

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

POTENTIAL RISKS AND MITIGATION STRATEGIES			
ITEM #	POTENTIAL RISK	PROBABILITY & IMPACT	MITIGATION STRATEGY
Governance Risk Mitigation			
1	Competing interests and goals of HIE stakeholders throughout the state	P: High I: Moderate	Illinois enacted the Health Information Exchange and Technology Act, setting in statute the mandate for a statewide HIE governance structure with broad based and geographically representative membership on the IL HIE Authority as its governing body. It also mandates the appointment of a statewide Advisory Committee to provide broad based stakeholder input and requires that all meetings of the Authority and Advisory Committee are subject to the Open Meetings Act, ensuring openness and transparency. Pursuant to the Administrative Procedures Act, rule making proceedings of the HIE Authority will require public notice and comment. Through these representative bodies and transparent processes, a strong framework will exist for discussing competing HIE interests in a public forum and reaching resolution in the best interests of the whole state.
2	Lack of alignment between statewide HIE and Local HIE planning and implementation	P: Moderate I: Moderate	OHIT has consistently engaged the Local HIEs as key stakeholders for early feedback to the Illinois Plan thus promoting mutual alignment to state and federal standards. The dependencies on stakeholder engagement to lessen the probability of this event are also reinforced during IL HIE Advisory Committee and Work Group meetings.
3	Reluctance to adopt lab reporting, e-prescribing and other relevant standards among enterprise exchanges and labs	P: Low I: Moderate	The IL HIE Authority will draw on continuous engagement of enterprise exchanges and labs to promote adoption of standards. Long-term, Illinois expects that market forces and Medicaid purchasing levers will further channel support for key use cases.
4	Current lack of long-term governance structure for some local HIEs	P: High I: Low	Because Illinois' local HIEs are in various stages of implementation, not all of them have determined their long-term governance model and as a result, there is a risk that their representation to the statewide governance structure as stakeholders may not reflect the consensus of each of their entities. OHIT has been engaged with the local HIEs in development to

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

			support their efforts to establish a permanent governance structure as quickly as possible, and for those that have interim structures, to ensure that it is highly representative of all of their local stakeholders. OHITs assessment of these interim efforts confirms that there is a high degree of stakeholder engagement on the local level, and therefore, their interests are being well represented to the statewide efforts.
Finance Risk Mitigation			
1	Decline of federal investment in HIE over time	P: High I: Low	Illinois is committed to develop a long-term governance and financial sustainability model for the ILHIE and has always regarded federal investment as a short-term resource. As such, the short-term (through 2011) financial needs of the statewide HIE will be met largely through the ongoing contributions of the State, in-kind contributions from statewide stakeholder organizations and the resources provided by the State HIE Cooperative Agreement Program. The long-term sustainability of the IL HIE, including public and private resources, will be determined and administered by the IL HIE Authority, with support from OHIT, according to a well-researched and consensus business model.
2	Financial and resource challenges within state government	P: High I: Moderate	Illinois has attempted to mitigate these risks by creating the State Authority as a public-private entity in statute and by securing bi-partisan and unanimous support for the legislation that created it. The new statute also requires a large, multi-stakeholder Advisory Committee as a component of the State Authority to ensure continuation of and a sense of ownership in the State's Strategic and Operational Plan from the private, as well as the public sector. Illinois has enthusiastic support from its HIE stakeholders and will rely on their commitment to achieve the State's goals in the face of any new financial or resource challenges.
3	Unknown future financial value and revenue analysis of HIE specific to Illinois	P: High I: Low	Illinois will employ a phased approach to the development of infrastructure and rollout of technical services to maintain only those services that deliver value to HIE participants and can be supported by identified revenue.

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

4	Current lack of an ILHIE financial sustainability plan	P: High I: Low	Illinois will continue to research emerging HIE sustainability models as they evolve and incorporate best practices and applicable concepts to refine the ILHIE Plan. OHIT is working to finalize a contract with subject matter expertise to assist with financial modeling and value analysis efforts to formalize the ILHIE business plan.
5	Current lack of long-term sustainability models for some local HIEs	P: Moderate I: Moderate	Illinois recognizes that the Local HIEs are in various stages of implementation as well as maturity in their sustainability models. Illinois will continue monitoring Local HIE development and facilitate assistance when possible. Illinois will continue to encourage hospitals and individual providers seeking HIE capacity to connect a Local HIE. Where necessary, OHIT will assist the Local HIEs to redesign their sustainability model, evolve their role, or consolidate coverage.
6	Escalation of competitive factors between statewide and Local HIEs	P: Moderate I: Low	The statewide HIE structure is expected to evolve over time as HIE models and HIE technology evolves, as the public gains confidence in HIE and as hospitals and eligible professionals become sophisticated users of HIE. This evolution may include consolidation of local HIEs into a single layer model with one statewide organization serving the Illinois market. In such a model all hospitals and physician providers would <i>connect directly to</i> the statewide infrastructure. Alternatively, the market may determine that having locally focused HIEs <i>connected to</i> the ILHIE is a more efficient model for the patients, providers, and payers. In this event, the current dual layer model, initially planned, will continue. The purpose of this is not to supplant local HIEs but to provide options to attain critical mass of HIE utilization in Illinois.
Communications Risk Mitigation			
1	Lack of participation in a statewide HIE among organizations	P: Low I: Moderate	Illinois will coordinate communication and outreach efforts via the implementation of the Illinois HIE Communications Plan. The HIE Communications Plan will build on best practices for Local HIE communications efforts and deploy those strategies to increase participation rates.

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

2	Early lack of provider participation in a statewide HIE	P: Moderate I: High	OHIT will promote the work of the RECs and initially focus on those providers and stakeholder organizations that are enthusiastic about the payment incentive programs and Meaningful Use and build early wins with those organizations to demonstrate the ability for success of the programs. Because this is a risk of potential high impact, Illinois will prioritize these communications needs and closely monitor progress to ensure that additional resources can be directed to achieve a high degree of participation.
3	Patient and consumer concerns with legal and privacy issues surrounding EHR and HIE	P: Moderate I: High	The Consumer Education and Public Awareness (CEPA) Work Group will engage in direct patient outreach to address policy issues and reassure consumers. Because this is a risk of potential high impact, Illinois will carefully craft its direct patient messages in partnership with stakeholders that are trusted sources of information for patients and disseminate those messages through existing communications channels of those trusted sources.
4	Provider reluctance to participate in a statewide HIE	P: Moderate I: High	OHIT recognizes that the long-term success and sustainability of Illinois' statewide HIE depends upon widespread participation among providers and data trading partners and will remain flexible in its policies and mandates to encourage incremental participation and build trust and support over time. OHIT will work with the Medicaid Program, private payers, patient organizations and other health care stakeholders active on the State HIE Advisory Committee to encourage adoption of EHR and achievement of Meaningful Use.
Technical Infrastructure Risk Mitigation			
1	Delays to Technical Infrastructure timelines	P: Moderate I: Low	The overall project plan will include a "trace back" document that shows the requirements (directly or indirectly) that each task is addressing. Implementation Plans will include both User Acceptance Testing and Standards Compliance Testing that will be created in conjunction with OHIT, stakeholders and local HIEs to ensure that the ILHIE meets requirements statewide. Ongoing evaluation will identify "lessons learned" that will be applied to subsequent implementation phases, and,

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

			be reported to the ONC.
2	Lack of options to facilitate Meaningful Use in 2011	P: Low I: High	Illinois will use the Direct Project as a foundational strategy for providers to achieve Meaningful Use. A statewide medical provider directory will be implemented via the procurement of a Health Information Service Provider (HISP). Because this is a risk of potential high impact, Illinois is prepared to implement this strategy immediately and has prioritized its implementation over originally planned activities early in 2011. Additionally, these efforts will be coordinated with the Communications Plan to ensure that providers are aware of this option and include feedback mechanisms that will allow OHIT to make adjustments necessary to ensure success.
3	Readiness of the Direct Project	P: High I: High	Illinois recognizes that the Direct Project Help Desk and Technical Assistance services may be strained during the pilot Communities of Practice projects and regional collaborations. Illinois will work with the ONC to leverage any resources to support the statewide deployment of exchange capabilities via the Direct Project. Because this is a risk of high potential impact, Illinois will begin working with ONC immediately and focus its early 2011 efforts to have the appropriate elements in place as soon as the Direct Project is able to be deployed.
4	Delays in the availability of the Direct Project	P: Moderate I: High	Illinois will monitor and become involved with the development of the Direct Project standards. Changes in the roll-out schedule for the Direct Project would require Illinois to develop state specific protocols to fill gap using generally available components (e.g., IL-specific Certificate Authority). Because this is a risk of potential high impact, OHIT will hold funding in reserve to adjust to design shifts.
5	Reluctance of EHR vendors to adopt the Direct Project standards	P: Low I: Moderate	Illinois recognizes that support of the Direct Project standards is currently not a requirement for EHR certification. Illinois will aggregate provider EHR adopters to apply market pressures to vendors. Illinois will develop a list of participating EHR vendors and work with the RECs to refine the communication of EHR requirements to providers as guidance in the EHR vendor selection process. Illinois will concurrently explore other EHR

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

			alternatives to support State 1 Meaningful Use requirements.
6	Limited scalability of the Direct Project	P: Low I: Low	Illinois will work with the ONC and other collaborators to find alternatives to support State 1 Meaningful Use requirements. Illinois would also look to aggregate core services implementation.
7	Insufficient technical infrastructure	P: Moderate I: Moderate	Illinois will consider contracting with additional HISPs to supplement the availability of state level services.
8	Delay of broadband deployment in underserved areas	P: Low I: Moderate	OHIT will continue to work closely with the BTOP grant entities to monitor progress toward filling existing gaps and assist health care providers in accessing newly developed broadband capacity.
Business & Technical Operations Risk Mitigation			
1	Delays to Business and Technical Operations timelines	P: Moderate I: Low	Illinois will use standard project management principles and change control processes to monitor Plan implementation. Additional mitigation strategies will be developed to reduce the potential impact of schedule issues upon critical path items.
2	Protection of ILHIE investments	P: Low I: Moderate	Illinois will leverage the State of Illinois Procurement Code and procurement infrastructure to guide the use and the control of state funds as well as vendor management.
Legal And Policy Risk Mitigation			
1	Unanticipated Federal healthcare policy or reform initiatives that may affect IL HIE success	P: Moderate I: Moderate	The IL HIE Authority will closely monitor federal and state laws and regulations for any new requirements for privacy and security and consider what revisions to Illinois law or regulations and Authority standards may be necessary or desirable.
2	Delays may be encountered in the development and enactment of legislative and regulatory proposals aimed at addressing Illinois legal and policy barriers to the implementation of the Plan	P: Moderate I: Moderate	Illinois intends to maintain broad stakeholder engagement in the development of the IL HIE, as well as continued IL General Assembly bi-partisan support obtained for the Illinois legislation providing the HIE legal and policy foundations and resulting tools for implementation of the Plan.
3	Unanticipated Illinois regulatory and policy barriers to the successful implementation of a statewide HIE	P: Moderate I: Moderate	IL HIE Legal Task Force will focus exclusively on identifying and addressing legal issues that may hinder the development and implementation of HIE in Illinois.

APPENDIX M: RISK ASSESSMENT AND MITIGATION STRATEGIES

<p>4</p>	<p>Privacy and security breaches affecting ILHIE success</p>	<p>P: Medium I: High</p>	<p>OHIT is working with the Information Trust Institute leaders to determine how best to leverage the work being performed via the SHARP program to support Illinois' efforts in the development of a more robust security environment for statewide HIE. The ILHIE Authority will adopt policies to detect, report and analyze breaches so that mitigation and communication strategies could be implemented, thus minimizing public trust issues. Because this is risk of high potential impact, Illinois will focus its efforts to put these mitigation strategies in place as quickly and soundly as possible and coordinate the Legal and Policy efforts with the Communications Plan to develop a breach mitigation process.</p>
<p>5</p>	<p>Conflicts with Direct Project and Illinois privacy and security policies</p>	<p>P: Low I: Moderate</p>	<p>Illinois will monitor and become involved with the development of the Direct Project standards to support the early detection of policy conflicts. Illinois will work with state legislators to find statute and regulation remedies should policy conflicts arise. Illinois will also work with the ONC to identify alternative approaches to implement privacy and security policies.</p>



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE SUMMARY

Availability of Health Information Exchange

Name	Location	Scope-Participation (To Date)
Central Illinois Health Information Exchange (CIHIE)	Central Illinois	<ul style="list-style-type: none"> • Methodist Medical Center • St. Mary's Hospital Streator (HSHS) • Decatur Memorial Hospital • UICOMP
Illinois Critical Access Hospital Network Exchange (ICAHN Exchange)	Statewide	<ul style="list-style-type: none"> • Critical Access Hospitals • Community-based hospitals • Employed and community-based physicians • Other healthcare providers • Referral partners
Illinois Health Exchange Partners (IHEP)	Southwestern Illinois	<ul style="list-style-type: none"> • Six hospitals • One FQHC • One IPA • Estimated 700 physicians
Lincoln Land Health Information Exchange (LLHIE)	Southwestern Illinois	<ul style="list-style-type: none"> • Eight founding hospitals and clinics
MetroChicago Health Information Exchange (MCHIE)	Northeastern Illinois	<ul style="list-style-type: none"> • Over 50 hospitals representing 133 physician practices and 18 other care sites
Northern Illinois Health Information Exchange (NIHIE)	Northern Illinois	<ul style="list-style-type: none"> • Seven hospital providers • Seven physician providers
Southern Illinois Health Information Exchange (HIESI)	Southern Illinois	<ul style="list-style-type: none"> • TBD



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Central Illinois Health Information Exchange
Acronym/Abbreviation:	CIHIE
Governance:	Not-for-Profit – 501C3
Geographic Scope:	Central Illinois ¹
Population:	1.3 million
Provider Engagement:	Methodist Medical Center, St. Mary's Hospital Streator (HSHS), Decatur Memorial Hospital, UICOMP – to date
HIE Technology Deployment:	Software as a Service (SaaS)
HIE Architecture Model:	Hybrid and Federated
HIE Vendor:	TBD RFP November 2010
Use Cases:	Core Services: MPI; RLS; Document Management Clinical Services: CCD/CCR; Allergies; e- Prescribing; Results Delivery
Target Implementation Date:	Third Quarter 2011
Sustainability Model/Status:	Subscription Ten charter members will provide initial seed capital Approved Business Plan
Contact:	David Miller dmiller_it@mtco.com

¹ 20 counties: Champaign, Coles, De Witt, Douglas, Edgar, Ford, Fulton, Knox, Livingston, Macon, Marshall, McClean, Moultrie, Peoria, Piatt, Shelby, Stark, Tazewell, Vermillion, Woodford



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Illinois Critical Access Hospital Network Exchange
Acronym/Abbreviation:	ICAHN Exchange
Governance:	Not-for-Profit
Geographic Scope:	Statewide
Population:	Not available
Provider Engagement:	Users sought include critical access hospitals, community-based hospitals, employed and community-based physicians and other health care providers, and referral partners
HIE Technology Deployment:	Remote Hosting
HIE Architecture Model:	Centralized
HIE Vendor:	NextGen
Use Cases:	Clinical Services: Meds, allergies, problems, history, ~ 17 categories of data, CCD
Target Implementation Date:	First quarter 2011
Sustainability Model/ Status:	Subscription Proposed Business Plan
Contact:	Mary Ring mring@icahn.org



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Illinois Health Exchange Partners
Acronym/Abbreviation:	IHEP
Governance:	Not-for-Profit (TBD)
Geographic Scope:	Southwestern Illinois ¹
Approximate Population:	1 million
Provider Engagement:	Signed Letters of Intent from six hospitals, one FQHC, one IPA. Estimated 700 physicians
HIE Technology Deployment:	Software as a Service (SaaS)
HIE Architecture Model:	Hybrid
HIE Vendor:	Medicity (No contract at this time)
Use Cases:	Core Services: Interface development Clinical Services: Electronic Results; Orders; Referrals; 2011 Meaningful Use requirements
Target Implementation Date:	First Quarter 2011
Sustainability Model/Status:	Subscription Proposed Business Plan
Contact:	Steve Lawrence slawrence@touchette.org

¹ 17 counties: Bond, Calhoun, Clinton, Effingham, Fayette, Greene, Jefferson, Jersey, Macoupin, Madison, Marion, Monroe, Montgomery, Perry, Randolph, St. Clair, Washington



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Lincoln Land Health Information Exchange
Acronym/Abbreviation:	LLHIE
Governance:	TBD
Geographic Scope:	Southwestern Illinois ¹
Approximate Population:	1.2 million
Provider Engagement:	Invitations extended to eight founding hospitals and clinics
HIE Technology Deployment:	Distributed, Service Oriented Architecture
HIE Architecture Model:	Federated
HIE Vendor:	Medicity
Use Cases:	Core Services: Message Routing; PHR Connectivity; Provider Support Clinical Services: Results Delivery; Order Generation; Referrals; Clinical Registries; Public Health; CCR/CCD
Target Implementation Date:	First Quarter 2011
Sustainability Model/Status:	Founders – Capitalization Fees Customers and Founders – Subscription Fees Proposed Business Plan
Contact:	Jay McCutcheon Jcm8838@aol.com

¹ 34 counties: Adams, Bond, Brown, Calhoun, Cass, Champaign, Christian, Clark, Clinton, Coles, Cumberland, DeWitt, Douglas, Edgar, Effingham, Fayette, Greene, Hancock, Jasper, Jersey, Macon, Macoupin, Mason, McDonough, Menard, Montgomery, Morgan, Piatt, Pike, Sangamon, Schuyler, Scott, Shelby, Vermilion



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	MetroChicago Health Information Exchange
Acronym/Abbreviation:	the Exchange
Governance:	Not-for-Profit – 501C3
Geographic Scope:	Northeastern Illinois ¹
Approximate Population:	9.3 million
Provider Engagement:	Over 50 hospitals representing 133 physician practices and 18 other care sites
HIE Technology Deployment:	Software as a Service (SaaS)
HIE Architecture Model:	Hybrid
HIE Vendor:	TBD November 2010
Use Cases:	Core Services: MPI, RLS, Consent Management, Provider Directory Clinical Services: Results Delivery; Clinical Summary; CCD; Medication/Allergy List; Registry Reporting
Target Implementation Date:	First Quarter 2011
Sustainability Model/Status:	Subscription Approved Business Plan
Contact:	Terri Jacobsen tjacobse@mchc.org



¹ 11 counties: Cook, DuPage, Grundy, Iroquois, Kane, Kankakee, Kendall, Lake, LaSalle, McHenry, Will



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Northern Illinois Health Information Exchange (Sponsor: TriRivers Health Partners, LLC)
Acronym/Abbreviation:	NIHIE
Governance:	TBD
Geographic Scope:	Northern Illinois ¹
Approximate Population:	1.2 million
Provider Engagement:	Seven hospital providers; seven physician providers
HIE Technology Deployment:	TBD
HIE Architecture Model:	Federated (anticipated)
HIE Vendor:	Medicity or Cisco – Cisco’s HIE is currently in a Demonstration Project mode
Use Cases:	Core Services: TBD Clinical Services: CCD; Results Delivery; Additional use cases being researched
Target Implementation Date:	TBD
Sustainability Model/Status:	TBD
Contact:	Phil A. Wasson pwasson@tririvers.org



¹ 11 counties: Boone, Bureau, Carroll, DeKalb, Jo Daviess, LaSalle, Lee, Ogle, Putnam, Stephenson, Winnebago



ILLINOIS LOCAL HEALTH INFORMATION EXCHANGE PROFILE

Name:	Southern Illinois Health Information Exchange
Acronym/Abbreviation:	HIESI
Governance:	Not-for-Profit – 501C3
Geographic Scope:	Southern Illinois ¹
Approximate Population:	630,000
Provider Engagement:	TBD
HIE Technology Deployment:	TBD
HIE Architecture Model:	TBD
HIE Vendor:	TBD
Use Cases:	Core Services: TBD Clinical Services: Problem/Diagnosis; Allergies; Lab Results; Medications; Imaging Results
Target Implementation Date:	TBD
Sustainability Model/Status:	TBD
Contact:	Kathy Lively kathylively@mantracon.org

¹ 30 counties: Alexander, Clark, Clay, Crawford, Cumberland, Edwards, Effingham, Fayette, Franklin, Gallatin, Hamilton, Hardin, Jackson, Jasper, Jefferson, Johnson, Lawrence, Marion, Massac, Perry, Pope, Pulaski, Randolph, Richland, Saline, Wabash, Wayne, White, Williamson, Union

Appendix O: Fiscal Control and Reporting

Links to the full statutes are as follows:

Fiscal Control and Internal Auditing Act. (30 ILCS 10/)

<http://www.ilga.gov/legislation/ilcs/ilcs5.asp?ActID=467&ChapterID=7>

Illinois Procurement Code. (30 ILCS 500/)

<http://www.ilga.gov/legislation/ilcs/ilcs5.asp?ActID=532&ChapterID=7>

State Finance Act. (30 ILCS 105/)

<http://www.ilga.gov/legislation/ilcs/ilcs3.asp?ActID=470&ChapAct=30%20ILCS%20105/&ChapterID=7&ChapterName=FINANCE&ActName=State%20Finance%20Act>

Illinois State Auditing Act. (30 ILCS 5/)

<http://www.ilga.gov/legislation/ilcs/ilcs5.asp?ActID=466&ChapterID=7>



Accounting Bulletins

Last Update - 11/17/2010

BFO Accounting Bulletins and Notices

Accounting Bulletin #2010.09 - Timely Execution of Contracts - Revised

Accounting Bulletin #2010.08 - Extension of Lapse Period - Public Act 96-0958

Accounting Bulletin #2010.07 - Professional and Artistic Services Contract Filing Threshold and Timely Execution of Contracts

Accounting Bulletin #2010.06 - Requirements for Grant Agreements

Accounting Bulletin #2010.05 - Emergency Purchases

Accounting Bulletin #2010.04 - Changes to Required Contract Cert.

Accounting Bulletin #2010.03 - Subcontractor Dis Req.

Accounting Bulletin #2010.02 - Instructions for closing FY10 Accounts

Accounting Bulletin #2010.01 - Contract Rates and Units of Measure

Accounting Bulletin #2009.10 - Legacy Appropriations

Accounting Bulletin #2009.09 - Changes to Illinois Procurement Code

Accounting Bulletin #2009.08 - Contractual Deadlines FY09

Accounting Bulletin #2009.06 - Prefilling of FY2010 Contracts

Accounting Bulletin #2009.05 - Revised SAMS Forms

Accounting Bulletin #2009.04 - Stimulus Package

Accounting Bulletin #2009.03 - New Contract-Grant Certifications for Extensions or Renewals

Accounting Bulletin #2009.02 - Change to WH01 Inquires

Accounting Bulletin #2009.01 - New Contract Certification Legislation

Accounting Bulletin #2008.07 - Revised Payment Documents

Accounting Bulletin #2008.06a - NOTICE - Retraction of Accounting Bulletin

Accounting Bulletin #2008.06 - Interagency Agreement Approval Procedures

Accounting Bulletin #2008.05 - Contractual Deadlines and Lapse Period Vouchers FY08

Accounting Bulletin #2008.04 - PreFiling FY2009 Contracts

Accounting Bulletin #2008.03 - Amends BFO Accounting Bulletin 99.2 Petty Cash Funds

Accounting Bulletin #2008.02 - New Award Code for State Use

Notice Reminder - Forms In Fillable Format

Accounting Bulletin #2008.01 - Additional Contract Language Requirements

Notice Reminder - Date Stamping Invoices

Accounting Bulletin #2007.09 - Additional Reporting Requirements for Contracts/Grants

Accounting Bulletin #2007.08 - Contractual Deadlines and Lapse Period Vouchers - FY '07

Accounting Bulletin #2007.07 - Pre-Filing FY2008 Contracts

Accounting Bulletin #2007.06 - Voucher Documentation

Accounting Bulletin #2007.05 - Timely Approval of Telecommunication Vouchers

Accounting Bulletin #2007.04 - Detail Object Code Clarification

Accounting Bulletin #2007.03 - Prompt Submittal of Travel Expenses

Accounting Bulletin #2007.02 - Replaces Accounting Bulletin #2004.10 Petty Cash Internal Control Certification (Form C-86)

Accounting Bulletin #2007.01 - Revision to Form C-34 75 Day Temporary Appointments

Accounting Bulletin #2006.07 - Contractual Dealines and Lapse Period Vouchers

Accounting Bulletin #2006.06 - Pre-Filing FY2007 Contracts

Accounting Bulletin #2006.05 - Detail Object Code Changes

Accounting Bulletin #2006.04 - PAAS New Name

Accounting Bulletin #2006.03 - New Detail Object Codes - Consolidation

Accounting Bulletin #2006.02 - Foreign Vendor Payments

Hardcopy Vouchers

Accounting Bulletin #2006.01 - Child Labor Contract Certification

Accounting Bulletin #2005.13 - Clarification of Accounting Bulletin 2005.9

Accounting Bulletin #2005.12 - Contractual Deadlines and Lapse Period Vouchers – FY'05

Accounting Bulletin #2005.11 - Involuntary Withholding

Accounting Bulletin #2005.10 - Contract Requirement Reminders

Accounting Bulletin #2005.9 - New FY'06 Contract Requirement

Accounting Bulletin #2005.8 - Addendum to Accounting Bulletin 2005.5

Accounting Bulletin #2005.7 - Travel Reimbursement to Independent Service Provider Contractors

Accounting Bulletin #2005.6 - Contract Renewals

Accounting Bulletin #2005.5 - Late Filing and Professional and Artistic Affidavits

Accounting Bulletin #2005.4 - US Postal Service Federal Identification Number

Accounting Bulletin #2005.3 - Informational Bulletin Moving Expenses

Accounting Bulletin #2005.2 - Petty Cash Internal Control Certification

09/24/04 - Accounting Bulletins #2005.2 and #2005.3 memo

Accounting Bulletin #2005.1 - Vendor Taxpayer Identification Number

Lapse Period - Contractual Deadlines and Lapse Period Vouchers

04/21/04 - Inactive Diners Club Card Holders

Accounting Bulletin #2004.11 - Expense Reimbursement to State Employees

Accounting Bulletin #2004.10 - Petty Cash Internal Control Certification (Form C-86)

03/15/04 - Notice to All Petty Cash Custodians

Accounting Bulletin #2004.9 - Detail Object Code/Vendor Legal Status Match

Accounting Bulletin #2004.8 - Revised Contract Approval Document (CAD) Form 3305B

Accounting Bulletin #2004.7 - Additional New Contract Certification Language

Accounting Bulletin #2004.6 - REMINDER - Vendor Certification

Accounting Bulletin #2004.5 - Additional New Contract Certification Language

Accounting Bulletin #2004.4 - New Contract Certification Legislation

Revised Accounting Bulletin #2004.3 - Travel Reimbursement to Independent Contractors

Accounting Bulletin #2004.2 - Service Dates on PAAS Interest Penalty Vouchers

Accounting Bulletin #2004.1 - Addendum to Accounting Bulletin 2003.4 Clarification of "Invoice Received" Date in PAAS

06/06/03 - Vendor Certification

Amended Accounting Bulletin #2003.5 - Revised Contract Approval Document (CAD) Form 3305B

Accounting Bulletin #2003.4 - Clarification of "Invoice Received" Date in PAAS

Accounting Bulletin #2003.3 - Application of Prevailing Wage Act to Grant Recipients

Accounting Bulletin #2003.2 - Written Justification for Contract Change

Accounting Bulletin #2003.1 - Vendor Certification on Contracts

Accounting Bulletin #2002.1 - Prompt Payment

Accounting Bulletin #2001.3 - Procedures for Recording Equipment or Furniture on Inventory at Contractor Location