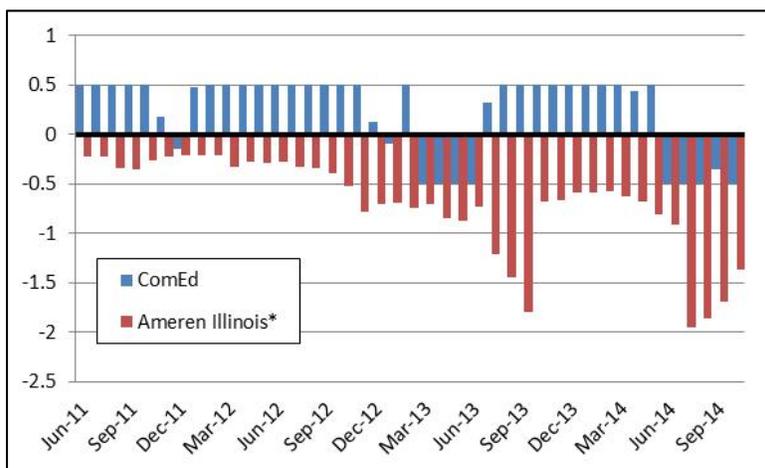
---

<sup>89</sup> 125 FERC ¶ 61,064, Oct. 16, 2008.

*accumulated credit or debit balance into rates when reset each June (although there would likely need to be a provision to reinstate such monthly true-ups in extreme circumstances).<sup>90</sup>*

In July 2014, the value of Ameren Illinois PEAs decreased significantly. The IPA understands this decrease is likely the result of Ameren Illinois over-collection during the past winter and its PEAs represented the return of these proceeds to customers.

**Figure 6-1: Purchased Electricity Adjustments in Cents/kWh, June 2011 – June 2014**



\*-Uniform across Ameren Illinois service territory since Oct. 2013. For previous months, values differed slightly by Zone.

The current IPA hedging strategy, including the planned September procurements for ComEd and Ameren Illinois, combined with ComEd’s implemented and under consideration improvements to its PEA methodology, should result in reduced volatility in the PEA for the coming years. This reduction in PEA variation will provide the clarity that many ARES have sought by allowing for an easier comparison between the utility rate and potential offers by ARES.

## 6.5 Estimating Supply Risks in the IPA’s Historic Approach to Portfolio Management

### 6.5.1 Historic Strategies of the IPA

The utilities, pursuant to plans developed by the IPA, have historically used fixed-price, fixed-quantity forward energy contracts and financial hedges (such as the LTPPAs), along with RTO load balancing services to serve load. In other words, energy delivery has been coordinated by the RTOs and the Agency has arranged a portfolio of long-term contracts and standard forward hedges, in multiples of 50 MW (and in 2014, 25 MW), for each utility. Ancillary services have been purchased from the RTO spot markets. The utilities have used Auction Revenue Rights to mitigate transmission congestion cost.

Forward hedges have been procured on a “laddered” basis. The Agency originally sought to hedge 35% of energy requirements on a three-year-ahead basis, another 35% on a two-year-ahead basis, and the remainder on a year-ahead basis. Prior to 2014, procurements had been annual, in April or May, rather than on a more frequent or ratable basis. For example, in the spring of 2010, the Agency procured forward hedge volumes (in 50MW increments) as close as possible to 35% of the monthly average peak and off-peak load

<sup>90</sup> See “ComEd Comments” at 2 from Full Requirements Products Request for Comments available at [www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx).

forecasts for the 2012-2013 delivery year. In the Spring of 2011, the Agency procured forward hedge volumes (in 50MW increments) to bring the total volume as close as possible to 70% of then-current monthly average peak and off-peak load forecasts for the 2012-2013 delivery year. And in the Spring of 2012, the Agency procured forward hedge volumes (in 50MW increments) to bring the total volume as close as possible to 100% of then-current monthly average peak and off-peak load forecasts for the 2012-2013 delivery year. In the 2013 Procurement Plan, the Agency indicated it was considering a change in hedging from 100%/70%/35% of the expected load to 75%/50%/25%. There were no procurements in 2013 so that hedging strategy was not formally adopted or implemented.

In the 2014 Procurement Plan, the IPA proposed a modification to the 75%/50%/25% strategy. The Agency suggested that the procurement goal for a mid-April procurement event should be to hedge 106% of the expected load forecast for June-October. These months would be close to the procurement date and no benefit was seen in deferring 25% of the procurement to the spot market. On the other hand, because of the correlation between load and price and because prices in the hours of high usage are more than 100% of the time-weighted average price, a \$1/MWh movement in the monthly average price translates into an increase of more than \$1/MWh in the average portfolio cost (the load-weighted average price) – in fact, approximately \$1.06. The Agency continued to recommend hedging up to only 75% of the expected load for November-May of the prompt delivery year in the April procurement, but also recommended a second procurement in September to bring the hedged volume to 100%.

The procurement schedule balances procurement overhead costs, price risk, and load uncertainty. If the amounts to be hedged in any year are small, the Agency could decide to avoid the procurement overhead and not schedule a procurement event (as in 2013). The Agency has not used options, unit specific contracts (except for the LTPPAs and the FutureGen agreement), or other forms of hedging in the past. In addition the Agency has not used forward sales or put options to rebalance its portfolio.

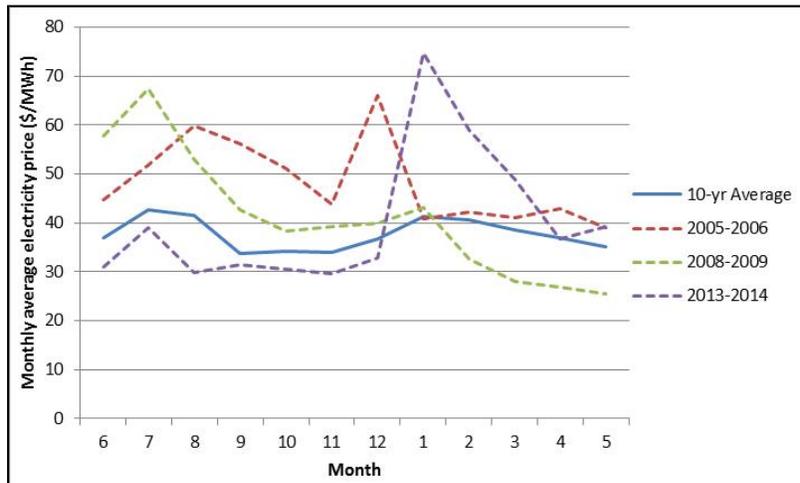
### **6.5.2 Measuring the Cost and Uncertainty Impacts of Risk Factors**

Section 6.1 enumerated a number of risks in power procurement, most of which have been mitigated by the Agency's historic procurement strategy. In the 2014 Procurement Plan, the IPA described its use of a Monte Carlo model to evaluate the potential cost and uncertainty impacts of various risks. The Agency also used this model to estimate the added cost of full requirements contracts.

The risk study in the 2014 Procurement Plan led to a change in procurement strategy motivated by shaping risk. Shaping represents the impact of the correlation of load and price, both of which vary during the period of time hedged by a standard product. Shaping risk magnifies price exposure and it is desirable to reduce such risk. In fact, the IPA hedges the July through October position to 106% of expected average load. For this Plan the IPA recommends a further refinement of this strategy by limiting the 106% hedge level to the July and August peak periods, these are the periods of highest price and load volatility.

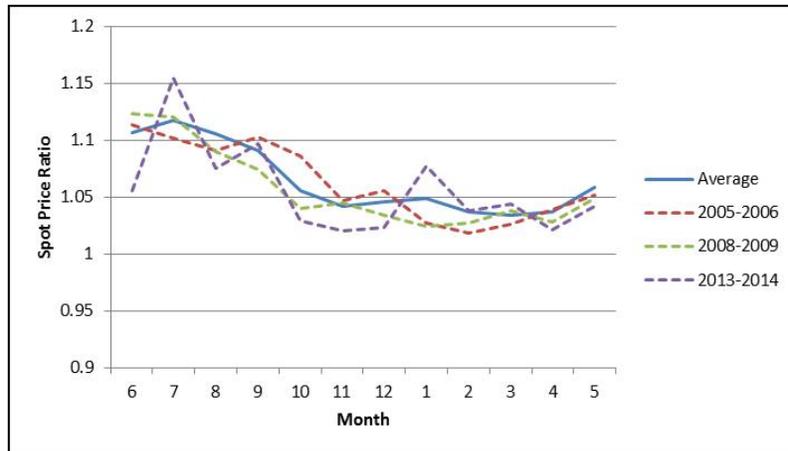
The polar vortex event of 2014 demonstrated that, in rare events, that there can be unexpected levels of price risk in the winter, and that price excursions can have short-term causes that cannot be accounted for when hedging several years ahead using load forecasts that generally assume normal weather. Figure 6-2 shows, in the case of ComEd, that over the last ten years, price peaked (moderately) in the summer, and rose again (though not as high) in the winter. Figure 6-2 illustrates a year with the classic price pattern of a summer peak, 2008-2009. It also includes a year in which a summer peak and a secondary, shorter-lived winter peak, 2005-2006. Finally it shows the last year, 2013-2014, with a pronounced winter price peak, whose effects also subsided. The 10-year average is shown as a reference.

**Figure 6-2: ComEd Zone Monthly Load-Weighted Electricity Prices - 10-Year Average and Three Selected Years**



The 2014 price peak was exacerbated by the correlation of load and price, i.e., shaping. Figure 6-3 shows the monthly spot price ratio (the ratio of the load-weighted spot price to the monthly average price) in the ComEd zones for the same years as in the previous figures. It shows that the January 2014 price was enhanced by the price shape much more noticeably than was the December 2006 peak. This recent experience supports the IPA’s strategy to be hedged to no less than 100 percent of expected average load during the winter months.

**Figure 6-3: ComEd Zone Spot Price Ratios - 10-Year Average and Selected Years**



**6.6 Consideration of a Full Requirements Procurement**

The current supply portfolios of Ameren Illinois and ComEd are based on the strategy of procuring blocks of energy to meet expected monthly average load forecast and balancing actual load in the day ahead and real-time markets. This strategy does not perfectly hedge their load. This is primarily due to load uncertainty, the mismatch of demand and hedge profiles, and the correlation between price and load. Eligible retail customers are exposed to residual risk resulting from the utilities’ portfolio design through the monthly Purchased Electricity Adjustment. The IPA believes that its procurement design, and the recent and proposed modifications to the PEA, adequately control that risk. ComEd further mitigates this impact by voluntarily limiting the PEA to ±0.5 cents per kWh each month.

On the other hand, if the goal of the supply strategy/portfolio design were to provide power to eligible retail customers at a fixed price over a multi-month period (one to three years), similar to most ARES products offered either directly or through municipal aggregation, then a full requirements procurement approach might be a reasonable alternative that could achieve that result. The full requirements supplier commits to serve a portion (a percentage) of the load for every hour at a set price per MWh. Those portions, commonly called “tranches”, will increase or decrease in absolute volume depending on factors such as customer switching, weather, and economic activity. The actual amount of power a supplier would need to provide in a given hour would not be predetermined, but rather would represent a risk that the supplier would need to manage within the set contract price. Full requirements contracts provide a form of insurance to customers by outsourcing supply risk to a third party to manage.

Various reasons are brought forth to promote the use of full requirements procurement:

- Full requirements procurement provides customers price insurance. One service that can be provided by a competitive retail supplier is to provide price certainty. This justification presumes a policy choice that the default provider should provide that service.
- Full requirements supply more appropriately represents the Price to Compare, since it includes a valuation of the uncertainty in actual pricing. Again, one must determine whether the change, which provides obvious benefits to ARES, and less clearly benefits eligible retail customers, is worth the premium.
- Full requirements pricing reduces the potential for utilities to accumulate high balances (credit or debit) to be amortized by Purchased Electricity Adjustments. When these balances have been a debit, they have been most significant for ComEd. Because ComEd voluntarily limits the size of the monthly PEA to plus or minus half a cent per kilowatt hour, it is susceptible to accumulating large uncollected (or over-collected) balances, although recent changes that allow for an annual reset and amortization of any balances will mitigate this issue. The uncollected balances are arguably a form of price insurance that is voluntarily underwritten by the utility.

The 2014 Procurement Plan provided some guidance into the price premium (or “residual compensation”) one could expect to pay for price insurance, as well as the effectiveness of that insurance in removing price uncertainty, using a bottom-up Monte Carlo simulation model to estimate future market prices. The 2014 Plan attempted to facilitate discussion as to whether customers would perceive the insurance as valuable enough to justify the premium. The methodology was critiqued in comments on the draft Plan, in litigation, and again in the workshop described below. Section 6.6.2 revisits the issue, explains different notions of the “premium,” and presents additional cost estimates, which the Agency believes are reflective of the methodology suggested by the commenters on the follow-up questions from its June 2014 workshop on full requirements products.

The IPA was created, in part, to “develop electricity procurement plans to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability.”<sup>91</sup> In reviewing and approving the IPA’s proposed procurement plan, the same standard applies.<sup>92</sup> For like products, this language envisions balancing price and volatility, with the Agency and Commission tasked with striking an appropriate balance on customers’ behalf.

The choice to buy full requirements should not depend on the magnitude of the full requirements price (assuming it is greater than the price expected from another procurement strategy), but rather on whether the price is justified by the added value that customers would perceive they obtain by eliminating the uncertainty around the price – an evaluation that includes a subjective exercise of balancing competing considerations. There is no obvious formula for converting the statistics of forward-looking cost

---

<sup>91</sup> 20 ILCS 3855/1-5(A).

<sup>92</sup> 220 ILCS 5/16-111.5(d)(4).

distributions into dollar measures of value, which depends on customers' risk preferences and other factors. An informed utility supply customer who values absolute price certainty could demonstrate that valuation by choosing to take service from an ARES who offers a fixed price directly or through a comparable municipal aggregation plan.

In June 2014 the Agency held a workshop with interested parties to consider the appropriateness of a full requirements portfolio. Following the workshop the Agency issued a Request for Comments ("RFC") and posted the RFC on its website. The RFC included the following questions:

1. At the June 5th workshop some participants suggested that an analysis of a potential full requirements procurement should be for a product that includes capacity, ancillary services, etc., not just a load following energy product (as the IPA had analyzed in the 2014 Procurement Plan). Please comment on the advantages and disadvantages of this product definition, and explain which ancillary services should, or should not, be included (e.g., active power reserves but not voltage support).
2. A participant at the workshop indicated that suppliers of fixed-price full requirements products assume price risks associated with capacity, ancillary services, etc. How would one quantify the anticipated costs of including the non-load following energy components (capacity, ancillary services, etc.) in the product described in question 1?
3. Bids for full requirements contracts include compensation for various costs and risks borne by the product supplier (i.e., "residual compensation" as described in the ICEA presentation). Please comment on what factors influence the level of this cost and how it should be estimated. Other discussions of full requirements procurement (e.g., the IPA's 2014 Procurement Plan) discuss the concept of a "risk premium." Please also comment on the differences in definition between "residual compensation" and "risk premium" and how the two concepts should be differently understood.
4. For the purposes of modeling the full requirements approach, there was discussion at the June 5th workshop about modeling for the 2015/16 delivery year an implementation of full requirements that would account for the existing block contracts as well as separately modeling (for the 2015/16 delivery year or future implementation years) an approach consisting entirely of full requirements contracts. Please discuss any limitations or adjustments to those two models, and how the existing contracts should be treated in the first model.
5. Please suggest models for how full requirements procurement could be phased into the existing ComEd and Ameren Illinois portfolios previously procured by the IPA.
6. The analysis conducted by PA Consulting for the IPA as part of the 2014 Procurement Plan included assumptions that suppliers bidding in a full requirements procurement would hedge their price exposure with forward contracts. Please provide input on what models suppliers use for estimating the costs and risks (including, but not limited to, price and load risk) that they bear as a full requirements product supplier and what inputs the IPA should consider when modeling supplier bidding behavior in a full requirements procurement.
7. To what degree, and how, could the potential benefits of procuring full requirements products (as compared to a block procurement approach) be quantified rather than qualitatively described? What are some of the relevant risk metrics that should be included in such an analysis, and how should they be compared to known procurement costs? Additionally, what are some of the inputs and variables that must be appropriately captured in order to quantitatively assess potential benefits? Are there benefits of the block procurement approach (as compared to a full requirements approach) that could also be assessed and quantified?
8. The IPA's traditional procurement approach hedges in the forward market a percentage of expected load taking into account market conditions. In the 2014 Procurement Plan, the IPA hedged 106% of average load for June through October to mitigate shaping risk, and for the first time, the IPA conducted a fall procurement for ComEd to adjust the balance of the current delivery year supply to balance an updated summer load forecast. The goal of this second procurement is to reduce load risk.

This Plan recommends a similar but slightly modified strategy. Given the legislative mandate of the Agency to “develop electricity procurement plans to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability,” are there strategies other than full requirements procurement and the IPA’s current approach that the IPA could consider for managing risks?

9. During the workshop the idea was raised that there may be ways to achieve rate stability other than utilizing a full requirements supply strategy. How could the utilities provide firm prices for a defined period through a tariff mechanism? Could the utilities adjust the PEA on an annual basis, as opposed to a monthly basis? Would a “rate stabilization account” approach add unnecessary costs? Are there ways to achieve additional utility price/rate certainty while utilizing the IPA’s current competitively-bid block procurement strategy?
10. Please provide examples of studies or other evidence that assesses or quantifies the interest of Illinois residential (and/or small commercial) customers in firm rates. To the extent available, please correlate those examples to evidence of customer choice and switching. Please also provide examples from other retail markets.

The discussion at the workshop, and the responses to the questions,<sup>93</sup> did not reveal a consensus or even majority opinion on most questions. Ameren Illinois and ComEd raised a variety of practical implementation concerns and were concerned that the effect of existing hedge portfolios be taken into account when estimating the risk reduction impact of full requirements contracts’ risk reduction impact. While the Illinois Competitive Energy Association (“ICEA”) and Retail Energy Supply Association (“RESA”) generally supported the notion of full requirements being a bundled product (e.g., including ancillary services and RECs in addition to energy), they clarified that, given ComEd’s recent consideration of unbundling capacity for eligible customers, they favor excluding capacity and network transmission service from a full requirements product in Illinois. ICEA and ComEd expressed differing views as to whether ComEd’s PEA charges have been primarily driven by rate design (the bundling of capacity charges) or supply portfolio design. Most commenters withheld judgment on whether the value of price insurance justified its cost, although the Citizens Utility Board clearly believed that it did not.

Based on the comments received and the IPA’s knowledge of the Illinois retail market, the IPA feels that there is no clear evidence that, as a class, retail customers who chose to take bundled service from the utilities desire to pay a premium to mitigate the residual price fluctuations associated with the current procurement strategy.

### **6.6.1 Experience in Other Jurisdictions**

Since August 2002, New Jersey utilities have supplied the default electric load of residential and small commercial customers using full requirements fixed-price tranche contracts. The product provided by these suppliers is called the Basic Generation Service – Fixed Price (“BGS-FP”) product. “Default” load means the load of customers who have not switched to non-utility suppliers, called “eligible retail load” in Illinois. The contracts are procured using an annual “descending clock” auction, held the previous February. The tranche auctions are used to procure a ladder of 3-year fixed price contracts. The tariffed power price is the average of the prices of the three contracts that overlap a given year. The New Jersey auctions are well established and appear successful.

Larger commercial and industrial customers in New Jersey are also offered a full requirements product that is supplied using tranche auctions, but not at a fixed energy price. Instead of bidding fixed energy prices, prospective suppliers for this Basic Generation Service - Commercial and Industrial Energy Pricing (“BGS-CIEP”) product bid a cost per MW, where the MW measure is the PJM capacity requirement associated with a tranche. The auction thus produces a price per MW of capacity requirement. The capacity requirement is

---

<sup>93</sup> Comments received are available on the IPA website under the “Energy Procurement | Plans Under Development” section.

generally about 116% of peak load. BGS-CIEP suppliers are paid the load-weighted average PJM spot price per MWh, plus approximately \$6/MWh for ancillary services, plus the auction price per MW of capacity requirement.

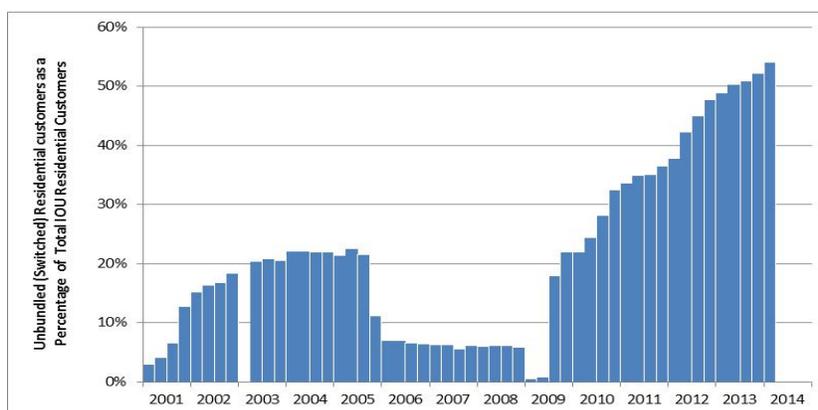
For the last eight years, utilities in Maryland, Delaware, and the District of Columbia have used a similar auction approach for purchasing electricity supply on behalf of their Standard Offer Service customers. They have separate procurements for full requirements tranche contracts, and have employed several laddering schemes and combinations of contract terms over that time. State and District regulators oversee the auctions. Maryland has formalized a process by which a procurement monitor determines in advance a "Price Anomaly Threshold" used to eliminate bids from consideration. The operation of the Price Anomaly Threshold could result in utility demand being unfilled, so a series of auctions are scheduled to meet residual need.

Utilities in several other states procure full requirements contracts for their default service via an RFP process. In Massachusetts, utilities cover the load for each customer class and zone in two overlapping 12-month contracts. For example, National Grid US (Massachusetts Electric) has residential and commercial customer groups in three zones – six load groups altogether. The company purchases two 6-month contracts for each load group: half the load is purchased 33 weeks in advance and the balance 7 weeks in advance. In Rhode Island, on the other hand, National Grid US (Narragansett Electric) purchases 90% of its residential supply through a set of staggered full requirements contracts of varying durations – 6, 12, 18, and 24 months – and 10% through the spot market. In both cases, procurement is through an RFP evaluated by the utility, not an auction.

Utilities in Pennsylvania submit individual procurement plans. Both PPL and PECO Energy have been using laddered full requirements contracts. In Connecticut, a state agency develops procurement plans for the two utilities, United Illuminating (UI) and Connecticut Light & Power (CL&P). UI has procured 100% of its default service supply through laddered full requirements contracts. CL&P has recently procured 80% of its default service supply through laddered full requirements contracts, and 20% through a portfolio managed by the utilities.

Because of the amount of migration both into and out of municipal aggregation and the differential between market prices and default service prices, Ohio presents a case with some relevance to Illinois. Ohio customer migration was discussed at length in the 2014 Procurement Plan. Significant customer switching occurred in FirstEnergy's territory, primarily through municipal aggregation, during the early years of the deregulation. Then in 2006, Ohio implemented rate stabilization plans ("RSPs") that held electricity prices below market levels for several years. The RSPs for the First Energy companies and Duke Energy Ohio expired at the end of 2008, and they now procure utility default service through a full requirements approach. Customer switching, driven by municipal aggregation, has grown rapidly since the expiration of the RSPs, though maybe not as rapidly as in Illinois. This history of customer switching is illustrated in Figure 6-4.

**Figure 6-4: Fraction of Ohio Utility Customers Switching to Competitive Providers**

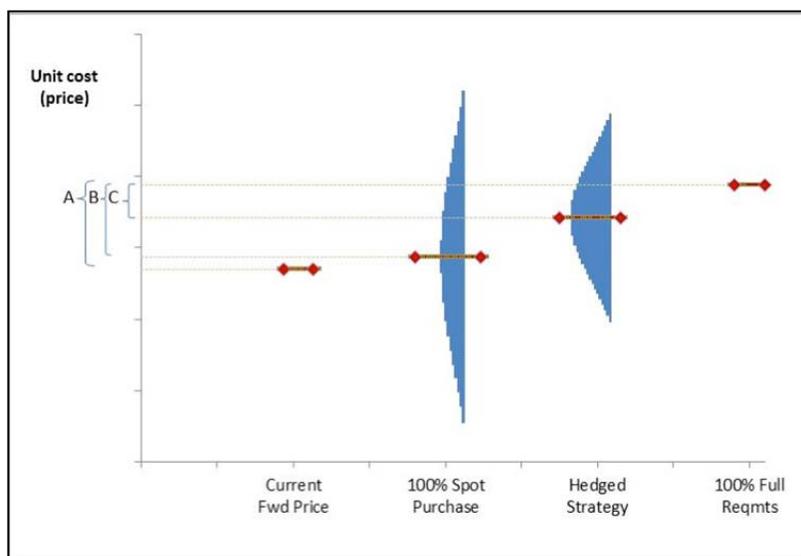


**6.6.2 Cost and Risk of Full Requirements Contracting**

Figure 6-5 is a conceptual illustration of the relationship between the cost of a full requirements hedge and the cost of supply using other hedging strategies. It is similar to related figures in Section 6 of the 2014 Procurement Plan in that it represents different supply strategies that could be used to fulfill the utilities’ obligations. Most supply strategies involve some price uncertainty. In other words, when one embarks on such a strategy, the price it will ultimately produce is not known. The 100% Spot Purchase and Hedged Supply strategies are shown as rotated bell curves, symbolizing the probability distribution of cost per MWh for each (cost per MWh is the vertical axis); the horizontal mark is the expected value of the price. The full requirements strategy involves a fixed price contract and thus has no uncertainty. The current forward price is an observable value, and also has no uncertainty.

- Current Forward Price: This is the current electricity forward market price at the time that the supply strategy is decided. Because of load forecast and profile uncertainty, it is not possible to use the current forward market by itself as a supply strategy. The price is provided as a reference.
- 100% Spot Purchase: This would be a totally unhedged strategy in which all electricity is purchased from the spot market. (This strategy is analogous to the real-time pricing option available from each utility and is not a procurement strategy that the IPA would propose.)
- Hedged Strategy: This strategy involves the use of some of the hedging products described in Section 6.2.1.
- 100% Full Requirements: This represents the purchase of one or more fixed price full requirements contracts to meet the entire load.

**Figure 6-5: Identifying the Full Requirements "Insurance Premium"**



A full-requirements contract is a form of price insurance. Like any insurance product, it can and should carry a price premium.<sup>94</sup> One estimate of the premium, which can be computed at the time the contract is purchased, is the amount by which the full requirements price exceeds the contemporaneous forward price (which is a market indicator, not a price at which service could be offered, and which does not include the inevitable impact of any future positive or negative balancing). That estimated is labeled A in Figure 6-5. The components of the cost of full requirements service can be broken out into the actual spot cost of the underlying supply and the total risk premium, whose expected value is labeled B in Figure 6-5. Finally the premium can be estimated as the residual compensative relative to the expected cost of a partially hedged strategy, such as is labeled C in Figure 6-5.

In its Order approving the IPA’s 2014 Procurement Plan, the Commission stated:

*“For purposes of next year’s plan, the Commission directs the IPA to include a **more thorough and accurate analysis of the impacts of incorporating full requirements products into its procurement strategy, including the balance of benefits-to-premium costs of those products and any significant implementation costs it believes will result from this shift in procurement strategy.** The Commission is hopeful that this directive will allow the parties adequate time to consider this issue in the next proceeding.”<sup>95</sup> (emphasis added)*

In response to this directive, the IPA, as described above, held a workshop on incorporating full requirements products, issued an extensive solicitation for comments on key issues emerging from the workshop, and received and reviewed detailed comments from a multitude of stakeholders. Additionally, to provide a more “thorough and accurate analysis” for the Commission’s consideration, the IPA and its consultants have developed and include in this plan a new analysis of actual results from two utilities and three time periods in New Jersey. The IPA also includes estimations of the residual compensation of full requirements procurement provided by ICEA’s consultant NorthBridge from a recent regulatory proceeding in Pennsylvania. For the sake of continuity with last year’s Plan, the IPA includes for reference a summary of its analysis from the 2014

<sup>94</sup> A premium for an insurance product is necessary for the supplier to be able to offer the product. From the recipient point of view, insurance is an added cost when the insurance is not used, but is likely to be a savings in total cost when the insurance is used (e.g., compare an annual auto insurance premium to the cost of replacing a totaled car).

<sup>95</sup> ICC Docket No. 13-0546, Final Order (December 18, 2013) at 96.

Plan<sup>96</sup>, as well as additional discussion of the analysis that NorthBridge provided in response to the 2014 Plan. The NorthBridge report from a year ago provides a solid framework for the consideration of the potential of full requirements, and the IPA appreciates the effort put into developing it. Nonetheless, that report serves as only one of several data points utilized in the development of this Plan.

The IPA's 2014 analysis and the NorthBridge analysis from last year are both Monte Carlo simulations that, while employing some empirical data, ultimately provide modeled results. In contrast, the New Jersey analysis uses ex post market data results, while the recent NorthBridge analysis appears to use contemporaneous data. A key finding of these four different viewpoints representing four different analytical approaches is that there is an expected premium in a full requirements procurement (although there are scenarios where the full requirements approach could end up being lower cost).

Table 6-1 summarizes the range of estimates. Each of these is discussed in more detail below.

**Table 6-1: Estimates of Full Requirement Premiums**

Source	Percent Premium	Notes
IPA 2015 Plan: New Jersey Analysis	-2.4 - 12.3	Based on ex post analysis of observed prices
NorthBridge: 2014 Pennsylvania Testimony	4 - 10	Based on calculation of estimated residual compensation in bid results from 2009-2014
IPA 2014 Plan: Monte Carlo Simulation	2.8 - 3.0	1-year results. 3-year results were in the 6.0 to 9.2% range.
NorthBridge September, 2013 Report: Monte Carlo Simulation	0.2	Expected case compared to a 106% hedged block approach. (Note, top decile default rate shock scenario averaged a -20% premium.)

The IPA does not believe that precision greater than these ranges is easily obtainable. Additionally, the IPA does not believe that greater precision would significantly change the policy analysis that flows from this estimation.

After determining the likely range of price premiums, the IPA turned its attention to the potential benefits of full requirements. The Agency found that the benefits of full requirements products cannot be rigorously quantified. Instead, these benefits are subjective viewpoints about perceived value that lend themselves better to a policy analysis rather than a cost benefit analysis. A pure cost benefit analysis is simply not possible because the costs can only be reduced to a range, and the benefits are not numerical. With those limitations, it is not possible to reduce the argument to a comparison of the cost/benefit ratio of two differing procurement approaches.

**6.6.2.1 New Jersey Full Requirements Price Premiums**

In working to present a more thorough and accurate analysis of full requirements procurement, the Agency was very mindful of stakeholder comments encouraging the use of actual market data on full requirements pricing. The Agency also sought to minimize the use of models of price and load fluctuations. Such models can always be questioned and, especially in the case of models of customer migration, are supported by rather short historical records.

For its analysis, the IPA analyzed auction results from the state that has been conducting full requirements solicitations for the longest period: New Jersey. To conduct this analysis, the IPA developed an estimate to

---

<sup>96</sup> While the methodology of this modeling was critiqued in last year's plan approval process, the IPA notes that its results are in fact consistent with these other approaches described herein.

account for the non-energy components of full requirements service, relying only on observable market data. The IPA's analysis takes advantage of the existence in New Jersey of two different full requirements products, priced differently. Both full requirements products provided by suppliers in New Jersey are defined to consist of "unbundled Energy, Capacity, Ancillary Services and Firm Transmission Service, including all losses and/or congestion costs associated with the provision of such services, and such other services or products that a Supplier may be required, by PJM or other governmental body having jurisdiction, to provide in order to meet the Supplier Responsibility Share under this Agreement."

BGS-CIEP suppliers in New Jersey are paid the auction price (per MW of capacity requirement), plus the cost of network transmission service, plus the load-weighted PJM spot price for energy, plus \$6/MWh. This produces a tariffed price that fluctuates with the wholesale cost of energy. BGS-FP suppliers provide the same product as do BGS-CIEP suppliers (unbundled Energy, Capacity, Ancillary Services and Firm Transmission Service), but at a fixed price under three-year contracts. Therefore the price of BGS-FP supply should equal the expected price of BGS-CIEP service, plus a premium (or residual compensation) for price insurance. In other words, the following equation should hold:

$$\text{BGS-FP price} = \text{expected PJM spot price} + \$6/\text{MWh} + \text{transmission rate} + \text{BGS-CIEP price} + \text{price insurance premium.}$$

Rearranging, the price insurance premium can be estimated as:

$$\text{Price insurance premium} = \text{BGS-FP price} - \text{expected PJM spot price} - \$6/\text{MWh} - \text{transmission rate} - \text{BGS-CIEP price}$$

All these values are directly available from the New Jersey auction results, except the expected PJM spot price. That price can be approximated by using the energy futures price as of the BGS auction, adjusted for the historic relationship between load-weighted and average prices.

**Table 6-2: Premium for Price Insurance Derived from New Jersey Auction Data**

	PSE&G			JCP&L		
	2009-2012	2010-2013	2011-2014	2009-2012	2010-2013	2011-2014
BGS-FP price (\$/MWh)	103.72	95.77	94.30	103.51	95.17	92.56
- Expected spot price	-76.00	-62.85	-56.25	-73.12	-60.70	-54.28
- Ancillary service price	-6.00	-6.00	-6.00	-6.00	-6.00	-6.00
- OATT transmission rate	-6.01	-7.58	-10.33	-4.45	-4.62	-4.85
- BGS-CIEP price	-17.56	-15.23	-19.45	-19.65	-16.70	-20.76
Estimated premium (\$/MWh)	-1.84	4.11	2.27	0.29	7.15	6.67
Estimated insurance premium (% of expected spot)	-2.4%	6.5%	4.0%	0.4%	11.8%	12.3%

Table 6-2 provides evidence that full requirements contract prices typically include a price insurance premium of several dollars per MWh. (Appendix F provides details of the methodology and calculations used to estimate the insurance premium). The difference between the results for PSE&G and JCP&L may be associated with the ongoing increased in PSE&G transmission rates.<sup>97</sup>

---

<sup>97</sup> The variability in the estimated premia may be due to the uncertainty around suppliers' forecasts of the BGS-CIEP price and the OATT transmission rate. The BGS-CIEP price is primarily determined by the cost of capacity; at the time of the BGS-FP auction, the PJM RPM Base Residual Auction ("BRA") for the first two years covered by the BGS-FP contract has already been held, but capacity pricing for the third year is still uncertain. The OATT transmission rate for JCP&L has been constant for several years, but the rate for PSE&G has been rising. Table 6 2 is based on the assumption that bidders will accurately forecast the transmission rate. Winning bidders may well not have known about the rate increases, or underestimated them. If the BGS-FP is based on underestimates of the transmission rate, the

**6.6.2.2 Price Premium Levels in Pennsylvania**

The NorthBridge Report that was attached to ICEA’s objections to the 2014 Procurement Plan contained an analysis based in part on information from a Pennsylvania regulatory proceeding in 2012 (and discussed further below in Section 6.6.2.3). The Agency took note of a subsequent analysis by NorthBridge that formed the basis for testimony in a 2014 proceeding before the Pennsylvania Public Utilities Commission. That study reviewed results from past PECO full requirements procurements. The testimony of Scott Fisher of NorthBridge includes an analysis of the specific cost components of those prior PECO procurements, and defines residual compensation as what is “required by suppliers to cover the other costs and risks that [the expert witness] did not individually quantify.”<sup>98</sup> From a customer’s point of view, “residual compensation” is equivalent to a price premium because it is a cost the customer would not otherwise pay. The residual compensation levels from this testimony are captured in Figure 6-6.

**Figure 6-6: Residual Compensation<sup>99</sup>**

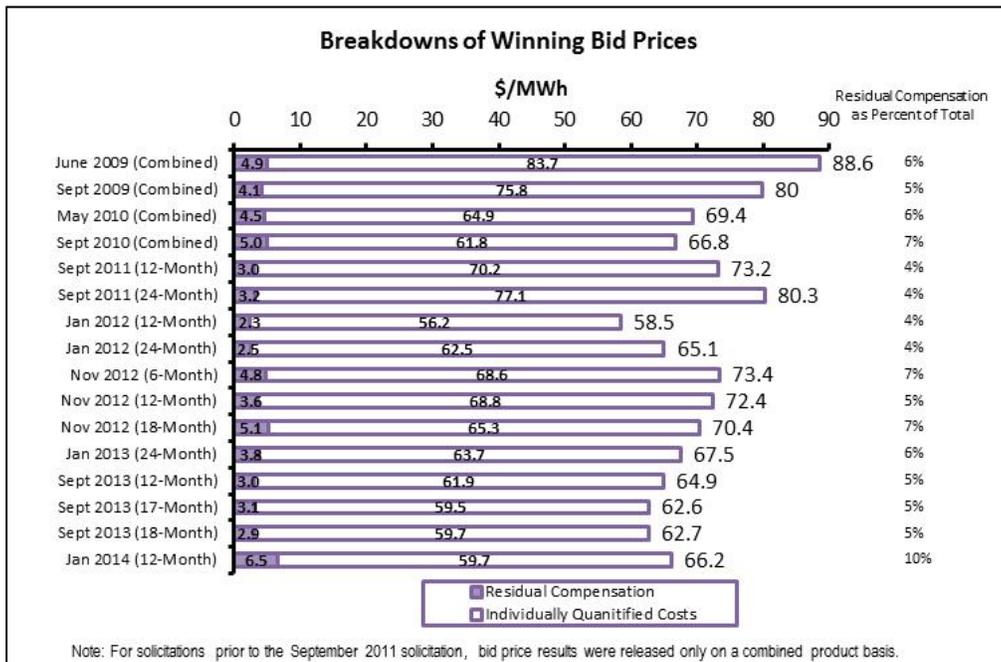


Figure 6-6 shows additional costs of several dollars per MWh for full requirements service, in line with the other estimates provided herein.

Of particular note is the increase in residual compensation in the January 2014 procurement. The testimony from NorthBridge’s expert witness notes that this procurement was coincident with the price increases associated with the so-called polar vortex. Given that testimony, it is possible that the weather events of early 2014 indicated to suppliers that they had been underestimating, and hence underpricing, their commitments. If so, previously observed premiums may be conservative estimates of future residual compensation.

embedded insurance premium would be larger than indicated in Table 6 2, reducing the difference between the estimates for PSE&G and JCP&L.

<sup>98</sup> PECO Energy Company Statement No. 3, Direct Testimony of Scott G. Fisher at 12. Docket No. P-2014-2409362, March 10, 2014.

<sup>99</sup> Id. at 18.

**6.6.2.3 Review of Analysis from 2014 Procurement Plan**

In the 2014 Procurement Plan, the IPA simulated the development of a full requirements portfolio using a Monte Carlo simulation. The Agency undertook the simulation to estimate the cost of a full-requirements hedge, and in particular to see how that price compared to the costs of other procurement strategies, and the value of risk avoidance. The IPA simulated full-requirements contracts of two different durations:

- A one-year contract, in which the hedge would be effective from June to May under a price that was set six weeks before delivery began (in mid-April); and
- The third year of a three-year contract, so that the hedge supplier could have been laddering its own hedge portfolio for three years.

The IPA went on to estimate the price of a full-requirements energy hedge. That estimation entailed a set of assumptions as to how a supplier would price the “insurance premium.”

The IPA’s simulation (as well as the NorthBridge analysis discussed at length in litigation of the 2014 Procurement Plan, and discussed further below) indicated that full-requirements contracts would be priced at a premium relative to the expected cost of energy under the Agency’s usual procurement strategies. The Agency computed the equivalent of the price difference labeled C in Figure 6-5. The Agency estimated the statistical distribution of unit energy costs, and projected the amount a supplier would demand as an insurance premium based as a return on VaR (value at risk). The approximate premia (both in \$/MWh and relative to the expected cost of an all-spot procurement) were as follows:

**Table 6-3: Summary of Price Premia from 2014 Report**

	<b>1-year</b>	<b>3-year</b>
Ameren Illinois	0.96	3.33
	2.8%	9.2%
ComEd	0.99	2.14
	3.0%	6.0%

**6.6.2.4 NorthBridge Alternative Analysis to the 2014 Plan Full Requirements Modeling**

The IPA’s simulation methodology received critiques by some parties in comments on the draft Plan, during litigation, and again in the June 2014 workshop. The general thrust of the comments from parties supporting full requirements procurement was that the simulation relied too much on assumptions about supplier behavior and not enough on the preferences and pricing revealed in full requirements solicitations elsewhere in the country. The Agency’s modeling of load and price uncertainty was also questioned.

In comments received on the 2014 Plan and in filings in the 2014 Plan approval docket, ICEA provided an alternative analysis by the NorthBridge Group. That analysis was also a Monte Carlo simulation, but used a different modeling approach and assumptions to consider the compensation required by a full requirements product supplier. This modeling referenced a 2012 study for the supply (including capacity and ancillary services, not just energy); based on comments made in July 2014, ICEA now appears to favor excluding capacity from the hedge. The NorthBridge model provided by ICEA compared the costs of full requirements supply to the expected costs of two different hedging strategies using block contracts—one seeking to hedge 80% of load, and one (analogous to the strategy proposed in the 2014 Procurement Plan) seeking to hedge 106%--and estimated a premia for full requirements that ranged from \$0.13 to \$1.69/MWH. These premia respectively represented 0.2% and 2.7% of the simulated cost of the associated hedged portfolios, and would likely represent larger fractions of the cost of a simulated “all-spot” strategy.

This NorthBridge analysis also included a description of “rate shock” and “supply cost surprise” metrics. “Default service rate shock” measured the ninetieth percentile of the rate change over a six-month period. On the other hand, in Illinois rates are fixed for a year except for the PEA, which is currently voluntarily capped (in ComEd territory) and for ComEd may additionally be further stabilized by a rate redesign to unbundle

capacity charges (consistent with ICEA's proposal to remove them from the hedge). "Supply cost surprise" measured the amount by which annual costs differ from the expectation three months ahead. The NorthBridge analysis reported metrics of the cost impact of very low-probability adverse events (less than 10%), the value of which (for a 106% hedged block approach) was a \$4.65/MWh increase in the block approach relative to the full requirements approach (NorthBridge also indicates there could be a "supply cost surprise" even under a full requirements approach). This point—that there are scenarios under which a block procurement could have higher costs than a full requirements procurement—has been considered by the IPA.

#### **6.6.2.5 Summary of Various Approaches to Quantify the Costs of Full Requirements Procurement**

The analysis of New Jersey procurement results, the Northbridge estimates of premia in Pennsylvania from recent testimony in that state, and two different Monte Carlo simulations -- by the IPA as part of last year's plan and by NorthBridge in response to last year's Plan -- present a range of methods and estimates of the additional costs associated with full requirements contracts. Each analysis indicates that full requirements prices generally exceed expected portfolio costs.

The IPA understands that under certain adverse cases, the actual cost of a block hedging strategy could be greater than the cost of a full requirements strategy. Extreme adverse outcomes are correspondingly unlikely, but protecting against such extreme outcomes may be the most compelling reason to consider implementing a full requirements procurement. However, the IPA's current hedging strategy has been carefully designed to provide a reasonable level of insurance against price spikes (at a lower expected cost than the full requirements alternative), given that the entire expected load will be covered by fixed-price hedges.

One example of an adverse case that could cause concern would be if there were a large volume of price-induced customer migration. Currently, high migration volumes would most likely be associated with the expiration of municipal aggregation contracts and return of those customers to bundled service after the IPA's procurement volumes are set. To mitigate the risk of such an adverse case, the IPA monitors the energy markets regularly to understand the factors that drive customer behavior (for example – price, product, regulations, the environment, etc.) and to anticipate and mitigate such potential return to service. The IPA has also recommended a hedging strategy that mitigates load migration risk. The implementation of the full procurement event is the direct result of the need to mitigate the risk of load migration associated with the expiration of large municipal aggregation contracts.

Finally, just as adverse outcomes can increase ratepayer costs, supportive outcomes can reduce them. An example would be the large PEA credit Ameren Illinois eligible retail customers have been receiving in recent months. This credit has been driven in large part by Ameren Illinois settling its long energy positions last winter in the hourly market at a profit which is then returned to eligible retail customers. Under full requirements service customers would not receive the price reduction benefits of likely favorable cases. The nature of an expected cost premium is that in most scenarios, customers pay more.

#### **6.6.2.6 The Cost of Implementing Full Requirements Procurement**

The Commission requested that the IPA report on "any significant implementation costs it believes will result from this shift in procurement strategy." In addition to the expected case premiums discussed above, implementing a full requirements procurement would have additional costs and issues. An estimate by the IPA's Procurement Administrator is that the initial set up of a full requirements procurement would be \$850,000. This is only an estimate. It depends on some specific features of the full requirements procurement, such as the nature of the services that would be provided by the full requirements supplier besides load-following energy and whether the full requirements procurement would be conducted as a single procurement event for both utilities.<sup>100</sup> A full requirements procurement would require in particular the

---

<sup>100</sup> If the procurement were for just one utility, the cost estimate would be reduced by 25-30%.

development of contract and credit forms tailored to the product; the compilation of data with the assistance of the utilities sufficient for bidders to evaluate the opportunity; the response to bidder questions that may include inquiries about PJM and MISO developments such as the current changes to the PJM capacity construct. The development of sufficient data, which would be necessary to keep premiums to a minimum, may be particularly challenging. Suppliers would likely seek to evaluate the potential for migration, which would involve providing various data, including data on municipal aggregation and information on how rates for eligible retail customers are determined on the basis of the utility's entire supply portfolio. The IPA is also concerned that in the current fiscal year (which runs through June 30, 2015) it would not have sufficient funds appropriated by the General Assembly to allow it to support these activities, should the Commission order it to implement a full requirements procurement during the fiscal year. While the cost of procurement administration is recovered from bidders and suppliers, expenditures of the Agency for procurement administration must fall within the total amount appropriated for the fiscal year by the General Assembly for the Agency's Operation Fund.

#### **6.6.2.7 How Much Do Customers Value Price Insurance?**

The above discussion demonstrates that full requirements procurement carries a price premium, and provides an estimated range of potential premia based on both empirical data and modeling. In return for its higher price, full requirements service provides customers the benefit of increased price stability. In determining whether to propose full requirements procurement, the Agency confronted the following question: what is the customer appetite to pay higher prices for increased stability?

The IPA had hoped that, in response to its request for comments following its June 2014 workshop, it would receive new information on customer willingness to pay extra for rate options offering increased stability. While some commenters offered some thoughts on the issue (CUB stating an emphatic "no," and ICEA arguing there was an appetite for it), most comments did not provide increased clarity.

Research on the subject has generally focused on customer interest in dynamic pricing, pre-paid services, etc. While not perfectly comparable, this research does provide some insight into customer preferences. Those studies generally find that there are distinct customer segments interested in various options—some customers will gladly pay a premium for certainty, other customers will take extra efforts to reduce costs, and yet other customers will ration electricity in favor of more flexible payment options. Quite simply, it is not clear from the existing research what customers are willing to pay for in their electric rates – and even if some segment of customers would state a clear willingness to pay a premium for price stability, that in itself would not justify forcing all eligible retail customers to pay that premium. In an ideal world, customers would segment themselves in to appropriate categories and affirmatively select products that meet their needs. This is a role that the competitive retail market is successfully offering customers in Illinois. However, the question is what default product should be offered by the IPA.

One instructive recent survey came from a report on retail markets in Alberta, Canada. That report included the following two research questions from a random sample of 2,000 Albertans.<sup>101</sup>

---

<sup>101</sup> "Power For the People – Retail Market Review Committee," Ministry of Energy, Government of Alberta (September, 2012) at 85-6.

**Table 6-4: Alberta Survey: Pricing Scenarios – Willingness to Accept Volatility**

Survey Question	Percent Response
I want a fixed price that doesn't change all year. In this scenario, my electricity would cost \$60 a month for the whole month.	52%
I want a price that only changes every 3 months. In this scenario, my electricity could cost between \$50 to \$70 per month.	11%
I don't mind if the price is different every month. In this scenario, my electricity could cost between \$40 to \$80 per month.	33%
Don't Know	4%

**Table 6-5: Alberta Survey: Price and Volatility**

Survey Question	Percent Response
I want the lowest average price, even if the price changes frequently	50%
I want a reasonable price, knowing that the price is fixed for several months	36%
I would pay a premium price, knowing that the price will not change for a year or more	13%
Don't Know	2%

While half of customers indicated they wanted a fixed price for the year, only 13% were willing to pay a premium for that certainty. On the other hand, half of customers were interested in seeking the lowest price.<sup>102</sup>

Another study conducted by CNT Energy in 2006 of a random sample of ComEd and Ameren Illinois residential customers gauged interest in either a “fixed” or a “variable” electric rate.<sup>103</sup> Roughly 40% of respondents were interested, to varying degrees, in a variable rate. Only 17% were definitely interested in a fixed rate, and 34% were probably interested in a fixed rate. While this survey was meant to explore interest in variable rates, the relatively small percent of customers who definitely wanted a fixed rate could indicate that there is not a sizable demand for such certainty.<sup>104</sup>

Taken together, these two surveys do not definitively answer the question of what customer interest in price volatility protection is, but do provide evidence that customers have varying degrees of interest in that protection. Without strong majorities seeking that protection, the IPA does not believe these surveys provide support for increased costs to ensure some price protection via full requirements procurement. Additionally, the IPA is not aware of any level of customer dissatisfaction in the ComEd service territory with the current and proposed IPA procurement approach that results in having rates that can fluctuate slightly month-to-month due to the Purchased Electricity Adjustment. (The IPA presumes that the fairly consistent and sizable PEA credits in the Ameren Illinois service territory are even less likely to spur customer complaints because they result in savings for eligible retail customers.) While the lack of consumer outcry does not in itself validate the IPA’s procurement approach, it does not support a policy goal to provide full price insurance at a cost premium either.

The IPA acknowledges that the current procurement strategy can lead to fluctuations in the PEA. The IPA expects the volatility of the PEAs for ComEd and Ameren Illinois to decline as a result of various improvements to the IPA procurement design (and for ComEd customers, ComEd’s improvement to its PEA). The mere existence of the PEA (and its month to month fluctuation) makes it slightly more difficult to

<sup>102</sup> Crosstabs were not available to drill down into the intersection of these two findings.

<sup>103</sup> In interest of full disclosure, the Director of the IPA was employed by CNT Energy at that time and participated in the survey design and analysis.

<sup>104</sup> Docket No. 06-0691 (cons.), CUB Exhibit 1.0 (Rebuttal Testimony of Christopher C. Thomas) at 12-13.

compare the utility rate to an offer from an ARES. But given the premia described above, the IPA does not believe that adding costs to the price paid by eligible retail customers to ease comparison shopping by customers who have left utility service is an appropriate policy goal for it to pursue under its mandates in the IPA Act.

The IPA has refined its block procurement approach over time, most significantly by adopting a new hedging strategy in the 2014 Plan (continued into the current Plan) that includes smaller block sizes and a second procurement in the fall. This approach was adopted to address the greatest risk to the portfolio, return of load. Meanwhile, ComEd has made improvements to its PEA methodology—such as capping the PEA volatility, the annual resetting of the balance, and the proposed unbundling of capacity from energy that will further reduce PEA volatility. In short, the IPA’s block procurement approach successfully meets the mandate of the IPA Act to, “[d]evelop electricity procurement plans to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability”<sup>105</sup> and does not need to be changed to a full requirements approach.

Although many other states with retail competition conduct full requirements procurements, the IPA does not believe this alone is a compelling reason to change course. Notably, not one of those states has a procurement process comparable to Illinois. The IPA was specifically created by the General Assembly to “[o]perate in a structurally insulated, independent, and transparent fashion so that nothing impedes the Agency’s mission to secure power at the best prices the market will bear, provided that the Agency meets all applicable legal requirements.”<sup>106</sup> It may be the case in other states that the procurement design was instituted so that utilities did not have to make procurement decisions (whose prudence would be reviewed and possibly challenged) and no agency like the IPA was available.<sup>107</sup> In some states (such as Texas) the default service is more of a “provider of last resort” service, one that is available only to ensure that customers have a rate to fall back on in case of default by a retail supplier. In contrast, the IPA Act instructs the IPA to actively manage the procurement process to benefit the eligible retail customers with an attractive rate option.

In light of the analysis above, the Agency has declined to include a full requirements procurement in its 2015 Procurement Plan.

### 6.6.3 ICEA Pilot Program Proposal

In comments on the IPA’s draft 2015 Procurement Plan, ICEA proposed a four-year pilot program for ComEd eligible retail customers to test the idea of full requirements procurement in Illinois. According to ICEA:

*“[t]he purpose of this pilot will be to compare the performance of the IPA’s existing (and ongoing) block and spot procurement against actual IPA-run FPFR procurements. Four years of data will allow the Commission to make a fact-based determination using actual market data as to whether FPFR best meets the requirement of Section 16-111.5(d)(4) of the Public Utilities Act, the standard for the Commission approving the procurement plan.”<sup>108</sup>*

The IPA does not recommend conducting this pilot and does not include the proposed pilot in the Plan. The Agency has a statutory mandate to “[c]ontinue to review its policies and practices to determine how best to meet its mission of providing the lowest cost power to the greatest number of people, at any given point in

---

<sup>105</sup> 20 ILCS 3855/1-5(A).

<sup>106</sup> 20 ILCS 3855/1-5(G).

<sup>107</sup> For example the Connecticut PURA stated that it directed United Illuminating (UI) to procure 100% full requirements because UI lacked the capability to manage a portfolio. Connecticut Public Utilities Regulatory Agency, Decision in Docket 12-06-02, October 12, 2012, p. 2.

<sup>108</sup> ICEA comments at 2-3.

time, in accordance with applicable law.”<sup>109</sup> In reviewing the extensive analysis above regarding the costs and benefits of full requirements procurement, including the actual and modeled price premiums associated with full requirements procurement across multiple states, the Agency is confident that its 2015 Procurement Plan’s block purchase approach achieves that goal.

The IPA appreciates that there may be desire by some parties to have more information about full requirements procurement that cannot be captured by studying those states or by conducting additional simulations of rate impacts (and, in particular, experience specific to Illinois). A pilot program that covers only a fraction of the load of ComEd’s eligible retail customers, to be blended with other supplies, will not provide any customers with price stability, although it may reduce variability, and will not provide any insight as to whether eligible retail customers, as a class, are willing to pay for price stability. The IPA believes that the authority granted to it in the IPA Act and the Public Utility Act to develop and implement procurement plans for eligible retail customers does not call for this sort of experimentation. While a pilot program may provide new data, the Agency believes it would fail to provide “the lowest total cost over time, taking into account any benefits of price stability,” and thus should not be approved.

### **6.7 Demand Response as a Risk Management Tool**

The discussion above has been focused on traditional energy and capacity supply products. As described more fully in Appendix C (which describes the ComEd load forecast), demand response programs operated by ComEd are not used to offset the incremental demand, over and above the weather-normalized expected case peak load, on days when the weather is hotter than normal. Demand response programs do not affect the weather-normalized load forecast. The programs are supply risk management tools available to help assure that sufficient resources are available under extreme conditions. PJM has a functional capacity market that includes dispatchable demand response as a resource. To the extent that demand response programs receive “capacity credit”, PJM pays for this capacity based on the price from the capacity auctions and the proceeds are primarily used to fund payments to the responding customers.

In the case of Ameren Illinois, MISO provides the ability for demand response measures to contribute to reducing supply risk. On March 14, 2014, FERC approved MISO’s modification to its Module E-1 tariff to treat DR and EE resources similarly to other capacity providing resources for operational planning purposes. MISO Module E permits LSEs to net the effects of DR and EE resources from their coincidental peak and will credit these resources with the equivalent number of Zonal Resource Credits (“ZRCs”).

The PJM and MISO capacity markets are FERC jurisdictional, governed by tariffs filed with and approved by FERC. In May, the U.S. Court of Appeals for the District of Columbia Circuit vacated a FERC order related to the appropriate compensation for demand response, Order No. 745, “[b]ecause FERC’s rule entails direct regulation of the retail market—a matter exclusively within state control.”<sup>110</sup> This decision could lead to a more comprehensive challenge to ISO-supplied demand response compensation. In the future it may not be possible to simply rely on ISO capacity payments to compensate demand response providers. The role of states and state agencies in compensating demand response may become much more important. As this issue is resolved in the courts, the IPA will revisit it in future procurement plans as necessary.

Section 7.6 of this plan provides details and additional discussion regarding demand response resources for both ComEd and Ameren Illinois. Section 7.1 includes a discussion of a proposed “Energy Efficiency as a Supply Resource” procurement. This proposal is not a demand response product in the narrow sense of a product that reduces capacity obligations but rather is a procurement that would focus on covering peak hours through demand side resources.

---

<sup>109</sup> 20 ILCS 3855/1-5(F).

<sup>110</sup> Federal Electric Supply Ass’n v. F.E.R.C., 753 F.3d 216, 224 (D.C. Cir. 2014).

## 7 Resource Choices for the 2015 Procurement Plan

This chapter of the Procurement Plan sets out recommendations for the resources to procure for the forecast horizon covered by this plan. These include: (1) energy efficiency as a supply resource; (2) incremental energy efficiency; (3) energy procurement strategy; (4) balancing recommendations; and (5) demand response. Procurement of additional Renewable Resources, including wind, solar and distributed generation is considered separately in Chapter 8.

### 7.1 Energy Efficiency as a Supply Resource (“EEAASR”)

#### 7.1.1 EEAASR Background

In its draft 2014 Procurement Plan, the Agency raised the idea of procuring energy efficiency as a supply resource, separate from its Section 16-111.5B procurement, and invited comments from stakeholders for additional feedback. The rationale for the proposal was straightforward: rather than viewing energy efficiency simply as reducing forecast load, demand-side resources could potentially constitute a lower-cost alternative than comparable supply at times when prices are highest or load is greatest. If less-expensive demand-side resources could be procured in lieu of conventional supply during periods of high cost or high load, the Agency could be better-positioned to meet its statutory objective of developing “electricity procurement plans to ensure adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability.”<sup>111</sup>

While logically sound, the details of the approach proved complex. Upon receiving feedback on its draft 2014 Procurement Plan, the IPA determined that the idea lacked the detail and clarity necessary to transition from an alluring thought exercise to a concrete procurement strategy. Although still intrigued by the potential benefits, the Agency did not include the procurement of energy efficiency as a supply resource in its filed 2014 Procurement Plan.

The concept was tabled for further discussion in the 2014 Procurement Plan. Still, the Agency remained interested in its potential benefits and held a workshop on June 18, 2014 to receive continued feedback. Following that workshop, the Agency circulated a set of questions to workshop participants. Received responses were posted on the IPA’s website.<sup>112</sup>

As expected, views were divergent. Some parties believed the Agency lacked statutory authority to conduct such a procurement, believing that demand-side resources were not “standard wholesale products” and that Section 16-111.5B set forth the exclusive pathway for including energy efficiency in the Agency’s procurement plan. Others believed that while segmenting out more expensive energy procurement blocks was sensible, competition should be between both demand-side and supply-side resources. Still others believed that the issue was ripe for inclusion and suggested a Spring 2015 procurement for the delivery of resources beginning in Fall 2015.

#### 7.1.2 EEAASR Principles

After feedback and further consideration, the Agency has settled on the following key principles to guide an EEAASR procurement:

First, any EEAASR procurement should be structured to provide lower expected total customer costs than a comparable supply-side procurement. Although the Commission has interpreted “lowest total cost over time”

---

<sup>111</sup> 20 ILCS 3855/1-5(A); see also 220 ILCS 5/16-111.5(d)(4) (using the same language as the Commission’s standard of procurement plan review).

<sup>112</sup> Workshop questions and responses may be found here: [http://www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx).

as referring to the Agency's entire plan while stressing the value of portfolio diversity,<sup>113</sup> energy efficiency also participates as a Section 16-111.5B resource, allowing for some of its benefits to be already captured. For energy efficiency to displace blocks of supply in standard energy procurement, the Agency believes an EEAASR procurement should feature a lower expected total cost to ratepayers, inclusive of administrative costs, than what would be accomplished through its block supply procurement.<sup>114</sup>

Second, an EEAASR procurement should be focused on pre-designated "super-peak" blocks. Although procuring demand-side resources responsive to high price or load may have advantages, these approaches offer administrative complexities (such as active management through an operator) that the Agency is not currently equipped to manage or assign.<sup>115</sup> Segregating out expected highest-use blocks in advance and conducting a "super-peak" EEAASR procurement for those blocks offers a clear, consistent approach that enhances delivery certainty and fits squarely within the Agency's established procurement processes and expertise.

Third, the products procured in an EEAASR procurement should be resources on the customer side of the meter. The Agency envisions that in future procurements demand-side and supply-side resources could compete on level terms, but believes that procurement structure and administrative ease is best served by procuring customer-side products exclusively in its initial EEAASR procurement.

Fourth, the size of the individual blocks to be procured should be small enough to allow for small scale load reductions to compete. Whether such programs feature compelling-enough economics will be determined through a competitive procurement process, and the Agency should ensure that procurement block size is not so large as to exclude otherwise cost-effective load reductions.

Fifth, contracts should be for a length greater than only one year. Given the potential administrative costs of an EEAASR procurement, and the operational costs for resource-providers, multi-year delivery contracts feature far more compelling economics—significantly increasing the likelihood of a "least cost" procurement compared to supply side options. Multi-year contracts also provide more value and certainty to the end users who produce the underlying reductions.

Sixth, caution must be taken to ensure against non-delivery. The Agency recognizes that eligible retail customer interests are only furthered to the extent that lower-cost resources are actually delivered. Should non-delivery occur, replacement super-peak supply would have to be procured on the spot market at a potentially greater cost. Therefore, the Agency would need strong credit requirements and non-delivery penalties, perhaps mirroring those for conventional supply contracts. Failure to deliver the resource by a supplier should not create additional costs for eligible retail customers.

Seventh, EEAASR resources may be procured from customers throughout each utility's service territory (not merely from "eligible retail customers", but also from competitive-class customers).

---

<sup>113</sup> See Docket No. 12-0544, Final Order dated December 19, 2012 at 234-35.

<sup>114</sup> Three notes on this principle: first, based on feedback received to date, the Agency believes the market currently has and will continue to develop demand-side alternatives featuring strong enough price differentials to provide the lowest total cost to customers; second, as some degree of forecasting is required, the Agency does not believe that the procurement *must* produce lower costs, only that it is *more likely than not* to do so, and thus should be pursued as a strategy expected to bring customer benefits; and third, to the extent quantifiable, the value of any reduction in wholesale LMPs should be considered.

<sup>115</sup> Additionally, price and load-sensitive products are already being offered to the market through demand response and real time pricing options.

### 7.1.3 EEAASR Procurement Proposal

With these principles in mind, the Agency proposes a procurement event for energy efficiency as a supply resource with the following characteristics.<sup>116</sup>

- **Super-Peak Blocks Using on Pre-Scheduled Dates/Times:** The Agency proposes procuring a demand-side product delivered during the hours of 3 p.m. to 7 p.m. CST on summer non-NERC holiday weekdays (e.g., 4-hour blocks for 5 days a week—other than July 4<sup>th</sup> if it falls on a weekday—for the period running from June 1 through August 30). This equates to approximately 260 hours per delivery year. To the extent load reductions during the super-peak time result in load shifting to other times, the cost impact of the load reductions should net out the expected increased costs incurred by eligible retail customers at those other times.
- **Multi-Year Contracts:** The Agency proposes to procure 3-year delivery contracts of EEAASR products. The Agency believes that this contract length best mitigates administrative costs and supplier overhead, while capping contract length in a manner consistent with the IPA's scheduled block procurement of supply.
- **100 kW blocks:** The Agency proposes to procure 100 kW demand-side resource blocks. The Agency believes that this block size should be small enough to allow for broad participation and appropriately accommodating of small programs. The Agency notes that large load-reduction programs can purchase multiple blocks, and all load-reduction programs may aggregate to purchase individual or multiple 100 kW blocks. To ensure that procurement volumes remain consistent with other energy supply resources procured by the IPA, the Agency proposes to measure blocks by average kW over the block period. .
- **Late 2015 Procurement; June 2016 Delivery:** As an EEAASR procurement will require new contracts and EEAASR suppliers will need ramp-up time to secure and develop resources, the Agency believes that conducting a Spring 2015 procurement or expecting Fall 2015 delivery decreases the likelihood of a successful procurement. By adopting a longer timeframe, the Agency will have time to work through administrative complexities and allow for the market to properly organize. This timeline will also allow for updating the March 2016 load forecasts to include the results of the EEASR procurement in identifying the supply gap remaining to be filled in a Spring 2016 procurement.
- **Summer Procurement Only:** While arguments can be made for including a winter EEAASR product in this procurement, the periods (and magnitude) of high winter peak prices are generally less predictable than during the summer. The Agency would prefer to demonstrate the merits of an EEAASR procurement before pursuing what may be a more challenging model with a winter EEAASR procurement, and notes that a winter EEAASR procurement may be most effective if driven by triggered price or load thresholds.
- **Optionality:** The Agency is proposing a late 2015 Procurement for June 2016 delivery. If the Agency concludes that administrative costs may be too significant relative to volume likely to be procured, that the market is not appropriately mature, or should some other reason or barrier emerges that causes the Agency to believe that an EEAASR procurement would not be in the best interests of customers, the Agency—in consultation with ICC Staff, the Procurement Administrator, and the Procurement Monitor—would seek to make a formal request of the Commission to cancel the

---

<sup>116</sup> As part of approving the procurement of energy efficiency as a supply resource, the IPA specifically requests ICC determination as to whether EEAASR resources satisfy the statutory definition of "standard wholesale products." See 220 ILCS 5/16-111.5(b)(3)(iv) ("A plan for meeting the expected load requirements . . . shall include . . . the proposed mix and selection of standard wholesale products for which contracts will be executed . . .").

procurement. This request would be made through a filing with the Commission no later than August 2015.

#### 7.1.4 EEAASR Procurement Issues to Resolve

In addition to these characteristics, there are several issues not yet resolved which should be determined prior to an EEAASR procurement. The following is a sampling of those issues:

- **Vendor/Program Qualification:** The Agency believes it may need to adopt a rigorous qualification process for EEAASR procurement resources. This process would ensure that while bids will ultimately be evaluated on price as required by Section 16-111.5(e)(4) of the Public Utilities Act, they are in fact new demand side resources for purposes of this procurement. While not making any specific recommendation in this Plan, the IPA suggests that the ISO-New England *Manual for Measurement and Verification of Demand Reduction Value from Demand Resources* may be an appropriate starting point for development of protocols for this procurement.
- **Other Programs:** As a general matter, the Agency seeks to avoid overlap of delivered energy savings for this procurement and energy efficiency outcomes for measures instituted via programs authorized under sections 8-103 and 16-111.5B of the Public Utilities Act, and would prefer for an EEAASR procurement to elicit the development of new resources. However, some parties have suggested that the peak hours for which the EEAASR procurement takes place could be “backed out” of participation in Section 8-103 or 16-111.5B programs, thus allowing for dual participation without energy savings overlap. The Agency seeks continued feedback on this topic as well.
- **Product Definition:** Prior to procurement, the Agency will need to develop a more refined definition of resources eligible to participate. It is currently unclear whether standby generation, energy storage, and combined heat and power should be eligible, and the Agency believes there may other resource types it has not yet considered which could inform “product” definition. Further thought may also need to be given to the distinction between energy efficiency and demand response, and to the relevance of that distinction for purposes of this procurement. The Agency believes a more inclusive approach may be advisable to ensure that an EEAASR procurement reaches sufficient scale, but seeks additional feedback from parties on how best to define an EEAASR product.
- **Credit Requirements and Non-Delivery Penalties:** Ideally, an EEAASR procurement would feature no more default or non-delivery risk than a standard energy supply procurement. The Agency has given consideration to approaches to ensure against non-delivery, but would prefer to better understand risks and benefits of various approaches before making a firm recommendation. The Agency looks forward to continued feedback from parties through this docket on how best to ensure that non-delivery risks are mitigated.
- **Verification:** To ensure customer interests are properly protected, load reductions through an EEAASR procurement should be subject to strict measurement and verification requirements. While specific evaluation approaches will be driven by choices made on other unresolved items (such as product definition), the Agency believes that the Illinois Technical Reference Manual for Section 8-103 programs may be an appropriate starting point in the development of EEAASR evaluation protocols.

The Agency is hopeful that the Procurement Plan approval process, with comments on the draft of the 2015 Procurement Plan and the formal litigation of the filed 2015 Procurement Plan before the ICC, will shed further light on how best to resolve open issues. However, to the extent that open issues may remain, the Agency would be open to hosting workshops in Spring 2015 with an eye toward resolution of matters by Summer 2015 to prepare for a late 2015 procurement.<sup>117</sup> The IPA understands the breadth and depth of

---

<sup>117</sup> Workshops may be necessary for the development of contracts as well, and open policy issues could be addressed coincidental to developing contract terms.

issues still needing resolution, but is confident that the proposed procurement and delivery schedule allows sufficient time to accommodate them.

### **7.1.5 EEASR Alternative Proposal**

While the IPA believes it has the authority to conduct an EEASR procurement as outlined above and requests that the Commission consider approving that proposal, an alternative approach should also be considered.

The goal of the EEASR proposal is to lower the cost of power by focusing on offsetting the cost of power during high price summer hours. Another way to achieve this result – and one which may better-match the EEASR proposal’s goal – is by flattening the load shape of eligible retail customers. In this approach, not only could the quantity of peak block procurement be reduced, but the match between procured peak blocks and the actual load shape would also be improved and shaping costs<sup>118</sup> could be reduced.

The IPA therefore proposes the alternative (and perhaps simpler) approach of mandating the modification of the Section 16-111.5B third-party RFP process to specifically seek out programs that would reduce demand during peak hours and provide additional incentives for those programs while remaining cost effective.

To approve this alternative approach, the Commission should require the utilities to modify their Section 16-111.5B third-party RFPs in the following manner.

- Specifically include a request for proposals for targeted programs that could identify and demonstrate reductions during peak periods.
- Update the TRC test for these targeted programs to use a time-specific avoided energy cost that would account for the higher price of power that is offset. This would allow for greater flexibility in programs that could bid.
- Provide an additional financial incentive to these programs for demonstrated peak period kWh reductions. This additional incentive could take on the form of the difference between the estimated average energy cost and the estimated energy cost during peak periods.
- For the reasons described in the IPA’s core EEASR procurement principles, these bids should be for programs of at least three-years in duration.

The impact of this approach would manifest itself in a change to the hourly load profile of eligible retail customers, thus reducing procurement needs for times when price and load are highest.

## **7.2 Incremental Energy Efficiency**

### **7.2.1 Incremental Energy Efficiency in Previous Plans**

The IPA’s 2014 Procurement Plan was the second plan to include consideration of incremental energy efficiency programs pursuant to Section 16-111.5B of the Public Utilities Act.<sup>119</sup> That Plan included the approval of five expanded or new programs for Ameren Illinois and eight for ComEd. As these programs started implementation on June 1, 2014, no results or impacts of those programs are yet available.<sup>120</sup>

---

<sup>118</sup> Shaping costs and risks are discussed in the 2014 Procurement Plan in Sections 6.5.2.1 and 6.6.1.

<sup>119</sup> Public Acts 97-0616 (creating Section 16-111.5B) and 97-0824 (amending Section 16-111.5B) were first considered for the 2013 Procurement Plan. For a discussion of the statutory requirements of Section 16-111.5B, please see Section 2.7.

<sup>120</sup> The 2013 Procurement Plan included eight expanded or new programs for Ameren Illinois and seven expanded or new programs for ComEd.

In addition to the review of the programs submitted by the utilities, the 2014 Plan included discussion of a number of policy items including: feedback mechanisms, transition year program expansion, DCEO participation, and consideration of all third party bids.<sup>121</sup> In approving the Plan, the Commission’s most significant decisions were determining that DCEO is not a utility for the purposes of the Section 16-111.5B filings, and the approval of a methodology for the consideration of potentially duplicative and competing third-party energy efficiency programs.<sup>122</sup> The Commission also requested ICC Staff coordinate additional workshops in 2014, continuing a process requested by the Commission in its consideration of the 2013 Plan to address unresolved issues. Leading into the discussion of programs proposed for approval as part of this year’s Plan, sections below describe key items resolved in the Commission’s Docket No. 13-0546 Order, consensus items reached through the 2014 workshop process, and open items for which further guidance may be requested in this year’s Plan approval proceeding.

Table 7-1 below summarizes the overall expected impacts of previously approved Section 16-111.5B programs. Evaluation of the specific programs from the 2013 Plan is not complete, but preliminary results reported by Ameren and ComEd suggest that in aggregate they achieved 126% and 106% respectively of their goals. The programs approved in the 2014 Plan are currently underway.

**Table 7-1: Section 16-111.5B Programs From Prior IPA Procurement Plans**

	2013 Plan Total Expected Reductions (MWh)	2013 Plan expected reduction in IPA-procured portfolio (MWh)	2014 Plan Total Expected Reductions (MWh)	2014 Plan expected reduction in IPA-procured portfolio (MWh)
Ameren Illinois	70,834	25,409	65,680	17,950
ComEd	118,515	22,574	430,609 (2014/15)	88,542 (2014/15)
			547,904 (2015/16)	136,466 (2015/16)

**7.2.2 “Duplicative” or “Competing” Programs<sup>123</sup> – Guidance from Docket No. 13-0546**

In the docket approving the Agency’s 2014 Plan, significant consideration was given to how to address third-party program bids that may be “competing” with or “duplicative” of existing programs under Section 8-103 of the PUA. The review process for duplicative or competing bids approved by the Commission works as follows:

- First, the utilities receive and review the third party RFP results, and determine which bids are, in the utility’s estimation, duplicative or competing. The utilities are under no obligation to identify any programs in this manner.
- Next, in the annual July 15 assessment submitted to the IPA, the utility may exclude programs it has determined are duplicative or competing from the estimated savings calculation (and associated adjustments to the load forecast). However, in their submittals to the IPA, the utilities must: (1) describe the duplicative or competing program; (2) explain why the utility believes it is competing or duplicative; and (3) provide the IPA with all of the underlying documents as it would for any other bid.
- In preparing its annual procurement plan, the IPA independently reviews all of the bids submitted by the utilities and determine which bids the IPA believes are duplicative or competing. The IPA

<sup>121</sup> See 2014 IPA Procurement Plan at 81-86.

<sup>122</sup> Docket No 13-0546, Final Order dated December 18, 2013 at 149.

<sup>123</sup> As used herein, the Agency understands “competing” to mean programs which may overlap with an existing program, and “duplicative” to mean programs that overlap such that greater market participation by vendors would not yield sufficient additional value to consumers. As some offerings may benefit from multiple delivery channels, “competing” programs are acceptable to the extent that the competition does not render one or both non cost-effective. However, a program is “duplicative” and thus ripe for exclusion when that threshold is crossed.

identifies all proposed programs to the Commission in its Procurement Plan filing, along with a recommendation on which, if any, programs should be excluded as duplicative or competing.

- After the Plan has been filed, the parties to the Procurement Plan approval litigation—including the IPA—may opine on whether a particular program is duplicative or competing, and the Commission will make the final determination. To the extent that a utility had previously determined that a program is duplicative or competing but the Commission disagrees, the utility will update the estimated energy savings and load forecast to reflect the readmission of the program.<sup>124</sup>

Consistent with this process, the Agency received a set of recommendations from the utilities on “duplicative” third party programs in mid-July and conducted an independent bid review. The IPA’s recommendations resulting from that review, along with how those recommendations compare to the utilities suggested exclusions, are incorporated in this year’s Plan in the sections below.

In addition to addressing the process for determining whether a program is “duplicative” or “competing,” the Commission also approved a multi-factor inquiry to be employed in making such determinations:

*(1) similarity in product/service offered; (2) market segment targeted, including geographic, economic, and customer classes targeted; (3) program delivery approach; (4) compatibility with other programs (for instance, a program that created an incentive to accelerate the retirement of older inefficient appliances could clash with a different program that tunes-up older appliances ); (5) likelihood of program success (a proven provider versus an undercapitalized or understaffed provider, if such evidence is placed in the record); (6) the effect(s) on utility joint program coordination, and (7) impact on Section 8-103 EEPS portfolio performance.<sup>125</sup>*

In making recommendations on “duplicative” programs for the Plan, the Agency was guided by the factors enumerated above.

This year’s submittals contained third-party programs potentially “duplicative” of other third-party proposals or of a DCEO program run under Section 8-103 of the PUA. Although the Commission’s Order in Docket No. 13-0546 addresses third-party proposals “duplicative” of “utility-run efficiency programs,”<sup>126</sup> the logic of the above inquiry—if not each individual factor—would seem to apply when comparing a third-party proposal to another proposal or to an existing DCEO program. Consistent with this logic, in their submittals to the IPA, the utilities applied the above factors to determine whether such proposals were indeed “duplicative.” The IPA has taken this approach as well.

### 7.2.3 2014 Workshops

In approving the IPA’s 2014 Procurement Plan, the Commission directed workshops to consider multiple unresolved issues. One such issue was barriers to DCEO’s participation in the 16-111.5B third-party bid process:

*[T]he Commission shares in both DCEO and the AG’s position that it should endeavor to increase the delivery of overall achievable energy efficiency while also providing needed benefits to low income electric utility customers who often struggle to pay their bills. Thus, the Commission directs that a workshop should be held to address the barriers to DCEO’s participation through the third-party RFP process . . .*

---

<sup>124</sup> Docket No. 13-0546, Final Order dated December 18, 2013 at 149; IPA Reply Brief dated October 31, 2013 at 10-11.

<sup>125</sup> Docket No. 13-0546, Final Order dated December 18, 2013 at 149.

<sup>126</sup> Id. At 148 (“The Commission will next turn to the IPA’s fourth policy issue, namely the procedure for removing third-party bids with a TRC greater than one that would conflict with utility-run energy efficiency programs.”).

*[and] urges the parties to hold any workshops in the timeliest manner practicable and to report to the Commission in the next available IPA procurement proceeding on the results of the workshop.*<sup>127</sup>

Similarly, the Commission recommended workshops for consideration of improvements to potential studies and the third-party RFP process.

*Given that specific proposals related to potential studies were raised in CUB's Response to Objections and that additional specific recommendations were raised in Staff's Reply to Responses, the Commission is concerned that the record on these issues is not as complete as it should be, particularly in a proceeding with an expedited schedule. As a result, the Commission believes it would be best if such matters were addressed in workshops before a Commission order on such issues is entered. Therefore, the Commission directs Staff to work with CUB, the AG, and any other interested parties to conduct workshops, as needed, to determine what improvements, if any, can be incorporated into the potential studies, the timing of any filings related thereto, as well as improvements to the RFP process.*<sup>128</sup>

The Commission also directed workshops to address oversight of approved programs:

*The AG recommends, if the IPA does not intend to assume an oversight role for energy efficiency programs, then the IPA should request that the Commission enter an Order that makes clear that the utilities will assume responsibility for the evaluation and successful delivery of these programs, consistent with, to the extent practicable, the evaluation practices followed under Section 8-103 of the PUA . . . The IPA also suggests this is an appropriate topic for discussion in workshops, rather than being decided in this proceeding . . . the Commission agrees with the IPA's suggestion and directs interested parties to address this issue at the workshops discussed above.*<sup>129</sup>

And lastly, the Commission suggested that parties use workshops to discuss any "other recommendations not specifically addressed" by the Commission in its Final Order.<sup>130</sup>

To this end, ICC Staff led a series of workshops over the period of March through June 2014. The workshops were held as a series of conference calls and written requests for responses to questions. While participants were not able to reach agreement on all issues, a number of consensus items did emerge from the workshops with specific language recommended for adoption.<sup>131</sup>

The consensus items, with the specific consensus language recommended for adoption, are set forth below:

#### Deeming and Evaluation for Future Section 16-111.5B Energy Efficiency ("EE") Programs

*Deeming should be permitted for the Section 16-111.5B energy efficiency programs just as it is for the Section 8-103 energy efficiency programs. Annual updates to the deemed Illinois Statewide Technical Reference Manual for Energy Efficiency ("IL-TRM") and net-to-gross ("NTG") ratio values should occur for the Section 16-111.5B energy efficiency programs, and as a result, reasonable changes to the vendors' savings goals and/or cost structure are permitted during contract negotiations based in part on these updates to the IL-TRM and NTG. Multi-year contracts should be constructed to re-negotiate savings calculations based on annual IL-TRM and NTG updates and should leave open the possibility for utilities to update savings calculations and contract terms based in part on IL-TRM updates or errata and NTG updates. The IL-TRM Policies adopted in ICC Docket No. 13-0077 should apply for the Section 16-111.5B energy efficiency programs (e.g., applicability and effective dates for updated versions of the IL-TRM should be consistent for both Section 16-111.5B and Section 8-103 energy*

---

<sup>127</sup> Id. at 145-146.

<sup>128</sup> Id. at 147.

<sup>129</sup> Id. at 149.

<sup>130</sup> Id.

<sup>131</sup> As discussed in the Staff Report attached as Appendix B-2, this language was circulated to workshop participants on June 18, 2014 with notice that failure to object by June 25, 2014 would be interpreted by ICC Staff as consensus. Staff received no objections to the consensus language.

efficiency programs). Prospective application of standard measure-level savings values from the updated IL-TRM and NTG values recommended by the evaluator that are available prior to the start of a program year should be deemed for one program year. Evaluators should perform IL-TRM savings verification for the Section 16-111.5B energy efficiency programs in a manner consistent with that performed for the Section 8-103 energy efficiency programs. Ex-post evaluation results for gross savings calculations should be applied retrospectively for custom measures, behavioral measures, and for EE measures with uncertain savings, which is consistent with the approach used for these types of energy efficiency measures under the Section 8-103 energy efficiency programs.

Deeming and Evaluation for Previously Approved Section 16-111.5B EE Programs, Program Year (“PY”) 6 and PY7<sup>132</sup>

Ex-post evaluation results for gross savings calculations should be applied retrospectively for custom measures, behavioral measures, and for energy efficiency measures with uncertain savings, which is consistent with the approach used for these types of EE measures under the Section 8-103 energy efficiency programs.

For PY6, the statements set forth in the utilities’ contracts with energy efficiency program vendors are the overriding factors in relation to deeming and evaluation for previously approved and implemented Section 16-111.5B energy efficiency programs.

For Ameren Illinois in PY7, the NTG and IL-TRM included in the procurement plan filing should be deemed per ICC Order Docket No. 13-0546.

For ComEd in PY7, the evaluator recommended NTG values intended to represent their best estimates of future actual NTG values likely to occur for the program year should be deemed for PY7. The ICC-approved IL-TRM Version 3.0 should be deemed for PY7 for ComEd’s Section 16-111.5B energy efficiency programs, which is consistent with the deeming approach and version of the IL-TRM deemed for PY7 for the Section 8-103 energy efficiency programs.

Responsible Entity

The utilities have primary responsibility for prudently administering the contracts with the vendors approved by the Commission for the Section 16-111.5B energy efficiency programs.

Policy or Clarity on Status of Bid Accepted into IPA Procurement Plan and Approved by the Commission and Flexibility

Once the Commission approves the procurement of energy efficiency pursuant to Section 16-111.5B(a)(5) of the PUA, the utilities and approved vendors should move forward in negotiating the exact terms of the contract based on the terms of the Request for Proposal (“RFP”) and the bid itself (and that are “not significantly different” from the initial bid), with the clarification that negotiation around other details of the contract/scope of work/implementation plan still might need to occur depending on a variety of factors (e.g., lessons learned since bid submittal, updates to the IL-TRM and NTG, changes in the market, desire to add new energy efficiency measures). The utilities should use reasonable and prudent judgment in negotiating the exact terms of the contract after Commission approval and should rely upon the best available information and ensure any modifications continue to result in a cost-effective energy efficiency program. Negotiations may result in reasonable adjustments to savings goals for the energy efficiency program in comparison to the amount proposed in the bid and reasonable and prudent modifications to the cost structure (e.g., price paid per kWh) that are in line with the original design. Some degree of flexibility within an energy efficiency program should be

---

<sup>132</sup> Note that the workshops adopted the program year terminology of the Section 8-103 programs. Program Year 6 is the energy delivery year 2013/14 and Program Year 7 is the energy delivery year 2014/15.

allowed for vendors implementing energy efficiency programs under Section 16-111.5B of the PUA. Flexibility should not be allowed insofar as the modifications to the EE program result in the following: (1) less confidence in the quality of service, (2) the addition of new energy efficiency measures with no confidence in the savings, (3) duplicates or competes with other energy efficiency programs, (4) cost-ineffective energy efficiency program, or (5) a completely different energy efficiency program proposed in comparison to what was bid and approved. The utilities/IPA should share the description of the vendor's energy efficiency program included in the draft procurement plan with the vendor to help ensure the energy efficiency program is accurately characterized. An understood process for vendors to submit program changes should be clearly conveyed to all vendors by the utilities. If a vendor decides to add (or remove) EE measures midstream, they should seek approval from the utility for such changes prior to implementing the change in order to allow for possible contract renegotiations. Vendors are allowed to receive credit for energy savings from implementing new EE measures if they have received pre-approval from the utility for adding that new EE measure. To help protect against gaming, any EE measure that has not received pre-approval from the utility or is not included in the vendor's approved proposal should not be considered for energy savings. The utility should notify the IPA, ICC, and the SAG when it has stopped negotiations with an approved Section 16-111.5B energy efficiency program vendor and a contract agreement cannot be reached, and if it has terminated a contract with an approved Section 16-111.5B energy efficiency program vendor. The utility should notify the Commission in a filing in the procurement plan docket for which the energy efficiency program was approved (similar to the approach ComEd used for PY7 and the approach proposed by Ameren Illinois in ICC Docket No. 13-0546 (Order at 112; Ameren Illinois RBOE at 14)). The utilities should notify SAG and keep the IPA apprised of any expected shortfalls in savings. The utility should notify the ICC of changes made (e.g., savings goal changes) in comparison to the approved energy efficiency programs.

#### Continuity for Multi-Year EE Programs

The utilities should have the capability for any of the Section 16-111.5B energy efficiency programs to have the option to expand into the Section 8-103 energy efficiency portfolio for a given program year (at the utility's discretion) if (1) the Section 16-111.5B savings goal for the energy efficiency program (from the ICC Order in the procurement plan docket or compliance filing/contract) is achieved and the approved budget (from ICC Order in the procurement plan docket) is exhausted and (2) the utility has budget available in the Section 8-103 energy efficiency portfolio. The utilities should make the vendor aware of this option in advance so as to help avoid stopping and re-starting the energy efficiency program (i.e., avoid program disruption). The Commission could pre-authorize up to a 20% budget shift across program years for multi-year programs (assuming remains within total approved multi-year program budget) to allow for successful energy efficiency programs to continue operation in the early (or later) program years of the multi-year contract. In such a situation, it is assumed that the kilowatt-hour ("kWh") savings goals and budgets would be cumulative for the number of years of the contract. The utilities should make the vendor aware of this option in advance so as to help avoid energy efficiency program disruption.

#### Evaluation Budget and Process Evaluations

Consistent with the Section 8-103 evaluation process, Evaluators may conduct process evaluations where justified to encourage improvement in the implementation of the Section 16-111.5B energy efficiency programs.

Expenditures on evaluation should be capped for the Section 16-111.5B energy efficiency programs as they are for the Section 8-103 EE programs. Each energy efficiency program's evaluation budget should not necessarily be restricted to 3% of the energy efficiency program budget, but evaluation costs should be limited to 3% of the combined Section 16-111.5B energy efficiency programs' budget.

To the extent that certain third-party EE programs have innovative delivery mechanisms and potential to achieve significant savings, either generally or from key targets, a process evaluation may be justified, where the value of this effort must be weighed against the cost of conducting such an evaluation for an EE program that is a) not unique or innovative, b) achieves very small savings, or c) is not likely to gain traction as an ongoing EE program either in future Section 16-111.5B EE processes or as part of the Section 8-103 EE portfolio.

The full ICC Staff Report, including a full list of all questions addressed through the workshop process and a complete roster of workshop participants, is attached as Appendix B-2. As the resolution of designated workshop issues provides the IPA with valuable guidance in developing its annual procurement plan, the Agency thanks ICC Staff for the time and resources it put into leading a very comprehensive and detailed process and thanks all other participants for their participation. While the IPA recognizes that parties reserve their right to modify their positions with respect to any of the consensus items and contest their adoption in comments and litigation, the IPA is satisfied with the consensus items and recommends that the Commission approve the consensus language.

The IPA notes that no consensus language was recommended regarding DCEO participation in the third-party RFP process. However, barriers to DCEO's participation were identified and discussed and include the following:

- Performance Contracting and Funding;
- Lack of Additional Gas Funding for Low-Income Projects;
- Total Resource Cost ("TRC") Test;
- Public Sector Eligibility for Section 16-111.5B Programs; and
- Legal Issues.<sup>133</sup>

While DCEO participated in the 2014 workshops, no clear path to resolving its barriers to participating in the third-party RFP process emerged.<sup>134</sup>

#### **7.2.4 Third Party Bid Review – Collaboration on Evaluation**

In preparation for its submittal to the IPA, ComEd sought input from DCEO and entities active in Illinois Energy Efficiency Stakeholder Advisory Group in the review of third party program bids. This review team made collective determinations on whether proposed third party programs met basic program requirements and were duplicative of existing programs. Next, the remaining proposals were scored based on the strength of the program approach and strength of the program team. The results of this process were included in a confidential bid document provided to the IPA.

This strikes the Agency as a very sensible and useful process for addressing stakeholder feedback. Section 16-111.5B(a)(3) of the PUA expressly contemplates that the utilities will develop RFPs in a manner "that considers input from the Agency and interested stakeholders"; involving these stakeholders in the review of RFP responses is a natural extension of that responsibility.<sup>135</sup> The combined expertise of a diverse,

---

<sup>133</sup> DCEO's summary of the impediments that inhibit its participation in Section 16-111.5B third-party RFP process can be accessed at the following link: <http://www.icc.illinois.gov/downloads/public/DCEO%20Response%20to%20Section%2016-111.5B%20Workshop.docx>.

<sup>134</sup> In its report, ICC Staff observed the following re: DCEO's participation: "DCEO is well-suited to play a consulting role for the low-income or public sector energy efficiency programs in the Section 16-111.5B process. Indeed, DCEO played such a role this year in reviewing potentially competitive or duplicative program bids received through the utilities' third-party RFP process that targeted low income or public sector customers. Further, DCEO can encourage its existing grantees/subcontractors to bid into the utilities' annual third-party RFP process conducted pursuant to Section 16-111.5B of the PUA. Therefore, should the vendors implementing DCEO's energy efficiency programs believe they have the capacity to expand the energy efficiency programs in a cost-effective manner, the vendors have an avenue under which to propose such energy efficiency programs, by bidding in those energy efficiency programs into the utilities' third-party RFP process conducted pursuant to Section 16-111.5B. DCEO's grantees/subcontractors that bid energy efficiency program expansions into the utilities' third-party RFP Process need to ensure adequate tracking mechanisms are in place to separately track expenses and savings for the original Section 8-103 portion versus expanded Section 16-111.5B portion of any expanded energy efficiency program."

<sup>135</sup> 220 ILCS 5/16-111.5B(a)(3). Along these lines, in last year the Commission expressed that "the utilities should make every effort to coordinate with stakeholders on improving and clarifying" third-party RFPs, but declined "to order the utilities to take any additional formal steps after the RFP to secure additional third-party programs." Docket No. 13-0546, Final Order dated December 18, 2013 at 146.

sophisticated team of stakeholders working in coordination should yield better evaluations and leave fewer issues unresolved at the time of the plan's filing than through the utilities evaluating bids in relative isolation.

In the IPA's view, this raises an issue for Commission consideration. Should the utilities be expressly encouraged to engage stakeholders in the review of third party program bids and "duplicative" program determinations?<sup>136</sup> The IPA sees value in a collaborative process, especially as those same parties could potentially litigate those recommendations in the Commission's Plan approval,<sup>137</sup> but could understand reluctance in encouraging a rigid decision-making model.

### 7.2.5 Ameren Illinois

Ameren Illinois's submittal to the IPA prepared in compliance with sections 16-111.5 and 16-111.5B of the PUA is included in Appendix B of this Plan. The submittal includes seven appendices which may be found on the IPA website posting of the 2015 Procurement Plan at [www.illinois.gov/ipa](http://www.illinois.gov/ipa). Two of the Appendices (6 and 7) in Ameren Illinois's submittal contain confidential data, and are redacted.

Ameren Illinois's submittal includes identification of nine energy efficiency offerings for this Procurement Plan with a TRC of above 1.0 and which met the requirements of Ameren Illinois' RFP (although as discussed further below, Ameren Illinois recommends inclusion of only one behavior modification program). All of these programs passed the TRC test at the time of assessment.<sup>138</sup> These programs are exhibited in Table 7-2.

**Table 7-2: Ameren Illinois Energy Efficiency Offerings**

Program	Net Savings (MWh)		Total Utility Cost	TRC
	Program Year 1	Program Year 2		
Moderate Income Kits	1,567	1,567	\$1,666,737	1.22
Residential Lighting	48,190	53,556	\$21,637,240	1.64
Rural Efficiency Kit Distribution	7,876	7,876	\$2,214,245	3.09
Multi-Family Major Measures	38,943	38,943	\$32,820,805	1.57
Home Energy Reports	40,013	40,013	\$4,555,440	1.12
Behavioral Energy Efficiency	47,111	47,111	\$4,488,750	1.59
Small Business Direct Install	9,588	9,788	\$7,174,723	1.19
Small Business Refrigeration	17,947	17,947	\$7,571,125	1.09
Demand-Controlled Ventilation	5,318	-	\$1,146,840	1.20

The total net savings for these programs is estimated as 169,441 MWh at the busbar<sup>139</sup> for the first program year and 169,689 MWh for the second program year (assuming the inclusion of the Home Energy Reports and not the Behavioral Energy Efficiency Program as discussed below in Section 7.2.5.3). The programs also contribute to a peak reduction of approximately 17.66 MW. The estimated savings attributable to eligible retail customers is 72,137 MWh for the first program year. The IPA believes that Ameren Illinois's submittal meets the requirements of Section 16-111.5B(a)(1)-(3) and the programs listed in Appendix B (subject to a decision being made between the duplicative behavioral programs) should be approved pursuant to Section 16-111.5B(a)(5).

<sup>136</sup> Under this model, final decisions on what proposals are recommended for inclusion would still rest with utilities, and no stakeholder with an established interest in a bid's approval or rejection would be able to participate. But the Agency, and potentially also the Commission, may benefit from additional, independent sets of eyes providing review.

<sup>137</sup> Technically, the recommendations being litigated would be the IPA's determinations, which could mirror those presented to the Agency by the utilities, but are produced through an independent review. See Docket No. 13-0546, Final Order dated December 18, 2013 at 149; IPA Reply Brief dated October 31, 2013 at 10-11.

<sup>138</sup> Ameren Illinois also provided the results of the UCT test and all the proposed programs passed the UCT test. The IPA considers that informational only and has not used the UCT test in its consideration of programs to include in this Plan.

<sup>139</sup> Note that in Ameren Illinois's submittal document net savings are primarily listed as at the meter. For consistency net savings in this plan are listed at the busbar.

### 7.2.5.1 Ameren Illinois Bid Review Process

To arrive at this set of proposed programs, Ameren Illinois received 25 bids: 14 for residential programs; 10 for commercial programs; and one for both. These bids included the residential lighting and behavioral programs that the ICC determined in Docket No. 13-0498 should be moved from the Section 8-103 portfolio to the Section 16-111.5B portfolio.

The joint program was a thermostat program that Ameren Illinois determined did not meet the RFP criteria for two reasons: it was “proposed as both a gas and electric savings program, yet the 16-111.5B energy efficiency incremental savings is for the purpose of decreasing electric procurement, not gas;” and “[m]ore than 50% of the energy savings are gas but there are no gas dollars to run the program through IPA.”<sup>140</sup> Ameren Illinois also determined that three residential bids were duplicative of the Ameren Illinois Section 8-103 School Kits program approved by the Commission in Docket No 13-0498, and one commercial program was duplicative of the approved Section 8-103 Standard Lighting program.

Of the remaining 20 programs, 11 had a TRC of less than 1 (5 residential, 6 commercial) leaving 9 programs for consideration. Two residential behavior modification programs were determined by Ameren Illinois to compete with each other. As a result, the company requested that the IPA determine which program to be included in the plan. As described further below, the Agency recommends the inclusion of only the Home Energy Reports program.

One proposed program was for only the first delivery year (delivery year 2015-2016), the other proposed programs are for two years (delivery year 2015-2016 and 2016-2017).

The IPA has also reviewed Ameren Illinois’s criteria for the review of programs, including application of the consideration of duplicative programs as well as the calculation of the TRC. Except to the extent different conclusions are reached below (such as with making a recommendation between programs at the utility’s request), the Agency’s concurs with Ameren Illinois’s recommendations.

The IPA notes that of the eleven bids that did not pass Ameren Illinois’ TRC test, five of those programs did not pass by a significant margin (TRC of 0.6 or lower), three did not pass by medium sized margins (TRC of 0.85 or lower), and three programs had a TRC that was over 0.9 but below 1.0. The IPA understands that the inputs used in the TRC calculations were developed using the same methodologies as used by Ameren Illinois for the development and screening of energy efficiency programs under Section 8-103 of the Public Utilities Act. In reviewing Ameren Illinois’ TRC calculation worksheets, it appears that the use of different inputs could have resulted in TRCs over 1.0 for at least three programs. While the IPA does not recommend altering those calculations at this time because Ameren Illinois performed those calculations using reasonable assumptions per the review of Section 8-103 programs, the IPA recommends that ICC Staff hold workshops in early 2015 to examine if the inputs used for the Section 16-111.5B TRC calculations should be different from those used for the Section 8-103 programs, and to develop recommendations for use in next year’s filings.<sup>141</sup> The workshop could also consider if the IPA should develop and perform an independent TRC calculation with distinct inputs and assumptions rather than relying on inputs provided by the utilities.

### 7.2.5.2 Small Business Direct Install – Demand Control Ventilation

As part of its bid review process, Ameren Illinois provided DCEO with all bids that had a positive TRC for a review of whether any proposals may be duplicative of DCEO’s program offerings. Among the proposals

---

<sup>140</sup> “Electric Energy Efficiency Compliance with 220 ILCS 5/16-111.5B” Ameren Illinois, July 15, 2014 Filing at 14. Included as Appendix B.

<sup>141</sup> Changes to be considered could include, but not be limited to, the suggestions of NRDC to include demand reduction induced price effects, different line losses, and a non-energy benefits adder. Additionally, should the Commission approve the EEASR alternative proposal contained in Section 7.1.5, the workshop could consider the methodology for considering a time-sensitive avoided energy cost.

received by Ameren Illinois was a Small Business Direct Install—Demand Control Ventilation program. DCEO believes this program is “duplicative,” communicating the following to Ameren Illinois:

*DCEO offers a standard incentive through the standard/custom program for Demand Control Ventilation. This proposal would be a direct competitor to the DCEO incentive. Our major concern would be double dipping of program incentives/savings. Once again we are opposed to funding this project and recommend that Ameren Illinois not approve for IPA funding. If funded we would require coordination or approval for Public Sector entities (especially schools) coordinated with DCEO prior to installation.*

Based on the information available to the IPA, the Agency believes that this proposal may safely co-exist with DCEO’s current program offering. Although the two programs may be similar in effect, the IPA understands the two programs to target distinct segments of customers – with DCEO focused on public facilities, and the third-party proposal focused on non-public small businesses. The IPA therefore recommends approval of the Small Business Direct Install – Demand Control Ventilation proposal.

### **7.2.5.3 Competing Residential Behavioral Modification Programs**

Ameren Illinois’s submittal contained two behavioral modification program proposals—Home Energy Reports and Behavioral Energy Efficiency<sup>142</sup>—determined by Ameren Illinois to be “duplicative” of each other. Ameren Illinois makes no express recommendation to the Agency on which program to recommend for adoption, and requests that “the IPA determine which Behavior Modification program to award the bid for PY8 and PY9.”<sup>143</sup>

The IPA believes that it has two roles in this situation. The first is to determine whether these programs are “competing” or “duplicative” using the seven-factor inquiry outlined above. If the two are not “duplicative,” then each may be included and no recommendation need be made between the two. Ameren Illinois previously determined that only one program should be adopted because “the total number of residential customers eligible for the program could not support two behavior modification programs” and “running multiple programs would lead to significant confusion of residential customers, which would hamper the adoption of the Behavioral Modification program, rather than increase it.”

After a review of each proposal, the Agency agrees with Ameren Illinois that these two proposals are “duplicative” and that only one should be approved. Each program targets residential customers using a similar delivery mechanism (engaging customers through energy reports, an online web portal, etc.) with the aim of using rich, relevant data to effectuate behavioral change, thus driving delivered savings. While there are nuanced differences between the programs, the Agency is confident that implementation of both programs would be both confusing and counterproductive, with savings from one program cannibalizing the other.

Having determined that only one proposal should be adopted, and noting that each proposal met RFP requirements and passes the TRC, the Agency’s second role is determining which proposal to recommend for inclusion. Here, the Agency has less guidance from either the PUA or past Commission Orders. As a threshold matter, the Agency has no clear criteria to apply in choosing between competing programs; its role under Section 16-111.5B is to review and verify assumptions about cost-effectiveness and program compatibility, and not to make normative determinations about relative program quality. In this particular instance, the Agency notes that both programs originate from well-established vendors —criteria that the Agency would otherwise like to use in making a recommendation.

---

<sup>142</sup> Identified as “Company A” and “Company B” respectively in the Ameren Illinois Section 16-111.5B submittal document included in Appendix B.

<sup>143</sup> To be clear, the IPA does not believe it has unilateral authority to award this bid; instead, the Agency understands its role as proposing programs for inclusion and making recommendations. Those recommendations may inform the Commission’s determination of what programs are approved in its Final Order, but the Commission is not bound by the IPA’s recommendations.

While the Home Energy Reports proposal is for 14% more households, the Behavioral Energy Efficiency proposal features roughly 17% greater estimated expected savings. The Behavioral Energy Efficiency program has a higher calculated TRC than the Home Energy Reports, but the IPA has identified issues related to the reliability of these TRC calculations. For instance, the Behavioral Energy Efficiency program bid estimates electric savings per household that are over 30% higher than the Home Energy Reports and gas savings that are nearly 100% higher. The savings estimates for both programs were provided by the vendors because their proposed measures are not included in the Illinois Technical Reference Manual. The Home Energy Reports have been the subject of more than 20 evaluations across the country while the Behavioral Energy Efficiency program appears to use assumptions based on just one other program (with no clear citation to verified third-party evaluation). This may lead to a significant degree of variation of certainty regarding the estimated gas and electric savings from these proposed programs. The IPA notes that if the savings estimates were adjusted to be comparable between the two programs, then the Home Energy Report program would have greater total savings and a slightly higher TRC than the Behavioral Energy Efficiency Program. In reviewing the program descriptions contained in the bids, the IPA does not see compelling evidence that the difference in savings per household between the Behavioral Energy Efficiency program and the Home Energy Reports would be as significant as indicated in the respective bids. Therefore the variation in TRC values does not provide insight into which program should be approved.

Compelled to make a recommendation, the IPA believes that the Home Energy Reports program team's experience to date in Ameren Illinois's service territory and established working relationship with the utility makes it slightly more likely to deliver increased savings to customers and maximize the impact of Section 16-111.5B funds. The IPA thus recommends the Home Energy Reports behavioral program for inclusion in its Procurement Plan. However, should Ameren Illinois fail to reach a contractual agreement with the vendor of the Home Energy Reports, the IPA recommends that Ameren Illinois be pre-authorized to enter into negotiations with the vendor of the Behavioral Energy Efficiency program.

#### **7.2.5.4 Ameren Illinois Requested Determinations**

Ameren Illinois also requested in their filing that the ICC make several determinations:

- "AIC formally requests in this submission that annual updates to the measure values in the TRM and NTG ratio values result in changes to the implementer's savings goals and/or the cost structures between AIC and the implementer and will be re-negotiated for the savings calculations based upon the annual IL-TRM and NTG updates for one program year' and further that programs resulting in multi-years (PY8 and PY9) will be re-negotiated annually to reflect the annual 'deemed' IL-TRM measure values and NTG ratio values" (pp. 7-8)
- "In the event that ICC does not annually deem these values as agreed to by consensus in the 2014 Workshops, then AIC is formally requesting in this submission that the measure values and NTG ratios used in the IPA program analyses, as represented in Appendix 7, are hereby deemed to determine the estimated savings achieved by the programs." (pg. 7)<sup>144</sup>
- "AIC again formally requests approval for an indeterminate fluctuation in savings that may occur by program year end." (pg. 9)
- "AIC once again seeks confirmation that AIC is permitted to recover costs that incidentally (3 -5%) exceed the estimated program costs as consistent with prior ICC findings." (pg. 9)
- "AIC is requesting the Commission pre-authorize a 20% budget shift across program years for the multi-year (PY8 and PY9) programs while remaining within the total approved multi-year program

---

<sup>144</sup> Note that the language of this requested determination is updated from the original Ameren Illinois filing to include additional language provided in Ameren Illinois' comments on the draft 2015 Procurement Plan.

budget to allow for successful energy efficiency programs to continue operation in the early (or later) program years of the multi-year contract.” (pg. 9)

- “In the event the ICC does not approve the consensus item from the Staff Report regarding using savings estimates based on the current IL-TRM and NTG, AIC is formally requesting that these values be deemed for the implementation and evaluation for the determination of achieved savings on an annual basis.” (pg. 14)<sup>145</sup>
- “AIC intends to continue to treat Section 8-103 and 16-111.5B evaluation budgets as merged and operated as a single budget; to the extent ICC approval is necessary to continue this practice, AIC requests it.” (pg. 21)

The IPA does not object to any of these requests, as they appear to be consistent with consensus items from the workshops.

Besides these determinations, the IPA requests that the ICC approve the incremental energy efficiency programs proposed by Ameren Illinois.

**7.2.6 ComEd**

ComEd’s submittal to the IPA prepared in compliance with sections 16-111.5 and 16-111.5B of the PUA is included in Appendix C of this Plan which may be found on the IPA’s website posting of the 2015 Procurement Plan at [www.illinois.gov/ipa](http://www.illinois.gov/ipa). Note that the document entitled “ComEd 2014 Third Party Efficiency Program Summary of Bid Review Process, July 8, 2014” contains confidential data and was not included with this Plan.

ComEd’s submittal includes identification of ten energy efficiency programs for inclusion in this Procurement Plan. All of these programs passed the TRC test at the time of assessment.<sup>146</sup> These programs are exhibited in Table 7-3.

**Table 7-3: ComEd Energy Efficiency Offerings**

Program	Net Savings (MWh)		Two Year Program Cost	TRC
	Program Year 1	Program Year 2		
LED Streetlighting	6,077	12,156	\$12,663,103	9.02
Residential Lighting(Moved from 8-103)	247,648	241,541	\$77,270,755	16.56
Energy Stewards	944	944	\$277,000	1.51
Door-to-Door Light Bulbs	1,255	1,255	\$2,153,400	1.51
Middle School Take-home Kits	1,354	1,354	\$1,304,316	1.25
Direct Install –Schools (Clear Result)	4,548	4,785	\$2,148,292	1.06
Direct Install – Schools (Matrix)	6,156	6,156	\$1,978,350	1.67
Demand Control Ventilation (Matrix)	6,125	6,125	\$2,531,072	2.85
Demand Control Ventilation (Sodexo)	5,658	5,658	\$1,713,040	6.11
New Construction	2,339	4,667	\$1,749,776	1.25

All of ComEd’s programs are for two years. The net savings at the busbar are 282,104 MWh for the first program year, and 284,651 MWh in the second program year. These programs are forecasted to deliver 159 MW of reduction in peak procurement for the 2015-2016 program year. The savings attributable to eligible retail customers is 103,039 MWh in the first program year, and 104,652 MWh in the second program year. The IPA believes that ComEd’s filing meets the requirements of Section 16-111.5B(a)(1)-(3) and the programs listed in Appendix C-2 should be approved pursuant to Section 16-111.5B(a)(5).

<sup>145</sup> Note that the language of this requested determination is updated from that included in Ameren Illinois’ July 15, 2014 Submittal. It has been clarified by Ameren Illinois based upon feedback received in comments on the draft 2015 Procurement Plan.

<sup>146</sup> ComEd also provided the results of the UCT test and eight of the ten proposed programs passed the UCT test. The IPA considers that informational only and has not used the UCT test in its consideration of programs to include in this Plan.

### **7.2.6.1 ComEd Bid Review Process**

ComEd received 13 bids. One commercial bid was withdrawn by the bidder. Of the remaining 12 bids, 4 were for residential programs and 8 for commercial programs. As discussed below in Section 7.2.6.5 one of the commercial programs was determined by ComEd, consistent with the consensus upon of consulted stakeholders,<sup>147</sup> to not conform with the RFP.

One residential and one business program did not pass the TRC test. While ComEd did not provide detailed calculations of its TRC test (prepared using a proprietary third-party modeling tool), it appears that these programs failed to pass by significant margins (TRCs below 0.7). According to ComEd, the assumptions and modeling used in the calculation of the TRC test were the same as used for the screening of Section 8-103 programs. The IPA accepts the decision to exclude those bids but recommends that ComEd participate in the workshops described in the review of Ameren's proposed programs that would help provide more transparency to the TRC process.

Of the remaining programs, while aspects were determined to be "competing" with existing programs, ComEd and the stakeholder reviewers determined that they were in fact not "duplicative" and thus not screened from inclusion. The review of these programs is discussed further below in Section 7.2.6.5.

ComEd also included the residential lighting programs that Commission instructed it to transfer from their Section 8-103 Program Years 7-9 Plan to the Section 16-111.5B filing in Docket No. 13-0495. As part of this transfer, the program scale was readjusted to maximize cost-effective savings.

### **7.2.6.2 Commercial LED Program**

One of the proposed commercial programs—a commercial LED replacement program—was determined by ComEd in consultation with stakeholders to not conform with ComEd's issued RFP. The proposed approach contained unreasonable risks to consumers because the program could void warranties and create electrical safety hazards. Upon a review of bid materials, the Agency agrees with this recommendation and does not recommend approval of this program in its Plan.

### **7.2.6.3 Public School Direct Install Program**

ComEd, as well as stakeholders invited to review in the bid evaluation process, reached consensus that a K to 8 Public School Proposal – delivering energy assessments and turnkey installation of no cost, low cost, and capital measures in public schools – was "duplicative" of existing DCEO direct installation offerings to ComEd's public school customers.

The IPA agrees with this determination. The Agency understands these to be similar offerings targeted to the same customer base, and does not believe that customer interests would be served by a separate delivery channel. The IPA therefore does not recommend approval of this program in its Plan.

### **7.2.6.4 Commercial Behavioral Program**

ComEd and reviewing stakeholders also reached consensus that a commercial behavior program proposal was "duplicative" of ComEd's existing behavioral offering. The proposed program features an "online portal providing customers with integrated billing, benchmark, weather, building, and savings data."

Upon IPA review, ComEd's existing program and the proposed program appear to feature significant overlap in methodology and approach, although it is notable that the proposed program would serve a defined subset

---

<sup>147</sup> ComEd invited the Illinois Department of Commerce and Economic Opportunity, the Natural Resources Defense Council, the Environmental Law and Policy Center, and the Office of the Illinois Attorney General to participate in the review process.

of those customers for whom the existing program is available. As such, one could envision the proposed program having additive value as a more targeted product, achieving additional efficiencies. But even so doing, it would still risk significantly eroding the savings potential of the existing program—factors which may have informed ComEd and stakeholders in reaching consensus that this program is “duplicative.”

The IPA agrees with this determination. However, as this proposal featured a TRC ratio of well less than 1.0, the IPA recommends it not be included first on that basis, with the consideration of this program as “duplicative” coming only should some change in estimated TRC make it relevant for inclusion.

#### **7.2.6.5 ComEd Review of “Competitive” Programs**

In its submittal, ComEd also identified 9 of its 11 programs as “competing” but not “duplicative”—in other words, appropriate delivery conditions could be structured to ensure that consumers benefit from multiple delivery channels, and thus the presence of a similar program would not be grounds for exclusion. Upon review of these programs and application of the seven-factor inquiry, the Agency agrees with those determinations.

#### **7.2.6.6 ComEd Requested Determination**

ComEd has requested that, “[t]o the extent that the IPA and the ICC approve procurement of the programs ComEd requests that approval be for both years.”<sup>148</sup> The IPA agrees with this request.

Besides this determination, the IPA requests that the ICC approve the incremental energy efficiency programs identified by ComEd.

### **7.3 Procurement Strategy**

The IPA recommends two slight refinements to the basic strategy from the 2014 Procurement Plan, based on comments received on the draft plan.

- The target volumes and timing of procurements for the upcoming delivery year will be as follows. Volume targets for the April 2015 procurement event will be 106% of the expected peak and 100% of the expected off-peak load for July and August (load and price during these months’ peak periods typically experience high volatility; 100% for June (peak and off-peak), September and October (peak and off-peak); and 75% for November through May (peak and off-peak). The Agency recommends that the utilities update their load forecasts in March 2015, and that the recommendations in Table 7-6 through Table 7-13 be recomputed accordingly. A second procurement event will be held in September 2015 to bring the hedge levels to 100% for the period November 2015 – May 2016. The effect of this refinement is that the 106% hedge level will only apply to the July and August peak periods. For the next procurement pan, the IPA intends to take a closer look at this level of hedging and may recommend further adjustments.
- The volumes to be procured for 2016-2017 and 2017-2018 delivery years will be divided as equally as possible between the April 2015 and the September 2015 procurement events. In addition to providing additional cost averaging, delaying the hedging of some of the open position will permit more time to obtain additional information about customer migration. Additionally, this refinement will help to divide the procurement costs more evenly. (If the volume procured in April and September is about the same, there will be less of a difference in unit procurement cost.)

The refined strategy is summarized in Table 7-4.

---

<sup>148</sup> Appendix C at 29.

**Table 7-4: Summary of Energy Hedging Strategy**

April 2015 Procurement			September 2015 Procurement		
June 2015-May 2016 (Upcoming Delivery Year)	Upcoming Delivery Year+1	Upcoming Delivery Year+2	November 2015-May 2016	Upcoming Delivery Year + 1	Upcoming Delivery Year + 2
June 100% peak and off peak July and Aug. 106% peak, 100% off peak Sep. and Oct. 100% peak and off peak Nov. - May 75% peak and off peak	25%	12.5%	100%	25%	12.5%

The IPA recommends a slight change in strategy with respect to hedging capacity price risk for Ameren Illinois. As a matter of background, for Ameren Illinois, the 2013 Procurement Plan recommended no additional procurement of capacity because the majority of forecasted capacity requirements were procured in prior IPA procurements. Additionally, it was uncertain if MISO would be granted FERC approval to move from a monthly capacity construct to a yearly construct (approval was later granted by FERC). The 2014 Procurement Plan likewise did not recommend procuring any capacity for Ameren Illinois. This decision was driven by switching uncertainty and the fact that existing purchases from the 2012 Procurement Plan accounted for the majority of forecasted requirements.

Commencing with the 2015-2016 Delivery Year, Ameren Illinois has no remaining IPA purchases of capacity. Ameren Illinois would therefore be expected to successfully purchase all of its capacity requirements via MISO’s annual capacity auction and this would be the first year since the IPA was formed that Ameren Illinois has no forward hedging of capacity. While the IPA expects the upcoming MISO capacity auction will demonstrate sufficient liquidity to satisfy the requirements of Ameren Illinois, the timing of the auction could result in an event that abruptly increases rates for retail customers because, the MISO auction only clears two months prior.

The IPA believes that, for the 2016-2017 delivery year, it makes sense to hedge some portion of Ameren Illinois forward capacity requirements via bilateral contracts. This could protect against the potential for an event whereby Ameren Illinois customers are exposed to sudden and dramatic increases in capacity prices if all of the capacity were procured through the MISO auction at price to be known after the auction has cleared. (Since the MISO capacity auction occurs less than two months before the start of the delivery year there is little opportunity for Ameren Illinois customers to anticipate the impact of a high capacity price.)

It is likely that capacity suppliers will add price premiums to bilateral offers as a hedge against lost sales opportunities which could arise if the MISO auction yields prices higher than expected. Additionally, it is unknown whether the bilateral capacity market provides sufficient liquidity to ensure competitive prices. While the downside potential of excessive price premiums is real, this risk should be managed by the use of confidential price benchmarks as recommended by the IPA, ICC Staff, Procurement Administrator, Procurement Monitor, and approved by the ICC. Any solicitation of bilateral capacity for Ameren Illinois that exceeds these price benchmarks could result in supplier offers being rejected by the ICC. Ameren Illinois would then revert back to procuring capacity via the MISO auction.

The capacity hedging strategy is summarized in Table 7-5.

**Table 7-5: Summary of Capacity Hedging Strategy**

	<b>June 2015-May 2016 (Upcoming Delivery Year)</b>	<b>Upcoming Delivery Year + 1</b>	<b>Upcoming Delivery Year + 2</b>
Ameren Illinois	100% MISO Auction*	50% RFP in Sep. 2015	25% RFP in Sep. 2015**
ComEd***	100% PJM RPM Auctions	100% PJM RPM Auctions	100% PJM RPM Auctions

\* MISO Auction is expected to clear in April 2015.

\*\* Subject to the consensus among the IPA, Staff, and Procurement Monitor.

\*\*\* PJM RPM Base Residual Auctions for 2015-16, 2016-17 and 2017-18 have already cleared; although there may be incremental auctions for additional capacity needs they should have little impact on the PJM capacity prices for those years.

#### **7.4 Indicative Quantities and Types of Products to be Purchased**

The following tables were constructed using the July 2014 Expected Load Forecasts (which exclude incremental energy efficiency programs) to provide indicative values for the 2015-2016 delivery year. The actual target procurement volumes will be calculated using the March 2015 and July 2015 Expected Load Forecasts. These forecasts are expected to include Approved Energy Efficiency Programs for both Ameren Illinois and ComEd. The following tables are calculated assuming no LTPPAs curtailments during the delivery periods, and rounded symmetrically to the nearest 25MW block.

**7.4.1 Ameren Illinois**

**7.4.1.1 Ameren Illinois Procurement Delivery Years 2015 - 2020**

**Table 7-6: Ameren Illinois April Procurement, Delivery Year 2015-2016 Preliminary Volumes\***

	Expected Load (MW)		June 100% peak and off peak		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
			July and Aug. 106% peak, 100% off peak					
			Sep. and Oct. 100% peak and off peak					
			Nov. - May 75% peak and off peak					
<b>June-15</b>	1,109	790	1,109	790	368	303	750	475
<b>July-15</b>	1,231	1,003	1,305	1,003	427	366	875	625
<b>August-15</b>	1,217	957	1,290	957	407	348	875	600
<b>September-15</b>	898	734	898	734	292	275	600	450
<b>October-15</b>	741	615	741	615	274	282	475	325
<b>November-15</b>	807	713	605	535	289	293	325	250
<b>December-15</b>	984	914	738	685	345	322	400	375
<b>January-16</b>	1,088	953	816	715	361	354	450	350
<b>February-16</b>	1,015	910	762	682	344	328	425	350
<b>March-16</b>	850	760	638	570	276	300	350	275
<b>April-16</b>	749	652	562	489	294	294	275	200
<b>May-16</b>	751	645	564	484	270	277	300	200

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**Table 7-7: Ameren Illinois September Procurement, November-May of Delivery Year 2015 - 2016, Preliminary Volumes\***

	Expected Load (MW)		100% of Expected Load (MW)		Anticipated Contracted Supply (MW)**		Anticipated September 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>November-15</b>	807	713	807	713	614	543	200	175
<b>December-15</b>	984	914	984	914	745	697	250	225
<b>January-16</b>	1,088	953	1,088	953	811	704	275	250
<b>February-16</b>	1,015	910	1,015	910	769	678	250	225
<b>March-16</b>	850	760	850	760	626	575	225	175
<b>April-16</b>	749	652	749	652	569	494	175	150
<b>May-16</b>	751	645	751	645	570	477	175	175

\*Volumes to be adjusted using the July 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

\*\*Including any purchases made in April.

**Table 7-8: Ameren Illinois April Procurement, Delivery Year +1 (2016-2017), Preliminary Volumes\***

	Expected Load (MW)		50% of Expected Load (MW)		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)		Anticipated Sept. 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>June-16</b>	1,109	793	554	397	168	153	200	125	175	125
<b>July-16</b>	1,216	1,044	608	522	206	187	200	175	200	150
<b>August-16</b>	1,220	937	610	468	204	177	200	150	200	150
<b>September-16</b>	874	757	437	379	167	125	125	125	150	125
<b>October-16</b>	728	632	364	316	128	129	125	100	100	75
<b>November-16</b>	803	713	401	357	160	147	125	100	125	100
<b>December-16</b>	998	905	499	453	174	169	150	150	175	125
<b>January-17</b>	1,074	959	537	479	182	182	175	150	175	150
<b>February-17</b>	1,036	930	518	465	172	179	175	150	175	125
<b>March-17</b>	848	762	424	381	126	125	150	125	150	125
<b>April-17</b>	751	654	376	327	149	115	125	100	100	100
<b>May-17</b>	755	637	377	319	141	130	125	100	100	100

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**Table 7-9: Ameren Illinois April Procurement, Delivery Year + 2 (2017-2018), Preliminary Volumes\***

	Expected Load (MW)		25% of Expected Load (MW)		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)		Anticipated Sept. 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>June-17</b>	1,103	795	276	199	43	53	125	75	100	75
<b>July-17</b>	1,241	1,023	310	256	31	37	150	100	125	125
<b>August-17</b>	1,220	933	305	233	29	52	150	100	125	75
<b>September-17</b>	880	756	220	189	44	48	100	75	75	75
<b>October-17</b>	726	626	182	156	74	82	50	25	50	50
<b>November-17</b>	800	709	200	177	85	97	50	50	75	25
<b>December-17</b>	1,001	901	250	225	77	67	75	75	100	75
<b>January-18</b>	1,075	947	269	237	82	82	100	75	75	75
<b>February-18</b>	1,040	922	260	231	72	79	100	75	100	75
<b>March-18</b>	854	756	214	189	76	100	75	50	75	50
<b>April-18</b>	755	644	189	161	99	90	50	25	50	50
<b>May-18</b>	765	629	191	157	66	80	75	50	50	25

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**7.4.1.2 Delivery Year + 3 and Delivery Year + 4 (2018-2019 and 2019-2020)**

Given the absence of visible and liquid block energy markets four and five years out, it is not recommended that any block energy purchases be made to secure supply for these years in this Procurement Plan.

7.4.2 ComEd

7.4.2.1 ComEd Procurement Delivery Years 2015 - 2020

**Table 7-10: ComEd March Procurement, Delivery Year 2015-2016, Preliminary Volumes\***

	Expected Load (MW)		June 100% peak and off peak		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>June-15</b>	2,352	1,885	2,352	1,885	869	681	1,475	1,200
<b>July-15</b>	2,786	2,220	2,953	2,220	1,009	783	1,950	1,425
<b>August-15</b>	2,371	1,892	2,513	1,892	966	751	1,550	1,150
<b>September-15</b>	1,915	1,532	1,915	1,532	762	605	1,150	925
<b>October-15</b>	1,701	1,373	1,701	1,373	700	630	1,000	750
<b>November-15</b>	1,879	1,583	1,409	1,187	747	638	650	550
<b>December-15</b>	2,143	1,817	1,607	1,362	873	727	725	625
<b>January-16</b>	2,133	1,835	1,600	1,376	872	723	725	650
<b>February-16</b>	1,995	1,700	1,496	1,275	802	692	700	575
<b>March-16</b>	1,794	1,522	1,346	1,142	741	652	600	500
<b>April-16</b>	1,622	1,357	1,217	1,018	663	655	550	375
<b>May-16</b>	1,670	1,363	1,252	1,022	681	606	575	425

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**Table 7-11: ComEd September Procurement, Nov-May of Delivery Year 2015-2016, Preliminary Volumes\***

	Expected Load (MW)		100% of Expected Load (MW)		Anticipated Contracted Supply (MW)**		Anticipated Sept. 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>November-15</b>	1,879	1,583	1,879	1,583	1,397	1,188	475	400
<b>December-15</b>	2,143	1,817	2,143	1,817	1,598	1,352	550	475
<b>January-16</b>	2,133	1,835	2,133	1,835	1,597	1,373	525	450
<b>February-16</b>	1,995	1,700	1,995	1,700	1,502	1,267	500	425
<b>March-16</b>	1,794	1,522	1,794	1,522	1,341	1,152	450	375
<b>April-16</b>	1,622	1,357	1,622	1,357	1,213	1,030	400	325
<b>May-16</b>	1,670	1,363	1,670	1,363	1,256	1,031	425	325

\*Volumes to be adjusted using the July 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

\*\*Including any purchases made in April.

**Table 7-12: ComEd April Procurement, Delivery Year +1 (2016-2017), Preliminary Volumes\***

	Expected Load (MW)		50% of Expected Load (MW)		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)		Anticipated Sept. 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>June-16</b>	2,164	1,704	1,082	852	544	556	275	150	275	150
<b>July-16</b>	2,540	2,047	1,270	1,024	509	533	375	250	375	250
<b>August-16</b>	2,417	1,893	1,208	947	516	551	350	200	350	200
<b>September-16</b>	1,891	1,538	945	769	537	555	200	100	200	125
<b>October-16</b>	1,703	1,378	851	689	600	630	125	25	125	25
<b>November-16</b>	1,894	1,590	947	795	647	638	150	75	150	75
<b>December-16</b>	2,151	1,829	1,076	915	598	602	250	150	225	175
<b>January-17</b>	2,145	1,846	1,072	923	622	623	225	150	225	150
<b>February-17</b>	2,005	1,718	1,002	859	602	617	200	125	200	125
<b>March-17</b>	1,801	1,535	901	767	616	652	150	50	125	75
<b>April-17</b>	1,630	1,366	815	683	638	655	100	25	75	0
<b>May-17</b>	1,680	1,368	840	684	656	606	100	50	75	25

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**Table 7-13: ComEd April Procurement, Delivery Year + 2 (2017-2018), Preliminary Volumes\***

	Expected Load (MW)		25% of Expected Load (MW)		Current Contracted Supply (MW)		Anticipated April 2015 Purchases (MW)		Anticipated Sept. 2015 Purchases (MW)	
	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak	Peak	Off-Peak
<b>June-17</b>	2,178	1,704	545	426	544	556	0	0	0	0
<b>July-17</b>	2,548	2,055	637	514	509	533	75	0	50	0
<b>August-17</b>	2,420	1,905	605	476	516	551	50	0	50	0
<b>September-17</b>	1,895	1,546	474	387	537	555	0	0	0	0
<b>October-17</b>	1,715	1,383	429	346	600	630	0	0	0	0
<b>November-17</b>	1,906	1,594	476	399	647	638	0	0	0	0
<b>December-17</b>	2,154	1,840	538	460	598	602	0	0	0	0
<b>January-18</b>	2,166	1,861	542	465	172	173	175	150	200	150
<b>February-18</b>	2,017	1,735	504	434	152	167	175	125	175	150
<b>March-18</b>	1,814	1,549	453	387	166	202	150	100	125	75
<b>April-18</b>	1,648	1,377	412	344	188	205	100	75	125	75
<b>May-18</b>	1,692	1,374	423	344	206	156	100	100	125	100

\*Volumes to be adjusted using the March 2015 expected load forecast, which shall also include newly approved energy efficiency programs.

**7.4.2.2 Delivery Year + 3 and Delivery Year + 4 (2018-2019 and 2019-2020)**

Given the absence of visible and liquid block energy markets four and five years out, it is not recommended that any block energy purchases be made to secure supply for these years in this Procurement Plan.

**7.5 Ancillary Services, Transmission Service and Capacity Purchases**

**7.5.1 Ancillary Services and Transmission Service**

Both Ameren Illinois and ComEd purchase their ancillary services and transmission services from their respective RTOs, MISO and PJM. The utilities also manage their FTRs and ARRs in their respective RTOs consistent with ICC orders in prior Plans. The IPA is not aware of any justification or reason to alter these practices and therefore recommends they remain unchanged.

**7.5.2 Capacity Purchases**

For ComEd, the IPA concludes that it does not need to include any extraordinary measures in the 2015 Procurement Plan to assure reliability over the planning horizon. The IPA recommends that ComEd continue to meet all of its capacity obligations through the PJM capacity market in which capacity is purchased in a three-year ahead forward market through mandatory capacity rules.

For Ameren Illinois, the results of the next MISO capacity auction will most likely be announced in April 2015, around the same time as the first procurement event recommended in this Plan. Given that timing, the IPA recommends that no capacity be procured for the 2015-2016 delivery year and Ameren Illinois have 100% of its 2015-2016 requirements satisfied via the 2015 MISO auction. For the reasons articulated in Section 7.3, because it is not known whether the MISO capacity auction will be before or after the IPA April procurement event, and because a price spike in the MISO auction could roil the bilateral capacity market for some time thereafter, the IPA recommends a capacity hedge procurement for Ameren Illinois be held simultaneously with the September 2015 procurement event proposed in this Plan. The IPA recommends that the capacity

procurement target be 50% of the 2016-2017 capacity obligation for Ameren Illinois as estimated based on the expected load forecast submitted by Ameren Illinois in July 2015.

At this time the Agency is not recommending a capacity procurement for the 2017-2018 period or beyond but recognizes that unexpected capacity retirements, or significant exports of capacity from MISO into PJM, could adversely impact the capacity market in MISO. Therefore the IPA requests that the ICC pre-approve the procurement of 25% of the 2017-2018 capacity obligation for Ameren Illinois, simultaneously with the September 2015 procurement event, subject to consensus among the IPA, Staff and the Procurement Monitor. The IPA intends to continue monitoring the capacity market in MISO and may propose additional adjustments to the capacity hedging strategy for Ameren Illinois in future procurement plans.

## 7.6 Demand Response Products

Section 8-103(c) of the PUA establishes a goal to implement demand response measures, providing that:

*Electric utilities shall implement cost-effective demand response measures to reduce peak demand by 0.1% over the prior year for eligible retail customers, as defined in Section 16-111.5 of this Act, and for customers that elect hourly service from the utility pursuant to Section 16-107 of this Act, provided those customers have not been declared competitive. This requirement commences June 1, 2008 and continues for 10 years.*

ComEd provided information regarding its existing demand response programs for 2014 which include:

- Direct Load Control (“DLC”): ComEd’s residential central air conditioning cycling program is a DLC program with 72,700 customers with a load reduction potential of 87 MW (ComEd Rider AC).
- Voluntary Load Reduction (“VLR”) Program: VLR is an energy-based demand response program, providing compensation based on the value of energy as determined by the real-time hourly market run by PJM. This program also provides for transmission and distribution (“T&D”) compensation based on the local conditions of the T&D network. This portion of the portfolio has roughly 1,200 MW of potential load reduction (ComEd Rider VLR).
- Residential Real-Time Pricing (RRTP) Program: All of ComEd’s residential customers have an option to elect an hourly, wholesale market-based rate. The program uses ComEd’s Rate BESH to determine the monthly electricity bills for each RRTP participant. This program has roughly 5 MW of price response potential.
- Peak Time Savings (PTS) Program: This program is required by Section 16-108.6(g) of the PUA and was approved by the ICC in Docket No. 12-0484. The PTS program is an opt-in, market-based demand response program for customers with smart meters. Under the program, customers receive bill credits for kWh usage reduction during curtailment periods. The program commences with the 2015 Planning Year. ComEd recently sold 48 MW of capacity from the program into the PJM capacity auction for the 2017 Planning Year.

Ameren Illinois has recently completed a Voltage Optimization Pilot Program, offers real-time pricing options, and had its peak time rebate program provisionally approved by the Commission this January in Docket No. 13-0105.<sup>149</sup>

The IPA does not propose any additional demand response programs for the 2015-2016 delivery year. Peak Time Rebate (or Savings) programs create value through reduction in capacity charges and the technologies utilized for capacity reductions also have the potential to provide longer term demand response that could operate over more peak hours than those used for calculations of capacity obligations. As discussed in Section

---

<sup>149</sup> Docket No. 13-0105, Interim Order dated January 7, 2014 at 19-20. However, Ameren Illinois’s proposed pilot direct load control program was not approved in that docket.

6.7, recent court rulings regarding demand response may necessitate additional consideration of demand response in future procurement plans.

## 7.7 Clean Coal

The IPA Act contains an aspirational goal that cost-effective clean coal resources will account for 25% of the electricity used in Illinois by January 1, 2025.<sup>150</sup> As a part of the goal, the Plan must also include electricity generated from clean coal facilities.<sup>151</sup> While there is a broader definition of “clean coal facility” contained in the definition section of the IPA Act<sup>152</sup>, Section 1-75(d) describes two special cases: the “initial clean coal facility”<sup>153</sup> and “electricity generated by power plants that were previously owned by Illinois utilities and that have been or will be converted into clean coal facilities (“retrofit clean coal facility”).<sup>154</sup> Currently, the IPA is unaware of any facility meeting the definition of an “initial clean coal facility” that has announced plans to begin operations within the next five years.

### 7.7.1 FutureGen 2.0

In Docket No. 12-0544, the Commission approved inclusion of FutureGen 2.0 as a retrofit clean coal resource starting in the 2017 delivery year.<sup>155</sup> A recent Illinois Appellate Court ruling on the appeal of the Commission’s Final Order in Docket No. 12-0544 may provide additional certainty for the project’s development.<sup>156</sup> On July 22, 2014, the appellate court upheld the Commission’s decision to require ComEd and Ameren Illinois to recover FutureGen sourcing agreement costs through a competitively-neutral retail distribution charge applicable to all utility distribution customers (including ARES customers).

The IPA is not aware of any additional change in status of the project that would hinder FutureGen’s ability to deliver clean coal electricity as anticipated. Also, the IPA is not aware of any additional retrofitted clean coal facilities seeking inclusion in the Procurement Plan.

### 7.7.2 Sargas

The Agency has been approached by a team representing Sargas, Inc. (“Sargas”), a US subsidiary of Sargas AS, a Norwegian technology company. Sargas is seeking to develop a coal-fired power plant in Mattoon designed to burn Illinois coal with 90% post-combustion carbon capture, with captured carbon then used for local enhanced oil recovery. As outlined in Sargas’s comments on the Agency’s draft 2015 Plan, the project would be a single module, 80 MW facility.<sup>157</sup> Based on prior discussions with Sargas representatives, the Agency believes that Sargas is seeking to begin construction as early as 2016 and begin operation as early as 2019.

The regulatory treatment afforded proposed clean coal projects varies significantly by project type. The IPA Act contains provisions specific to an “initial clean coal facility,”<sup>158</sup> “retrofitted coal-fired power plants,”<sup>159</sup> a “clean coal SNG facility,”<sup>160</sup> and a distinct “clean coal SNG brownfield facility.”<sup>161</sup>

Based on conversations with the Sargas team and the project description provided by Sargas in its comments on the IPA’s draft plan, the IPA understands that the proposed Sargas project—a high-pressure combustion

---

<sup>150</sup> 20 ILCS 3855/1-75(d).

<sup>151</sup> 20 ILCS 3855/1-75(d)(1).

<sup>152</sup> 20 ILCS 3855/1-10.

<sup>153</sup> *Id.*

<sup>154</sup> 20 ILCS 3855/1-75(d)(5).

<sup>155</sup> See Docket No. 12-0544, Final Order dated December 19, 2012 at 228-237; see also Docket No. 13-0034, Final Order dated June 26, 2013 (“Phase II” approving sourcing agreement as required in Docket No. 12-0544).

<sup>156</sup> *Commonwealth Edison Co. v. Illinois Commerce Commission, et al.*, 2014 IL App (1st) 130544, July 22, 2014.

<sup>157</sup> See Comments of Sargas, Inc. on the Illinois Power Agency’s Draft 2015 Electricity Procurement Plan (“Sargas Comments”) at 3-5.

Comments on the Agency’s draft plan can be found at <http://www2.illinois.gov/ipa/Pages/DraftProcurementPlanComments2015.aspx>.

<sup>158</sup> 20 ILCS 3855/1-75(d)(3).

<sup>159</sup> 20 ILCS 3855/1-75(d)(5).

<sup>160</sup> 20 ILCS 3855/1-58.

<sup>161</sup> 20 ILCS 3855/1-78.

facility located on a greenfield site—would not fit into any of the above categories.<sup>162</sup> Instead, the project would constitute a “clean coal facility” as that term is used in the Section 1-10 (definitions) of the IPA Act.<sup>163</sup>

The Agency does not have a mechanism for considering sourcing agreements from a standard, non-delineated “clean coal facility” for inclusion in its Plan, and Sargas has not submitted sourcing agreements to the Agency for consideration. Instead, Sargas has requested that the Agency include a competitive clean coal procurement in its 2015 Procurement Plan.<sup>164</sup> In Sargas’s view, the Agency’s authority to conduct a competitive clean coal procurement for projects such as Sargas stems from the broad language of the clean coal portfolio standard as manifest in Section 1-75(d)(1) of the IPA Act.<sup>165</sup>

The IPA has concerns with this proposal. The clean coal portfolio standard contains a rate impact cap, limiting the average net increase to ratepayers to a maximum 2.015% for sourcing agreements with clean coal facilities executed pursuant to the IPA’s Plan.<sup>166</sup> Based on representations made by FutureGen in February 2013, FutureGen 2.0’s expected rate impact would be 1.32%, or approximately 65% of the statutory limit.<sup>167</sup> Sargas has represented having a cost structure lower than FutureGen with output of roughly half that of FutureGen’s; assuming sourcing agreements similar to FutureGen’s, and assuming the accuracy of FutureGen’s rate impact representations, it is possible that both projects could fit under this threshold.

However, FutureGen 2.0 was approved by the Commission as a “retrofitted clean coal facility” as defined by Section 1-75(d)(5) of the IPA Act. That section provides in relevant part as follows:

*The Agency and the Commission shall consider sourcing agreements covering electricity generated by power plants that were previously owned by Illinois utilities and that have been or will be converted into clean coal facilities, as defined by Section 1-10 of this Act. Pursuant to such procurement planning process, the owners of such facilities may propose to the Agency sourcing agreements with utilities and alternative retail electric suppliers required to comply with subsection (d) of this Section and item (5) of subsection (d) of Section 16-115 of the Public Utilities Act, covering electricity generated by such facilities.*

(emphasis added). Section 1-75(d)(5) of the IPA Act provides an express mechanism for the IPA’s consideration of sourcing agreements between alternative retail electric suppliers and owners of retrofitted

---

<sup>162</sup> See Sargas Comments at 3-5.

<sup>163</sup> 20 ILCS 3855/1-10 (“an electric generating facility that uses primarily coal as a feedstock and that captures and sequesters carbon dioxide emissions at the following levels: at least 50% of the total carbon dioxide emissions that the facility would otherwise emit if, at the time construction commences, the facility is scheduled to commence operation before 2016, at least 70% of the total carbon dioxide emissions that the facility would otherwise emit if, at the time construction commences, the facility is scheduled to commence operation during 2016 or 2017, and at least 90% of the total carbon dioxide emissions that the facility would otherwise emit if, at the time construction commences, the facility is scheduled to commence operation after 2017. The power block of the clean coal facility shall not exceed allowable emission rates for sulfur dioxide, nitrogen oxides, carbon monoxide, particulates and mercury for a natural gas-fired combined-cycle facility the same size as and in the same location as the clean coal facility at the time the clean coal facility obtains an approved air permit. All coal used by a clean coal facility shall have high volatile bituminous rank and greater than 1.7 pounds of sulfur per million btu content, unless the clean coal facility does not use gasification technology and was operating as a conventional coal-fired electric generating facility on June 1, 2009.”)

<sup>164</sup> See Sargas Comments at 15-16. Additionally, a competitive clean coal procurement seeking sourcing agreements for projects qualifying under Section 1-75(d)(5) of the IPA Act (for repowered and retrofitted clean coal facilities) was initially proposed, but later withdrawn, from the IPA’s 2012 Procurement Plan.

<sup>165</sup> See *Id.* at 10. In its comments, Sargas mentions a requirement that “each procurement plan shall include clean coal,” referencing Section 1-75(a) of the IPA Act. However, 1-75(a) contains no such requirement, and the Agency believes Sargas is referring to similar language found in Section 1-75(d)(1) (“[t]he procurement plans shall include electricity generated using clean coal”).

<sup>166</sup> 20 ILCS 3855/1-75(d)(2).

<sup>167</sup> See Docket No. 13-0344, Submission and Request for Approval of Pre-Approval of Total Capital Costs of FutureGen Industrial Alliance, Inc. dated February 19, 2013 at 4.

clean coal facilities. But for a non-retrofitted, greenfield “clean coal facility,” such as Sargas, the IPA Act contains no such mechanism for considering sourcing agreements involving ARES.<sup>168</sup>

As the IPA conducts procurement events only on behalf of utilities’ eligible retail customers absent express authority to the contrary, the Agency believes that any “clean coal facility” sourcing agreements considered under the general provisions of Section 1-75(d)(1) would run only between the facility owner and the utilities to supply eligible retail customers.<sup>169</sup> With a significantly smaller and migrant customer base responsible for covering sourcing agreement costs, any sourcing agreement produced through a competitive “clean coal facility” procurement would either violate the statutory rate cap or cover only a small portion of the project’s output.<sup>170</sup> As a result, the Agency believes it would not be possible or wise to conduct a competitive procurement to solicit sourcing agreements for a “clean coal facility.”<sup>171</sup>

Based on this review, the Agency believes that Sargas’s best path to a sourcing agreement covering the full output of its proposed clean coal facility would be through express statutory authority developed by the Illinois General Assembly. Nonetheless, the Agency invites Sargas, Inc. and its team to participate in the resulting plan approval process before the Illinois Commerce Commission, where Sargas may offer an alternative interpretation of judicial precedent and governing law for the Commission’s consideration.

## 7.8 Summary of Strategy for the 2015 Procurement Plan

Table 7-14 summarizes the recommendations of this Chapter.

---

<sup>168</sup> The Commission does have apparent general authority to require clean coal procurement by ARES, as Section 16-115(d)(5) of the PUA requires sourcing electricity from clean coal facilities as a condition of certification. This does not appear to be facility-specific, however. Moreover, it is unclear how this general authority would authorize the IPA to propose procurement activity intended to contractually bind ARES to purchase output from a “clean coal facility.” The Agency reads the Illinois Appellate Court’s recent FutureGen opinion to hinge largely on the interplay between Section 1-75(d)(5) of the IPA Act and Section 16-115(d)(5) of the PUA, with particular emphasis given to the passage from Section 1-75(d)(5) quoted above. See Commonwealth Edison Co. v. Illinois Commerce Commission, et al., 2014 IL App (1st) 130544, July 22, 2014, ¶ 25.

<sup>169</sup> In its comments on the Agency’s draft plan, Sargas offers the theory that the “statutory scheme as a whole” confers such authority. (See Sargas Comments at 10-14.) The Agency disagrees with this interpretation.

<sup>170</sup> Any such sourcing agreement would also be subject to significant load migration risk, which could lead to statutorily mandated contract purchase curtailments.

<sup>171</sup> The proposed Sargas project may face other challenges as well, or offer benefits not mentioned above. However, as the IPA does not believe it can include Sargas’s proposal in its Plan, those are not addressed here.

**Table 7-14: Summary of Procurement Plan Recommendations Based on July 15, 2014 Utility Load Forecast (Quantities to be Adjusted Based on the March and July 2015 Load Forecast):**

	Delivery Year	Energy	Capacity	Renewable Resources	Ancillary Services
<b>A M E R E N</b>	<b>2015-16</b>	Up to 875MW forecasted requirement (April Procurement)  Up to 275MW additional forecasted requirement (September Procurement)	100% purchase from MISO capacity market	One-year SRECs procurement up to 30.2 GWh  Five-year DG REC procurement up to 6.5 GWh  No RPS procurement or sales for other resources, target exceeded	Will be purchased from MISO
	<b>2016-17</b>	Up to 200MW forecasted requirement (April Procurement) Up to 200MW forecasted requirement (September Procurement)	50% purchase from bilateral RFP	No RPS procurement or sales: target exceeded (except for DG using ACP funds)	Will be purchased from MISO
	<b>2017-18</b>	Up to 150MW forecasted requirement (April Procurement) Up to 125MW forecasted requirement (September Procurement)	25% purchase from bilateral RFP, subject to consensus	No RPS procurement: shortage of 94GWh, revisit next year	Will be purchased from MISO
	<b>2018-19</b>	No energy procurement required	No further action at this time	No RPS procurement: shortage of 457GWh, revisit next year	Will be purchased from MISO
	<b>2019-20</b>	No energy procurement required	No further action at this time.	No RPS procurement: shortage of 564GWh, revisit next year	Will be purchased from MISO
<b>C O M E D</b>	<b>2015-16</b>	Up to 1,950MW forecasted requirement (April Procurement)  Up to 550MW additional forecasted requirement (September Procurement)	Direct purchase from PJM capacity market	One-year SRECs procurement up to 49.8 GWh  Five- year DG REC procurement up to 13.2 GWh.  No RPS procurement or sales for other resources, target exceeded	Will be purchased from PJM
	<b>2016-17</b>	Up to 375MW forecasted requirement (April Procurement) Up to 375MW forecasted requirement (September Procurement)	Direct purchase from PJM capacity market	No RPS procurement: shortage of 120GWh, revisit next year	Will be purchased from PJM
	<b>2017-18</b>	Up to 175 MW forecasted requirement (April Procurement) Up to 200MW forecasted requirement (September Procurement)	Direct purchase from PJM capacity market	No RPS procurement: shortage of 428GWh, revisit next year	Will be purchased from PJM
	<b>2018-19</b>	No energy procurement required	Direct purchase from PJM capacity market	No RPS procurement: shortage of 888GWh, revisit next year	Will be purchased from PJM
	<b>2019-20</b>	No energy procurement required	Direct purchase from PJM capacity market	No RPS procurement: shortage of 1,124GWh, revisit next year	Will be purchased from PJM

## 8 Renewable Resources Availability and Procurement

This chapter focuses on the procurement of renewable resources on behalf of eligible retail customers and also provides informational guidance on the IPA's considerations for the use of the Renewable Energy Resources Fund ("RERF"). Procurement on behalf of eligible retail customers is subject to targets for purchase volumes and upper limits on customer bill impacts, which, based on the load forecast, creates a cap on the available budget.

From 2009 through 2012, the IPA's annual electricity procurement plans included purchase of renewable energy resources sufficient to meet the RPS applicable to the eligible load of ComEd and Ameren Illinois. In 2013 and 2014, the IPA determined that resources under contract were sufficient to meet the reduced eligible load. The RPS calls for the procurement of the following quantity of renewable energy resources and renewable energy credits as a mandatory part of each utility's annual supply:<sup>172</sup>

- At least 2% by June 1, 2008
- At least 4% by June 1, 2009
- At least 5% by June 1, 2010
- At least 6% by June 1, 2011
- At least 7% by June 1, 2012
- At least 8% by June 1, 2013
- At least 9% by June 1, 2014
- At least 10% by June 1, 2015

This obligation increases by at least 1.5% each year thereafter to at least 25% by June 1, 2025.<sup>173</sup> The obligation of each electric utility is determined by applying the required percentage to the amount of eligible retail sales from the most recently completed delivery year. In addition, the RPS mandate includes targets for specific resource types: 75% wind, 6% (by June 1, 2015) photovoltaics ("PV") and 1% (by June 1, 2015) distributed generation ("DG") which can be included within the PV requirements.<sup>174</sup>

The cap on the available RPS budget is defined as follows:

*The amount of renewable energy resources procured pursuant to the procurement plan for any single year shall be reduced by an amount necessary to limit the estimated average net increase due to the cost of these resources included in the amounts paid by eligible retail customers in connection with electric service to no more than the greater of 2.015% of the amount paid per kilowatthour by those customers during the year ending May 31, 2007 or the incremental amount per kilowatthour paid for these resources in 2011.<sup>175</sup>*

This section assesses the renewable resource volume and dollar budgets available for use to both utilities. The assumptions made below reflect the utility's expected load forecasts as described in sections 3.2 and 3.3 and recommended by the IPA to be adopted by the ICC. If the ICC were to adopt a different load forecast, then the following analysis would have to be revised accordingly. Likewise, in a future delivery year the load forecast may be updated and differ significantly from what is shown here.

---

<sup>172</sup> Renewable energy resources are defined as: "energy and its associated renewable energy credit or renewable energy credits from wind, solar thermal energy, photovoltaic cells and panels, biodiesel, anaerobic digestion, crops and untreated and unadulterated organic waste biomass, tree waste, hydropower that does not involve new construction or significant expansion of hydropower dams, and other alternative sources of environmentally preferable energy. For purposes of [the IPA Act], landfill gas produced in the State is considered a renewable energy resource." 20 ILCS 3855/1-10.

<sup>173</sup> 20 ILCS 3855/1-75(c)(1).

<sup>174</sup> 20 ILCS 3855/1-75(c)(1).

<sup>175</sup> 20 ILCS 3855/1-75(c)(2)(E).

As the target total renewables and wind requirements are forecasted to be met in the 2015-2016 delivery year, the IPA does not recommend procuring any additional wind or generic renewable resources on behalf of Ameren Illinois or ComEd during the upcoming year. However, the photovoltaic and distributed generation requirements for both utilities are not forecasted to be met. To achieve statutory compliance, the IPA recommends a Spring 2015 procurement of Solar Renewable Energy Credits (SRECs)<sup>176</sup> to meet each utility's PV requirements for the 2015-2016 delivery year. The quantities to be procured will be based upon the "Remaining Targets" as calculated from the updated March 2015 load forecasts and will be limited to the funds available in the Renewable Resources Budget as reported at that time. As described elsewhere in this plan should consensus on the March 2015 load forecasts not be reached, the quantities of SRECs to be procured for the 2015-2016 delivery year will be based upon the "Remaining Target" rows of Table 8-1 and Table 8-2 for that delivery year. To the extent practicable, the structure, process and contracts for the procurement will be based upon those used for the last REC procurement conducted by the IPA in 2012.

A procurement of DG resources to meet those requirements would require contracts of at least 5 years. Because future load forecasts could change and result in a curtailment of the existing LTPPAs from 2010, there could be risks of conflicting curtailment requirements if new multi-year contracts were entered into using funds collected from eligible retail customers. Therefore the IPA does not recommend any use of the Renewable Resources Budget for making new commitments beyond the prompt delivery year. This may constrain the use of those funds to meeting the utilities' RPS mandates rather than any broader policy goals such as fostering the development of new renewable resources in Illinois. Absent legislative changes to the IPA Act and the PUA, this is the limit to what the IPA can propose for use of the Renewable Resources Budget.

The IPA proposes using funds collected and available (as of the March 2015 load forecast) from hourly customers to conduct a procurement from existing DG resources to allow the utilities to meet their DG requirements as shown in Table 8-1 and Table 8-2, and updated per the March 2015 load forecast. The IPA notes that the recently enacted Section 1-56(i) of the IPA Act requires the development of a supplemental PV procurement plan that will include photovoltaic DG resources. To the extent practicable, and accounting for choices yet to be made on procurement structure and design, any procurement of DG resources for the utilities should be considered in a manner that could be synchronized with the Section 1-56(i) procurement process.

The IPA recommends (see Section 8.2.1) that the ICC require the utilities to produce updated load forecasts on March 13, 2015 and to curtail the LTPPAs if the updated forecast indicates the renewable budget will be exceeded.<sup>177</sup> That forecast would also be used for determining the available budget and targets for any PV procurements. These forecasts will also be used to plan the April 2015 forward hedge procurement event (see Section 7.3).

## **8.1 Current Utility Renewable Resource Supply and Procurement**

### **8.1.1 Ameren Illinois**

As shown in Table 8-1, Ameren Illinois's current renewable resource contracts will cover its total renewables RPS targets for the next two delivery years. Assuming that no additional purchases of renewable energy resources are made, Ameren Illinois will fall short of meeting its RPS requirements in the 2017-2018 delivery year by 9%. In the 2018-2019 and 2019-2020 delivery years, the shortfall for total renewables will reach 43% and 48%, respectively.

---

<sup>176</sup> The 2014 Annual Report: The Costs and Benefits of Renewable Resource Procurement in Illinois Under the Illinois Power Agency and Illinois Public Utilities Acts contains an overview of solar and distributed generation in other states. It was included in the 2014 Report to demonstrate the experiences of other states and provide insights into the potential for a SREC market that could develop in Illinois.

<sup>177</sup> In its Final Order, the Commission adopted Wind on the Wires' proposal that the utilities' updated March load forecasts be made publicly available through filing on e-Docket. See Docket No. 13-0546, Final Order dated December 18, 2013 at 199.

The Illinois Power Agency Act also sets separate goals for wind, photovoltaic, and distributed renewable generation as fractions of the total renewables requirement.<sup>178</sup> Table 8-1 shows that Ameren Illinois is projected to meet its wind generation goals for the next three delivery years. Assuming that no additional purchases are made, Ameren Illinois will fall short of the wind goal by 25% and 31% in the 2018-2019 and 2019-2020 delivery years, respectively. Assuming that no additional purchases of PV and DG are made, Ameren Illinois will fall short of the photovoltaic and distributed generation goals in each delivery year. Unlike the projection in last year’s Procurement Plan, Ameren Illinois is projected to have surplus RPS funds<sup>179</sup> with which to purchase renewables (Table 8-3).<sup>180</sup>

The IPA recommends a one-year SRECs procurement to meet Ameren Illinois’ PV requirement for the 2015-16 delivery year.

**Table 8-1: Ameren Illinois's Existing RPS Contracts vs. RPS Requirements**

Delivery Year		Total Renewables	Wind	Photo-voltaics	Distributed Generation
2015-16	Target (MWh)	651,767	488,825	39,106	6,518
	Purchased MWh	1,008,810	979,916	8,894	0
	Remaining Target (MWh)	-357,043	-491,091	30,212	6,518
2016-17	Target (MWh)	707,299	530,474	42,438	7,073
	Purchased MWh	1,029,245	976,851	12,394	0
	Remaining Target (MWh)	-321,946	-446,377	30,044	7,073
2017-18	Target (MWh)	948,538	711,403	56,912	9,485
	Purchased MWh	854,396	848,338	6,058	0
	Remaining Target (MWh)	94,142	136,935	50,854	9,485
2018-19	Target (MWh)	1,057,316	792,987	63,439	10,573
	Purchased MWh	600,000	596,571	3,429	0
	Remaining Target (MWh)	457,316	196,416	60,010	10,573
2019-20	Target (MWh)	1,164,230	873,172	69,854	11,642
	Purchased MWh	600,000	596,571	3,429	0
	Remaining Target (MWh)	564,230	276,601	66,425	11,642

<sup>178</sup> 20 ILCS 3855/1-75(c)(1).

<sup>179</sup> This is a result of the higher load forecast relative to that utilized in last year’s procurement plan. The RPS budget is a function of, among other things, forecasted eligible retail load. Forecasted eligible retail load is significantly higher as of this procurement plan due to the recent observation of communities opting to suspend their municipal aggregation programs and take supply from Ameren Illinois.

<sup>180</sup> In its comments on the Agency’s draft plan, Ameren asks the IPA to affirmatively state that Ameren Illinois’s excess wind RECs not be sold back to the market, and instead recommends these RECs be retired consistent with contractual procedures. The IPA has no plan or intention to sell the RECs from any existing utility contract back to the market, and thus has asked for no authority to this effect in its 2015 Procurement Plan.

### 8.1.2 ComEd

Table 8-2 shows ComEd’s current RPS contracts relative to its renewables requirements. ComEd’s forecast indicates that enough renewables have been procured to meet its total renewables and wind targets for the 2015-2016 delivery year. In subsequent delivery years, ComEd is forecasted to fall short of its total renewables target by 7% in 2016-2017, 22% in 2017-2018, 41% in 2018-2019, and 47% in 2019-2020. ComEd is also forecasted to fall short of the photovoltaic and distributed generation targets in each of the five delivery years considered in this Plan and to fall short of the wind target in the 2017-2018 delivery year and beyond. Unlike the projection in last year’s Procurement Plan, ComEd (Table 8-4) is projected to have surplus RPS funds<sup>181</sup> with which to purchase renewables.

The IPA recommends a one-year SRECs procurement to meet ComEd’s PV requirement for the 2015-16 delivery year.

**Table 8-2: ComEd’s Existing RPS Contracts vs. RPS Requirements**

Delivery Year		Total Renewables	Wind <sup>182</sup>	Photo-voltaics <sup>183</sup>	Distributed Generation <sup>184</sup>
2015-16	Target (MWh)	1,319,414	989,561	79,165	13,194
	Purchased MWh	1,464,204	1,433,838	29,395	0
	Remaining Target (MWh)	-144,790	-444,277	49,770	13,194
2016-17	Target (MWh)	1,681,101	1,260,826	100,866	16,811
	Purchased MWh	1,561,397	1,340,016	27,895	0
	Remaining Target (MWh)	119,704	-79,190	72,971	16,811
2017-18	Target (MWh)	1,961,224	1,470,918	117,673	19,612
	Purchased MWh	1,533,198	1,233,838	27,887	0
	Remaining Target (MWh)	428,026	237,080	89,786	19,612
2018-19	Target (MWh)	2,150,200	1,612,650	129,012	21,502
	Purchased MWh	1,261,725	1,233,838	27,887	0
	Remaining Target (MWh)	888,475	378,812	101,125	21,502
2019-20	Target (MWh)	2,385,685	1,789,264	143,141	23,857
	Purchased MWh	1,261,725	1,233,838	27,887	0
	Remaining Target (MWh)	1,123,960	555,426	115,254	23,857

Table 8-2 includes ComEd’s statutory targets for wind, photovoltaic and distributed renewable procurement over the five-year projection horizon.

## 8.2 LTPPA Curtailment

### 8.2.1 Impact of Budget Cap

Section 1-75(c)(2) of the IPA Act requires the IPA to reduce the amount of renewable energy resources to be procured for any particular year in order to keep the “estimated” net increase in charges to eligible retail customers below the statutory cap. For the 2013-2014 and 2014-15 delivery years, the ICC approved the curtailment based on March updated load forecasts of long-term renewables contracts to keep the cost of renewable energy resources below the statutory cap. Curtailment has been required of ComEd’s contracts but not Ameren Illinois’s. Ameren Illinois’s and ComEd’s load forecasts have now significantly increased based on the recent observation of a significant number of municipalities suspending their municipal

<sup>181</sup>See prior footnote re: load migration.

<sup>182</sup> Wind RPS requirement is 75% of the annual RPS requirement. See 20 ILCS 3855/1-75(c)(1).

<sup>183</sup> PV RPS requirement is 6% of the annual RPS requirement. See 20 ILCS 3855/1-75(c)(1).

<sup>184</sup> Distributed Generation RPS requirement is 1% of the annual RPS requirement. See 20 ILCS 3855/1-75(c)(1).

aggregation programs and returning to utility supplied service. Because the delivery year RPS budget is a function of the amount of eligible utility load, which has increased relative to last year's load forecasts, it is forecasted that the delivery year RPS Budgets exceed the Contractual Cost for RECs already procured in each delivery year. Therefore, both Ameren Illinois (Table 8-3) and ComEd (Table 8-4) are forecasted to have RPS funds available in each of the five delivery years covered by this plan.

**Table 8-3: Required Reductions (Curtailments) of Long-term Renewable Contracts (LTPPAs) to Meet IPA Act Spending Cap, Ameren Illinois**

Delivery Year	Contractual REC Cost (\$)	Delivery Year RPS Budget (\$)	Available RPS Funds (\$)	Contractual REC Cost, LTPPAs (\$)	LTPPA Quantity Reduction (%)
2015-16	9,183,529	13,172,997	\$3,989,468	7,826,000	0.0%
2016-17	10,403,861	13,164,677	\$2,760,816	7,796,000	0.0%
2017-18	9,412,155	13,136,879	\$3,724,724	7,957,000	0.0%
2018-19	8,000,000	13,106,872	\$5,106,872	8,000,000	0.0%
2019-20	7,999,000	13,098,763	\$5,099,763	7,999,000	0.0%

**Table 8-4: Required Reductions (Curtailments) of Long-Term Renewable Contracts (LTPPAs) to Meet IPA Act Spending Cap, ComEd**

Delivery Year	Contractual REC Cost (\$)	Delivery Year RPS Budget (\$)	Available RPS Funds (\$)	Contractual REC Cost, LTPPAs (\$)	LTPPA Quantity Reduction (%)
2015-16	23,177,988	28,538,822	5,360,834	22,613,000	0.0%
2016-17	23,498,871	28,051,960	4,553,089	22,674,000	0.0%
2017-18	23,792,264	28,206,252	4,413,988	23,137,000	0.0%
2018-19	23,431,544	28,281,063	4,849,519	23,357,000	0.0%
2019-20	23,558,293	28,327,164	4,768,871	23,484,000	0.0%

The contracted REC costs for 2015-16 for Ameren Illinois and ComEd are respectively 70% and 81% of the current estimates of their respective 2015-16 RPS budget caps. Those budgets depend directly on eligible retail load, so it appears that as long as ComEd's March 2015 forecast for 2015-16 load is at least 81% of its July 2014 forecast value, and as long as Ameren Illinois' is March 2015 forecast for 2015-16 load is in turn at least 70% of its July 2014 forecast value, neither utility will have to curtail its renewable LTPPAs.

While it appears unlikely that curtailment of the LTPPAs would be required in the 2015-2016 delivery year, the IPA recommends that a final determination be based upon the March 2015 load forecasts. In the event that curtailments are required, the IPA recommends that the methodology adopted in the ICC's Order on Rehearing of the 2014 Procurement Plan be employed for the calculation of REC prices for curtailed RECs including the use of Annual Contract Values.<sup>185</sup> As it is highly unlikely that curtailments will be required, and as hourly ACP funds are proposed for a procurement of RECs distributed generation systems, the IPA proposes to address a potential curtailment through continuing its prior offer to purchase curtailed RECs at the imputed REC prices from the 2010 contracts using the Renewable Energy Resources Fund.

<sup>185</sup> In its Order on Rehearing, the Commission requested that, "what allocation method should be used will be reviewed again and determined in the IPA Procurement Plan case for the 2015-2016 year." (ICC Docket No. 13-0546, Order on Rehearing at 56) due to the low probability of needed to curtail the LTPPA contracts in the 2015-16 delivery year the IPA has determined the methodology does not need to be updated at this time and consideration of this issue deferred to a future year where it is more relevant.

## 8.3 Alternative Compliance Payments

### 8.3.1 Use of Hourly ACPs Held by the Utilities

As described in Chapter 2, the utilities collect Alternative Compliance Payments (“ACPs”) on behalf of customers taking hourly service from the utility.<sup>186</sup> Unlike the ACP funds paid by ARES into the Renewable Energy Resources Fund discussed in Section 8.3.3 below, which are held and administered by the Agency, utility hourly customer ACP funds are held by the utilities.<sup>187</sup> As required by the IPA Act, each utility has disclosed the amount of hourly customer ACP funds being held as of May 31, 2014: for Ameren Illinois, the value is \$5,556,580; for ComEd, the value is \$7,842,658.

The IPA Act requires the ACP funds from utility hourly customers to: “increase [the utility’s] spending on the purchase of renewable energy resources to be procured by the electric utility for the next plan year by an amount equal to the amounts collected by the utility under the alternative compliance payment rate or rates in the prior year ending May 31.”<sup>188</sup> As described above, for the 2013-2014 and the 2014-2015 delivery years, the Commission approved the use of hourly ACP funds to purchase RECs from any curtailed LTPPAs, and the IPA recommends a continuation of that policy.

Based on load forecasts, the curtailment of the LTPPAs appears unlikely in 2015-2016.<sup>189</sup> As previously discussed, the utilities have a concurrent shortfall in meeting their statutory DG targets. It therefore appears that utilizing the already collected, and otherwise unspent, hourly ACP funds to allow the utilities to meet their DG targets would be appropriate to further an aspect of the utilities’ RPS obligations. Additionally, as contracts for DG resources must be “no less than 5 years” in length,<sup>190</sup> entering into 5 year contracts using existing ACP funds already collected from hourly customers eliminates the load migration risk present with the renewable resources budget (from which long-term contracts have already been subject to curtailments) while ensuring that there are no impacts on customer rates.

Although distributed generation systems from qualifying facilities were eligible to participate in the IPA’s prior renewable energy resource procurements, this proposal marks the first time the Agency has sought to conduct a procurement event specifically targeting DG resources. As certain statutory language applies only to procurement from distributed generation, this left the IPA with a number of open questions and scant precedent. As detailed below, the IPA sought feedback on some of these open questions through options presented in its draft plan. The Agency appreciates the time and resources invested by all parties in offering that feedback, which helped inform the proposal presented below.

#### 8.3.1.1 Governing Principles

In developing a DG procurement using hourly ACP funds, the IPA was guided by the following principles:

The IPA’s DG procurement should endeavor to bring the utilities into compliance with statutory requirements for RECs from distributed generation systems, to the extent possible given the balance of existing hourly ACP funds. The sooner a successful, competitive DG procurement event is conducted, the sooner the Agency will have made progress in fulfilling its duty under the law of procuring renewable resources for the utilities.

The procurement must be structured so as to ensure the procurement proceeds in a manner consistent with the governing law. With respect to a DG procurement, this includes the obligation that “to the extent

---

<sup>186</sup> See 20 ILCS 3855/1-75(c)(5).

<sup>187</sup> See *id.*

<sup>188</sup> *Id.*

<sup>189</sup> With curtailment unlikely, any possible outcomes involving curtailment also feature using only small amounts of funds to purchase what would have to be relatively few RECs—leaving significant amounts of the hourly ACPs still unspent.

<sup>190</sup> 20 ILCS 3855/1-75(c)(1).

available,” half of the DG RECs procured originate from “devices of less than 25 kilowatts in nameplate capacity.”<sup>191</sup>

Any DG procurement must be structured mindful of the Agency’s obligation to produce procurement plans aimed at ensuring “adequate, reliable, affordable, efficient, and environmentally sustainable electric service at the lowest total cost over time, taking into account any benefits of price stability.”<sup>192</sup>

Lastly, the Agency should proceed with awareness of its concurrent supplemental PV procurement planning process under Section 1-56(i) of the IPA Act, noting both opportunities for synergies between the two procurements and market confusion challenges that could result from two separate-but-similar procurement processes conducted by the same Agency with distinct counterparties<sup>193</sup> governed by distinct sections of the IPA Act.

Section 1-75(c)(1) of the IPA Act also contains specific provisions on the use of third-party aggregators as counterparties:

*In order to minimize the administrative burden on contracting entities, the Agency shall solicit the use of third-party organizations to aggregate distributed renewable energy into groups of no less than one megawatt in installed capacity. These third-party organizations shall administer contracts with individual distributed renewable energy generation device owners.*<sup>194</sup>

The Agency is concerned that this requirement may constitute a meaningful limitation on participation, especially from smaller (and primarily residential) distributed photovoltaic systems.<sup>195</sup> The average size of a residential photovoltaic system is 5 kW,<sup>196</sup> meaning that 200 such systems would need to be aggregated for participation in a DG procurement event.<sup>197</sup> The Agency believes that the development and organization of the Illinois distributed generation market required to produce sufficiently sized bids is indeed possible—but it may require time and flexibility, and the IPA has developed its proposed procurement approach accordingly.

### **8.3.1.2 Draft 2015 Procurement Plan Distributed Generation Proposed Options**

With these principles in mind, the Agency offered three separate proposals for how it could conduct a DG procurement in its Draft 2015 Procurement Plan. The goal of this exercise was to receive feedback and

---

<sup>191</sup> Id. Notably, the requirement is not “at least . . . half.” As the phrase “at least” is used throughout Section 1-75(c)(1) with respect to procurement targets, but not with respect to the smaller than 25 kW requirement, the Agency believes that procuring, say, 55% of its DG RECs from sub 25 kW systems leaves it at the same compliance level as procuring 45%.

<sup>192</sup> 20 ILCS 3855/1-5(A).

<sup>193</sup> For procurements made using the hourly ACP funds, the utilities are counterparties. For procurements under Section 1-56(i) of the IPA Act, the Illinois Power Agency is the counterparty.

<sup>194</sup> The IPA understands its obligation under this language as enabling a model through which the utilities contract with an entity other than the owner of the DG device. The Agency does not view this language as mandating that every DG REC contract must feature a third-party (i.e., non-system owner) as a counterparty, and seeks to permit self-aggregation for system owners with sufficiently sized projects or system owners able to aggregate 1 MW (or more) of total projects.

<sup>195</sup> This requirement is different than the aggregator requirement governing the Agency’s supplemental photovoltaic procurement plan under 1-56(i), which contains no group size criteria. As a result, the Agency believes it has significantly more flexibility in its supplemental procurement to determine whether and when aggregators are necessary to reduce administrative burdens on contracting parties. Notably, the Agency is a contracting party bearing administrative burden in procurements under 1-56(i), but is not a contracting party for procurements made using hourly ACP funds to meet 1-75(c)(1) goals) proposed in this Plan.

<sup>196</sup> <http://www.seia.org/research-resources/solar-photovoltaic-technology>.

<sup>197</sup> Of course, bids need not contain systems of a single size, and larger systems could participate alongside 5 kW systems. But for some areas of the state, residential systems of only 1 kW to 2.5 kW in size are not uncommon.

comments from stakeholders on how best to maximize the likelihood that hourly ACP funds could be most efficiently used to ensure that the utilities DG targets are met.<sup>198</sup>

The three options presented by the Agency were as follows: first, the Agency proposed an approach most similar to the Agency's established one-year REC procurement process—conducting a single procurement competitive bid process with bids selected solely on the basis of price. The Agency believed this approach may feature the lowest REC prices of the procurement models due to the competitive nature of every bid. However, the Agency had concerns about the market's ability to organize into sufficiently-sized procurement blocks, specifically for smaller systems.

Second, the Agency proposed a distributed generation procurement model based upon the proposal contained in its 2013 Procurement Plan. This model's key features included segmenting the DG system market into sub-25 kW ("small") and 25 kW-2 MW ("large") categories, conducting a competitive procurement for RECs from large systems, and using the larger system procurement's results multiplied by a proposed scalar for the development of a standard offer price for RECs from systems under 25 kW. Challenges with this approach included how standard offer bids would be selected (and whether it could be done on the basis of price).

The third option proposed by the Agency was for the IPA to conduct a competitive process to solicit a single aggregator for each utility. That aggregator would serve as the single counterparty for all DG procurement contracts, having been the winning aggregator for a single procurement block of all RECs, or through an RFP process for the sale to and purchase by the IPA of all DG RECs at a fixed price established by applying a scalar to renewable resource budget SREC procurement results. However, this approach introduced risk and cost through an empowered, mandated intermediary.

Through formal comments, the Agency received feedback from parties on these approaches (as well as additional proposed variations on each). In further considering these options, the Agency was also mindful of the fact that not all DG is from photovoltaic systems, so flexibility may be required to accommodate multiple resource types. Additionally, as the Agency has made progress on its supplemental PV procurement plan required under Section 1-56(i) of the IPA Act—a draft of which has been posted for comment on September 29, 2014, the same date on which this Plan was filed—potential benefits of maintaining consistency between the two procurement processes were taken into consideration.

### **8.3.2 Distributed Generation Procurement Proposal**

After analysis and review of comments from stakeholders and further internal consideration (including coordination, where possible, with the proposed supplemental PV procurement plan being developed pursuant to Section 1-56(i) of the IPA Act), the Agency has settled on a model similar to Option #1 above. The Agency is most confident in its ability to effectively execute its traditional procurement process involving the block procurement of renewable energy credits with competitive bids selected on the basis of price. As the Agency is proposing a distributed generation procurement to meet statutory DG targets, and not simply a solar photovoltaic REC procurement, the Agency also believes that this model leaves it best able to accommodate RECs from generating technologies beyond solar photovoltaics.<sup>199</sup>

The IPA recognizes that given the limited amount of distributed generation currently in Illinois, this approach's success hinges on the ability of the Illinois DG market to both self-organize and grow. To

---

<sup>198</sup> The Agency's Draft 2015 Procurement Plan, as well as formal comments given on the draft Plan (and solicited comments from stakeholders related to the IPA's June 2014 distributed generation workshop) can be found here: [http://www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx).

<sup>199</sup> Should RECs from generation other than solar photovoltaics be bid into the procurement, they will be evaluated according to a separate benchmark specific to that technology.

accommodate those needs, the Agency is proposing to conduct its DG REC procurement later in 2015 (September), and to allow participation from DG systems not yet constructed but capable of delivering RECs by the conclusion of the 2015-2016 delivery year. Additionally, the Agency will allow bids to contain DG systems of all qualifying sizes and resource types, and will evaluate systems within bids on the basis of price and system size.

The features of the Agency's proposed DG procurement are as follows.

### **8.3.2.1 Products to be Procured**

The IPA is proposing a DG renewable resource procurement using hourly ACP funds. The products sought to be procured are RECs from DG systems that are interconnected with Ameren Illinois, ComEd, a municipal utility in Illinois, or a rural electric cooperative in Illinois.

Unlike with the Agency's supplemental PV procurement under Section 1-56(i) of the IPA Act, nothing in the law governing this DG procurement distinguishes between "new" or "existing" systems. As a result, the Agency's sole requirement about system build date is that all participating DG systems must begin delivery of RECs sometime during the 2015-2016 delivery year. Contracts will be for the five delivery years starting with 2015-2016 delivery year.

All technology types of DG as defined by the IPA Act are eligible to participate; this includes DG "powered by wind, solar thermal energy, photovoltaic cells and panels, biodiesel, crops and untreated and unadulterated organic waste biomass, tree waste, and hydropower that does not involve new construction or significant expansion of hydropower dams."<sup>200</sup>

The Agency seeks to commit only those hourly ACP funds that have been collected (and, for those funds held by ComEd, not allocated to the purchase of curtailed RECs from the 2014-2015 delivery year), and will procure DG RECs until those funds are fully spent or the utilities' 2015-2016 DG goals are met.

### **8.3.2.2 Procurement Process**

The Agency's selected approach is to procure DG through a single procurement event in a competitive bid process in September 2015 with two categories of systems eligible to participate. The first category is for systems under 25 kW, the second for systems between 25 kW and 2 MW.

As required by law, the Agency must endeavor to ensure that, to the extent available, half of the total RECs procured by the Agency are from systems under 25 kW in size. Section 16-111.5(e) of the PUA requires that the Agency's procurement process be conducted through selecting competing bids "solely on the basis of price." The IPA believes these requirements can be properly balanced by procuring on the basis of price within each individual market segment (<25kW, and 25kW to 2 MW), selecting the next most competitive bid within a market segment when that segment represents below half of the expected DG RECs to be delivered (to the extent such a bid is available). This means that a sub-25kW system can be selected ahead of an above-25kW system with a lower price, but only if that selection is required to reach the target 50% of DG RECs from sub-25kW systems.<sup>201</sup> As in other procurements conducted by the IPA, all winning bids must also be below "benchmarks" developed "for each product procured."<sup>202</sup>

A bid will specify an annual REC volume to be delivered, and a five-year total. For the 2015-2016 delivery year RECs from any month in the delivery year will be eligible. The bidder must identify the specific system(s)

---

<sup>200</sup> 20 ILCS 3855/1-10.

<sup>201</sup> A similar method has been used by the IPA and its Procurement Administrator to select wind resources to satisfy the 75% target in past renewable energy resources procurement events under Section 1-75 of the IPA Act.

<sup>202</sup> 220 ILCS 5/16-111.5(e).

that will provide the RECs; “speculative bidding” of RECs from systems not specifically identified will not be permitted. Evidence regarding the systems may include, but is not limited to, letters of intent, signed contracts, interconnection or net metering applications, local permits, etc.

Bids must be at least one megawatt in size, but may feature a number of DG systems of all qualifying sizes and resource types. The bidder will designate REC prices specific to the individual systems comprising the bid; this may be a single, uniform price across all systems, or system-specific prices. Just as not all offered blocks of energy from a single bidder may win in the Agency’s energy procurement process, not all offered systems may necessarily win in the Agency’s DG procurement process. Bidders may not designate different REC prices for the RECs generated from a single distributed generation system, and in order to meet the procurement targets and budget, the marginal bidder in the evaluation of bids could receive a contract for a portion of RECs from a single system and will have the option of whether or not to accept that award.

Within 2 days after a procurement event featuring “sealed, binding commitment bidding” with bids selected “on the basis of price,” reports on the procurement event are submitted by the procurement administrator and the Commission’s procurement monitor to the Commission for review.<sup>203</sup> These reports contain bidding results and a recommendation for the rejection or acceptance of bids.<sup>204</sup> The Commission issues a decision on whether to accept or reject the procurement results within 2 days after receiving the reports.<sup>205</sup>

Within 3 days after the Commission’s decision, “the Agency shall enter into binding contractual arrangements with the winning suppliers using the standard form contracts.”<sup>206</sup> To the extent not addressed elsewhere in this plan, the payment and delivery schedules under those contracts will be contemplated in the litigation of this plan and developed during the contract form development process after the plan’s approval.

Because Ameren Illinois and ComEd have separate compliance targets and budgets, winning bids will be assigned to the utilities based on the utilities’ pro rata share of the total RECs procured in each category.<sup>207</sup> The IPA will strive to develop a standard contract for both Ameren Illinois and ComEd, but should a standard contract not be developed a bidder will have to agree to sign the contract with the utility to which their RECs are assigned.

Each system covered by a contract awarded in this procurement must begin accumulating metered deliveries of renewable energy prior to the end of the 2015-2016 delivery year (May 31, 2016). Should a system not be completed in the required timeframe, the bidder’s contract volume will be reduced accordingly by the amount allocated to that system or the contract will be cancelled.

### **8.3.2.3 Key Contract Terms**

Contracts under this procurement are between winning bidders and either Ameren Illinois or ComEd; the Agency is not a contract party as it will be for the DG procurement in the supplemental PV plan. Further details regarding the contracts will be developed by Procurement Administrator in consultation with the Agency, the Commission, Utility, and other interested parties and subject to Commission oversight, after the Procurement Plan is approved by the ICC.

Contracts will provide payment for RECs for a five year period starting at the time of the system’s energizing date (defined as the first meter read registered in the applicable tracking system). Utility contracts will not

---

<sup>203</sup> Id.

<sup>204</sup> Id.

<sup>205</sup> Id.

<sup>206</sup> Id.

<sup>207</sup> This will create situations where some winning bidders have contracts with each utility.

feature payments prior to REC delivery, such as pre-payment at the execution of a contract or when a system becomes energized.

#### **8.3.2.4 Credit Requirements and Bidder/Supplier Fees**

The IPA is required to recover the cost of conducting this procurement through bidder fees<sup>208</sup> and to develop “standard credit terms and instruments.”<sup>209</sup> For this procurement, those are as follows:

All bidders will pay a \$500 non-refundable bid participation fee. This fee is non-refundable and will be assessed evenly across all bidders.

The credit requirement for participating in this procurement will be that a bidder will also provide a refundable deposit of \$10/REC as part of the bidder registration process. Bidders who do not win will have their deposits refunded. For a bidder who only is successful for a portion of their bids, the refund will be prorated based upon their winning bids.

Winning bidders will be assessed a Supplier Fee which reflects the balance of the cost of conducting the procurement less the total of the bid participation fees. An estimated Supplier Fee per REC will be announced prior to the opening of bidder registration, and the final Supplier Fee per REC will be announced after bidder registration is completed but prior to the bid due date. If the Supplier Fee is greater than the deposit, then winning bidders will have seven days after the approval of the procurement results by the Commission to pay the balance due to the IPA. If the Supplier Fee is less than the deposit, then the difference will be held by the IPA and refunded to the bidder upon notice by the utility that the project has begun delivery of RECs.

Any system that is not successfully developed will forfeit its deposit for those RECs.

The utility’s counterparty under the contract will either be the owner of the system or an intermediary that will contract with the owner of the system. In either case, the party named during the procurement process will be the party that signs the contract. The contract may be transferred or assigned with consent from the Agency and utility. Such consent will be automatic if the ownership of the system changes, if the assignment is to an affiliate of the counterparty, or is for financing purposes. The counterparty will be required to effect such assignment or transfer in the event of bankruptcy or dissolution.

#### **8.3.2.5 Aggregators**

Unlike with the Agency’s proposed supplemental PV procurement plan being developed pursuant to Section 1-56(i) of the IPA Act, which does not define aggregator size, Section 1-75(c)(1) requires that aggregators “aggregate distributed renewable energy into groups of no less than one megawatt in installed capacity.”<sup>210</sup> As allowing bids below one megawatt in size could create significantly more contract counterparties—thus creating the “administrative burdens” that this provision was intended to ameliorate—the Agency understands that the law’s one megawatt size threshold applies to all bids received (whether from a third-party or a system owner).

The Agency will allow for “self-aggregation” from system owners, so long as those bids are at least one megawatt. The bidder will serve as the counterparty with the utility in contracts for the delivery of RECs; in the case of non-system owners (third-party aggregators), the bidder must have ownership over the RECs or

---

<sup>208</sup> 20 ILCS 3855/1-75(h).

<sup>209</sup> 220 ILCS 5/16-111.5(e)(2).

<sup>210</sup> As no size limitation applies to the use of aggregators in its supplemental procurement, the Agency believes it has discretion to solicit aggregation to address administrative burdens only as it deems necessary.

the contractual right to legally transfer or assign RECs to the utility. Bid size must be “at least one megawatt in installed capacity,” but as addressed above, bidders may not win for the full portion of their bids.

As outlined above, given the number of systems required to constitute a full megawatt, meeting a one megawatt threshold may be challenging for aggregators organizing bids built off of smaller systems. It may be also especially challenging given the relatively small universe of existing DG systems in Illinois. Any participating system would both need to 1) have RECs available for procurement (i.e., not already under contract) and be willing to transfer available RECs;<sup>211</sup> and 2) have the knowledge and understanding necessary to participate through an aggregator in an IPA procurement event.

Based on these factors, the IPA believes it is unlikely that a sufficient number of bidders would be prepared to deliver one megawatt blocks to a Spring 2015 DG procurement. Thus, to allow the market sufficient time to organize, the IPA seeks a September 2015 DG procurement. While a later procurement date may risk more time spent out of compliance with statutory DG procurement goals, the IPA will allow for the contact delivery of all RECs generated during the 2015-16 delivery year from winning bidders (and not only those RECs generated after the execution of contracts).

### **8.3.3 Use of ACPs Held by the IPA**

As of this report date, the RERF balance equals \$128,358,022.71, the total amount received in the Agency’s RERF attributable to ARES ACP payments less the cost of RECs purchased per the IPA’s offer to use RERF funds to purchase curtailed RECs from the 2010 LTPPAs that were not purchased by ComEd using hourly ACP funds. Table 8-5, below, shows the current IPA RERF balance sheet. In September 2014, the IPA expects to receive an estimated \$77 million in ACPs for the June 2013 – May 2014 planning year. These expected payments, in the aggregate, are significantly higher than prior year payments. The higher amount is a direct result of significant load switching from utility supply to RES supply in recent months, primarily driven by municipal aggregation activities.

---

<sup>211</sup> Based on industry feedback, the Agency understands this to be a challenge with some existing commercial systems, as claiming that energy is sourced from renewable resources is inconsistent Federal Trade Commission guidelines if the environmental attributes (i.e., the RECs) of the generation are sold, transferred, or assigned. (see <http://www.business.ftc.gov/documents/environmental-claims-summary-green-guides> for more information). While this factor is unlikely to present a challenge with aggregating smaller residential systems, participation from larger resources may be necessary for a 1 MW threshold to be met.

**Table 8-5: RERF Balance**

<b>Planning Year</b>	<b>Funds Received/Disbursed</b>	<b>Total ACPs</b>
<b>2009-10</b>	2010 - Quarters 3 and 4	\$7,148,261.61
<b>2010-11</b>	2011 - Quarters 3 and 4	\$5,606,245.18
<b>2011-12</b>	2012 - Quarters 3 and 4	\$2,156,777.61
<b>2012-13</b>	2013 - Quarters 3 and 4	\$38,382,345.57
<b>2012-13</b>	2014 - Quarters 1 and 2 RECs Purchased	\$(1,719,141.52)
<b>2013-14</b>	2014 - Quarter 3	\$76,783,534.26 <sup>212</sup>
<b>Aggregate Total</b>		<b>\$128,358,022.71</b>

The ICC has held that it does not have jurisdiction over the RERF, and as a result the IPA is not seeking approval for procurement using the RERF in this plan.<sup>213</sup> As previously described newly enacted Section 1-56(i) of the IPA Act will require the IPA to develop a supplemental PV procurement plan to spend up to \$30 million on RECs from photovoltaic resources from the RERF. That supplemental PV procurement plan will require review and approval by the ICC, and the results of procurements stemming from that supplemental PV procurement will likewise require ICC approval. While the supplemental PV procurement plan does not direct the IPA to fully utilize the full RERF balance, it is an important first step forward in allowing those funds to be used for their intended purpose. The IPA hopes that future legislative changes will add to the ease through which the IPA can use the remaining fund balance to further the RERF's purposes.

---

<sup>212</sup> Collected by the ICC as of September 29, 2014. The IPA expects an additional \$205,854.83 to be received from ARES who have not paid their required ACPs in a timely manner.

<sup>213</sup> Docket No. 12-0544, Final Order dated December 19, 2012 at 112-114.

## 9 Procurement Process Design

The procedural requirements for the procurement process are detailed in the Illinois Public Utilities Act at Section 16-111.5. The Procurement Administrators, retained by the Agency in accordance with 20 ILCS 3855/1-75(a)(2), conduct the competitive procurement events on behalf of the IPA. The costs of the Procurement Administrators incurred by the Illinois Power Agency are recovered from the bidders and suppliers that participate in the competitive solicitations, through both Bid Participation Fees and Supplier Fees assessed by the IPA. As a practical matter, the utility “eligible retail customers” ultimately incur these costs as it is assumed that suppliers’ bid prices reflect a recovery of these fees. As required by the PUA and in order to operate in the best interests of consumers, the Agency and the Procurement Administrators have reviewed the process for potential improvements.

Section 16-111.5(e) of the Public Utilities Act specifies that the procurement process must include the following components:

### **(1) Solicitation, pre-qualification, and registration of bidders.**

*The procurement administrator shall disseminate information to potential bidders to promote a procurement event, notify potential bidders that the procurement administrator may enter into a post-bid price negotiation with bidders that meet the applicable benchmarks, provide supply requirements, and otherwise explain the competitive procurement process. In addition to such other publication as the procurement administrator determines is appropriate, this information shall be posted on the Illinois Power Agency's and the Commission's websites. The procurement administrator shall also administer the prequalification process, including evaluation of credit worthiness, compliance with procurement rules, and agreement to the standard form contract developed pursuant to paragraph (2) of this subsection (e). The procurement administrator shall then identify and register bidders to participate in the procurement event.*

### **(2) Standard contract forms and credit terms and instruments.**

*The procurement administrator, in consultation with the utilities, the Commission, and other interested parties and subject to Commission oversight, shall develop and provide standard contract forms for the supplier contracts that meet generally accepted industry practices. Standard credit terms and instruments that meet generally accepted industry practices shall be similarly developed. The procurement administrator shall make available to the Commission all written comments it receives on the contract forms, credit terms, or instruments. If the procurement administrator cannot reach agreement with the applicable electric utility as to the contract terms and conditions, the procurement administrator must notify the Commission of any disputed terms and the Commission shall resolve the dispute. The terms of the contracts shall not be subject to negotiation by winning bidders, and the bidders must agree to the terms of the contract in advance so that winning bids are selected solely on the basis of price.*

### **(3) Establishment of a market-based price benchmark.**

*As part of the development of the procurement process, the procurement administrator, in consultation with the Commission staff, Agency staff, and the procurement monitor, shall establish benchmarks for evaluating the final prices in the contracts for each of the products that will be procured through the procurement process. The benchmarks shall be based on price data for similar products for the same delivery period and same delivery hub, or other delivery hubs after adjusting for that difference. The price benchmarks may also be adjusted to take into account differences between the information reflected in the underlying data sources and the specific products and procurement process being used to procure power for*

*the Illinois utilities. The benchmarks shall be confidential but shall be provided to, and will be subject to Commission review and approval, prior to a procurement event.*

**(4) Request for proposals competitive procurement process.**

*The procurement administrator shall design and issue a request for proposals to supply electricity in accordance with each utility's procurement plan, as approved by the Commission. The request for proposals shall set forth a procedure for sealed, binding commitment bidding with pay-as-bid settlement, and provision for selection of bids on the basis of price.*

**(5) A plan for implementing contingencies**

*[i]n the event of supplier default or failure of the procurement process to fully meet the expected load requirements due to insufficient supplier participation, commission rejection of results, or any other cause.*

**9.1 Contract Forms**

Of these five process components, the area with the greatest potential for efficiency improvements resulting in lower costs passed along to ratepayers is item (2): development of standard contract forms and credit terms and instruments. The IPA believes that the forms have now become largely standardized and should remain acceptable to future potential bidders. As was the case with the 2014 procurement events, the process to receive comments from potential bidders can be restricted to changes to the forms, thus reducing Procurement Administrator time and billable hours, while shortening the critical path time needed to conduct a procurement event. This is because, prior to the 2014 procurement events, the forms, terms and instruments had become relatively stable, with fewer comments being received from potential bidders requesting revision or optional terms for each succeeding procurement event. Any procurement event to be conducted under the auspices of the 2015 Procurement Plan would be the ninth iteration of IPA-run procurement events, when including the April 2014 procurement event and planned September 2014 procurement event. In each iteration prior to 2014, potential bidders had an opportunity to comment on documents and those comments have been, where appropriate, incorporated into the documents or provided as acceptable alternative language. In the 2014 procurement events, potential bidders submitted only sparse comments on the proposed changes to the forms.

The recommended improvements in regards to the forms apply to both the energy procurement and RPS procurement. In the procurement events conducted for energy blocks and RECs in 2012 (the Rate Stability Procurement and the standard Spring Procurement including the RPS Procurement) comments have been few, with virtually no new modifications being accepted or made (in part because some comments made by new participants have been handled in prior procurement events). The documents used for the 2012 IPA-run procurement events illustrate both the breadth and depth of bidder input to the current state of the documents and the maturity of the documents themselves.

On the opposite side of this discussion, the IPA also understands that markets are dynamic and periodic review of contract terms is necessary to ensure proper protection of the utilities, utility customers and suppliers. The IPA therefore recommends that the last used forms, namely the energy contracts used in the 2014 procurement events and RPS contracts used in the Spring 2012 RPS Procurements be the starting point for the contracts used in the energy and SREC procurements associated with this plan and the IPA, Commission Staff, Procurement Administrator, Procurement Monitor, and utilities undertake a joint review of such contracts in order to identify what terms, if any, need to be modified. For the DG procurement using hourly ACP funds new contracts will likely be needed and the development of those contracts should be coordinated, to the extent possible, with the contracts developed as part of the Section 1-56(i) supplemental PV procurement plan. Once consensus is reached among these parties, the supplier comment process would be limited to discussion on proposed changes that have been made relative to the previously used contracts or to changes that suppliers believe are necessary because of changes to laws or regulations that directly affect the supplier or the terms of the contract. If based upon supplier comments, consensus to a change

cannot be reached among these reviewing parties, then the provisions in the prior contract (the 2014 energy contract or the Spring 2012 RPS contract) would be used.

## 9.2 IPA Recovery of Procurement Expenses

Section 1-75(h) of the IPA Act states that, “[t]he Agency shall assess fees to each bidder to recover the costs incurred in connection with a competitive procurement process.”<sup>214</sup> Additionally in April, 2014 the IPA adopted new administrative rules related to fee assessments that codify past practices including defining “bidders” and “suppliers” in procurement events as well as the process for determining those fees.<sup>215</sup>

The IPA has historically recovered the cost of procurement events through two types of fees:

- A “Bid Participation Fee”, which is a flat fee paid by all bidders as a condition of qualification; and
- “Supplier Fees”, which are paid only by the winning bidders as a fee per block won at the conclusion of the procurement event.

For the last several procurements, the Bid Participation Fee has been nominal (\$500), which means that the bulk of the costs of the procurement event (which are typically several hundred thousand dollars) are recovered from winning bidders through Supplier Fees. There are two risks for the IPA from recovering costs in this manner:

1. If not all the blocks are procured (but no additional procurement event is held), the IPA will not recover the full cost of the procurement through the combination of the Bid Participation Fees and the Supplier Fees. The Supplier Fees associated with the blocks that are not procured will not be collected.
2. Suppliers may not necessarily pay the Supplier Fees on time (or pay them at all). Suppliers that have bids that are approved by the Commission proceed to the contract execution process with the utility and will get paid under that contract whether or not they have paid the Supplier Fees. When the structure of fees was first introduced, non-payment of the Supplier Fees was an event of default under the contract with the utility. Suppliers had a very strong incentive to pay the Supplier Fees as failure to do so meant that they would not be able to get the compensated under the contract from winning the bid. As procurement events came to be IPA-run, this structure was abandoned as the responsibility for assessing fees to bidders is the IPA’s and not the utility’s. The incentives for suppliers to pay the Supplier Fees were reduced as a result.

In improving the procurement process design an objective of the IPA is to provide a structure by which the IPA is protected from non-payment of the Supplier Fees and potentially a structure that could adapt to the number of blocks actually procured.

There are two broad categories of solutions:

- a. Maintain the current fee structure and use the pre-bid letter of credit provided by bidders as bid assurance collateral to ensure compliance with the payment obligation of the Supplier Fees.
- b. Change the current fee structure to have the cost of the procurement largely paid upfront and bar suppliers that fail to pay all fees due from participation in IPA-run events for a period of time.

With the exception of the 2014 procurement events, the pre-bid letter of credit has been strictly a credit instrument held for the benefit of the utility and its customers. The utility may draw upon the pre-bid letter of credit if the supplier fails to complete the contract execution process. At that point, the utility has filed its

---

<sup>214</sup> 20 ILCS 3855/1-75(h).

<sup>215</sup> Illinois Administrative Code Title 83, Sections 1200.110. and 1200.220.

rates based on the winning bids but would have to buy replacement supply, for which it can use funds under the pre-bid letter of credit to mitigate any impact of the default on rates. The function of the pre-bid letter of credit could be expanded to ensure payment of the Supplier Fees by:

- Having the IPA be another beneficiary to the pre-bid letter of credit and adding a condition for drawing associated with non-payment of the Supplier Fees.
- Requiring suppliers to provide a pre-bid letter of credit with IPA as sole beneficiary in addition to the pre-bid letter of credit with the utility as beneficiary that suppliers are currently required to provide.
- Adding a condition to the utility pre-bid letter of credit allowing the utility to draw if the Supplier Fees are not paid by a date certain (and having an agreement between the IPA and the utility on how funds would flow back to the IPA for payment of the Supplier Fees). This is the approach used in the 2014 procurement events.

Alternatively, the fee structure currently in place could change to collect fees to cover the cost of the procurement event substantially ahead of time, together with penalties to suppliers that do not comply with their obligations to pay any fees owed at the conclusion of the procurement event. Several structures are possible, including:

- Continue with a nominal, flat bid participation fee. In addition, bidders pre-pay Supplier Fees in proportion to their indicative offers. These could be set as a percentage of the expected Supplier Fees. Winning bidders then would typically be required to pay additional Supplier Fees while losing bidders would typically receive a refund at the conclusion of the procurement event. The IPA would issue refunds to losing bidders only once additional Supplier Fees have been paid and the cost of the procurement event is recovered. Losing bidders would be at risk of not receiving all or part of their refund if one or more winning bidders did not pay all or part of their additional Supplier Fees.
- Institute a flat bid participation fee that would substantially cover the cost of the procurement event. In addition, bidders that intend to bid on a very high number of blocks would pre-pay an additional nominal fee per block on the basis of their indicative offers. Winning bidders would generally be required to pay a small additional amount and only losing bidders that had intended to bid on a very high number of blocks would be due a refund at the conclusion of the procurement event. These losing bidders would be at risk of not receiving all or part of their refund if one or more winning bidders did not pay all or part of their additional Supplier Fees.

The IPA received comments on these possible approaches and how the IPA could ensure that in conducting procurement events it complies with Section 1-75(h) of the IPA Act and Part 1200.220 of Title 83 of the Illinois Administrative Code. Based on these comments and upon further reflection, the IPA recommends that the approach used in the 2014 procurement events be implemented to support the procurement events recommended in this Plan. That is maintaining the condition in the utility pre-bid letter of credit allowing the utility to draw if the Supplier Fees are not paid by a date certain. Likewise, as used in the 2014 procurement events, having an agreement between the IPA and the utility on how funds would flow back to the IPA for payment of the Supplier Fees.

### **9.3 Second Procurement Event**

The IPA recommends that two procurement events be held for purchase of energy blocks under the 2015 Procurement Plan. All of the components of the procurement process detailed above would be conducted for the first of these two procurement events to be held in 2015. For the second procurement event for energy blocks under the Procurement Plan, certain activities would not occur as the second procurement event could rely on the documents or processes established for the first procurement event, as follows:

- The procurement administrator will rely on the contract and credit forms established in the first procurement event and suppliers would not comment anew on these documents;
- The procurement administrator will rely on the RFP design and benchmark methodology established in the first procurement event; and

- Suppliers that participate in the first procurement event will have access to an abbreviated qualification and registration process if they also participate in the second procurement event;

The IPA recommends holding one SREC procurement to be conducted in approximately April 2015, and does not anticipate a second SREC procurement event under the 2015 Procurement Plan. The DG procurement is recommended for September, 2015.

#### **9.4 Informal Hearing**

Section 16-111.5(o) of the PUA states,

*On or before June 1 of each year, the Commission shall hold an informal hearing for the purpose of receiving comments on the prior year's procurement process and any recommendations for change.*

This year, Staff led an informal hearing for the purpose of receiving comments on the April 2014 procurement process. Comments were received only from Boston Pacific (the ICC's Procurement Monitor) and the Retail Energy Supply Association ("RESA"). RESA's comments focused only on full requirements procurement as did much of Boston Pacific's. The IPA took those comments into account for its consideration of full requirements in Section 6.6. Boston Pacific's comments also related to observations on the winter 2014 price spikes and impact on procurement events in other states and thoughts on the timing of the bid day.

Regarding bid day timing Boston Pacific had three recommendations. First to allow time after the Spring procurement to allow for a contingency procurement event if needed; second, to avoid scheduling the bid day to conflict with other large procurements in PJM or MISO, and third to schedule the bid day on a Monday so that bidders would not have to hold open positions over a weekend. The IPA agrees with those recommendations and will strive to schedule the bid day accordingly. The IPA notes that the first and second principles could contradict each other, there may not be available windows of time that do not conflict with other procurements but that are also early enough to schedule a contingency procurement.

Comments from informal hearings are available of the Commission's web site.

## Appendices

Appendices are available separately at:

[www2.illinois.gov/ipa/Pages/Plans\\_Under\\_Development.aspx](http://www2.illinois.gov/ipa/Pages/Plans_Under_Development.aspx)

### Appendix A. Regulatory Compliance Index

### Appendix B. Ameren Illinois Load Forecast

#### Supplemental Documents

- Section 16-111.5B Submittal (includes Appendices 1 and 3. Appendices 6 and 7 have been marked "Confidential")
- Appendix 2: Workshop Summaries
- Appendix 4: AIC Potential Study (6 volumes)
- Appendix 5: AIC Third Party RFP

### Appendix C. ComEd Load Forecast

#### Supplemental Documents

- Appendix C-1: Potential Study
- Appendix C-2: Energy Efficiency Analysis Summary
- Appendix C-3: Monthly Savings Curves
- Appendix C-4: Program Details
- ComEd 2014 Third Party Efficiency Program Summary of Bid Review Process, July 8, 2014 (Marked "Confidential")

### Appendix D. Ameren Illinois Load Forecast and Supply Portfolio by Scenario

#### **D.1 Total Delivery Service Area Load**

- Table D-1 Ameren Illinois Delivery Service Area Load Forecast – Expected Case with Incremental Energy Efficiency
- Table D-2 Ameren Illinois Delivery Service Area Load Forecast – Expected Case (No Incremental Energy Efficiency)
- Table D-3 Ameren Illinois Delivery Service Area Load Forecast – High Case
- Table D-4 Ameren Illinois Delivery Service Area Load Forecast – Low Case

#### **D.2 Ameren Illinois Bundled Service Load Forecast**

- Table D-5 Ameren Illinois Bundled Service Load Forecast – Expected Case with Incremental Energy Efficiency
- Table D-6 Ameren Illinois Bundled Service Load Forecast – Expected Case (No Incremental Energy Efficiency)
- Table D-7 Ameren Illinois Bundled Service Load Forecast – High Case
- Table D-8 Ameren Illinois Bundled Service Load Forecast – Low Case

#### **D.3 Ameren Illinois Peak/ Off Peak Distribution of Energy and Average Load**

- Table D-9 Ameren Illinois Peak/Off peak Distribution of Energy and Average Load – Expected Case with Incremental Energy Efficiency
- Table D-10 Ameren Illinois Peak/Off Peak Distribution of Energy and Average Load – Expected Case (No Incremental Energy Efficiency)

- Table D-11 Ameren Illinois Peak/Off Peak Distribution of Energy and Average Load – High Case
- Table D-12 Ameren Illinois Peak/Off Peak Distribution of Energy and Average Load – Low Case

#### **D.4 Ameren Illinois Net Peak Position by Scenario**

- Table D-13 Ameren Illinois Net Peak Position – Expected Case with Incremental Energy Efficiency
- Table D-14 Ameren Illinois Net Peak Position – Expected Case (No Incremental Energy Efficiency)
- Table D-15 Ameren Illinois Net Peak Position – High Case
- Table D-16 Ameren Illinois Net Peak Position – Low Case

#### **D.5 Ameren Illinois Net Off-Peak Position by Scenario**

- Table D-17 Ameren Illinois Net Off Peak Position – Expected Case with Incremental Energy Efficiency
- Table D-18 Ameren Illinois Net Off Peak Position – Expected Case (No Incremental Energy Efficiency)
- Table D-19 Ameren Illinois Net Off Peak Position – High Case
- Table D-20 Ameren Illinois Net Off Peak Position – Low Case

### **Appendix E. ComEd Load Forecast and Supply Portfolio by Scenario**

#### **E.1 ComEd Residential Bundled Service Load Forecast**

- Table E-1 ComEd Residential Bundled Service Load Forecast – Expected Case
- Table E-2 ComEd Residential Bundled Service Load Forecast – High Case
- Table E-3 ComEd Residential Bundled Service Load Forecast – Low Case

#### **E.2 ComEd Commercial Bundled Service Load Forecast**

- Table E-4 ComEd Commercial Bundled Service Load Forecast – Expected Case
- Table E-5 ComEd Commercial Bundled Service Load Forecast – High Case
- Table E-6 ComEd Commercial Bundled Service Load Forecast – Low Case

#### **E.3 Peak/Off Peak Distribution of Energy and Average Load**

- Table E-7 ComEd Peak/Off Peak Distribution of Energy and Average Load- Expected Case with Incremental Energy Efficiency
- Table E-8 ComEd Peak/Off Peak Distribution of Energy and Average Load – Expected Case
- Table E-9 ComEd Peak/Off Peak Distribution of Energy and Average Load – High Case
- Table E-10 ComEd Peak/Off Peak Distribution of Energy and Average Load – Low Case

#### **E.4 ComEd Net Peak Position by Scenario**

- Table E-11 ComEd Net Peak Position – Expected Case
- Table E-12 ComEd Net Peak Position – High Case
- Table E-13 ComEd Net Peak Position – Low Case

#### **E.5 ComEd Net Off Peak Position by Scenario**

- Table E-14 ComEd Net Off Peak Position – Expected Case
- Table E-15 ComEd Net Off Peak Position – High Case
- Table E-16 ComEd Net Off Peak Position – Low Case

### **Appendix F. Estimation of Price Premium from New Jersey**