

S58704

**CERTIFIED  
ORIGINAL**

1

**LONG TERM CARE ADVISORY SUBCOMMITTEE**

REPORT OF PROCEEDINGS had at the hearing of  
the above-entitled matter before the Long Term  
Care Advisory Subcommittee, Wyndham Wingate, 101  
McDonald Avenue, Joliet, Illinois, on September  
28, 2010, at the hour of 10:00 a.m.

**RECEIVED**

OCT 12 2010

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

**PRESENT:**

MR. MICHAEL WAXMAN, Chairman;  
MS. STEPHANIE ALTMAN, Member;  
MS. JUDY AMIANO, Member;  
MR. MICHAEL BIBO, Member;  
MS. TERI DEDERER, Member;  
MR. RICK DEES, Member;  
MS. O'DEA EVANS, Member;  
MS. CAROLYN HANDLER, Member;  
MR. JONATHAN LAVIN, Member;  
MS. PHYLLIS MITZEN, Member;  
MS. JO PATTON, Member;  
MR. TIMOTHY PHILLIPPE, Member;  
MR. ELI PICK, Member;

1 MR. MICHAEL SCAVOTTO, Member;  
2 MR. CLINT TAYLOR, Member;  
3 MR. DAVE VINKLER, Member; and  
4 MR. GREG WILL, proxy for Dave Lowitski.

5 HFSRB MEMBERS PRESENT:

6 MR. DALE GALASSIE, Acting Chairman;  
7 MS. COURTNEY AVERY, Vice-Chair; and  
8 DR. JAMES J. BURDEN, Member.

9 ALSO PRESENT:

10 MR. FRANK URSO;  
11 MR. DAVID CARVALHO;  
12 MR. BILL DART;  
13 MR. MICHAEL CONSTANTINO; and  
14 MS. BONNIE HILLS.

15  
16  
17  
18  
19  
20  
21  
22  
23  
24

1                   MR. GALASSIE: Good morning. Welcome.  
2                   My name is Dale Galassie for those of us that have  
3                   not met. I apologize for not going around the  
4                   room and shaking your hands, but this meeting  
5                   really will be chaired shortly by Mr. Waxman. I  
6                   am Chair of the Board itself and have been since  
7                   January, I believe -- technically, an Acting  
8                   Chair.

9                   Part of the responsibility of that position  
10                  via the legislation is to develop a long-term care  
11                  subcommittee, which some of you are quite familiar  
12                  with, and we are elated that you have agreed to  
13                  serve and that you are here.

14                  You will hear more of the intent of the  
15                  committee as David Carvalho shares with you, and  
16                  Mr. Urso, what the intention is, but be clear that  
17                  the goal here is to establish a set of rules for  
18                  long-term care. Not to be impacted by the  
19                  hospital side of life, but our long-term care and  
20                  skilled and intermediate facilities as well.

21                  I think it's an interesting charge, it's a  
22                  timely charge, and one that you will be  
23                  communicating to the full Board of which Courtney  
24                  Avery is also a member of the Board.

1           And if I may introduce Courtney's other  
2 half, she has accepted, and we are in the process  
3 of -- I'm not sure if vetting is the right word,  
4 through the Governor's office, but she will  
5 hopefully, shortly become full-time administrator  
6 to the Board, and we're very pleased that we've  
7 been able to work that out.

8           It was an active recruitment with about 41  
9 applications, and our committee narrowed it down  
10 to 11 and then down to 3, and we're pleased that  
11 she's here. Her skill set, I think, her knowledge  
12 of the process, her experience in State government  
13 and JCAR is what raised her to the surface, as  
14 well as a great sense of humor.

15           MEMBER AVERY: Thank you.

16           CHAIRMAN WAXMAN: Dr. Burden is also a  
17 member of the Board. Though not here, I suspect  
18 he is on his way, and we'll enjoy his interactions  
19 with you. He was appointed by the Board to  
20 represent the Board on this committee.

21           After my charge, I will be leaving because  
22 we don't want more than three Board members in the  
23 room at the same time due to the Public Meetings  
24 Act, so there will only be two representatives,

1 I'm happy to say.

2 A few record items, if I may. For those of  
3 us that have our cell phones, which I assume is  
4 everyone, if you could please either turn them  
5 down or put on vibrate. If you do get a call, out  
6 of respect to everyone else in the room, if you  
7 would go outside to take your call, we'd  
8 appreciate that very much.

9 Our court reporter is here, and I think  
10 you're going to be hearing more than dialoguing,  
11 and I say that respectfully, today, but she may  
12 need you to announce your name as you speak due to  
13 the number of folks that are here.

14 Today is really intended as less of a work  
15 session and more of a meet and greet. This is  
16 what we need to do. This is what the committee is  
17 intended to do. This is the charge of what they  
18 need to do. You'll hear more from Dave. The  
19 legal aspect, you'll hear more from Frank.

20 And then the Chair will have some dialogue  
21 with all of you about what do you think? How  
22 often do you think you need to meet? Let's talk  
23 about locations, if this location is working or  
24 alternative locations. Always not easy to do with

1 18 people, obviously, so I think the Chair will  
2 probably be making some recommendations, and you  
3 all will work through how that works.

4 Michael Waxman on my left, I asked, and he  
5 graciously agreed to serve as Chair. I have known  
6 Mike for a significant period of time. We have  
7 interacted personally teaching at a graduate level  
8 for years with Webster University, College of  
9 St. Francis.

10 Mike also has served -- gosh, how long have  
11 you served? -- 10-plus years as president of the  
12 Board of Health at Lake County. I retired out of  
13 Lake County as executive director of that health  
14 department, community health center.

15 Mike knows how to run a public meeting.  
16 He'll keep you on task. He, too, lucky for you,  
17 has a sense of humor, but he knows how to run a  
18 public meeting.

19 He has also been around the long-term care  
20 industry longer than I'll tell you. I'll let him  
21 tell you whatever he decides. But he knows this  
22 world, and, frankly, when Dave and Frank talked to  
23 me about the need to develop this committee and  
24 start thinking about a Chair, he came to mind

1 immediately. So I think you'll enjoy working him,  
2 and I appreciate his willingness to step up and  
3 volunteer his time.

4 That having been said, I am going to turn  
5 the gavel over to Mike and let you go ahead, and I  
6 suspect you want to do the introductions.

7 CHAIRMAN WAXMAN: I will be happy to.

8 MR. GALASSIE: Thank you very much to  
9 all of you.

10 CHAIRMAN WAXMAN: Thank you, Dale,  
11 appreciate it.

12 Good morning, everybody.

13 I am Michael Waxman, and I'm very honored to  
14 be asked to chair this committee. Long-term care  
15 is something that is very dear to me. Some of you  
16 I've known for more years than I care to remember,  
17 but just so you have a perspective of where I am  
18 at, besides the public half that Dale so nicely  
19 described, being part of Lake County Health  
20 Department and, again, to put things in  
21 perspective, Lake County is the second largest  
22 health department in the state. We manage  
23 somewhere around \$75 million and almost 900  
24 employees. So it is a great organization to be

1 part of.

2 My long-term care experience is kind of  
3 diverse. I've been chief financial officer of a  
4 group of 28 homes. I've been chief financial  
5 officer of a group of four homes in the Chicago  
6 area that had 1200 beds, large homes. Otherwise,  
7 you don't get 1200 beds in four homes unless  
8 they're large.

9 I have been involved with therapy  
10 providers -- PT, OT, and speech. I have to say  
11 that because one time someone told me they had a  
12 drinking problem and could I help them. So my  
13 therapy side is PT, OT, and speech.

14 I have been involved in the consulting part  
15 of the world for a long time. I took many homes  
16 through PPS back in the early days when Medicare  
17 decided we weren't going to pay for unit charges  
18 and all that kind of good stuff.

19 So my background is kind of cool. As I grew  
20 up, I also spent time in the Visiting Nurse  
21 Association of Chicago when it existed. I was the  
22 first senior male ever hired. Think about that.  
23 The first senior male ever hired by the VNA of  
24 Chicago.

1 I have been involved with a very large  
2 physician practice. I was very proud of the fact  
3 I was building an experience base. My mother said  
4 I couldn't hold a job. So you can pick either  
5 direction that you want.

6 Dale and I did meet teaching. I have taught  
7 more years at the graduate level because I decided  
8 graduate students had a better idea of what was  
9 going on in the world than I did, and it was fun  
10 to share. So we do a lot of cool things.

11 I have a couple rules that I apply to all my  
12 meetings. One is I start on time, and I end on  
13 time. So we will start on time today as we did,  
14 and we will end God knows when because there is no  
15 end time at this meeting well established, but we  
16 will end on time.

17 So since we --

18 MR. GALASSIE: We're anticipating a  
19 couple two-and-a-half hours.

20 CHAIRMAN WAXMAN: A day-and-a-half, I  
21 think Frank said.

22 Because we don't have an end time and  
23 therefore it's difficult to say we will break at a  
24 certain time, if any of you feel the need to take

1 a break, please feel free to do whatever you need  
2 to do and come back. If we had an end time, we  
3 would put a break in, but for today's meeting --  
4 since it's kind of unique in the series that we're  
5 going to do.

6 I am open to hear what you have to say about  
7 locations. I found this fairly easy. I live up  
8 by Great America. I used to give towns, but  
9 people look at me weird, so I just say Great  
10 America, and everybody knows where that is. So  
11 this is fine for me. You know, again, we'll talk.

12 We have come up with kind of an agenda of  
13 future meetings and, again, it's a suggestion.  
14 One thing that's going to be really, really clear  
15 is that with 19 people sitting at this level, to  
16 get a consensus is going to be sometimes  
17 difficult. To have a majority is probably  
18 impossible except on adjournment, I would suspect.  
19 So I am totally open.

20 One thing I put out there for you to think  
21 about, not for action today, but we probably do  
22 need a co -- not a co-chair, but a vice chair. So  
23 if any of you do have interest in wanting that  
24 position, please let me know, and at our next

1 meeting, I will bring out who wants that position.

2 So that in case I don't make it or in case  
3 we need to do something different, we do have  
4 someone who will step up. So if you do have  
5 interest in serving as a vice chair, please let me  
6 know, and I'll bring those things back at the next  
7 meeting, and we'll vote, a majority kind of  
8 decision.

9 That being done, I will try to entertain any  
10 suggestions that you have.

11 MR. GALASSIE: I was assigned one task  
12 and didn't accomplish it.

13 So you want to ask for a motion to approve  
14 today's agenda.

15 CHAIRMAN WAXMAN: I will be happy to  
16 do that.

17 I need a motion to approve today's agenda.

18 Eli.

19 MEMBER PICK: So moved.

20 CHAIRMAN WAXMAN: Need a second.

21 MEMBER AMIANO: Second.

22 MR. GALASSIE: Moved by --

23 MEMBER PICK: Eli Pick.

24 MR. GALASSIE: Member Pick.

1                   Seconded by --

2                   CHAIRMAN WAXMAN:   Judy.

3                   All in favor?

4                                 (The ayes were thereupon heard.)

5                   CHAIRMAN WAXMAN:   Any opposed?

6                                 (No response.)

7                   CHAIRMAN WAXMAN:   Motion carries.

8                   MEMBER PICK:   What an auspicious  
9                   beginning.   We all agree.

10                   CHAIRMAN WAXMAN:   What I was going to  
11                   do next is simply to ask all of you to introduce  
12                   yourself and a brief introduction.   No commercials  
13                   at this point, please, but at least let everyone  
14                   else know.

15                                 I suspect that most of you know each other  
16                   either because we've all been around long-term  
17                   care a long time; otherwise, because, you know,  
18                   some of you have served on other types of  
19                   committees together, but I would appreciate  
20                   knowing a little bit about some of you or all of  
21                   you at one point in time.

22                                 So Dave, can I start with you, since this  
23                   Dave isn't here.

24                   MR. WILL:   Well, as most of you know,

1 I am not Dave Lowitski of SEIU Healthcare.

2 CHAIRMAN WAXMAN: See, I didn't know  
3 that.

4 (Mr. Galassie left the meeting.)

5 MR. WILL: I'm Greg Will. I'm Dave's  
6 colleague. The reason Dave is not here is because  
7 he is closing on his house. He has a closing on  
8 his house, which is a legitimate excuse.

9 CHAIRMAN WAXMAN: May I ask who you  
10 represent, please?

11 MR. WILL: SEIU Healthcare.

12 CHAIRMAN WAXMAN: Thank you.

13 MR. WILL: I work with Dave on a lot  
14 of the stuff that we do that relates to long-term  
15 care and nursing facilities.

16 I have been -- we have been in contact with  
17 Mike Constantino, who advised us that the proposed  
18 rules for this committee, proxies, you know, can  
19 participate, but not vote.

20 My main role will be to take copious notes  
21 because, you know, we have a real interest in the  
22 work of this subcommittee and to make sure that  
23 when Dave is here the second meeting onward that  
24 he is up to speed and able to participate.

1 CHAIRMAN WAXMAN: Phyllis.

2 MEMBER MITZEN: Okay. I am Phyllis  
3 Mitzen. I am with the Health and Medicine Policy  
4 Research Group, the Center for Long-term Care  
5 Reform.

6 I also -- besides that, I also do work with  
7 the School of Social Service Administration at the  
8 University of Chicago trying to engage some young  
9 social workers in the field of social work.

10 Speak up, sorry.

11 For 24 years, I also worked at the Council  
12 for Jewish Elderly, mostly in their home- and  
13 community-based services overseeing many of their  
14 continuum of care, and my first job was actually  
15 in a nursing home as an activity director many,  
16 many, many, many years ago.

17 CHAIRMAN WAXMAN: My eyesight quits at  
18 this point, so I need you to give us your name  
19 first.

20 MEMBER O'DEA EVANS: Hi. I'm Pat  
21 O'Dea Evans, and I'm a co-owner of a small  
22 business called A Silver Connection which helps  
23 match elderly with appropriate housing and care  
24 services. I also work as a RN referral

1 coordinator for Provena Health Care, which is a  
2 hospital.

3 My background is -- basically, I'm an RN, an  
4 LCPC. I was a therapeutic recreational  
5 specialist, and I have worked in health care my  
6 entire career basically. So I've been in hospital  
7 administration and health care administration  
8 primarily.

9 CHAIRMAN WAXMAN: Thank you.

10 MEMBER PATTON: Jo Patton. I'm with  
11 AFSCME. We represent employees at some long-term  
12 care facilities.

13 MEMBER PHILLIPPE: Tim Phillippe. I'm  
14 president of Christian Homes. We have 16 senior  
15 living campuses in the Midwest, 10 in Illinois,  
16 serving all levels of care.

17 I started out -- my first job was also as a  
18 CNA in long-term care, and I said I'll never do  
19 that again, and 10 years ago I came back to the  
20 field as president of Christian Homes.

21 MEMBER PICK: Eli Pick. I'm the  
22 executive director of Ballard Health Care in  
23 Des Plaines. It's a 231-bed skilled nursing  
24 facility that I have been operating for 34 years.

1 I also own a small home dialysis company  
2 that provides dialysis services to patients in  
3 nursing facilities and in their homes.

4 MEMBER ALTMAN: I'm Stephanie Altman.  
5 I'm an attorney and the program policy director at  
6 Health and Disability Advocates, which is a  
7 not-for-profit in Chicago. We represent people on  
8 Medicaid and Medicare, low income populations  
9 trying to access health services, nursing facility  
10 services, and home- and community-based services.

11 MEMBER HANDLER: I'm Carolyn Handler.  
12 I'm the CFO for Rainbow Hospice and Palliative  
13 Care, which is, of course, an organization that  
14 provides services within the long-term care  
15 industry as well in the home, and I have a 30-plus  
16 year career in health care all in the community  
17 health services side.

18 MEMBER AMIANO: Hi, I'm Judy Amiano.  
19 I'm vice president of senior services for  
20 Riverside Health Care. We own and operate a  
21 senior living community, and I've been involved  
22 for many years with anything from the assisted  
23 living regulations and a variety of things over  
24 the years. So I'm very interested in serving on

1           this committee.

2                           MEMBER BIBO: I'm Mike Bibo. I'm the  
3           director of public policy for LTC support  
4           services, and I represent Illinois Health Care  
5           Association on this committee.

6                           I have been in this business 33 years  
7           representing over 41 geriatric facilities, nursing  
8           homes, and assisted living throughout four states  
9           as well as over 100 other facilities.

10                           MEMBER DEDERER: I'm Teri Dederer.  
11           I'm with the Department of Human Services. I've  
12           been working in long-term care since 1980 with the  
13           start of the home services program, and I have had  
14           experience with elderly relatives, a whole bunch  
15           of them lately, doing nursing home and home care.

16                           MEMBER TAYLOR: Clint Taylor.  
17           Laborers International Union, we represent workers  
18           at a few nursing homes and long-term care and  
19           assisted living units.

20                           MEMBER SCAVOTTO: Mike Scavotto,  
21           Management Performance Associates. Our shtick is  
22           working with distressed health care facilities and  
23           turning them around. I also serve on the Board of  
24           the Affordable Assisted Living Coalition.

1                   MEMBER DEES: I'm Rick Dees. I'm  
2 chief of the bureau of long-term care with the  
3 Illinois Department of Public Health. I  
4 administer the State licensure and federal  
5 certification regulatory programs for nursing  
6 homes, ICFDs, and assisted-living facilities in  
7 the State.

8                   MS. AVERY: Courtney Avery. I'm a  
9 Board member for the Illinois Health Facilities  
10 and Services Review Board.

11                   MR. DART: Good morning. I'm Bill  
12 Dart. I'm with the Department of Public Health,  
13 office of policy planning and statistics, and I  
14 will be helping out staffing in these activities.

15                   I'm new to public health. I was with health  
16 care and family services and the Medicaid program,  
17 bureau of long-term care for many years, and this  
18 is actually my second day.

19                   MR. CARVALHO: I'm Dave Carvalho. I'm  
20 the deputy director of the office of policy,  
21 planning, and statistics at the Department of  
22 Public Health and an ex-officio member of the  
23 Planning Board from the Department of Public  
24 Health.

1 I'm Bill's boss, and I'm here in a  
2 transitioning role. Some of you may know the  
3 Board used to have an executive secretary who  
4 would have been here. When that position was  
5 eliminated, the person who used to have Bill's job  
6 handled that, and then when he moved, I stepped in  
7 the lurch.

8 So I'm just here in transition, and as it  
9 was announced at the start of the meeting, that  
10 transition is to Courtney becoming the  
11 administrator, and then Bill would represent the  
12 Department.

13 MS. HILLS: I'm Bonnie Hills. I work  
14 for the Department of Public Health. I'm the  
15 administrative assistant to his office, but I take  
16 care of all the Board, the Health Facilities and  
17 Services Review Board travel, payments,  
18 reimbursements, whatever, anything they want I  
19 help them with.

20 MR. CONSTANTINO: I'm Mike  
21 Constantino. I'm with the Department of Public  
22 Health.

23 MR. URSO: I want to thank you for  
24 doing all those things.

1 I'm Frank Urso. I'm general counsel and  
2 ethics officer to the Board, and I'll be sitting  
3 in as legal counsel and ethics officer for this  
4 subcommittee.

5 I worked for the Department of Public Health  
6 for over 20 years before transitioning over to the  
7 Board. So I'm very glad to be here and very glad  
8 we have a quorum.

9 CHAIRMAN WAXMAN: We're glad you're  
10 here also.

11 The gentleman that came in late, you have to  
12 pay us a quarter, and then you have to introduce  
13 yourself.

14 MEMBER VINKLER: Okay. I'm Dave  
15 Vinkler with AARP.

16 CHAIRMAN WAXMAN: Is that enough of a  
17 description? Okay.

18 At this point, I'm not sure that we'll do it  
19 at every meeting, but I would like to -- did  
20 somebody else come in? I'd like to have the  
21 people in the back also introduce themselves,  
22 please, and welcome as guests.

23 MS. GUILD: I'm Ann Guild. I'm VP of  
24 health policy and regulation of the Illinois

1 Hospital Association.

2 MR. FOLEY: I'm Charles Foley, health  
3 care consultant out of Springfield.

4 MR. OURTH: Joe Ourth, law firm of  
5 Arnstein & Lehr. I've worked with a lot of health  
6 care facilities.

7 MR. SULLIVAN: Terry Sullivan, and I'm  
8 just here to learn.

9 MR. RIVA: Kirk Riva, I'm with Life  
10 Services Network of Illinois.

11 MR. MANAK: Tom Manak, Provena Health.

12 CHAIRMAN WAXMAN: Okay. Thank you  
13 all. Did we miss anybody?

14 This is our official court reporter, and as  
15 Dale did mention, she may ask you to repeat your  
16 name so that she gets it for the record.

17 Frank, at this point, I think it's yours.

18 MR. URSO: Welcome, everybody. I want  
19 to thank everybody for traveling to beautiful  
20 Joliet on a nice day. Welcome.

21 What I'd like to do to start off is just try  
22 to give you some background on the Health  
23 Facilities Planning Board as it was called, and  
24 now it's called the Health Facilities and Services

1 Review Board, and I won't go back too far beyond  
2 1946.

3 In fact, that's when the federal government  
4 got involved in health care planning, and they  
5 came up with the Hill-Burton Act, and this Act  
6 distributed federal health care funds according to  
7 population and need, and that's really what  
8 started this whole health planning regime.

9 The intent was for participating states to  
10 implement a planning process that would require a  
11 showing of need for capital expenditures before  
12 the disbursement of federal hospital construction  
13 funds. This particular Act was highly successful  
14 as a hospital industry construction financing  
15 program, and Mike Constantino recalls this because  
16 he was there at the time, but had limited success  
17 as a vehicle for comprehensive health planning.

18 So now we'll fast forward to 1972 when  
19 Social Security Act amendments were passed to  
20 establish a review process for capital  
21 reimbursement purposes, and it was called Section  
22 1122 reviews, but Illinois never really signed up  
23 for 1122 reviews. Illinois doesn't have very much  
24 of a history with those amendments.

1           The dominant year was 1974, and that's when  
2           Congress passed the National Health Planning and  
3           Resources Development Act. That's almost as many  
4           words as this new Board is called.

5           The Illinois health planning system was  
6           established as a result of these mandates,  
7           however, and that was the year that the Health  
8           Facilities Planning Act was made law in Illinois,  
9           and that really started the health planning  
10          function for the Health Planning Board.

11          In 1986 Congress repealed that Act with that  
12          long name, the National Health Planning and  
13          Resources Development Act, but Illinois still  
14          maintained the program, and it still has the  
15          program to this day.

16          Currently, there are 36 other states as well  
17          as the District of Columbia that have some form of  
18          certificate of need, so we're in the majority in  
19          terms of having a certificate of need program. So  
20          that's a little background on the Board.

21          The actual function of the Board I can  
22          mention in three forms. They issue certificate of  
23          need permits and exemptions to Illinois-licensed  
24          health care facilities. When I say

1 Illinois-licensed health care facilities, these  
2 are facilities that are licensed by the Illinois  
3 Department of Public Health.

4 The Board also collects health facility  
5 utilization and capital expenditure data, and it's  
6 charged to assist with statewide population-based  
7 health planning.

8 Now, Mike, if you'd like, I can go into the  
9 purposes of the Board now.

10 CHAIRMAN WAXMAN: Please.

11 MR. URSO: The Board has, essentially,  
12 four purposes, and it's to establish a procedure  
13 which requires a person establishing,  
14 constructing, or modifying a health care facility  
15 to have the qualifications, background, character,  
16 and financial resources to adequately provide a  
17 proper service for the community.

18 A second purpose of the Board, and you'll  
19 hear this one very often, is that it promotes the  
20 process of comprehensive health planning, but more  
21 importantly, it avoids unnecessary duplication of  
22 facilities, and that's one of its main goals is to  
23 avoid the unnecessary duplication of services.

24 A third purpose of the overall Board is it

1 promotes planning for and the development of  
2 health care facilities needed for comprehensive  
3 health care, especially in areas where the health  
4 planning process has identified unmet needs.

5 The fourth purpose of the Board is that it  
6 carries out these purposes in coordination with  
7 the Center for Comprehensive Health Planning and  
8 the Center of Comprehensive Health Planning  
9 developed -- and the comprehensive health plan  
10 that's developed by this center, and that center  
11 is to be housed in the Illinois Department of  
12 Public Health, which currently is not up and  
13 running at this point in time.

14 The Board also has a number of objectives.  
15 It is to improve the financial ability of the  
16 public to obtain necessary health services.  
17 You're going to hear some overlap between the  
18 purposes and objectives. To establish that  
19 orderly -- once again, an orderly comprehensive  
20 health care delivery system that will guarantee  
21 the availability of health care to the general  
22 public.

23 Another Board objective is to maintain and  
24 improve the provision of essential health care

1 services and once again increase the accessibility  
2 of these services to a very special population  
3 called the medically underserved and indigent.

4 Another Board objective is to assure that  
5 the reduction and closure of health care  
6 facilities and services is performed in an orderly  
7 and timely manner, and that these actions are  
8 deemed to be in the best interests of the public.

9 Another objective is to assess the financial  
10 burden to patients caused by unnecessary health  
11 care construction and modification.

12 Once again, a Board objective is to apply  
13 the findings, as I mentioned before, the  
14 comprehensive health plan.

15 Another objective is to apply evidence-based  
16 assessments, projections, and decisions regarding  
17 capacity, quality, value, and equity in the  
18 delivery of health care services in Illinois.

19 Another objective is to ensure the integrity  
20 of the certificate of need process to revise  
21 ethics and communication procedures, and it's also  
22 an objective to continue the central tenets of the  
23 certificate of need process, which are cost  
24 containment and support for safety net services.

1                   So in summary, the Board is authorized to  
2                   regulate the allocation of resources and the cost  
3                   of health care by regulating health care  
4                   facilities planning efforts.

5                   CHAIRMAN WAXMAN: Any questions for  
6                   Frank?

7                   Yes, ma'am.

8                   MEMBER ALTMAN: Is that written in  
9                   regulations or a statute, what you just read, or  
10                  somewhere?

11                  MR. URSO: That all comes from the  
12                  Health Planning Act, 20 ILCS 3960.

13                  MEMBER PICK: Is it possible for us to  
14                  get copies of that?

15                  MR. CONSTANTINO: We sent a copy of  
16                  the statute.

17                  MEMBER PICK: You did.

18                  MR. URSO: The complete statute was in  
19                  your packet, I think, but if you'd like another  
20                  copy, we can get it.

21                  MEMBER ALTMAN: Thank you.

22                  MEMBER PICK: Let me look. I have it.

23                  MEMBER ALTMAN: No. I'll check.

24                  Maybe it's somewhere --

1 CHAIRMAN WAXMAN: Any other questions  
2 for Frank?

3 MEMBER PICK: Follow-up question.  
4 Those are the charges and purposes of -- or  
5 purposes and objectives of the Planning Board?

6 MR. URSO: Correct.

7 MEMBER PICK: Is that also applicable  
8 to this advisory committee?

9 MR. URSO: In some respects it is,  
10 yes, and we'll get into the specific charges and  
11 authority of the advisory subcommittee.

12 MEMBER PICK: Okay. Thank you.

13 (Dr. Burden entered the meeting.)

14 MR. URSO: Good morning, Dr. Burden.

15 MEMBER BURDEN: Sorry I'm late. The  
16 last time I was in Joliet was 60 years ago when  
17 Joliet Catholic kicked our ass. So here I am.

18 MEMBER PICK: Welcome back.

19 MR. URSO: Anyplace you want to sit,  
20 Doctor.

21 CHAIRMAN WAXMAN: Any other questions  
22 for Frank?

23 Eli, you got what you needed?

24 MEMBER PICK: Yes. Thank you.

1 MR. URSO: If we don't answer those  
2 questions, let me know.

3 CHAIRMAN WAXMAN: Okay. Move on.

4 MR. URSO: Yes. What I'd like to do  
5 now is just set some of the ground rules in terms  
6 of the legal ramifications and implications for  
7 this committee and make sure that we all have an  
8 even playing field here, and please interrupt me  
9 if you have any questions.

10 The first thing I want to talk about is the  
11 Open Meetings Act. This is an open meeting. It's  
12 a public meeting. If we needed to get more seats,  
13 we would, but the public is invited to this  
14 meeting, and it's an open meeting.

15 So therefore, this subcommittee has to  
16 adhere to all the requirements of the Open  
17 Meetings Act. That's why you saw it published.  
18 That's why you saw the agenda out 48 hours ahead  
19 of time. Staff takes care of all that.

20 Every meeting that we have is going to be  
21 publicized. It's going to be on the Internet on  
22 the Board's website.

23 We also have to adhere to the quorum  
24 requirements, and so a quorum for this

1 subcommittee will be 10 members, and I'm very glad  
2 that we have more than 10 members for this  
3 particular meeting. So to conduct any business,  
4 we need to have 10 people at least sitting around  
5 the table.

6 The physical presence quorum is not  
7 required; so therefore, if this committee chooses,  
8 they could have teleconferences or video  
9 conferences to bring in other members. I think  
10 that might make it easier for some folks, but  
11 that's a decision that you're going to have to  
12 make as a group, and the logistics of that will  
13 have to be worked out by Bonnie, of course.

14 One of the requirements for an open meeting  
15 is that we have to have minutes, and that's why we  
16 have the fine services of our court reporter here.  
17 So everything that's said during this meeting is  
18 going to be transcribed, and then the transcript  
19 will be available.

20 Any questions about the open meetings  
21 requirement? I just wanted to give you a general  
22 overview of that.

23 CHAIRMAN WAXMAN: The minutes are  
24 distributed to the members?

1 MR. URSO: They will be, yes.

2 Now, I'd like to just mention about freedom  
3 of information.

4 MR. CARVALHO: This is Dave. On the  
5 Open Meetings Act, if I could add one more thing.

6 One of the provisions of the Open Meetings  
7 Act determines when is a gathering of members  
8 subject to the Open Meetings Act. As Frank  
9 alluded or said, to have an official meeting, you  
10 need 10 members. Sometimes on boards, there are  
11 occasions where members of the board just chat  
12 with each other, and you might want to know when  
13 is that okay and when is that not.

14 Under the Open Meetings Act, if a majority  
15 of a quorum gathers, then that is prohibited  
16 unless it's been noticed up as an open meeting and  
17 conducted in that way.

18 As Frank told you, the quorum of this Board  
19 is 10. A majority of 10 will be six. So five of  
20 you at any time could get together and talk about  
21 the action of this committee, but six of you could  
22 not. So we would ask that six -- do not gather in  
23 groups of six or more.

24 Keep in mind that should this committee

1           itself form subcommittees, perhaps it might, the  
2           same rule applies, but the numbers change. So for  
3           example, if you had a committee of seven, a quorum  
4           of that would be four, a majority of four would be  
5           three, so only two members could speak about  
6           subcommittee business.

7                        So keep that in mind both as this committee  
8           moves forward and any subgroups of this committee  
9           move forward.

10                      MR. URSO: Those are excellent points.  
11           You should also keep in mind that not only  
12           includes if somebody gets together for lunch, but  
13           in an email chain, too. You can't lock in more  
14           than the numbers that we just talked about.

15                      MR. CARVALHO: Let me give you a  
16           practical -- because this is one of the things  
17           that is accidentally done all the time. If  
18           somebody sends out an email to all of you, do not  
19           hit "reply all." That's a conversation. You can  
20           reply to a particular person.

21                      The informal guidance from the attorney  
22           general and others is if it's a discussion of  
23           something very procedural, such as is everybody  
24           available next Tuesday for a meeting, if you reply

1 all on that, there's sort of a no harm no foul.  
2 You're just discussing procedural things, but be  
3 careful about that.

4 What happens sometimes is somebody sends out  
5 something that says, "I saw an interesting article  
6 in the paper the other day" and sends it to  
7 everybody, and somebody replies back and says,  
8 "Oh, I think the first and third paragraphs  
9 describe something we really should look into."  
10 Well, now you're discussing Board business, and  
11 you're doing it on email, and you're doing it in  
12 groups larger than five. So be very careful about  
13 email.

14 The same thing, of course, applies to the  
15 phone. You can't have a conference call with six  
16 people any more than you can have individual.

17 As Frank alluded, you can decide whether you  
18 want to allow teleconferencing. Oftentimes -- and  
19 this is certainly a discussion with the Chair,  
20 oftentimes when a committee gets started, it's  
21 nice to do face-to-face so everybody gets to know  
22 each other. Then eventually you sometimes do  
23 teleconference perhaps two meetings, Springfield  
24 and Chicago.

1           As Frank noted, you are not prohibited from  
2           doing that. Some bodies in Illinois are  
3           prohibited from doing that or at least the members  
4           don't count for quorum purposes except for the  
5           central site, but you need to authorize it. So in  
6           the proposed bylaws, there's authority to do that.  
7           Now, whether you choose to exercise that authority  
8           will again be up to the Chair and you.

9           Thank you.

10           MR. URSO: I'd just like to mention  
11           the freedom of information, that the transcripts  
12           of these meetings are going to be available  
13           through the Freedom of Information Act. Once  
14           again, this is tying in that this is a public  
15           meeting, and it's an open meeting.

16           Any questions on that?

17           I'm going to talk for a few minutes on  
18           ex-parte and extra-record communications. This  
19           applies to all subcommittee matters and the  
20           rule-making process.

21           Subcommittee members are never prevented  
22           from consulting with Board staff, subcommittee  
23           staff, or legal counsel.

24           There is a handout that was provided in your

1 package this morning. It talks about ex-parte  
2 communications during rule making. It's stapled  
3 with about maybe eight pages. That's what I'm  
4 going to be referring to during this point in the  
5 conversation.

6 It's not in the envelope, right, Bonnie?

7 MS. HILLS: No, it's not.

8 MR. URSO: It's a stapled --

9 MR. CONSTANTINO: Does everyone have  
10 it?

11 MR. URSO: So I'm going to basically  
12 talk about ex-parte and extra-record  
13 communications from two angles: one is in regards  
14 to the Board or subcommittee matters and the other  
15 one is in regards to rule making.

16 CHAIRMAN WAXMAN: Frank, I want to  
17 say, does everybody have the --

18 MEMBER DEDERER: I don't. Okay.  
19 Thank you.

20 CHAIRMAN WAXMAN: Okay. Thank you.  
21 Everybody else has it?

22 Frank, I'm sorry. Go ahead.

23 MR. URSO: So in regards to just  
24 general Board or subcommittee matters, a

1 communication between a person who is not a State  
2 Board or subcommittee member or employee or State  
3 Board member that reflects on the substance of a  
4 pending or impending State Board proceeding that  
5 takes place outside the record of the proceeding.

6 So what that means is that kind of  
7 communication is prohibited, and it has more  
8 applicability in the Board setting, but I think it  
9 has some applicability here because you are  
10 talking about matters that will be coming before  
11 the Board also.

12 So just to be aware that -- I think if there  
13 was one caveat I can give you and sum up, and I  
14 will probably say this a couple times, take care  
15 of subcommittee business at the subcommittee, and  
16 that's where you should be conducting business.

17 MEMBER PICK: Frank, can you  
18 distinguish for us the difference that Dave was  
19 talking about in regards to if we were under the  
20 number of a majority, then it would not be  
21 considered part of a meeting, but as I understand  
22 what you're talking about is two members talking  
23 about business related to the Board would qualify  
24 as ex-parte communication; is that correct?

1 MR. URSO: See, what we're dealing  
2 with, we're dealing with two separate provisions  
3 here.

4 MEMBER PICK: Okay.

5 MR. URSO: The Open Meetings Act is  
6 what we've described. So you could by virtue of  
7 the Open Meetings Act have five people sit around  
8 at lunch and discuss business.

9 The ex-parte implications come into play  
10 without regard to any number of people, and my  
11 caveat is, you're probably better off not  
12 discussing subcommittee business except at the  
13 subcommittee.

14 The predominant charge, and we'll talk more  
15 about this, of this subcommittee is to create  
16 rules; and so in terms of the first thing I was  
17 talking about, in terms of Board matters or  
18 subcommittee matters, that kind of communication  
19 is prohibited.

20 But in terms of rule making, it's not  
21 actually a prohibition, but it's a requirement for  
22 documenting ex-parte communication in terms of  
23 rule making. So that's the distinction -- Board  
24 or subcommittee matters and rule-making matters.

1           You'll see in the package of information  
2           that you have been provided with, the first  
3           several pages talk about ex-parte and extra-record  
4           communication in the rule-making process. That's  
5           really the dominant theme that we go with here.

6           And it's not that it's prohibited with rule  
7           making, but it has to be documented, and there's a  
8           form that you'll find on the third page of that  
9           document that speaks to how we document ex-parte  
10          communication in a rule-making session.

11          The first two pages describe in much more  
12          detail -- and I won't take your time up at this  
13          meeting for you to read this, but describes in  
14          more detail the ex-parte and rule-making  
15          documentation requirements.

16          So in terms of rule making, the main theme  
17          is that if there is ex-parte communication, that  
18          starts after the first notice period. We're not  
19          in the first notice period right now. We're going  
20          to talk a little bit about that whole rules  
21          process later in the meeting, but ex-parte clicks  
22          in after first notice. That's, as many of you  
23          probably already know, a very clear demarcation as  
24          when the rules process actually takes place

1           officially.

2                       So if it occurs after the first notice  
3           period in terms of the rule making, that needs to  
4           be documented and reported, and that includes any  
5           type of written or oral comments that in part  
6           requests material information or makes a material  
7           argument as to the potential action concerning  
8           rule making.

9                       That's a complicated little definition which  
10          I'm not expecting anybody to have memorized. So I  
11          would say if ever there's a question about is this  
12          communication considered ex-parte and should be  
13          documented, you will have me at your fingertips to  
14          call or to contact, and we can work through it and  
15          figure out if, in fact, we have a communication  
16          that needs to be documented and reported.

17                      Also in that same package, the next memo has  
18          to do with the Board matters in terms of  
19          regulatory matters, and that's on page 5 of 8.  
20          I'm giving this more for informational purposes  
21          because I think the major thrust of this  
22          subcommittee is going to be dealing in the  
23          rule-making process and ex-parte and rule making,  
24          but I wanted you to be aware of the ex-parte

1 prohibitions in terms of just general  
2 communications, that there may at times be  
3 overlap.

4 So that's a different series of definitions,  
5 so to speak, and a different level of  
6 interpretation on that second memo on page 5 of 8,  
7 and then there's a different form that you would  
8 use if we ever were involved in that kind of  
9 ex-parte communication.

10 I don't intend this to be a full-blown  
11 seminar on ex-parte. What I would say is if  
12 there's ever any questions or concerns about that,  
13 please contact me or Mr. Waxman, and we'll  
14 definitely -- or any Board staff member, and we'll  
15 definitely work through it and see if, in fact, we  
16 have any issues that we need to deal with.

17 MR. CARVALHO: You look a little  
18 puzzled, so let me see if I can add on.

19 In a normal committee with a very broad  
20 range of activities, rule making or discussions  
21 about a pending State Board, in this case, the  
22 Board that Dr. Burden and Avery are on, would be  
23 one slice of what they did. So ex-parte would  
24 apply to that, and then the general rule that I

1 described for the Open Meetings Act would apply to  
2 everything else.

3 Frank's point is you're not that  
4 broad-ranging body. A vast amount of your work is  
5 going to be dealing with rule making and with  
6 pending Board business, and so you need to know  
7 that on those two topics, which are the  
8 overwhelming part of what you do, there are  
9 ex-parte rules.

10 Now, what remains of Board business that  
11 doesn't deal with rule making and doesn't deal  
12 with Board matters would not be ex-parte, but in  
13 this case, it's almost like the exception swallows  
14 the rule, and that's why Frank has emphasized  
15 ex-parte so much. All the other boards you're on,  
16 you don't have to worry about because they don't  
17 have that same charge.

18 MEMBER PICK: You know, please don't  
19 misunderstand what I'm saying, so there are -- I  
20 can see two circumstances where Tim and I may have  
21 a conversation about a pending rule that we're  
22 talking about, which I would think would be an  
23 ex-parte communication that would require me to  
24 report to you that we had a discussion about

1 something that was pending as a rule for the  
2 group.

3 The other is I serve on the Older Adult  
4 Services Advisory Committee, and there's a group  
5 of us here who are in that dual role, and I can  
6 easily see an item that would be discussed at that  
7 meeting that is relevant to what's going on here.

8 So are those -- would those qualify as  
9 ex-parte communications that would require  
10 documentation?

11 MEMBER ALTMAN: And I'll add one more  
12 layer to that. It also wouldn't meet open -- I  
13 mean, it's an open meeting, you know, at that, but  
14 it's not an open meeting of this group, and  
15 there's six of us there on that, and we discuss a  
16 pending --

17 MEMBER PICK: That's why my look of  
18 puzzlement.

19 MEMBER ALTMAN: Like this proposed  
20 rule will probably be discussed, and we're all on  
21 the executive committee.

22 MEMBER PICK: So yeah, how do we  
23 appropriately address those issues?

24 MR. URSO: You know -- and I

1           anticipated that. You know, all of you are here  
2           representing other people and other constituents,  
3           and I know you're going to be sharing what's going  
4           on here in a collaborative effort. That's why we  
5           have such a diverse group of people on this  
6           committee.

7           The expectation is that that's going to  
8           occur. The expectation is that you're going to be  
9           talking to each other, and I think that we could  
10          get around any ex-parte issue there. Okay. First  
11          of all, we don't even talk about ex-parte until  
12          first notice here.

13                   MEMBER PICK: Right. Right.

14                   MR. URSO: So we're not there yet.  
15          We're probably a little ways away from that.

16           So I think there's going to be a lot of  
17          collaboration, a lot of communication going on,  
18          and I think that's proper and we should do that,  
19          and that's how we'll probably get the best product  
20          out of this subcommittee.

21           So I would not say don't stop talking to  
22          each other, but if there's ever a concern -- once  
23          again, we're talking about ex-parte in rule  
24          making. It's not prohibited. We just might

1 have -- we may have to document it.

2 MEMBER PICK: Okay.

3 MR. URSO: All right. Believe me, my  
4 conversation with you is going to be on the angle,  
5 let's get a good product here. Let's collaborate,  
6 let's communicate, and if we need to talk with  
7 each other, you know, let's by all means do that.  
8 That's how I think it should work.

9 MEMBER ALTMAN: One further question  
10 then as to that. On the Open Meetings Act, I  
11 counted, and I think there's eight of us that are  
12 on OASAC executive.

13 And so probably when the proposed rule gets  
14 put in, it will probably be a point of discussion  
15 in an official OASAC meeting, so maybe between the  
16 Department of Public Health and the Department on  
17 Aging, we could talk about how to do that just so  
18 that we're -- we can discuss it or not discuss it  
19 or don't put it on the agenda. Just when it gets  
20 to that point, we should just be careful.

21 MR. URSO: This group you're talking  
22 about is?

23 MEMBER ALTMAN: Eight of us are on --  
24 I think I counted right. Eight of us are on the

1 executive committee and on the full committee of  
2 the Older Adult Services Advisory Committee, and  
3 that's an official State, where we are subject to  
4 all the State's rules.

5 MR. URSO: All right. So essentially,  
6 you're talking about another open meeting; right?

7 MEMBER ALTMAN: Exactly, but not an  
8 open meeting of this.

9 MR. URSO: Correct.

10 MEMBER ALTMAN: So could we -- you see  
11 what I'm saying?

12 MR. URSO: Sure.

13 MR. CARVALHO: The typical 2880  
14 committee --

15 MEMBER ALTMAN: Yes, exactly.

16 MR. CARVALHO: -- was established a  
17 number of years ago.

18 There's two easy ways around that. One,  
19 less functional, is for no more than five of you  
20 to be at that meeting.

21 But the other one is we can just notice it  
22 up --

23 MEMBER ALTMAN: Okay.

24 MR. CARVALHO: -- as a meeting of this

1 committee as well and invite anybody else who  
2 wants to join.

3 MEMBER ALTMAN: Who'd like to join.  
4 Thank you.

5 MR. CARVALHO: And then just the  
6 minutes are -- or that could be reflected in the  
7 minutes here. I'd work that out with the Chair,  
8 though.

9 MEMBER ALTMAN: Okay. We'll let you  
10 know.

11 MEMBER PICK: Yeah.

12 MR. URSO: Are you okay with that?

13 MEMBER PICK: Yeah. I want to make  
14 sure we don't, you know, kind of get into areas  
15 that are problematic.

16 MR. URSO: You know, I don't want the  
17 law to curtail us coming up with the important  
18 business that we need to and completing these  
19 tasks as best as possible. So we'll try to work  
20 around any of those questions.

21 CHAIRMAN WAXMAN: Again, this is  
22 probably a great opportunity for any of you to get  
23 your questions cleared up since Frank is here and  
24 is willing to share his wealth of information.

1           So, again, don't hesitate to ask questions,  
2           please.

3                         MEMBER ALTMAN:   Okay.  I'm not trying  
4           to be a pain, but --

5                         CHAIRMAN WAXMAN:  You already asked  
6           one.

7                         MEMBER ALTMAN:  Just one.  I'm already  
8           going to get kicked out; right?

9                         CHAIRMAN WAXMAN:  Please, feel free.  
10          Thank you.

11                        MEMBER ALTMAN:  Since I am a lawyer,  
12          I'm always -- okay.

13                        We have one other possible problem, which is  
14          Health Care and Family Services has a nursing  
15          facility work group that has a short timetable  
16          with very much the same --

17                        MEMBER PICK:  It's a quality  
18          oversight.  They're not looking at service  
19          capacity, but it has -- there's some crossover.  
20          There is crossover.

21                        MEMBER ALTMAN:  And there's five of  
22          you.  I'm not officially on it, but five of you, I  
23          think, are appointed to that, and that's meeting.  
24          Is that Open Meetings Act?  That one is an

1 unofficial committee. I don't know what that --

2 MEMBER VINKLER: It's open meetings.

3 MEMBER ALTMAN: It's open meetings

4 Okay. So I think we should -- those are the two  
5 that are going to conflict.

6 MEMBER PICK: Fundamentally, I think  
7 the issue is just making sure everybody is  
8 aware --

9 MEMBER ALTMAN: Yes. I just want you  
10 to know that.

11 MEMBER PICK: -- of the proper  
12 procedure, and then once we get through that, I  
13 think we won't have any problems with this.

14 MEMBER ALTMAN: I just wanted you to  
15 know about those two things because this will  
16 overlap with them, as do the departments.

17 MR. URSO: A much overused word is  
18 "transparency." If you're in an open meeting  
19 talking about business for this, you know, I think  
20 we have a much better argument saying this is  
21 transparent.

22 MEMBER ALTMAN: Okay.

23 MEMBER PICK: Right.

24 MR. URSO: Whatever formalities we

1 need to put into place, I think we can do that.

2 Are you agreed, Dave?

3 MR. CARVALHO: Yes.

4 MEMBER PICK: Should I open the door  
5 so it doesn't get hot in here?

6 MR. URSO: Yeah. Or you could ask  
7 Bonnie to put the air back on.

8 MR. CARVALHO: I turned it off so that  
9 everybody could hear each other, but I guess I'd  
10 rather not hear each other and be more  
11 comfortable.

12 MEMBER PICK: So which one is it?  
13 Close the door or turn the air back on?

14 CHAIRMAN WAXMAN: It might be both.  
15 The Chair has made a decision it will be both.

16 MR. URSO: Both doors?

17 CHAIRMAN WAXMAN: No. Air  
18 conditioning and doors, unless it gets out of  
19 hand. If you have a problem hearing, please move  
20 to the center.

21 Okay. Any other questions for Frank, and  
22 again, this is the time we want to clear as much  
23 of this stuff up as possible or at least think  
24 about where we could get ourselves into trouble

1 down the road.

2 MR. URSO: I want to take a few  
3 minutes now and talk about ethics, and once again  
4 just try and lay a foundation.

5 CHAIRMAN WAXMAN: Are you in favor of  
6 it?

7 MR. URSO: I'm in favor of it. I have  
8 no choice.

9 MEMBER PICK: Spoken like a lawyer.

10 MR. URSO: All subcommittee members  
11 must comply with the Illinois Governmental Ethics  
12 Act and the State Officials and Employee Ethics  
13 Act.

14 In the packet of the materials that you were  
15 given today, you're going to see in the envelope  
16 an ethics training cover memo and the actual  
17 ethics training, the paper copy of the ethics  
18 training, as well as I think you also have an  
19 OEIG book there just for late-night reading.

20 The material that you have in front of you  
21 that was in the envelope is important material,  
22 but I guess everything we have here is important,  
23 right, but this is important because the  
24 OEIG would like to see us comply with this, and we

1 will.

2 Everyone needs to take a look at that cover  
3 memo. Everyone around this table needs to take  
4 the training. The training is essentially reading  
5 the materials, and then on the last page, you're  
6 going to see, I believe it's called a certificate  
7 of participation. You need to sign that, and I  
8 think date it and then get it back to Bonnie.

9 There's a self-addressed envelope in there  
10 to do that unless, you know, you're a speed  
11 reader, and you want to sign off on it and give it  
12 back to Bonnie today.

13 If there's any question on that, please  
14 don't hesitate to let me know. We'd like to get  
15 these back in a month's time. So I think we have  
16 October 28th on there as the due date. So please  
17 get that together and get it back to us.

18 Yes.

19 MR. CARVALHO: The one thing I would  
20 add on that. Some of you have already indicated  
21 you serve on other committees. If you've done  
22 this six times, you need to do it a seventh time.  
23 Even though you've signed that certificate, it's  
24 got to be for this particular Board.

1 MR. URSO: I was waiting for that  
2 question.

3 MEMBER ALTMAN: I was not going to  
4 ask.

5 MEMBER PICK: Rick Dees was looking at  
6 me and saying, you mean again?

7 MR. URSO: Yeah. You've got to do it.  
8 I double checked with the OEIG.

9 MEMBER PICK: So we have to read it  
10 again, or we have to just sign the  
11 acknowledgement?

12 MR. URSO: I didn't hear the question.  
13 Doesn't he have enough questions?

14 CHAIRMAN WAXMAN: I don't know.

15 MEMBER PICK: My quota is exhausted;  
16 right?

17 CHAIRMAN WAXMAN: Eli, you remind me  
18 of --

19 MR. URSO: We're going to have to  
20 separate you two.

21 MEMBER ALTMAN: I know.

22 CHAIRMAN WAXMAN: That question  
23 reminds of a student I had in a class when I said  
24 this is a take-home exam, and the student said,

1 "Is it open book?" To which, I replied, "I'm  
2 going to be over your shoulder all the time, so be  
3 careful." So yes.

4 MEMBER PICK: Okay. I'll read it  
5 again.

6 MR. URSO: You told him he was going  
7 to take it at your home?

8 CHAIRMAN WAXMAN: His home.

9 MR. URSO: Let me talk for a few  
10 minutes about conflict of interest.

11 A particular situation may present a  
12 conflict of interest as between any subcommittee  
13 member's private interests and his or her service  
14 on this subcommittee. If that seems to occur,  
15 then we need to talk, and we need to be able to  
16 work through that and see if, in fact, we do have  
17 a conflict.

18 Membership in a provider association or  
19 service on its committees is not deemed a conflict  
20 of interest. So I wanted to make sure that was  
21 clear. Membership in a provider association or  
22 service on its committees is not a conflict of  
23 interest.

24 A conflict of interest is when a personal or

1 business relationship might impede the fair and  
2 impartial judgment in considering matters of the  
3 subcommittee.

4 A person has a conflict of interest if any  
5 committee action with respect to a matter may  
6 directly or indirectly financially benefit any of  
7 the following: that person, that person's spouse,  
8 immediate family living with that person or that  
9 person's extended family, any individual or entity  
10 required to be disclosed by that person, or any  
11 other individual or entity with which that person  
12 has a business or professional relationship. So  
13 those are potential conflicts with respect to a  
14 matter that may directly or indirectly benefit,  
15 financially benefit that individual.

16 A subcommittee member who has a conflict of  
17 interest with respect to a matter may not discuss  
18 that matter with other subcommittee members and  
19 shall not vote upon or otherwise participate in  
20 any subcommittee action with respect to that  
21 matter.

22 What usually occurs is there is a recusal of  
23 that individual for that particular period of time  
24 when that's being discussed by the subcommittee.

1           Each recusal occurring during a subcommittee  
2 meeting shall be made a part of the minutes or  
3 recording of the meeting in accordance with the  
4 Open Meetings Act.

5           So in other words, if we have a conflict of  
6 interest, we just need to put that on the record  
7 so that it's very clear, and once again we harken  
8 back to the transparency.

9           Briefly that's what I wanted to say about  
10 conflict.

11           Yes, sir.

12           MEMBER BIBO: Mike Bibo.

13           So for those of us that represent  
14 associations that may also be providers of  
15 long-term care facilities, how is there not an  
16 indirect -- everything we do -- an indirect  
17 conflict?

18           MR. URSO: Once again that's a good  
19 question.

20           MEMBER BIBO: Eli slipped me the note.

21           MEMBER PICK: I'll give it over to  
22 you, Mike.

23           MR. URSO: You know, because of the  
24 makeup of this subcommittee, we probably can point

1           arrows at everybody --

2                   MR. BIBO: Right.

3                   MR. URSO: -- as having perhaps not a  
4           direct conflict of interest, but an indirect  
5           conflict of interest, and I don't think there's  
6           any way we can get around that in terms of you and  
7           I discussing it and making sure it's absolutely  
8           black and white.

9                   But I think when people sit around this  
10          table they have to do the best they can in terms  
11          of being open-minded about what the entire  
12          committee is looking at and open-minded about  
13          decisions they make so that the best decisions can  
14          be made that would benefit all the people of  
15          Illinois in terms of long-term care, since that's  
16          our focus.

17                  You can't shed your experience and your  
18          affiliations at the door when you come in, and we  
19          all know that. But I think you have to at least  
20          be as unbiased as you possibly can, in the same  
21          vein bringing the interests and notions that you  
22          have based upon your experiences and knowledge.

23                  But it has to be a consensus when a decision  
24          is made by this group, and hopefully even though

1           everybody has their own particular interest, that  
2           the best product -- I keep calling it a product --  
3           the best set of rules, so to speak, is going to  
4           work its way to the top that work for the  
5           interests of everybody in Illinois. I mean,  
6           that's probably the best way I can answer that.

7                         CHAIRMAN WAXMAN: Any other questions  
8           or concerns?

9                         Yes, sir.

10                        MEMBER LAVIN: Yeah. My organization  
11           funds the long-term care ombudsman program. Has  
12           there been any determination of how that relates  
13           to this function?

14                        MR. URSO: No. There hasn't been. In  
15           fact, maybe we should just talk about that after  
16           the meeting.

17                        MEMBER LAVIN: Okay.

18                        CHAIRMAN WAXMAN: You know what, you,  
19           unfortunately, came in a little bit late. Can you  
20           introduce yourself, please?

21                        MEMBER LAVIN: Yeah. I'm Jon Lavin  
22           with H Options, the area agency on aging for  
23           suburban Cook County.

24                        CHAIRMAN WAXMAN: Thank you.

1 MR. URSO: Now, I'd like to spend a  
2 few minutes on the Gift Ban Act.

3 It's unlawful for members, spouses, or  
4 immediate family members to accept or solicit  
5 gifts from prohibited sources as they're members  
6 of this committee.

7 Prohibited sources are defined as a number  
8 of different sources, and let me just name a few  
9 of them:

10 Persons or entities seeking official action.

11 A person or entity that conducts activities  
12 regulated by this Board. We're pretty clear on  
13 this one because this Board doesn't regulate, so  
14 we don't have to worry about that one.

15 Person or entity that has interests that are  
16 regulated by this Board. Once again we don't have  
17 to worry about that one.

18 Person or entity that is a registered  
19 lobbyist.

20 There are exceptions, however. Those are  
21 the prohibited sources. Once again we're talking  
22 about accepting gifts from prohibited sources.

23 There are exceptions to that.

24 Opportunities, benefits, or services available to

1 the general public are, of course, available to  
2 committee members. If you paid market value for  
3 something, it's okay to accept it.

4 Gifts from personal friends, unless that  
5 personal friend is seeking some kind of an  
6 official favor, you could accept those kind of  
7 gifts.

8 Food or drink -- this one is important.  
9 Food or drink does not exceed \$75 per calendar  
10 day. So we can probably eat in Joliet.

11 MS. HILLS: You're paying; right?

12 MR. URSO: For items less than \$100  
13 cumulative total value per calendar year.

14 So once again I'm just giving a brief  
15 overview of the gift ban prohibitions. If there's  
16 ever a question, please don't hesitate to contact  
17 me or a member of the staff.

18 Any questions on that?

19 (No response.)

20 MR. URSO: Now, I was going to talk a  
21 little bit about the subcommittee's authority.  
22 This is where you may see some overlap with the  
23 general broad purposes and objectives of the  
24 Board, and all this subcommittee authority is

1 driven by Section 12 of the Health Facilities  
2 Planning Act.

3 This subcommittee is to establish a separate  
4 set of rules and guidelines -- and by the way,  
5 there is a handout that I gave you. You can  
6 follow along and tell me if I misread anything.

7 That's on this one-page document. It has  
8 eight items on it, and it's called, "The Illinois  
9 Health Facilities and Services Review Board  
10 Long-term Care Facility Advisory Subcommittee  
11 Authority, September 2010."

12 One of the dominant charges to this  
13 committee, as I was saying previously, is to  
14 establish a separate set of rules and guidelines  
15 for long-term care that recognize that nursing  
16 homes are a different business line and service  
17 model from other regulated facilities.

18 In addition, this subcommittee is to develop  
19 an open and transparent process that considers the  
20 following: Skilled nursing fits into the  
21 continuum of care with other care providers;  
22 should consider the modernization of nursing  
23 homes; the establishment of more private rooms;  
24 the development of alternative services; and

1 current trends in long-term care services.

2 This subcommittee should develop and  
3 recommend to the full Board long-term care rules  
4 that the Board ultimately will establish.

5 This subcommittee should provide continuous  
6 review and commentary on policies and procedures  
7 relative to long-term care and the review of  
8 related projects.

9 So No. 4, you see that there's another  
10 charge that comes into it that's a little  
11 different than just adopting rules. There's an  
12 ongoing mission and purpose for this committee,  
13 and that's to provide continuous review and  
14 commentary on policies and procedures, and we'll  
15 talk a little bit about that on some of the other  
16 charges also.

17 No. 5, in consultation with other experts  
18 from the health field of long-term care, the  
19 subcommittee shall study new approaches to the  
20 current bed need formulas and health service area  
21 boundaries to encourage flexibility and innovation  
22 and design models reflective of the changing  
23 long-term care marketplace and consumer  
24 preferences.

1           If people around this table don't come to a  
2           Board meeting, then a lot of those terms are going  
3           to be foreign to you in terms of what do we mean  
4           by current bed need formulas and health service  
5           area boundaries, and that's why Mike is here to  
6           kind of help us through some of those definitions  
7           and answer any of your questions because he deals  
8           with those terms and those kinds of requirements  
9           on a daily basis.

10           So I'll turn it over to Mike.

11           MR. CONSTANTINO: Well, right now we  
12           have -- the State is divided into 11 health  
13           service areas, and that's subdivided into 95  
14           health planning areas. Generally, that's the  
15           counties.

16           We do have a bed need methodology that we've  
17           been following for a number of years. It takes  
18           historical utilization and a projected population  
19           estimate, right now it's 10 years, to calculate  
20           the number of beds that are needed in a certain  
21           planning area. Without going into the minute  
22           detail of that methodology, I'll just leave it at  
23           that.

24           MR. URSO: Do you want to talk at all

1 about health service area boundaries, Mike?

2 Is that enough?

3 Any questions on any of that at this point?

4 You'll probably be hearing more about this.

5 MEMBER PICK: If I haven't exhausted  
6 my quota, as I understand historically, the  
7 utilization analysis really revolves around beds  
8 versus, as we're introducing here, services.

9 MR. CONSTANTINO: Yes.

10 MEMBER PICK: Right. So is that part  
11 of our charge as to how to reconcile the services  
12 that are available in the community in conjunction  
13 with the number of beds that are established in  
14 the bed need formula?

15 MR. CONSTANTINO: I believe your  
16 charge is to look at the bed need methodology and  
17 see alternative methods in which that can be  
18 utilized.

19 MEMBER PICK: Okay.

20 MEMBER BIBO: Under the definition of  
21 health care facilities, I note that it is skilled  
22 and immediate care facilities first. I take it  
23 that means that ICF DD facilities licensed by the  
24 public health department are not subject to our

1 review or this Act.

2 MR. CONSTANTINO: ICF DD are under the  
3 jurisdiction of our Board, yes.

4 MEMBER BIBO: Why? Where is it  
5 listed?

6 MR. CONSTANTINO: It's licensed under  
7 nursing care home.

8 MEMBER BIBO: No, it's not.

9 MR. CONSTANTINO: We've always  
10 considered it part of the --

11 MEMBER BIBO: On July 1st, it became  
12 licensed under the ORD Community Care Act and no  
13 longer licensed under the Nursing Care Reform Act.

14 MR. CONSTANTINO: Okay. I didn't know  
15 that.

16 MR. URSO: Well, we'll take a look at  
17 that.

18 MR. CARVALHO: Actually, that's a good  
19 time for me to point out what I was going to point  
20 out for Stephanie, which is Frank prepared a memo  
21 that you've been going through. If you had wanted  
22 to double back to the statute to take a look at  
23 it, you would be confused because if you look at  
24 the statute that we handed out, and you look for

1 Section 12, you'd find two Section 12s.

2 The reason why you'd find two Section 12s is  
3 when the legislature adopts things serially,  
4 sometimes the compiler of the statute doesn't know  
5 what to do with the fact that the legislature has  
6 amended the same section in two different ways.  
7 So they just present both of them.

8 So if you look at -- and this gets --  
9 ultimately, we'll get to your point, Michael.

10 On page 29 of 186 is the tail end of the  
11 first Section 12 where Subsection 15 lays out the  
12 establishment of this committee, the subcommittee.

13 And if you go back to page 26, you'll see 26  
14 through 29, our Section 12, with new provisions  
15 added, including, Sub 15, which adds this  
16 committee.

17 But then you'll see right underneath that,  
18 Section 12 starts all over again. That Section 12  
19 doesn't have a 15. It doesn't have an 11 through  
20 15. However, what it does have is some other  
21 changes.

22 So I think Michael's point is, if you work  
23 your way through all of these multiple changes,  
24 there was a change fairly recently in the statute

1 that came after this change to the committee that  
2 affected the issue of ICF DD.

3 So that's very new, as you pointed out. I  
4 think it was effective July 1st of this year.  
5 That's why it really hasn't worked its way into  
6 our conversations.

7 If you'll indulge Mike and Frank to go back  
8 and take a look at the things that were just  
9 adopted in the last couple of months, and then at  
10 the next committee, we can clarify for everybody  
11 exactly on that topic. I think it's because it  
12 has two Section 12s now, and it's a little  
13 confusing.

14 MR. URSO: We'll definitely take a  
15 look at it.

16 CHAIRMAN WAXMAN: Mike, are you okay  
17 with that?

18 MEMBER BIBO: For now. I mean, I just  
19 need to know who I'm representing, you know, as to  
20 what -- how broad the population is I'm  
21 representing is my question.

22 Shelter care. Shelter care is not -- even  
23 though it's licensed under the Nursing Care Act,  
24 it's not in front of this Board; is that correct?

1 MR. URSO: That's correct, yes.

2 CHAIRMAN WAXMAN: Keep going.

3 Assisted living is not part of our group  
4 either.

5 MEMBER BIBO: Assisted living is not  
6 under the Nursing Care Reform Act, though.

7 So if you're more into the Nursing Care  
8 Reform Act, which shelter care is, I just want to  
9 make sure that -- I know many years ago they  
10 said -- the Health Planning Board said, we're not  
11 going to look at shelter care issues. I just want  
12 to make sure that under this new Act, is it or is  
13 it not being considered.

14 MR. URSO: As we sit here now, our  
15 understanding is it's not.

16 MEMBER BIBO: It's not.

17 MEMBER SCAVOTTO: Can I ask about  
18 supported living? That does fall under the  
19 Nursing Care Reform Act. Is that subject --

20 Okay. All right. That answered that.

21 CHAIRMAN WAXMAN: Hypothetically,  
22 under the rule that says we should be looking at  
23 ongoing concerns and the continuity of care, is it  
24 possible that at some point this committee could

1 look at bringing all those different types of  
2 facilities under one jurisdiction?

3 MR. CARVALHO: This is an advisory  
4 committee, and it can provide advice to the Board  
5 of any nature, but keep in mind the jurisdiction  
6 of the Board, which is different than -- is  
7 different than the jurisdiction of Rick Dees's  
8 office in public health or for HFS or for DHS.

9 The jurisdiction of the Board is prescribed  
10 by statute, and so the Board is charged by the  
11 legislature to look at a narrower universe than  
12 the entire universe, and within that narrower  
13 universe, it has options to exercise or not  
14 exercise jurisdiction as well.

15 So a long way of saying the Board on its own  
16 cannot decide to go beyond what the statute has  
17 given it. The Board can decide to go beyond the  
18 portion of its statute that it's chosen to  
19 exercise. That's where there's play.

20 As an advisory board, just as the Board  
21 itself, at any time you can form a conclusion that  
22 those laws should be changed. If the only person  
23 who can change the laws is the legislature, that  
24 becomes a recommendation to the legislature.

1           The Board has at various times recommended  
2           to the legislature changes in the statute. It is  
3           contemplating doing so again on other topics.

4           If this committee, given its charge, were to  
5           make a recommendation to the Board that the Board  
6           then make a recommendation to the legislature on  
7           the changing of a statute, that would be  
8           appropriate, if you chose to do that.

9           CHAIRMAN WAXMAN: Thank you.

10          Doctor, can you share with us who you are  
11          and your role? I know you're on the Board, but we  
12          all introduced ourselves, so if you would be kind  
13          enough to do that for us.

14          DR. BURDEN: Sure. Jim Burden.  
15          Retired urologist, member of the Health Facilities  
16          Planning Board.

17          CHAIRMAN WAXMAN: Do you ever retire  
18          as a doctor?

19          MEMBER BURDEN: I did. Basically,  
20          obviously, you know, I'm 77. I don't think I have  
21          a role in doing surgery. So I'm not in a  
22          cognitive specialty which would allow you to  
23          continue ad infinitum as long as hospital  
24          regulations don't provide an excuse for you to get

1 out.

2 But, you know, all these things being equal,  
3 I'm not like Michael DeBakey, who operated until  
4 he was 88.

5 CHAIRMAN WAXMAN: Wow.

6 DR. BURDEN: That was unusual. He  
7 didn't send bills. He just asked for donations,  
8 and they started a \$3 million -- they built  
9 another hospital. They didn't stop him. That's  
10 not true at this point in the State of Illinois.

11 CHAIRMAN WAXMAN: Thank you. I  
12 understand you are designated to be at our  
13 committee meetings regularly.

14 MEMBER BURDEN: Apparently so far.  
15 I'm going to have to reconsider to some degree,  
16 but I'll do my best. I slip out in the  
17 wintertime. I see you've got some dates. I'll  
18 have to look at this. I'll talk to the other  
19 members of our Board.

20 CHAIRMAN WAXMAN: Okay. Thank you.

21 MR. URSO: We might have to change the  
22 start time.

23 MEMBER BURDEN: I didn't hear that.

24 MR. URSO: The start time might have

1 to be modified.

2 MEMBER BURDEN: I got home at one  
3 o'clock in the morning after watching the football  
4 game downtown, and then to turn right around and  
5 start out here. I left the house at about 8:30.  
6 I didn't know where I was for at least 45 minutes.

7 MEMBER PICK: You got here. That's  
8 all that counts.

9 CHAIRMAN WAXMAN: Yeah. I mean, you  
10 do know where you are at this point in time.

11 MEMBER BURDEN: Yeah. I want to get  
12 the hell out of here when we're done. I have  
13 something else cooking this afternoon, but that's  
14 all right. Thank you.

15 CHAIRMAN WAXMAN: Frank.

16 MR. URSO: All right. We'll go back  
17 to No. 6. We have how many days in September?

18 MS. HILL: 30.

19 MR. URSO: We're already late in  
20 getting the rules out. So that's one of the  
21 charges. We were supposed to get it done by  
22 September 2010. So I just wanted to make sure we  
23 understood that.

24 By the way, we're trying to get that date

1 changed, so we can get more time.

2 No. 7, the subcommittee shall be provided a  
3 reasonable and timely opportunity to review and  
4 comment on any review, revision, or updating of  
5 the criteria, standards, procedures, and rules  
6 used to evaluate long-term care project  
7 applications prior to approval by the Board of  
8 promulgation of related rules. That's another  
9 charge.

10 And No. 8 is the final charge, and this  
11 causes this committee to probably function for  
12 about another 10 years, but at least every two  
13 years, the State Board shall review, revise, and  
14 update the criteria, standards, and rules used to  
15 evaluate applications for permits.

16 This review of criteria, standards, and  
17 rules shall consider the following, and this is  
18 where it's specific to long-term care: A, whether  
19 the structural, functional, and operational  
20 differences between long-term care facilities and  
21 acute care facilities that are subject to review  
22 should be reevaluated, and to allow the following  
23 long-term care requests to be processed on a more  
24 timely basis; for example, routine changes of

1 ownership requests, facility sales, and facility  
2 closures.

3 So that's the charge that this subcommittee  
4 has.

5 CHAIRMAN WAXMAN: Any questions for  
6 Frank?

7 (No response.)

8 CHAIRMAN WAXMAN: Okay.

9 MR. URSO: Now, I think we want to go  
10 to No. 7 on the agenda.

11 CHAIRMAN WAXMAN: Okay. In your  
12 packet was a suggested bylaws for the governing of  
13 our subcommittee. Hopefully, you've had a chance  
14 to review those, and hopefully, you have found  
15 them acceptable.

16 Has everyone had a chance to review them?  
17 Being so bold, can I have a motion to accept the  
18 bylaws as presented?

19 MEMBER PICK: So moved.

20 CHAIRMAN WAXMAN: Eli. I need a  
21 second.

22 MEMBER MITZEN: Second.

23 CHAIRMAN WAXMAN: I have a second over  
24 there. Either second will work.

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24

Need a roll call? Voice vote?

MR. URSO: Let's do a roll call.

CHAIRMAN WAXMAN: Do a roll call.

Bonnie, you have the list. Can you call  
roll real quick or someone --

MS. HILLS: Mike has it.

CHAIRMAN WAXMAN: Mike has it.

MR. CONSTANTINO: Mr. Lavin.

MEMBER LAVIN: Yes.

MR. CONSTANTINO: Mr. Lowitski.

(No response.)

MR. CONSTANTINO: Mr. Vinkler.

MR. VINKLER: Yes.

MR. CONSTANTINO: Ms. Altman.

MEMBER ALTMAN: Yes.

MR. CONSTANTINO: Ms. Evans.

MEMBER O'DEA EVANS: Yes.

MR. CONSTANTINO: Mr. Bibo.

MEMBER BIBO: Yes.

MR. CONSTANTINO: Ms. Handler.

MEMBER HANDLER: Yes.

MR. CONSTANTINO: Mr. Taylor.

MEMBER TAYLOR: Yes.

MR. CONSTANTINO: Ms. Patton.

1 MEMBER PATTON: Yes.  
2 MR. CONSTANTINO: Ms. Mitzen.  
3 MEMBER MITZEN: Yes.  
4 MR. CONSTANTINO: Mr. Scavotto.  
5 MEMBER SCAVOTTO: Scavotto. Yes.  
6 MR. CONSTANTINO: Mr. Phillippe.  
7 MEMBER PHILLIPPE: Yes.  
8 MR. CONSTANTINO: Mr. Pick.  
9 MEMBER PICK: Yes.  
10 MR. CONSTANTINO: Ms. Amiano.  
11 MEMBER AMIANO: Yes.  
12 MR. CONSTANTINO: Mr. Dees.  
13 MEMBER DEES: Yes.  
14 MR. CONSTANTINO: Ms. Cunningham.  
15 (No response.)  
16 MR. CONSTANTINO: Ms. Johnson.  
17 (No response.)  
18 MR. CONSTANTINO: Ms. Dederer.  
19 MEMBER DEDERER: Yes.  
20 MR. CONSTANTINO: Mr. Waxman.  
21 CHAIRMAN WAXMAN: Yes.  
22 The motion does carry. Thank you all.  
23 We now have a set of bylaws that we will  
24 operate under. I appreciate all of you coming

1 prepared.

2 No. 8, Claire, I understand is not  
3 available. So who is substituting? You're going  
4 to be Claire?

5 MR. URSO: I'll be Claire.

6 CHAIRMAN WAXMAN: Okay.

7 MR. URSO: I apologize. I hope you  
8 don't hear my voice when you're sleeping because  
9 I'm doing most of the talking.

10 CHAIRMAN WAXMAN: Do you want to  
11 explain who Claire is first? Does somebody want  
12 to explain who Claire is first and then --

13 MR. URSO: Sure.

14 MR. CONSTANTINO: Go ahead. Sorry.

15 MS. HILLS: Go ahead.

16 MR. CONSTANTINO: Clare Ranalli is  
17 the --

18 MR. URSO: No, not Clare Ranalli.

19 MR. CONSTANTINO: Claire Burman is  
20 the -- I apologize for that. Claire Burman is the  
21 rules coordinator for the Illinois Health  
22 Facilities and Services Review Board, and she will  
23 be coordinating the rules development for this  
24 subcommittee.

1                   Currently, she has some health issues, and  
2 she couldn't be with us today. Hopefully, she  
3 will be with us at our next meeting.

4                   CHAIRMAN WAXMAN: Okay. Thank you  
5 very much.

6                   MR. URSO: I can talk for a few  
7 minutes about the rules process and kind of put  
8 things in perspective.

9                   CHAIRMAN WAXMAN: Please do.

10                  MR. URSO: This long-term care  
11 subcommittee, of course as we've said, is an  
12 advisory subcommittee to the Board, and I should  
13 also mention this is the only subcommittee the  
14 Board has. So I think the Board is going to be  
15 looking very closely at what we do because this is  
16 the only subcommittee that this Board currently  
17 has.

18                  But we're going to be conducting open  
19 meetings to discuss the charges that we just  
20 talked about and hopefully develop a set of  
21 proposed long-term care rules.

22                  So once those rules are worked through, and  
23 this committee agrees upon a set of draft rules,  
24 that will be sent to the full Board, and the full

1 Board will have an opportunity to take a look at  
2 those, discuss those, consider those, approve  
3 those, or the Board may even defer the rules back  
4 for clarification to the subcommittee. I mean, a  
5 whole host of things could probably happen.

6 But that doesn't -- that's not troublesome  
7 because this subcommittee is going to be in  
8 existence for a while as we've talked about  
9 previously because of its other roles besides just  
10 developing rules.

11 So once the Board approves these rules, then  
12 Claire will be doing the paperwork necessary to  
13 submit these forms and proposed rules to the  
14 Secretary of State's office for publication in the  
15 Illinois Register.

16 Essentially, that's when the first notice  
17 period starts, and that's when the ex-parte comes  
18 into play at that point in time. That's called  
19 the "first notice period." I know probably  
20 everybody around here is very familiar with this  
21 process, so please indulge me for a minute, and if  
22 there's any questions, let me know.

23 So that first notice period is basically the  
24 first time that the public gets to see the rules,

1           and it's usually a 45-day comment period; and  
2           during that period of time, there may or may not  
3           be public hearings held. This subcommittee may,  
4           in fact, recommend to the Board that you might  
5           want to hold some public meetings and public  
6           hearings about the proposed rules. That's  
7           permissible during that first notice period.

8                       Once the first notice period ends, then they  
9           go into what's called "second notice period."  
10          That usually lasts for a maximum of 45 days also,  
11          but it could be much longer. That's when staff  
12          actually writes responses to the public comments.

13                      So therefore, the written comments as well  
14          as the comments are presented to JCAR for their  
15          review, and by the way, what we wanted to work  
16          into this process is during that second notice  
17          period, if comments are received, we wanted to get  
18          those back to this subcommittee for them to review  
19          and for them to comment on and have an opportunity  
20          to know what the public was thinking about in  
21          terms of these rules.

22                      During that second notice period, JCAR may  
23          have questions and staff will respond to those,  
24          and once again this subcommittee may be needed to

1 help craft responses at that point in time.

2 Then we get to what's called the "JCAR  
3 meeting," essentially, when the rules are before  
4 the legislative committee. JCAR means the Joint  
5 Committee on Accreditation of Rules. It's a  
6 legislative committee that has a mix of people  
7 from both parties who essentially have an  
8 opportunity to object to the rules or approve the  
9 rules or make recommendations for the rules.

10 Once the first notice period starts, by the  
11 way, there's a year by which the rules have to be  
12 enacted. So that usually appears to be a rather  
13 lengthy period of time, but we have had rules that  
14 have kind of been in this no man's land that have  
15 taken it outside of that year's process. The  
16 Board staff will make sure that we don't get into  
17 that type of problem.

18 Once the rules are deliberated at a JCAR  
19 meeting and they're approved, then they become  
20 law, essentially, at that point in time.

21 So in a nutshell I just wanted to give a  
22 brief overview of the rules process, and Clare  
23 Ranalli would have done this part of the meeting  
24 much more --

1 MS. HILLS: Not Clare Ranalli.

2 MR. URSO: Clare Ranalli. What did I  
3 say?

4 MS. HILLS: Claire Burman.

5 MR. URSO: Burman. Claire Burman.  
6 I'm sorry.

7 CHAIRMAN WAXMAN: Michael.

8 MEMBER BIBO: Do we have limitations  
9 or any restrictions on our communication to JCAR  
10 or its Board members with regard to any of this?

11 JCAR is going to review regulations as a  
12 whole. Our communication -- many of us also have  
13 communication responsibilities as well to JCAR  
14 with rule making.

15 MR. URSO: Well, I can't see at this  
16 point any prohibitions against your normal  
17 communication lines if you have those with JCAR in  
18 regards to what your responsibilities are.

19 MEMBER BIBO: Just steer clear of this  
20 particular issue or the issues in front of this  
21 Board. I mean, obviously, you're not going to  
22 tell us we can't talk to JCAR or its board members  
23 regarding other matters, but with regard to issues  
24 that might be in front of this Board that might be

1 rules we're promulgating, what would your counsel  
2 be?

3 MR. URSO: I would say you're probably  
4 better off not entering into those subject areas  
5 with anybody, including JCAR.

6 MEMBER ALTMAN: But I was just going  
7 to say that you can submit formal testimony in a  
8 public hearing or submit formal comments or  
9 written comments as long as they're not talking to  
10 the Board.

11 MR. URSO: That's fine. That's fine.  
12 That's through the normal channels; correct.

13 CHAIRMAN WAXMAN: Any other questions?

14 (No response.)

15 CHAIRMAN WAXMAN: Okay.

16 MR. URSO: Now, I guess it's Bonnie's  
17 turn.

18 CHAIRMAN WAXMAN: Bonnie.

19 MS. HILLS: Now it's my turn.

20 If anybody has come in late, I think there  
21 were some, I need for you to sign this piece of  
22 paper before you leave today, your signature  
23 saying that you were here.

24 What I want to talk to you about is your

1 reimbursement and travel regulations so you can  
2 get paid for coming to these meetings.

3 Any of you who are not employed by the  
4 State, I need for you to fill out a W-9 so that we  
5 can file it with our accounting department and  
6 with the comptroller so that we can reimburse you.  
7 If you're not a State employee, I have what they  
8 call a "Long-Term Care Advisory Subcommittee  
9 Itemization of Nonstate Employee Travel."

10 Can somebody pass these out to the nonstate  
11 employees?

12 I want to talk to you a little bit about  
13 them, but I'll wait until you get them in front of  
14 you so you can see what I'm talking about.

15 (Whereupon, a recess was had at  
16 11:27 a.m., after which the  
17 proceedings were resumed at  
18 11:29 a.m., as follows:)

19 MR. CONSTANTINO: Does everyone have  
20 one? We have extras.

21 MS. HILLS: Has everybody got one?

22 Okay. Like I just told the two people from  
23 the State agency that are here, we have a special  
24 travel voucher, the State of Illinois travel

1 voucher formula that I wanted them to use specific  
2 to our agency. They're particular about it.

3 Even within the agency, like I was telling  
4 Rick Dees, we have one for our specific office  
5 that we use, that they want us to use. So I want  
6 to be able to pay you guys back as soon as I can,  
7 so I want you to get it right.

8 MEMBER PICK: If we choose not to get  
9 reimbursed, do we still have to fill this out?

10 MS. HILLS: No. You don't want to be  
11 reimbursed?

12 MEMBER PICK: No. My company pays for  
13 my travels.

14 MS. HILLS: Okay. I mean, that's  
15 fine. But if you are going to want to be  
16 reimbursed, I need for you to fill out this  
17 nonemployee --

18 MEMBER PICK: Yeah.

19 MS. HILLS: On that, for the ones that  
20 do want to be reimbursed, I need receipts for  
21 everything, and I need detailed receipts. Like if  
22 you went to eat somewhere and it just has a total,  
23 that doesn't cut it. I have to have a breakdown  
24 of what you actually bought.

1           If you stay in a hotel overnight or whatever  
2           for this committee, I need the receipt from the  
3           hotel to say balance zero to prove that you have  
4           paid the hotel. If you leave before 6:00 a.m. or  
5           at 6:00 a.m. in the morning, you can be paid for  
6           breakfast. If you arrive back home after 7:00 or  
7           at 7:00, you will be paid for dinner.

8           And I believe that you were sent the travel  
9           regs that told you how much your meals were going  
10          to be, like breakfast and dinner.

11          You're never ever paid for lunch. The only  
12          way you're ever paid for lunch is really not --  
13          you're not paid for it. It's just the way they do  
14          a per diem if it's an overnight, and they use that  
15          to calculate things. Like if we provided a lunch  
16          for you or whatever, you have to deduct it because  
17          lunch is considered -- everybody buys their own  
18          lunch.

19                   MEMBER DEDERER: -- for gas?

20                   MS. HILLS: For meals?

21                   MEMBER DEDERER: For gas.

22                   MS. HILLS: For gas, yes.

23           In the miscellaneous, there's a  
24          miscellaneous column on there.

1                   MEMBER DEDERER: You do mileage  
2                   instead, I guess.

3                   MS. HILLS: Well, there's a thing on  
4                   there for travel. I don't have one of the forms  
5                   in front of me.

6                   If you were doing a rental car, you would  
7                   use the transportation. If you were going to use  
8                   your own vehicle, you would put in the miles that  
9                   you drove, and it would be calculated at 50 cents  
10                  a mile, that is at this point. They're talking  
11                  about maybe changing that.

12                  I have this form I will send to those who  
13                  want it. You can use it electronically, so you  
14                  can fill it out without having to write it in, and  
15                  it will automatically tabulate everything for you.  
16                  I need you to sign the form and then send it to me  
17                  with your original receipts. So keep copies of  
18                  receipts for yourselves.

19                  MEMBER DEDERER: My question is: If  
20                  you are doing mileage, do you need receipts for  
21                  gas?

22                  MS. HILLS: No.

23                  MEMBER DEDERER: Okay. Thank you.

24                  MEMBER SCAVOTTO: I have a question.

1 Will you reimburse a company, or will you  
2 only reimburse the individual?

3 MS. HILLS: I will only reimburse the  
4 individual.

5 MEMBER SCAVOTTO: Only individuals.  
6 Okay.

7 MEMBER PICK: Given the State budget,  
8 I would encourage people to not submit  
9 reimbursement.

10 MR. CARVALHO: On that point, Eli, for  
11 those of you who know, because this is funded out  
12 of the certificate of need fund, this is not  
13 theoretical reimbursement, like normal State  
14 reimbursement.

15 MEMBER PICK: Okay.

16 MR. CARVALHO: Normal State  
17 reimbursement, for example, right now won't be  
18 paid until January or won't start to be paid until  
19 January, but out of the certificate of need fund,  
20 which is a special State fund, it actually does  
21 get paid.

22 MEMBER PICK: There is money there.

23 MR. CARVALHO: There is money there,  
24 and you will be paid.

1 MR. URSO: We can check today.

2 MS. HILLS: You get paid very quickly.

3 MEMBER ALTMAN: We anticipate that  
4 these meetings -- we're not going to be doing  
5 overnight meetings or anything like that.

6 MS. HILLS: No, but that's just in  
7 case.

8 CHAIRMAN WAXMAN: Unless you get lost,  
9 and then you're on your own.

10 MS. HILLS: I think what I will do is  
11 I will send everybody an electronic copy, and then  
12 it's up to you whether you want to use it.

13 MEMBER PICK: Sure.

14 CHAIRMAN WAXMAN: Any questions for  
15 Bonnie?

16 (No response.)

17 CHAIRMAN WAXMAN: Anything else you  
18 wish to cover?

19 MS. HILLS: They have my number. They  
20 have my email. They can ask me anything if they  
21 need to.

22 CHAIRMAN WAXMAN: Okay. Moving on,  
23 which is exciting, we have prepared some proposed  
24 dates for future meetings.

1                   At this point, I would like to ask if we can  
2                   have an agreement that November 30th would work  
3                   for the majority of us now, and if you want to  
4                   look at the other dates and talk about that on  
5                   November 30th, I think that would be fine.

6                   But can we have an agreement that on  
7                   November 30th, we could reconvene?

8   (No response.)

9                   CHAIRMAN WAXMAN: Okay. Let me go the  
10                   other way. Is there anyone who cannot be here on  
11                   November 30th?

12                   Seeing none, November 30th will be our next  
13                   meeting.

14                   Seriously, anyone not able to be here on  
15                   November 30th?

16                   MEMBER BIBO: Are all the meetings  
17                   going to be here?

18                   CHAIRMAN WAXMAN: Well, that's part of  
19                   our discussion to follow.

20                   MEMBER PICK: Did we address the  
21                   telephonic option?

22                   CHAIRMAN WAXMAN: We haven't addressed  
23                   anything other than I'm looking for an agreement  
24                   that November 30th will be our next date.

1 MEMBER PICK: The date is good.

2 CHAIRMAN WAXMAN: So November 30th has  
3 been agreed upon as our next date.

4 That being done, can we talk about is this  
5 location agreeable to you all?

6 MEMBER PICK: Well, that's why I  
7 raised the question of telephonic. If it's  
8 telephonic, this location is fine.

9 MEMBER BIBO: Now, you crossed the  
10 line, Eli.

11 MEMBER PICK: Okay. I have exhausted  
12 my quota.

13 CHAIRMAN WAXMAN: Let's hold off on  
14 telephonic for a second.

15 Can November 30th be here, or is that too  
16 difficult for any of you to get to?

17 MEMBER LAVIN: Not anymore.

18 MR. CARVALHO: Mr. Chair, can I offer  
19 you one other option just for your consideration?

20 CHAIRMAN WAXMAN: Of course.

21 MR. CARVALHO: Now, that you have  
22 adopted bylaws that permit you to meet through  
23 telecommunications, if you choose, at this point  
24 or at some point in the future after you felt that

1           you've got the right camaraderie on the committee,  
2           you have the option, subject to availability of  
3           teleconferencing, of using our Springfield office  
4           and our Chicago office. So we do that with a lot  
5           of our meetings, and that's available to you also  
6           subject to the availability of the rooms at any  
7           given time.

8                           CHAIRMAN WAXMAN: Well, how many  
9           people would find Springfield to be a more  
10          convenient location?

11                         You don't count. We're happy you're here,  
12          but you don't count.

13                         Four or five. Okay.

14                         My suggestion, again it's a suggestion, is  
15          that I would like to do November 30th as a  
16          face-to-face. After that point, we can then  
17          entertain whether or not teleconferencing or video  
18          conferencing would be acceptable moving forward.

19                         But I think, again, since we're so new and  
20          some of us don't know each other, I would, again,  
21          like to do one more face-to-face before we go into  
22          another direction.

23                         So is that okay with the committee? Okay.

24                         Therefore, let's move that November 30th

1 will be our next meeting. We'll take up on that  
2 committee then -- on that date whether the next  
3 meeting can be Chicago, Springfield, or whatever  
4 other options there could be for us.

5 And also if I could ask you to review these  
6 dates and see if they also would work for us and,  
7 again, what we kind of are trying to do is come  
8 together every other month.

9 Also according to the bylaws, if you are not  
10 able to make it, I believe the bylaws say you may  
11 send somebody in your place, but that person  
12 cannot vote. So you can have representation to  
13 take notes and bring back information, but they  
14 would be a nonvoting person.

15 Okay. So I think we have handled that.

16 MR. CARVALHO: I don't know if it  
17 matters to anybody, but that person can also not  
18 be reimbursed.

19 CHAIRMAN WAXMAN: Okay.

20 MR. CARVALHO: They may participate.  
21 They have a voice in participation, but they can't  
22 be reimbursed.

23 MR. URSO: By the State.

24 MR. CARVALHO: By the State, yes.

1                   MEMBER PICK: I also assume they can't  
2                   be counted towards a quorum either; correct?

3                   MR. CARVALHO: Correct.

4                   CHAIRMAN WAXMAN: And a quorum, again,  
5                   is 10 people. So, again, if the contact person  
6                   for quorums -- is it Bonnie? Bonnie, are you the  
7                   contact person?

8                   MS. HILLS: I guess.

9                   CHAIRMAN WAXMAN: Again, I don't mean  
10                  to put words in your mouth, but if somebody else  
11                  should be the contact person. If you want me to  
12                  be the contact person, that's cool, too, just let  
13                  me know.

14                  MR. CONSTANTINO: We'll do it. We'll  
15                  take care of it.

16                  CHAIRMAN WAXMAN: Again, about five  
17                  hours ago, I think when we started or whatever it  
18                  was, I made mention of the fact that the bylaws do  
19                  allow us to have a Vice Chair.

20                  So, again, if any of you have interest in  
21                  serving in that capacity, please let me know.  
22                  Either call me, send me an email, or tell me next  
23                  time, and then we'll bring that back to the  
24                  committee so we can majority vote on who that

1           could be.

2                   I'm not sure what 11 is referring to unless  
3 I've gone totally blank.

4                   MEMBER BIBO: It was the September 1st  
5 date, I think. We're 28 days late.

6                   MR. URSO: I think it was just an  
7 approximation of when you'd like to perhaps give  
8 an end point for that.

9                   CHAIRMAN WAXMAN: I guess, Mike,  
10 you're right. Or Michael. Do you go by Michael  
11 or Mike?

12                   MEMBER BIBO: You can be Michael. I'm  
13 Mike.

14                   CHAIRMAN WAXMAN: No, no. He can be  
15 Michael. We'll all be Mike.

16                   Anyway, whatever. Do you have a suggestion  
17 for a proposed change since you raised the subject  
18 because that evidently is what that refers to?

19                   Would anybody like to propose a date change  
20 from September 1st?

21                   MEMBER DEDERER: I would.

22                   CHAIRMAN WAXMAN: Okay.

23                   MEMBER DEDERER: At least December  
24 31st. It takes a long time, and that's only one

1 meeting. Can we go longer? I mean, that  
2 September 1st date is just --

3 CHAIRMAN WAXMAN: It's proposed. We  
4 can do whatever we want with it at this point in  
5 time.

6 I'm sorry?

7 MEMBER HANDLER: That says 2010.

8 CHAIRMAN WAXMAN: How about if we  
9 change it to 2011?

10 MEMBER MITZEN: Yes. A year from  
11 today or a year from September 1st.

12 CHAIRMAN WAXMAN: Okay. So our  
13 proposed change date is a year from today or a  
14 year from September 1st.

15 Yes, sir.

16 MEMBER BIBO: In the interim, what  
17 rules are in place?

18 CHAIRMAN WAXMAN: What rules are in  
19 place? Whatever the rules are in existence at  
20 this point in time.

21 MEMBER BIBO: Do they exist? Do the  
22 current rules -- are they authorized under this  
23 Act, or when the Act changed, did those rules go  
24 by the wayside and actually are not authorized?

1                   MEMBER O'DEA EVANS: So we have no  
2 rules now?

3                   MR. URSO: The rules exist. They're  
4 now embedded in other sections, 1100, 1110, and  
5 1120 of the existing Board's rules. So you will  
6 see them interspersed in there as a category of  
7 service and whatnot.

8                   MEMBER BIBO: I'd like to suggest that  
9 we do something sooner than a year from now  
10 because I think we need to keep the pressure on  
11 ourselves to get the job done. If we need to, if  
12 it comes in the future and we need to postpone it  
13 again, let's do it, but I'm afraid if we sit here  
14 and say 12 months from now or 11 months from now,  
15 we're going to be out there a ways.

16                   CHAIRMAN WAXMAN: What Frank is  
17 clarifying is that the date of September 1st,  
18 2011, is the point at which the rules become law.

19                   So if you're thinking in terms of just us  
20 writing the rule changes, there's a lot of -- as  
21 he previously discussed, there's a lot that takes  
22 place after we deliver to the Board our rule  
23 changes before they become law.

24                   So in order for them to become law a year

1 from now, we'd probably have to have them in  
2 written form to the Board sometime like June,  
3 July, August.

4 MEMBER O'DEA EVANS: Can I just make a  
5 point of clarification, that this original date  
6 was decided in June of 2009, and they were giving  
7 the group, you know, a nine-month period of time  
8 at that point.

9 CHAIRMAN WAXMAN: Michael, does that  
10 help with what you're thinking? It means that we  
11 have to be done much sooner than September 1st,  
12 2011.

13 MEMBER DEDERER: Question. But  
14 doesn't that also include the rules process where  
15 we have to go through the first reading and second  
16 reading, and that can take forever?

17 CHAIRMAN WAXMAN: Right. That's what  
18 Frank is saying. September 1 says all those steps  
19 have taken place.

20 MEMBER BIBO: The normal rule-making  
21 process, assuming we don't go to emergency rules,  
22 means we have to be done by March 31st to get done  
23 by September 1st at the very latest, and that's  
24 not -- that's just the subcommittee, and that's

1 going to involve -- we have to be done even before  
2 that because it's got to go to the whole  
3 committee, to the regular committee or the Board.

4 So in practicality, we need to be done by  
5 the end of January with our stuff.

6 MEMBER ALTMAN: Yeah. It's just the  
7 proposed rules.

8 MEMBER O'DEA EVANS: Shall be provided  
9 a reasonable and timely opportunity to review and  
10 comment, review, revision, updating of the  
11 criteria, standards, procedures, and rules to  
12 evaluate prior to approval by the Board.

13 MEMBER BIBO: You know, I want to keep  
14 the pressure on us to do it, and you certainly  
15 have explained that this will keep the pressure on  
16 knowing that's the date, but we don't have a date  
17 that we will be done by September 1st.

18 At the same time, I'd hate to see us go  
19 through emergency rule making or make a time frame  
20 because I think the entire citizenry of Illinois  
21 should have an opportunity to review this and  
22 comment and not do some artificial thing by doing  
23 emergency rule making first.

24 So those are my comments. I'd like to keep

1 the pressure on. Maybe this does.

2 MEMBER O'DEA EVANS: As a subcommittee  
3 of the Board, what is the Board's -- what was the  
4 Board's intent of their idea of time frame for us  
5 to present this back to them?

6 MR. URSO: The only thing I can tell  
7 you is the Board is cognizant of the charges to  
8 this subcommittee and that the rules were supposed  
9 to be filed by September 1st of this year. So  
10 they are aware of all that, and plus you have two  
11 Board members here in case they want to comment on  
12 this.

13 CHAIRMAN WAXMAN: Do either of you  
14 wish to comment on that?

15 MEMBER AVERY: I would say September  
16 1, and I understand the process, and I appreciate  
17 what your feedback is, but I don't think the Board  
18 would have any problem with what comes out of this  
19 suggestion or recommendation from the  
20 subcommittee.

21 CHAIRMAN WAXMAN: Doctor, do you have  
22 an opinion different?

23 MEMBER BURDEN: No, I don't. I think  
24 that listening to this crafted discussion, and I

1 think it's entertaining, but for my purposes on  
2 the Board, I don't have a deadline or a time line  
3 either way. I think when it gets to us, we'll act  
4 as expeditiously as possible.

5 CHAIRMAN WAXMAN: Okay.

6 MEMBER AVERY: Do you think we should  
7 get feedback from the Chairs of the  
8 subcommittee -- I mean, of the task force that  
9 charged us?

10 MR. URSO: You can always talk to  
11 them.

12 MEMBER AVERY: Okay.

13 MR. URSO: I think they spoke with the  
14 original legislation that they thought we'd have  
15 those filed by September 1st of this year.

16 MEMBER AVERY: Would have a  
17 subcommittee in place and would have met prior to  
18 now?

19 MR. URSO: Right. Right. Exactly.

20 MEMBER AVERY: I think an update to  
21 those co-chairs of that task force would be  
22 something that we should do.

23 MR. URSO: That's a good suggestion.

24 CHAIRMAN WAXMAN: It's my

1           understanding that my role allows me to come to  
2           your meeting for a brief period of time and  
3           represent this group.

4                   MEMBER AVERY: Exactly.

5                   CHAIRMAN WAXMAN: So we can do that,  
6           and I don't know when your next meeting is.

7                   MEMBER AVERY: October 26th

8                   CHAIRMAN WAXMAN: I'm sorry.

9                   MR. CONSTANTINO: October 26th.

10                  MEMBER AVERY: Harold Washington.

11                         It's in Chicago.

12                  CHAIRMAN WAXMAN: Okay. I'm sorry. I  
13           saw some hands. Yes, ma'am.

14                  MEMBER DEDERER: Could you tell me  
15           what progress you envision for developing these  
16           rules? I mean, is someone -- are we going to have  
17           staff who puts something out for people to comment  
18           on? Are we, as members, supposed to bring rules  
19           to the table? Do you have any --

20                  CHAIRMAN WAXMAN: I would suspect that  
21           staff would bring to us at least the current rules  
22           so we could begin to look at what currently is in  
23           place.

24                  MEMBER DEDERER: We have those; right?

1 MR. URSO: You have those in your  
2 packet.

3 CHAIRMAN WAXMAN: So at the next  
4 meeting, we should be in a position to -- all of  
5 us have had the opportunity to review those and  
6 talk about what we like and what we don't like and  
7 what we need to change, and at that point, I think  
8 we'll have an idea how much new writing or new  
9 rule making we have to look at.

10 Eli.

11 MEMBER PICK: If I can suggest, I see  
12 there are five areas that the subcommittee has  
13 been tasked to consider, and in light of the fact  
14 that it's such a large group, we may want to think  
15 about breaking this up into five work groups  
16 around each of these.

17 CHAIRMAN WAXMAN: I think that's a  
18 valid point, and I think in November after  
19 everyone has had a chance to do that because maybe  
20 people might have a desire of which of those five  
21 they want to work on, and maybe we'll get lucky in  
22 terms of numbers. But that's an excellent  
23 suggestion. Thank you.

24 MEMBER VINKLER: Just on the topic of

1 subgroups, at this point, there's a number of  
2 groups operating on nursing home reform.

3 MEMBER ALTMAN: We talked about that.

4 MEMBER VINKLER: And I'm somewhat  
5 reluctant to get into additional meetings with  
6 subgroups. I'm not totally against it, but adding  
7 more meetings on the subject is just going to make  
8 this very convoluted and confusing.

9 CHAIRMAN WAXMAN: Judy.

10 MEMBER AMIANO: The major long-term  
11 care Associations have worked over the last, what,  
12 two years, and we actually went through the  
13 existing regulations and drafted a set of  
14 documents that Public Health has a copy of, so,  
15 you know, addressing those. So that might be a  
16 starting point as well.

17 MEMBER DEDERER: Should we get a copy  
18 of that?

19 MEMBER AMIANO: I'm asking the Chair.

20 CHAIRMAN WAXMAN: Can we make that  
21 available to the committee?

22 MR. CONSTANTINO: Sure.

23 CHAIRMAN WAXMAN: We'll make that  
24 available to the committee.

1                   Again, I don't -- I mean, I think your  
2                   comments are well-taken, but we have our charge,  
3                   and we have to figure out how to take your comment  
4                   and yet complete our tasks.

5                   Anything else?

6                   Yes, sir.

7                   MR. CARVALHO: I'm very slow on the  
8                   uptake, but at the very beginning of this meeting,  
9                   the chairman indicated -- Mr. Galassie indicated  
10                  that Ms. Avery had been appointed by the Board as  
11                  the administrator, and it was pending approval of  
12                  the Governor's office.

13                  I need to correct that. The Governor's  
14                  office doesn't approve the selection. The Board  
15                  makes the selection. The paperwork is working its  
16                  way through the ordinary process. We are O & B,  
17                  check, yes, this is in the budget. Then CMS  
18                  checks yes, this is in the right form.

19                  But I didn't want to leave out there that  
20                  the Governor's office's okay is necessarily for  
21                  this. That's not the position of the Governor's  
22                  office.

23                  CHAIRMAN WAXMAN: Thank you for that  
24                  clarification.

1                   MEMBER ALTMAN: Can I just -- on the  
2                   idea of doing work groups, I don't know about  
3                   November, but if they were set up the way A  
4                   through E is, it doesn't make so much sense to me  
5                   in terms of a couple of these, I guess, are very  
6                   particular to having rules developed; but like  
7                   current trends and long-term care services or  
8                   development of alternative services like D and E,  
9                   I'm not sure exactly what the rules would be that  
10                  are anticipated by that as opposed to the other  
11                  ones that would be more descriptive.

12                  It just says an open transparent process  
13                  that considers the following, but are there  
14                  certain things that we're supposed to be drafting  
15                  rules about other than that?

16                  MR. CARVALHO: Can I make a suggestion  
17                  to the Chair?

18                  In previous groups that I've worked with  
19                  like this, it's very difficult to organize a  
20                  meeting with 19 people. Staff works with the  
21                  Chair, and if the staff, which as I noted will not  
22                  include me in the future, could work with you, one  
23                  thing that has been helpful to groups like this in  
24                  the past is presentations on these topics that the

1 staff and the Chair work to make sure are  
2 representative and broad and cover all  
3 perspectives, but a presentation before anybody is  
4 actually working line by line on a draft, because  
5 a draft presumes all sorts of choices that the  
6 audience may not even know were embedded in a  
7 draft.

8 So if you look at those topics in the  
9 statute, for example, and tried to organize a  
10 series of presentations on those topics, that  
11 could inform the committee on how to then take  
12 further steps.

13 CHAIRMAN WAXMAN: I'm fine with that  
14 suggestion. I appreciate your suggestion. I  
15 appreciate that.

16 So you're going to -- staff will prepare for  
17 the November meeting presentations on those issues  
18 and provide us with the draft of whatever the  
19 associations have put together. Okay. We're  
20 cool.

21 Any other comments from members or from  
22 staff? I certainly appreciate all the staff  
23 coming here and sharing with us and educating us.

24 Again, before Frank says it, I will remind

1           you all to fill out your ethics. It's not a vote  
2           for or against. It's a matter of completing the  
3           document and getting it back to Bonnie.

4                   And, Bonnie, you are going to email the W-9s  
5           and the reimbursement forms to the committee  
6           members.

7                   Okay. Any other issues left? I will ask  
8           each of you to look at your calendars, if you  
9           bought 2011 calendars already, to see if these  
10          dates will work. On November 30th, we will  
11          reconvene here, assuming staff is able to arrange  
12          the room.

13                   MR. URSO: Staff is going to be  
14          sending out an email to all the members, I think  
15          we have everybody's email address, in terms of  
16          contact information and names of staff and whatnot  
17          so that everybody knows who everybody is. So  
18          you'll be seeing that shortly.

19                   CHAIRMAN WAXMAN: I will entertain a  
20          motion to adjourn.

21                   MEMBER DEDERER: Move to adjourn.

22                   CHAIRMAN WAXMAN: Second?

23                   MEMBER BIBO: Second.

24                   CHAIRMAN WAXMAN: All in favor?

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24

(The ayes were thereupon heard.)

CHAIRMAN WAXMAN: Any opposed?

(No response.)

CHAIRMAN WAXMAN: Drive safe, and  
thank you for coming.

(Which were all of the  
proceedings had in the  
above-entitled matter ending at  
11:54 a.m.)

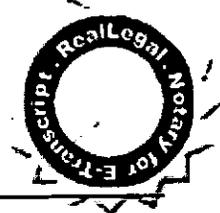
1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24

STATE OF ILLINOIS )  
 ) SS.  
COUNTY OF KANE )

I, Joanne E. Ely, Certified Shorthand Reporter No. 84-4169, Registered Professional Reporter, a Notary Public in and for the County of Kane, State of Illinois, do hereby certify that I reported in shorthand the proceedings had in the above-entitled matter and that the foregoing is a true, correct and complete transcript of my shorthand notes so taken as aforesaid.

IN TESTIMONY WHEREOF I have hereunto set my hand and affixed my notarial seal this 8th day of October, 2010.

*Joanne E. Ely*



Notary Public

My commission expires  
May 16, 2012.



<b>A</b>			
<b>AARP</b> 20:15	<b>add</b> 31:5 40:18 42:11 51:20	<b>ago</b> 14:16 15:19 28:16 45:17 67:9 93:17	<b>answered</b> 67:20
<b>ability</b> 25:15	<b>added</b> 65:15	<b>agree</b> 12:9	<b>anticipate</b> 88:3
<b>able</b> 4:7 13:24 53:15 84:6 89:14 92:10 107:11	<b>adding</b> 103:6	<b>agreeable</b> 90:5	<b>anticipated</b> 43:1 105:10
<b>above-entitled</b> 1:6 108:8 109:8	<b>addition</b> 60:18	<b>agreed</b> 3:12 6:5 49:2 90:3	<b>anticipating</b> 9:18
<b>absolutely</b> 56:7	<b>additional</b> 103:5	<b>agreement</b> 89:2,6 89:23	<b>anybody</b> 21:13 39:10 46:1 82:5 82:20 92:17 94:19 106:3
<b>accept</b> 58:4 59:3,6 73:17	<b>address</b> 42:23 89:20 107:15	<b>agrees</b> 77:23	<b>anymore</b> 90:17
<b>acceptable</b> 73:15 91:18	<b>addressed</b> 89:22	<b>ahead</b> 7:5 29:18 35:22 76:14,15	<b>Anyplace</b> 28:19
<b>accepted</b> 4:2	<b>addressing</b> 103:15	<b>air</b> 49:7,13,17	<b>Anyway</b> 94:16
<b>accepting</b> 58:22	<b>adds</b> 65:15	<b>allocation</b> 27:2	<b>apologize</b> 3:3 76:7 76:20
<b>access</b> 16:9	<b>adequately</b> 24:16	<b>allow</b> 33:18 69:22 72:22 93:19	<b>Apparently</b> 70:14
<b>accessibility</b> 26:1	<b>adhere</b> 29:16,23	<b>allows</b> 101:1	<b>appears</b> 80:12
<b>accidentally</b> 32:17	<b>adjourn</b> 107:20,21	<b>alluded</b> 31:9 33:17	<b>applicability</b> 36:8,9
<b>accomplish</b> 11:12	<b>adjournment</b> 10:18	<b>alternative</b> 5:24 60:24 63:17 105:8	<b>applicable</b> 28:7
<b>accounting</b> 83:5	<b>administer</b> 18:4	<b>Altman</b> 1:13 16:4,4 27:8,21,23 42:11 42:19 44:9,23 45:7,10,15,23 46:3,9 47:3,7,11 47:21 48:3,9,14 48:22 52:3,21 74:14,15 82:6 88:3 98:6 103:3 105:1	<b>applications</b> 4:9 72:7,15
<b>Accreditation</b> 80:5	<b>administration</b> 14:7 15:7,7	<b>amended</b> 65:6	<b>applies</b> 32:2 33:14 34:19
<b>acknowledgement</b> 52:11	<b>administrative</b> 19:15	<b>amendments</b> 22:19 22:24	<b>apply</b> 9:11 26:12 26:15 40:24 41:1
<b>act</b> 4:24 22:5,5,13 22:19 23:3,8,11 23:13 27:12 29:11 29:17 31:5,7,8,14 34:13 37:5,7 41:1 44:10 47:24 50:12 50:13 55:4 58:2 60:2 64:1,12,13 66:23 67:6,8,12 67:19 95:23,23 100:3	<b>administrator</b> 4:5 19:11 104:11	<b>America</b> 10:8,10	<b>appointed</b> 4:19 47:23 104:10
<b>Acting</b> 2:6 3:7	<b>adopted</b> 66:9 90:22	<b>Amiano</b> 1:14 11:21 16:18,18 75:10,11 103:10,19	<b>appreciate</b> 5:8 7:2 7:11 12:19 75:24 99:16 106:14,15 106:22
<b>action</b> 10:21 31:21 39:7 54:5,20 58:10	<b>adopting</b> 61:11	<b>amount</b> 41:4	<b>approaches</b> 61:19
<b>actions</b> 26:7	<b>adopts</b> 65:3	<b>analysis</b> 63:7	<b>appropriate</b> 14:23 69:8
<b>active</b> 4:8	<b>Adult</b> 42:3 45:2	<b>angle</b> 44:4	<b>appropriately</b> 42:23
<b>activities</b> 18:14 40:20 58:11	<b>advice</b> 68:4	<b>angles</b> 35:13	<b>approval</b> 72:7 98:12 104:11
<b>activity</b> 14:15	<b>advised</b> 13:17	<b>Ann</b> 20:23	<b>approve</b> 11:13,17 78:2 80:8 104:14
<b>actual</b> 23:21 50:16	<b>advisory</b> 1:3,7 28:8 28:11 42:4 45:2 60:10 68:3,20 77:12 83:8	<b>announce</b> 5:12	<b>approved</b> 80:19
<b>acute</b> 72:21	<b>Advocates</b> 16:6	<b>announced</b> 19:9	<b>approves</b> 78:11
<b>ad</b> 69:23	<b>affiliations</b> 56:18	<b>answer</b> 29:1 57:6 62:7	<b>approximation</b> 94:7
	<b>affixed</b> 109:12		<b>area</b> 8:6 57:22 61:20 62:5,21 63:1
	<b>Affordable</b> 17:24		
	<b>affraid</b> 96:13		
	<b>AFSCME</b> 15:11		
	<b>afternoon</b> 71:13		
	<b>agency</b> 57:22 83:23 84:2,3		
	<b>agenda</b> 10:12 11:14 11:17 29:18 44:19 73:10		
	<b>aging</b> 44:17 57:22		
			<b>areas</b> 25:3 46:14 62:13,14 82:4 102:12
			<b>argument</b> 39:7 48:20
			<b>Arnstein</b> 21:5
			<b>arrange</b> 107:11
			<b>arrive</b> 85:6
			<b>arrows</b> 56:1
			<b>article</b> 33:5
			<b>artificial</b> 98:22
			<b>asked</b> 6:4 7:14 47:5 70:7
			<b>asking</b> 103:19
			<b>aspect</b> 5:19
			<b>ass</b> 28:17
			<b>assess</b> 26:9
			<b>assessments</b> 26:16
			<b>assigned</b> 11:11
			<b>assist</b> 24:6
			<b>assistant</b> 19:15
			<b>assisted</b> 16:22 17:8 17:19,24 67:3,5
			<b>assisted-living</b> 18:6
			<b>Associates</b> 17:21
			<b>association</b> 8:21 17:5 21:1 53:18 53:21
			<b>associations</b> 55:14 103:11 106:19
			<b>assume</b> 5:3 93:1
			<b>assuming</b> 97:21 107:11
			<b>assure</b> 26:4
			<b>attorney</b> 16:5 32:21
			<b>audience</b> 106:6
			<b>August</b> 97:3
			<b>auspicious</b> 12:8
			<b>authority</b> 28:11 34:6,7 59:21,24 60:11
			<b>authorize</b> 34:5
			<b>authorized</b> 27:1 95:22,24
			<b>automatically</b> 86:15

<b>availability</b> 25:21 91:2,6	<b>beds</b> 8:6,7 62:20 63:7,13	34:22 35:14,24 36:2,3,4,8,11,23 37:17,23 39:18 40:14,21,22 41:6 41:10,12 51:24 58:12,13,16 59:24 60:9 61:3,4 62:2 64:3 66:24 67:10 68:4,6,9,10,15,17 68:20,20 69:1,5,5 69:11,16 70:19 72:7,13 76:22 77:12,14,14,16,24 78:1,3,11 79:4 80:16 81:10,21,22 81:24 82:10 96:22 97:2 98:3,12 99:3 99:7,11,17 100:2 104:10,14	<b>bringing</b> 56:21 68:1	47:19 93:21
<b>available</b> 30:19 32:24 34:12 58:24 59:1 63:12 76:3 91:5 103:21,24	<b>beginning</b> 12:9 104:8	<b>boards</b> 31:10 41:15	<b>broad</b> 40:19 59:23 66:20 106:2	<b>capital</b> 22:11,20 24:5
<b>Avenue</b> 1:8	<b>believe</b> 3:7 44:3 51:6 63:15 85:8 92:10	<b>Board's</b> 29:22 96:5 99:3,4	<b>broad-ranging</b> 41:4	<b>car</b> 86:6
<b>Avery</b> 2:7 3:24 4:15 18:8,8 40:22 99:15 100:6,12,16 100:20 101:4,7,10 104:10	<b>benefit</b> 54:6,14,15 56:14	<b>bodies</b> 34:2	<b>budget</b> 87:7 104:17	<b>care</b> 1:3,7 3:10,18 3:19 6:19 7:14,16 8:2 12:17 13:15 14:4,14,23 15:1,5 15:7,12,16,18,22 16:13,14,16,20 17:4,12,15,18,22 18:2,16,17 19:16 21:3,6 22:4,6 23:24 24:1,14 25:2,3,20,21,24 26:5,11,18 27:3,3 29:19 36:14 47:14 55:15 56:15 57:11 60:10,15,21,21 61:1,3,7,18,23 63:21,22 64:7,12 64:13 66:22,22,23 67:6,7,8,11,19,23 72:6,18,20,21,23 77:10,21 83:8 93:15 103:11 105:7
<b>avoid</b> 24:23	<b>benefits</b> 58:24	<b>body</b> 41:4	<b>built</b> 70:8	<b>careful</b> 15:6 16:16 33:3,12 44:20 53:3
<b>avoids</b> 24:21	<b>best</b> 26:8 43:19 46:19 56:10,13 57:2,3,6 70:16	<b>bold</b> 73:17	<b>bunch</b> 17:14	<b>Carolyn</b> 1:19 16:11
<b>aware</b> 36:12 39:24 48:8 99:10	<b>better</b> 9:8 37:11 48:20 82:4	<b>Bonnie</b> 2:14 19:13 30:13 35:6 49:7 51:8,12 74:4 82:18 88:15 93:6 93:6 107:3,4	<b>burden</b> 2:8 4:16 26:10 28:13,14,15 40:22 69:14,14,19 70:6,14,23 71:2 71:11 99:23	<b>carries</b> 12:7 25:6
<b>eyes</b> 12:4 108:1	<b>beyond</b> 22:1 68:16 68:17	<b>Bonnie's</b> 82:16	<b>bureau</b> 18:2,17	<b>carry</b> 75:22
<b>a.m</b> 1:9 83:16,18 85:4,5 108:9	<b>Bibo</b> 1:15 17:2,2 55:12,12,20 56:2 63:20 64:4,8,11 66:18 67:5,16 74:18,19 81:8,19 89:16 90:9 94:4 94:12 95:16,21 96:8 97:20 98:13 107:23	<b>book</b> 50:19 53:1	<b>Burman</b> 76:19,20 81:4,5,5	<b>Carvalho</b> 2:11 3:15 18:19,19 31:4 32:15 40:17 45:13 45:16,24 46:5 49:3,8 51:19 64:18 68:3 87:10 87:16,23 90:18,21 92:16,20,24 93:3 104:7 105:16
<b>B</b>	<b>Bill</b> 2:12 18:11 19:11	<b>boss</b> 19:1	<b>business</b> 14:22 17:6 30:3 32:6 33:10 36:15,16,23 37:8 37:12 41:6,10 46:18 48:19 54:1 54:12 60:16	<b>case</b> 11:2,2 40:21 41:13 88:7 99:11
<b>B</b> 104:16	<b>Bill's</b> 19:1,5	<b>bought</b> 84:24 107:9	<b>buys</b> 85:17	<b>category</b> 96:6
<b>back</b> 8:16 10:2 11:6 15:19 20:21 22:1 28:18 33:7 49:7 49:13 51:8,12,15 51:17 55:8 64:22 65:13 66:7 71:16 78:3 79:18 84:6 85:6 92:13 93:23 99:5 107:3	<b>bit</b> 12:20 38:20 57:19 59:21 61:15 83:12	<b>boundaries</b> 61:21 62:5 63:1	<b>bylaws</b> 34:6 73:12 73:18 75:23 90:22 92:9,10 93:18	<b>Catholic</b> 28:17
<b>background</b> 8:19 15:3 21:22 23:20 24:15	<b>black</b> 56:8	<b>break</b> 9:23 10:1,3	<b>calculate</b> 62:19 85:15	
<b>balance</b> 85:3	<b>blank</b> 94:3	<b>breakdown</b> 84:23	<b>calculated</b> 86:9	
<b>Ballard</b> 15:22	<b>board</b> 3:6,23,24 4:6 4:17,19,20,22 6:12 17:23 18:9 18:10,23 19:3,16 19:17 20:2,7 21:23 22:1 23:4 23:10,20,21 24:4 24:9,11,18,24 25:5,14,23 26:4 26:12 27:1 28:5 31:11,18 33:10	<b>breakfast</b> 85:6,10	<b>calendar</b> 59:9,13	
<b>ban</b> 58:2 59:15		<b>breaking</b> 102:15	<b>calendars</b> 107:8,9	
<b>base</b> 9:3		<b>brief</b> 12:12 59:14 80:22 101:2	<b>call</b> 5:5,7 33:15 39:14 74:1,2,3,4 83:8 93:22	
<b>based</b> 56:22		<b>Briefly</b> 55:9	<b>called</b> 14:22 21:23 21:24 22:21 23:4 26:3 51:6 60:8 78:18 79:9 80:2	
<b>basically</b> 15:3,6 35:11 69:19 78:23		<b>bring</b> 11:1,6 30:9 92:13 93:23 101:18,21	<b>calling</b> 57:2	
<b>basis</b> 62:9 72:24			<b>camaraderie</b> 91:1	
<b>beautiful</b> 21:19			<b>campuses</b> 15:15	
<b>becoming</b> 19:10			<b>capacity</b> 26:17	
<b>bed</b> 61:20 62:4,16 63:14,16				

**caused** 26:10  
**causes** 72:11  
**caveat** 36:13 37:11  
**cell** 5:3  
**center** 6:14 14:4  
 25:7,8,10,10  
 49:20  
**central** 26:22 34:5  
**cents** 86:9  
**certain** 9:24 62:20  
 105:14  
**certainly** 33:19  
 98:14 106:22  
**certificate** 23:18,19  
 23:22 26:20,23  
 51:6,23 87:12,19  
**certification** 18:5  
**Certified** 109:3  
**certify** 109:6  
**CFO** 16:12  
**chain** 32:13  
**chair** 3:6,8 5:20 6:1  
 6:5,24 7:14 10:22  
 11:5 33:19 34:8  
 46:7 49:15 90:18  
 93:19 103:19  
 105:17,21 106:1  
**chaired** 3:5  
**chairman** 1:12 2:6  
 4:16 7:7,10 9:20  
 11:15,20 12:2,5,7  
 12:10 13:2,9,12  
 14:1,17 15:9 20:9  
 20:16 21:12 24:10  
 27:5 28:1,21 29:3  
 30:23 35:16,20  
 46:21 47:5,9  
 49:14,17 50:5  
 52:14,17,22 53:8  
 57:7,18,24 66:16  
 67:2,21 69:9,17  
 70:5,11,20 71:9  
 71:15 73:5,8,11  
 73:20,23 74:3,7  
 75:21 76:6,10  
 77:4,9 81:7 82:13

82:15,18 88:8,14  
 88:17,22 89:9,18  
 89:22 90:2,13,20  
 91:8 92:19 93:4,9  
 93:16 94:9,14,22  
 95:3,8,12,18  
 96:16 97:9,17  
 99:13,21 100:5,24  
 101:5,8,12,20  
 102:3,17 103:9,20  
 103:23 104:9,23  
 106:13 107:19,22  
 107:24 108:2,4  
**Chairs** 100:7  
**chance** 73:13,16  
 102:19  
**change** 32:2 65:24  
 66:1 68:23 70:21  
 94:17,19 95:9,13  
 102:7  
**changed** 68:22 72:1  
 95:23  
**changes** 65:21,23  
 69:2 72:24 96:20  
 96:23  
**changing** 61:22  
 69:7 86:11  
**channels** 82:12  
**character** 24:15  
**charge** 3:21,22  
 4:21 5:17 37:14  
 41:17 61:10 63:11  
 63:16 69:4 72:9  
 72:10 73:3 104:2  
**charged** 24:6 68:10  
 100:9  
**charges** 8:17 28:4  
 28:10 60:12 61:16  
 71:21 77:19 99:7  
**Charles** 21:2  
**chat** 31:11  
**check** 27:23 88:1  
 104:17  
**checked** 52:8  
**checks** 104:18  
**Chicago** 8:5,21,24

14:8 16:7 33:24  
 91:4 92:3 101:11  
**chief** 8:3,4 18:2  
**choice** 50:8  
**choices** 106:5  
**choose** 34:7 84:8  
 90:23  
**chooses** 30:7  
**chose** 69:8  
**chosen** 68:18  
**Christian** 15:14,20  
**circumstances**  
 41:20  
**citizenry** 98:20  
**Claire** 76:2,4,5,11  
 76:12,19,20 78:12  
 81:4,5  
**Clare** 76:16,18  
 80:22 81:1,2  
**clarification** 78:4  
 97:5 104:24  
**clarify** 66:10  
**clarifying** 96:17  
**class** 52:23  
**clear** 3:16 10:14  
 38:23 49:22 53:21  
 55:7 58:12 81:19  
**cleared** 46:23  
**clicks** 38:21  
**Clint** 2:2 17:16  
**Close** 49:13  
**closely** 77:15  
**closing** 13:7,7  
**closure** 26:5  
**closures** 73:2  
**CMS** 104:17  
**CNA** 15:18  
**Coalition** 17:24  
**cognitive** 69:22  
**cognizant** 99:7  
**collaborate** 44:5  
**collaboration**  
 43:17  
**collaborative** 43:4  
**colleague** 13:6  
**collects** 24:4

**College** 6:8  
**Columbia** 23:17  
**column** 85:24  
**come** 10:2,12 20:20  
 37:9 56:18 62:1  
 82:20 92:7 101:1  
**comes** 27:11 61:10  
 78:17 96:12 99:18  
**comfortable** 49:11  
**coming** 36:10 46:17  
 75:24 83:2 106:23  
 108:5  
**comment** 72:4 79:1  
 79:19 98:10,22  
 99:11,14 101:17  
 104:3  
**commentary** 61:6  
 61:14  
**comments** 39:5  
 79:12,13,14,17  
 82:8,9 98:24  
 104:2 106:21  
**commercials** 12:12  
**commission** 109:18  
**committee** 3:15 4:9  
 4:20 5:16 6:23  
 7:14 13:18 17:1,5  
 28:8 29:7 30:7  
 31:21,24 32:3,7,8  
 33:20 40:19 42:4  
 42:21 43:6 45:1,1  
 45:2,14 46:1 48:1  
 54:5 56:12 58:6  
 59:2 60:13 61:12  
 65:12,16 66:1,10  
 67:24 68:4 69:4  
 70:13 72:11 77:23  
 80:4,5,6 85:2 91:1  
 91:23 92:2 93:24  
 98:3,3 103:21,24  
 106:11 107:5  
**committees** 12:19  
 51:21 53:19,22  
**communicate** 44:6  
**communicating**  
 3:23

**communication**  
 26:21 36:1,7,24  
 37:18,22 38:4,10  
 38:17 39:12,15  
 40:9 41:23 43:17  
 81:9,12,13,17  
**communications**  
 34:18 35:2,13  
 40:2 42:9  
**community** 6:14  
 16:16,21 24:17  
 63:12 64:12  
**community-based**  
 14:13 16:10  
**company** 16:1  
 84:12 87:1  
**compiler** 65:4  
**complete** 27:18  
 104:4 109:9  
**completing** 46:18  
 107:2  
**complicated** 39:9  
**comply** 50:11,24  
**comprehensive**  
 22:17 24:20 25:2  
 25:7,8,9,19 26:14  
**comptroller** 83:6  
**concern** 43:22  
**concerning** 39:7  
**concerns** 40:12  
 57:8 67:23  
**conclusion** 68:21  
**conditioning** 49:18  
**conduct** 30:3  
**conducted** 31:17  
**conducting** 36:16  
 77:18  
**conducts** 58:11  
**conference** 33:15  
**conferences** 30:9  
**conferencing** 91:18  
**conflict** 48:5 53:10  
 53:12,17,19,22,24  
 54:4,16 55:5,10  
 55:17 56:4,5  
**conflicts** 54:13

**confused** 64:23  
**confusing** 66:13  
 103:8  
**Congress** 23:2,11  
**conjunction** 63:12  
**Connection** 14:22  
**consensus** 10:16  
 56:23  
**consider** 60:22  
 72:17 78:2 102:13  
**consideration**  
 90:19  
**considered** 36:21  
 39:12 64:10 67:13  
 85:17  
**considering** 54:2  
**considers** 60:19  
 105:13  
**Constantino** 2:13  
 13:17 19:20,21  
 22:15 27:15 35:9  
 62:11 63:9,15  
 64:2,6,9,14 74:8  
 74:10,12,14,16,18  
 74:20,22,24 75:2  
 75:4,6,8,10,12,14  
 75:16,18,20 76:14  
 76:16,19 83:19  
 93:14 101:9  
 103:22  
**constituents** 43:2  
**constructing** 24:14  
**construction** 22:12  
 22:14 26:11  
**consultant** 21:3  
**consultation** 61:17  
**consulting** 8:14  
 34:22  
**consumer** 61:23  
**contact** 13:16 39:14  
 40:13 59:16 93:5  
 93:7,11,12 107:16  
**containment** 26:24  
**contemplating** 69:3  
**continue** 26:22  
 69:23

**continuity** 67:23  
**continuous** 61:5,13  
**continuum** 14:14  
 60:21  
**convenient** 91:10  
**conversation** 32:19  
 35:5 41:21 44:4  
**conversations** 66:6  
**convoluted** 103:8  
**Cook** 57:23  
**cooking** 71:13  
**cool** 8:19 9:10  
 93:12 106:20  
**coordinating** 76:23  
**coordination** 25:6  
**coordinator** 15:1  
 76:21  
**copies** 27:14 86:17  
**copious** 13:20  
**copy** 27:15,20  
 50:17 88:11  
 103:14,17  
**correct** 28:6 36:24  
 45:9 66:24 67:1  
 82:12 93:2,3  
 104:13 109:9  
**cost** 26:23 27:2  
**Council** 14:11  
**counsel** 20:1,3  
 34:23 82:1  
**count** 34:4 91:11  
 91:12  
**counted** 44:11,24  
 93:2  
**counties** 62:15  
**counts** 71:8  
**County** 6:12,13  
 7:19,21 57:23  
 109:2,5  
**couple** 9:11,19  
 36:14 66:9 105:5  
**course** 16:13 30:13  
 33:14 59:1 77:11  
 90:20  
**court** 5:9 21:14  
 30:16

**Courtney** 2:7 3:23  
 18:8 19:10  
**Courtney's** 4:1  
**cover** 50:16 51:2  
 88:18 106:2  
**co-chair** 10:22  
**co-chairs** 100:21  
**co-owner** 14:21  
**craft** 80:1  
**crafted** 99:24  
**create** 37:15  
**criteria** 72:5,14,16  
 98:11  
**crossed** 90:9  
**crossover** 47:19,20  
**cumulative** 59:13  
**Cunningham** 75:14  
**current** 61:1,20.  
 62:4 95:22 101:21  
 105:7  
**currently** 23:16  
 25:12 77:1,16  
 101:22  
**curtail** 46:17  
**cut** 84:23

---

**D**


---

**D** 105:8  
**daily** 62:9  
**Dale** 2:6 3:2 7:10  
 7:18 9:6 21:15  
**Dart** 2:12 18:11,12  
**data** 24:5  
**date** 51:8,16 71:24  
 89:24 90:1,3 92:2  
 94:5,19 95:2,13  
 96:17 97:5 98:16  
 98:16  
**dates** 70:17 88:24  
 89:4 92:6 107:10  
**Dave** 2:3,4 5:18  
 6:22 12:22,23  
 13:1,6,13,23  
 18:19 20:14 31:4  
 36:18 49:2  
**Dave's** 13:5

**David** 2:11 3:15  
**day** 18:18 21:20  
 23:15 33:6 59:10  
 109:12  
**days** 8:16 71:17  
 79:10 94:5  
**day-and-a-half**  
 9:20  
**DD** 63:23 64:2 66:2  
**deadline** 100:2  
**deal** 40:16 41:11,11  
**dealing** 37:1,2  
 39:22 41:5  
**deals** 62:7  
**dear** 7:15  
**DeBakey** 70:3  
**December** 94:23  
**decide** 33:17 68:16  
 68:17  
**decided** 8:17 9:7  
 97:6  
**decides** 6:21  
**decision** 11:8 30:11  
 49:15 56:23  
**decisions** 26:16  
 56:13,13  
**Dederer** 1:16 17:10  
 17:10 35:18 75:18  
 75:19 85:19,21  
 86:1,19,23 94:21  
 94:23 97:13  
 101:14,24 103:17  
 107:21  
**deduct** 85:16  
**deemed** 26:8 53:19  
**Dees** 1:17 18:1,1  
 52:5 75:12,13  
 84:4  
**Dees's** 68:7  
**defer** 78:3  
**defined** 58:7  
**definitely** 40:14,15  
 66:14  
**definition** 39:9  
 63:20  
**definitions** 40:4  
 62:6  
**degree** 70:15  
**deliberated** 80:18  
**deliver** 96:22  
**delivery** 25:20  
 26:18  
**demarcation** 38:23  
**department** 6:14  
 7:20,22 17:11  
 18:3,12,21,23  
 19:12,14,21 20:5  
 24:3 25:11 44:16  
 44:16 63:24 83:5  
**departments** 48:16  
**deputy** 18:20  
**Des** 15:23  
**describe** 33:9 38:11  
**described** 7:19 37:6  
 41:1  
**describes** 38:13  
**description** 20:17  
**descriptive** 105:11  
**design** 61:22  
**designated** 70:12  
**desire** 102:20  
**detail** 38:12,14  
 62:22  
**detailed** 84:21  
**determination**  
 57:12  
**determines** 31:7  
**develop** 3:10 6:23  
 60:18 61:2 77:20  
**developed** 25:9,10  
 105:6  
**developing** 78:10  
 101:15  
**development** 23:3  
 23:13 25:1 60:24  
 76:23 105:8  
**DHS** 68:8  
**dialogue** 5:20  
**dialoguing** 5:10  
**dialysis** 16:1,2  
**diem** 85:14  
**difference** 36:18

<b>differences</b> 72:20	<b>documents</b> 103:14	93:22 99:13 100:3	<b>equal</b> 70:2	102:22
<b>different</b> 11:3 40:4	<b>doing</b> 17:15 19:24	<b>elated</b> 3:12	<b>equity</b> 26:17	<b>exception</b> 41:13
40:5,7 58:8 60:16	33:11,11 34:2,3	<b>elderly</b> 14:12,23	<b>especially</b> 25:3	<b>exceptions</b> 58:20
61:11 65:6 68:1,6	69:3,21 76:9	17:14	<b>essential</b> 25:24	58:23
68:7 99:22	78:12 86:6,20	<b>electronic</b> 88:11	<b>essentially</b> 24:11	<b>exciting</b> 88:23
<b>difficult</b> 9:23 10:17	88:4 98:22 105:2	<b>electronically</b>	45:5 51:4 78:16	<b>excuse</b> 13:8 69:24
90:16 105:19	<b>dominant</b> 23:1 38:5	86:13	80:3,7,20	<b>executive</b> 6:13
<b>dinner</b> 85:7,10	60:12	<b>Eli</b> 1:24 11:18,23	<b>establish</b> 3:17	15:22 19:3 42:21
<b>direct</b> 56:4	<b>donations</b> 70:7	15:21 28:23 52:17	22:20 24:12 25:18	44:12 45:1
<b>direction</b> 9:5 91:22	<b>door</b> 49:4,13 56:18	55:20 73:20 87:10	60:3,14 61:4	<b>exemptions</b> 23:23
<b>directly</b> 54:6,14	<b>doors</b> 49:16,18	90:10 102:10	<b>established</b> 9:15	<b>exercise</b> 34:7 68:13
<b>director</b> 6:13 14:15	<b>double</b> 52:8 64:22	<b>eliminated</b> 19:5	23:6 45:16 63:13	68:14,19
15:22 16:5 17:3	<b>downtown</b> 71:4	<b>Ely</b> 109:3	<b>establishing</b> 24:13	<b>exhausted</b> 52:15
18:20	<b>Dr</b> 2:8 4:16 28:13	<b>email</b> 32:13,18	<b>establishment</b>	63:5 90:11
<b>Disability</b> 16:6	28:14 40:22 69:14	33:11,13 88:20	60:23 65:12	<b>exist</b> 95:21 96:3
<b>disbursement</b>	70:6	93:22 107:4,14,15	<b>estimate</b> 62:19	<b>existed</b> 8:21
22:12	<b>draft</b> 77:23 106:4,5	<b>embedded</b> 96:4	<b>ethics</b> 20:2,3 26:21	<b>existence</b> 78:8
<b>disclosed</b> 54:10	106:7,18	106:6	50:3,11,12,16,17	95:19
<b>discuss</b> 37:8 42:15	<b>drafted</b> 103:13	<b>emergency</b> 97:21	50:17 107:1	<b>existing</b> 96:5
44:18,18 54:17	<b>drafting</b> 105:14	98:19,23	<b>evaluate</b> 72:6,15	103:13
77:19 78:2	<b>drink</b> 59:8,9	<b>emphasized</b> 41:14	98:12	<b>expectation</b> 43:7,8
<b>discussed</b> 42:6,20	<b>drinking</b> 8:12	<b>employed</b> 83:3	<b>Evans</b> 1:18 14:20	<b>expecting</b> 39:10
54:24 96:21	<b>Drive</b> 108:4	<b>employee</b> 36:2	14:21 74:16,17	<b>expeditiously</b> 100:4
<b>discussing</b> 33:2,10	<b>driven</b> 60:1	50:12 83:7,9	96:1 97:4 98:8	<b>expenditure</b> 24:5
37:12 56:7	<b>drove</b> 86:9	<b>employees</b> 7:24	99:2	<b>expenditures</b> 22:11
<b>discussion</b> 32:22	<b>dual</b> 42:5	15:11 83:11	<b>eventually</b> 33:22	<b>experience</b> 4:12 8:2
33:19 41:24 44:14	<b>due</b> 4:23 5:12 51:16	<b>enacted</b> 80:12	<b>everybody</b> 7:12	9:3 17:14 56:17
89:19 99:24	<b>duplication</b> 24:21	<b>encourage</b> 61:21	10:10 21:18,19	<b>experiences</b> 56:22
<b>discussions</b> 40:20	24:23	87:8	32:23 33:7,21	<b>experts</b> 61:17
<b>distinction</b> 37:23	<b>E</b>	<b>ends</b> 79:8	35:17,21 48:7	<b>expires</b> 109:18
<b>distinguish</b> 36:18	<b>E</b> 105:4,8 109:3	<b>engage</b> 14:8	49:9 56:1 57:1,5	<b>explain</b> 76:11,12
<b>distressed</b> 17:22	<b>early</b> 8:16	<b>enjoy</b> 4:18 7:1	66:10 78:20 83:21	<b>explained</b> 98:15
<b>distributed</b> 22:6	<b>easier</b> 30:10	<b>ensure</b> 26:19	85:17 88:11	<b>extended</b> 54:9
30:24	<b>easily</b> 42:6	<b>entered</b> 28:13	107:17,17	<b>extras</b> 83:20
<b>District</b> 23:17	<b>easy</b> 5:24 10:7	<b>entering</b> 82:4	<b>everybody's</b> 107:15	<b>extra-record</b> 34:18
<b>diverse</b> 8:3 43:5	45:18	<b>entertain</b> 11:9	<b>evidence-based</b>	35:12 38:3
<b>divided</b> 62:12	<b>eat</b> 59:10 84:22	91:17 107:19	26:15	<b>ex-officio</b> 18:22
<b>doctor</b> 28:20 69:10	<b>educating</b> 106:23	<b>entertaining</b> 100:1	<b>evidently</b> 94:18	<b>ex-parte</b> 34:18 35:1
69:18 99:21	<b>effective</b> 66:4	<b>entire</b> 15:6 56:11	<b>exactly</b> 45:7,15	35:12 36:24 37:9
<b>document</b> 38:9,9	<b>effort</b> 43:4	68:12 98:20	66:11 100:19	37:22 38:3,9,14
44:1 60:7 107:3	<b>efforts</b> 27:4	<b>entities</b> 58:10	101:4 105:9	38:17,21 39:12,23
<b>documentation</b>	<b>eight</b> 35:3 44:11,23	<b>entity</b> 54:9,11	<b>exam</b> 52:24	39:24 40:9,11,23
38:15 42:10	44:24 60:8	58:11,15,18	<b>example</b> 32:3 72:24	41:9,12,15,23
<b>documented</b> 38:7	<b>either</b> 5:4 9:4 12:16	<b>envelope</b> 35:6	87:17 106:9	42:9 43:10,11,23
39:4,13,16	67:4 73:24 93:2	50:15,21 51:9	<b>exceed</b> 59:9	78:17
<b>documenting</b> 37:22		<b>envision</b> 101:15	<b>excellent</b> 32:10	<b>eyesight</b> 14:17

<b>F</b>	<b>financially</b> 54:6,15	<b>forms</b> 23:22 78:13 86:4 107:5	<b>Fundamentally</b> 48:6	98:2,18
<b>face-to-face</b> 33:21 91:16,21	<b>financing</b> 22:14	<b>formula</b> 63:14 84:1	<b>funded</b> 87:11	<b>goal</b> 3:17
<b>facilities</b> 3:20 13:15 15:12 16:3 17:7,9 17:22 18:6,9 19:16 21:6,23,24 23:8,24 24:1,2,22 25:2 26:6 27:4 55:15 60:1,9,17 63:21,22,23 68:2 69:15 72:20,21 76:22	<b>find</b> 38:8 65:1,2 91:9	<b>formulas</b> 61:20 62:4	<b>funds</b> 22:6,13 57:11	<b>goals</b> 24:22
<b>facility</b> 15:24 16:9 24:4,14 47:15 60:10 73:1,1	<b>findings</b> 26:13	<b>forward</b> 22:18 32:8 32:9 91:18	<b>further</b> 44:9 106:12	<b>God</b> 9:14
<b>fact</b> 9:2 22:3 39:15 40:15 53:16 57:15 65:5 79:4 93:18 102:13	<b>fine</b> 10:11 30:16 82:11,11 84:15 89:5 90:8 106:13	<b>foul</b> 33:1	<b>future</b> 10:13 88:24 90:24 96:12 105:22	<b>going</b> 3:3 5:10 7:4 8:17 9:9 10:5,14 10:16 12:10 25:17 29:20,21 30:11,18 34:12,17 35:4,11 38:19 39:22 41:5 42:7 43:3,3,7,8,16 43:17 44:4 47:8 48:5 50:15 51:6 52:3,19 53:2,6 57:3 59:20 62:2 62:21 64:19,21 67:2,11 70:15 76:3 77:14,18 78:7 81:11,21 82:6 84:15 85:9 86:7 88:4 89:17 96:15 98:1 101:16 103:7 106:16 107:4,13
<b>fair</b> 54:1	<b>firm</b> 21:4	<b>found</b> 10:7 73:14	<b>G</b>	<b>good</b> 3:1 7:12 8:18 18:11 28:14 44:5 55:18 64:18 90:1 100:23
<b>fairly</b> 10:7 65:24	<b>first</b> 8:22,23 14:14 14:19 15:17 29:10 33:8 37:16 38:2 38:11,18,19,22 39:2 43:10,12 63:22 65:11 76:11 76:12 78:16,19,23 78:24 79:7,8 80:10 97:15 98:23	<b>foundation</b> 50:4	<b>Galassie</b> 2:6 3:1,2 7:8 9:18 11:11,22 11:24 13:4 104:9	<b>gosh</b> 6:10
<b>fall</b> 67:18	<b>fits</b> 60:20	<b>four</b> 8:5,7 17:8 24:12 32:4,4 91:13	<b>game</b> 71:4	<b>governing</b> 73:12
<b>familiar</b> 3:11 78:20	<b>five</b> 31:19 33:12 37:7 45:19 47:21 47:22 91:13 93:16 102:12,15,20	<b>fourth</b> 25:5	<b>gas</b> 85:19,21,22 86:21	<b>government</b> 4:12 22:3
<b>family</b> 18:16 47:14 54:8,9 58:4	<b>flexibility</b> 61:21	<b>frame</b> 98:19 99:4	<b>gather</b> 31:22	<b>Governmental</b> 50:11
<b>far</b> 22:1 70:14	<b>focus</b> 56:16	<b>Francis</b> 6:9	<b>gathering</b> 31:7	<b>Governor's</b> 4:4 104:12,13,20,21
<b>fast</b> 22:18	<b>Foley</b> 21:2,2	<b>Frank</b> 2:10 5:19 6:22 9:21 20:1 21:17 27:6 28:2 28:22 31:8,18 33:17 34:1 35:16 35:22 36:17 41:14 46:23 49:21 64:20 66:7 71:15 73:6 96:16 97:18 106:24	<b>gathers</b> 31:15	<b>graciously</b> 6:5
<b>favor</b> 12:3 50:5,7 59:6 107:24	<b>folks</b> 5:13 30:10	<b>frankly</b> 6:22	<b>gavel</b> 7:5	<b>graduate</b> 6:7 9:7,8
<b>federal</b> 18:4 22:3,6 22:12	<b>follow</b> 60:6 89:19	<b>Frank's</b> 41:3	<b>general</b> 20:1 25:21 30:21 32:22 35:24 40:1,24 59:1,23	<b>great</b> 4:14 7:24 10:8,9 46:22
<b>feedback</b> 99:17 100:7	<b>following</b> 54:7 60:20 62:17 72:17 72:22 105:13	<b>free</b> 10:1 47:9	<b>Generally</b> 62:14	<b>greet</b> 5:15
<b>feel</b> 9:24 10:1 47:9	<b>follows</b> 83:18	<b>freedom</b> 31:2 34:11 34:13	<b>gentleman</b> 20:11	<b>Greg</b> 2:4 13:5
<b>felt</b> 90:24	<b>Follow-up</b> 28:3	<b>friend</b> 59:5	<b>geriatric</b> 17:7	<b>grew</b> 8:19
<b>field</b> 14:9 15:20 29:8 61:18	<b>Food</b> 59:8,9	<b>friends</b> 59:4	<b>getting</b> 71:20 107:3	<b>ground</b> 29:5
<b>figure</b> 39:15 104:3	<b>football</b> 71:3	<b>front</b> 50:20 66:24 81:20,24 83:13 86:5	<b>gift</b> 58:2 59:15	<b>group</b> 8:4,5 14:4 30:12 42:2,4,14
<b>file</b> 83:5	<b>force</b> 100:8,21	<b>full</b> 3:23 45:1 61:3 77:24,24	<b>gifts</b> 58:5,22 59:4,7	
<b>filed</b> 99:9 100:15	<b>foregoing</b> 109:8	<b>full-blown</b> 40:10	<b>give</b> 10:8 14:18 21:22 30:21 32:15 36:13 51:11 55:21 80:21 94:7	
<b>fill</b> 83:4 84:9,16 86:14 107:1	<b>foreign</b> 62:3	<b>full-time</b> 4:5	<b>given</b> 50:15 68:17 69:4 87:7 91:7	
<b>final</b> 72:10	<b>forever</b> 97:16	<b>fun</b> 9:9	<b>giving</b> 39:20 59:14 97:6	
<b>financial</b> 8:3,4 24:16 25:15 26:9	<b>form</b> 23:17 32:1 38:8 40:7 68:21 86:12,16 97:2 104:18	<b>function</b> 23:10,21 57:13 72:11	<b>glad</b> 20:7,7,9 30:1	
	<b>formal</b> 82:7,8	<b>functional</b> 45:19 72:19	<b>go</b> 5:7 7:5 22:1 24:8 35:22 38:5 65:13 66:7 68:16,17 71:16 73:9 76:14 76:15 79:9 89:9 91:21 94:10 95:1 95:23 97:15,21	
	<b>formalities</b> 48:24	<b>fund</b> 87:12,19,20		

43:5 44:21 47:15  
56:24 67:3 97:7  
101:3 102:14  
**groups** 31:23 33:12  
102:15 103:2  
105:2,18,23  
**guarantee** 25:20  
**guess** 49:9 50:22  
82:16 86:2 93:8  
94:9 105:5  
**guests** 20:22  
**guidance** 32:21  
**guidelines** 60:4,14  
**Guild** 20:23,23  
**guys** 84:6

---

**H**


---

**H** 57:22  
**half** 4:2 7:18  
**hand** 49:19 109:12  
**handed** 64:24  
**handled** 19:6 92:15  
**Handler** 1:19 16:11  
16:11 74:20,21  
95:7  
**handout** 34:24 60:5  
**hands** 3:4 101:13  
**happen** 78:5  
**happens** 33:4  
**happy** 5:1 7:7  
11:15 91:11  
**harken** 55:7  
**harm** 33:1  
**Harold** 101:10  
**hate** 98:18  
**health** 6:12,13,14  
7:19,22 14:3 15:1  
15:5,7,22 16:6,9  
16:16,17,20 17:4  
17:22 18:3,9,12  
18:15,15,22,24  
19:14,16,22 20:5  
20:24 21:2,5,11  
21:22,24 22:4,6,8  
22:17 23:2,5,7,9  
23:10,12,24 24:1

24:3,4,7,14,20  
25:2,3,3,7,8,9,12  
25:16,20,21,24  
26:5,10,14,18  
27:3,3,12 44:16  
47:14 60:1,9  
61:18,20 62:4,12  
62:14 63:1,21,24  
67:10 68:8 69:15  
76:21 77:1 103:14  
**Healthcare** 13:1,11  
**hear** 3:14 5:18,19  
10:6 24:19 25:17  
49:9,10 52:12  
70:23 76:8

**heard** 12:4 108:1  
**hearing** 1:5 5:10  
49:19 63:4 82:8  
**hearings** 79:3,6  
**held** 79:3  
**hell** 71:12  
**help** 8:12 19:19  
62:6 80:1 97:10  
**helpful** 105:23  
**helping** 18:14  
**helps** 14:22  
**hereunto** 109:11  
**hesitate** 47:1 51:14  
59:16  
**He'll** 6:16  
**HFS** 68:8  
**HFSRB** 2:5  
**Hi** 14:20 16:18  
**highly** 22:13  
**HILL** 71:18  
**Hills** 2:14 19:13,13  
35:7 59:11 74:6  
76:15 81:1,4  
82:19 83:21 84:10  
84:14,19 85:20,22  
86:3,22 87:3 88:2  
88:6,10,19 93:8  
**Hill-Burton** 22:5  
**hired** 8:22,23  
**historical** 62:18  
**historically** 63:6

**history** 22:24  
**hit** 32:19  
**hold** 9:4 79:5 90:13  
**home** 14:12,15 16:1  
16:10,15 17:13,15  
17:15 53:7,8 64:7  
71:2 85:6 103:2  
**homes** 8:4,5,6,7,15  
15:14,20 16:3  
17:8,18 18:6  
60:16,23  
**honored** 7:13  
**hope** 76:7  
**hopefully** 4:5 56:24  
73:13,14 77:2,20  
**Hospice** 16:12  
**hospital** 3:19 15:2  
15:6 21:1 22:12  
22:14 69:23 70:9  
**host** 78:5  
**hot** 49:5  
**hotel** 85:1,3,4  
**hour** 1:9  
**hours** 9:19 29:18  
93:17  
**house** 13:7,8 71:5  
**housed** 25:11  
**housing** 14:23  
**Human** 17:11  
**humor** 4:14 6:17  
**Hypothetically**  
67:21

---

**I**


---

**ICF** 63:23 64:2  
66:2  
**ICFDs** 18:6  
**idea** 9:8 99:4 102:8  
105:2  
**identified** 25:4  
**ILCS** 27:12  
**Illinois** 1:8 15:15  
17:4 18:3,9 20:24  
21:10 22:22,23  
23:5,8,13 24:2  
25:11 26:18 34:2

50:11 56:15 57:5  
60:8 70:10 76:21  
78:15 83:24 98:20  
109:1,6  
**Illinois-licensed**  
23:23 24:1  
**immediate** 54:8  
58:4 63:22  
**immediately** 7:1  
**impacted** 3:18  
**impartial** 54:2  
**impede** 54:1  
**impending** 36:4  
**implement** 22:10  
**implications** 29:6  
37:9  
**important** 46:17  
50:21,22,23 59:8  
**importantly** 24:21  
**impossible** 10:18  
**improve** 25:15,24  
**include** 97:14  
105:22  
**includes** 32:12 39:4  
**including** 65:15  
82:5  
**income** 16:8  
**increase** 26:1  
**indicated** 51:20  
104:9,9  
**indigent** 26:3  
**indirect** 55:16,16  
56:4  
**indirectly** 54:6,14  
**individual** 33:16  
54:9,11,15,23  
87:2,4  
**individuals** 87:5  
**indulge** 66:7 78:21  
**industry** 6:20 16:15  
22:14  
**infinitum** 69:23  
**inform** 106:11  
**informal** 32:21  
**information** 31:3  
34:11,13 38:1

39:6 46:24 92:13  
107:16  
**informational**  
39:20  
**innovation** 61:21  
**integrity** 26:19  
**intend** 40:10  
**intended** 5:14,17  
**intent** 3:14 22:9  
99:4  
**intention** 3:16  
**interacted** 6:7  
**interactions** 4:18  
**interest** 10:23 11:5  
13:21 53:10,12,20  
53:23,24 54:4,17  
55:6 56:4,5 57:1  
93:20  
**interested** 16:24  
**interesting** 3:21  
33:5  
**interests** 26:8 53:13  
56:21 57:5 58:15  
**interim** 95:16  
**intermediate** 3:20  
**International**  
17:17  
**Internet** 29:21  
**interpretation** 40:6  
**interrupt** 29:8  
**interspersed** 96:6  
**introduce** 4:1 12:11  
20:12,21 57:20  
**introduced** 69:12  
**introducing** 63:8  
**introduction** 12:12  
**introductions** 7:6  
**invite** 46:1  
**invited** 29:13  
**involve** 98:1  
**involved** 8:9,14 9:1  
16:21 22:4 40:8  
**issue** 23:22 43:10  
48:7 66:2 81:20  
**issues** 40:16 42:23  
67:11 77:1 81:20

81:23 106:17 107:7 <b>item</b> 42:6 <b>Itemization</b> 83:9 <b>items</b> 5:2 59:12 60:8	10:12 11:7 36:6 37:18 40:8 46:14 59:5,6 62:6 69:12 77:7 80:14 92:7 <b>kinds</b> 62:8 <b>Kirk</b> 21:9 <b>know</b> 10:11,24 11:6 12:14,15,17,24 13:2,18,21 19:2 29:2 31:12 33:21 38:23 41:6,18 42:13,24 43:1,3 44:7 46:10,14,16 48:1,10,15,19 51:10,14 52:14,21 55:23 56:19 57:18 64:14 65:4 66:19 66:19 67:9 69:11 69:20 70:2 71:6 71:10 78:19,22 79:20 87:11 91:20 92:16 93:13,21 97:7 98:13 101:6 103:15 105:2 106:6 <b>knowing</b> 12:20 98:16 <b>knowledge</b> 4:11 56:22 <b>known</b> 6:5 7:16 <b>knows</b> 6:15,17,21 9:14 10:10 107:17	<b>lately</b> 17:15 <b>latest</b> 97:23 <b>late-night</b> 50:19 <b>Lavin</b> 1:20 57:10 57:17,21,21 74:8 74:9 90:17 <b>law</b> 21:4 23:8 46:17 80:20 96:18,23,24 <b>laws</b> 68:22,23 <b>lawyer</b> 47:11 50:9 <b>lay</b> 50:4 <b>layer</b> 42:12 <b>lays</b> 65:11 <b>LCPC</b> 15:4 <b>learn</b> 21:8 <b>leave</b> 62:22 82:22 85:4 104:19 <b>leaving</b> 4:21 <b>left</b> 6:4 13:4 71:5 107:7 <b>legal</b> 5:19 20:3 29:6 34:23 <b>legislation</b> 3:10 100:14 <b>legislative</b> 80:4,6 <b>legislature</b> 65:3,5 68:11,23,24 69:2 69:6 <b>legitimate</b> 13:8 <b>Lehr</b> 21:5 <b>lengthy</b> 80:13 <b>let's</b> 5:22 44:5,5,6,7 74:2 90:13 91:24 96:13 <b>level</b> 6:7 9:7 10:15 40:5 <b>levels</b> 15:16 <b>licensed</b> 24:2 63:23 64:6,12,13 66:23 <b>licensure</b> 18:4 <b>life</b> 3:19 21:9 <b>light</b> 102:13 <b>limitations</b> 81:8 <b>limited</b> 22:16 <b>line</b> 60:16 90:10 100:2 106:4,4	<b>lines</b> 81:17 <b>list</b> 74:4 <b>listed</b> 64:5 <b>listening</b> 99:24 <b>little</b> 12:20 23:20 38:20 39:9 40:17 43:15 57:19 59:21 61:10,15 66:12 83:12 <b>live</b> 10:7 <b>living</b> 15:15 16:21 16:23 17:8,19,24 54:8 67:3,5,18 <b>lobbyist</b> 58:19 <b>location</b> 5:23 90:5 90:8 91:10 <b>locations</b> 5:23,24 10:7 <b>lock</b> 32:13 <b>logistics</b> 30:12 <b>long</b> 1:3,6 6:10 8:15 12:17 23:12 68:15 69:23 82:9 94:24 <b>longer</b> 6:20 64:13 79:11 95:1 <b>long-term</b> 3:10,18 3:19 6:19 7:14 8:2 12:16 13:14 14:4 15:11,18 16:14 17:12,18 18:2,17 55:15 56:15 57:11 60:10 60:15 61:1,3,7,18 61:23 72:6,18,20 72:23 77:10,21 83:8 103:10 105:7 <b>look</b> 10:9 27:22 33:9 40:17 42:17 51:2 63:16 64:16 64:22,23,24 65:8 66:8,15 67:11 68:1,11 70:18 78:1 89:4 101:22 102:9 106:8 107:8 <b>looking</b> 47:18 52:5 56:12 67:22 77:15	89:23 <b>lost</b> 88:8 <b>lot</b> 9:10 13:13 21:5 43:16,17 62:2 91:4 96:20,21 <b>low</b> 16:8 <b>Lowitski</b> 2:4 13:1 74:10 <b>LTC</b> 17:3 <b>lucky</b> 6:16 102:21 <b>lunch</b> 32:12 37:8 85:11,12,15,17,18 <b>lurch</b> 19:7
<b>J</b>				<b>M</b>
<b>J</b> 2:8 <b>JAMES</b> 2:8 <b>January</b> 3:7 87:18 87:19 98:5 <b>JCAR</b> 4:13 79:14 79:22 80:2,4,18 81:9,11,13,17,22 82:5 <b>Jewish</b> 14:12 <b>Jim</b> 69:14 <b>Jo</b> 1:22 15:10 <b>Joanne</b> 109:3 <b>job</b> 9:4 14:14 15:17 19:5 96:11 <b>Joe</b> 21:4 <b>Johnson</b> 75:16 <b>join</b> 46:2,3 <b>Joint</b> 80:4 <b>Joliet</b> 1:8 21:20 28:16,17 59:10 <b>Jon</b> 57:21 <b>JONATHAN</b> 1:20 <b>judgment</b> 54:2 <b>Judy</b> 1:14 12:2 16:18 103:9 <b>July</b> 64:11 66:4 97:3 <b>June</b> 97:2,6 <b>jurisdiction</b> 64:3 68:2,5,7,9,14				<b>main</b> 13:20 24:22 38:16 <b>maintain</b> 25:23 <b>maintained</b> 23:14 <b>major</b> 39:21 103:10 <b>majority</b> 10:17 11:7 23:18 31:14 31:19 32:4 36:20 89:3 93:24 <b>makeup</b> 55:24 <b>making</b> 6:2 35:2,15 37:20,23 38:7,16 39:3,8,23 40:20 41:5,11 43:24 48:7 56:7 81:14 98:19,23 102:9 <b>male</b> 8:22,23 <b>manage</b> 7:22 <b>Management</b> 17:21 <b>Manak</b> 21:11,11 <b>mandates</b> 23:6 <b>manner</b> 26:7 <b>man's</b> 80:14 <b>March</b> 97:22 <b>market</b> 59:2 <b>marketplace</b> 61:23 <b>match</b> 14:23 <b>material</b> 39:6,6 50:20,21 <b>materials</b> 50:14 51:5
<b>K</b>	<b>L</b>			
<b>Kane</b> 109:2,6 <b>keep</b> 6:16 31:24 32:7,11 57:2 67:2 68:5 86:17 96:10 98:13,15,24 <b>kicked</b> 28:17 47:8 <b>kind</b> 8:2,18,19 10:4	<b>Laborers</b> 17:17 <b>Lake</b> 6:12,13 7:19 7:21 <b>land</b> 80:14 <b>large</b> 8:6,8 9:1 102:14 <b>larger</b> 33:12 <b>largest</b> 7:21 <b>lasts</b> 79:10 <b>late</b> 20:11 28:15 57:19 71:19 82:20 94:5			

<b>matter</b> 1:6 54:5,14 54:17,18,21 107:2 108:8 109:8	10:13 29:11,17 30:20 31:5,6,8,14 33:23 34:12 37:5 37:7 41:1 44:10 47:24 48:2,3 55:4 70:13 77:19 79:5 83:2 88:4,5,24 89:16 91:5 103:5 103:7	86:23,24 87:5,7 87:15,22 88:3,13 89:16,20 90:1,6,9 90:11,17 93:1 94:4,12,21,23 95:7,10,16,21 96:1,8 97:4,13,20 98:6,8,13 99:2,15 99:23 100:6,12,16 100:20 101:4,7,10 101:14,24 102:11 102:24 103:3,4,10 103:17,19 105:1 107:21,23	19:20 22:15 24:8 55:12,22 62:5,10 63:1 66:7,16 74:6 74:7 94:9,11,13 94:15	<b>move</b> 29:3 32:9 49:19 91:24 107:21 <b>moved</b> 11:19,22 19:6 73:19 <b>moves</b> 32:8 <b>moving</b> 88:22 91:18 <b>multiple</b> 65:23
<b>maximum</b> 79:10 <b>ma'am</b> 27:7 101:13 <b>McDonald</b> 1:8 <b>meals</b> 85:9,20 <b>mean</b> 42:13 52:6 57:5 62:3 66:18 71:9 78:4 81:21 84:14 93:9 95:1 100:8 101:16 104:1 <b>means</b> 36:6 44:7 63:23 80:4 97:10 97:22 <b>Medicaid</b> 16:8 18:16 <b>medically</b> 26:3 <b>Medicare</b> 8:16 16:8 <b>Medicine</b> 14:3 <b>meet</b> 5:15,22 9:6 42:12 90:22 <b>meeting</b> 3:4 6:15,18 9:15 10:3 11:1,7 13:4,23 19:9 20:19 28:13 29:11 29:12,14,14,20 30:3,14,17 31:9 31:16 32:24 34:15 34:15 36:21 38:13 38:21 42:7,13,14 44:15 45:6,8,20 45:24 47:23 48:18 55:2,3 57:16 62:2 77:3 80:3,19,23 89:13 92:1,3 95:1 101:2,6 102:4 104:8 105:20 106:17 <b>meetings</b> 4:23 9:12	<b>member</b> 1:13,14,15 1:16,17,18,19,20 1:21,22,23,24 2:1 2:2,3,8 3:24 4:15 4:17 11:19,21,23 11:24 12:8 14:2 14:20 15:10,13,21 16:4,11,18 17:2 17:10,16,20 18:1 18:9,22 20:14 27:8,13,17,21,22 27:23 28:3,7,12 28:15,18,24 35:18 36:2,3,17 37:4 40:14 41:18 42:11 42:17,19,22 43:13 44:2,9,23 45:7,10 45:15,23 46:3,9 46:11,13 47:3,7 47:11,17,21 48:2 48:3,6,9,11,14,22 48:23 49:4,12 50:9 52:3,5,9,15 52:21 53:4 54:16 55:12,20,21 57:10 57:17,21 59:17 63:5,10,19,20 64:4,8,11 66:18 67:5,16,17 69:15 69:19 70:14,23 71:2,7,11 73:19 73:22 74:9,15,17 74:19,21,23 75:1 75:3,5,7,9,11,13 75:19 81:8,19 82:6 84:8,12,18 85:19,21 86:1,19	<b>members</b> 2:5 4:22 30:1,2,9,24 31:7 31:10,11 32:5 34:3,21 36:22 50:10 54:18 58:3 58:4,5 59:2 70:19 81:10,22 99:11 101:18 106:21 107:6,14 <b>Membership</b> 53:18 53:21 <b>member's</b> 53:13 <b>memo</b> 39:17 40:6 50:16 51:3 64:20 <b>memorized</b> 39:10 <b>mention</b> 21:15 23:22 31:2 34:10 77:13 93:18 <b>mentioned</b> 26:13 <b>met</b> 3:3 100:17 <b>methodology</b> 62:16 62:22 63:16 <b>methods</b> 63:17 <b>Michael</b> 1:12,15 2:1,13 6:4 7:13 65:9 70:3 81:7 94:10,10,12,15 97:9 <b>Michael's</b> 65:22 <b>Midwest</b> 15:15 <b>Mike</b> 6:6,10,15 7:5 13:17 17:2,20	<b>mile</b> 86:10 <b>mileage</b> 86:1,20 <b>miles</b> 86:8 <b>million</b> 7:23 70:8 <b>mind</b> 6:24 31:24 32:7,11 68:5 <b>minute</b> 62:21 78:21 <b>minutes</b> 30:15,23 34:17 46:6,7 50:3 53:10 55:2 58:2 71:6 77:7 <b>miscellaneous</b> 85:23,24 <b>misread</b> 60:6 <b>mission</b> 61:12 <b>misunderstand</b> 41:19 <b>Mitzen</b> 1:21 14:2,3 73:22 75:2,3 95:10 <b>mix</b> 80:6 <b>model</b> 60:17 <b>models</b> 61:22 <b>modernization</b> 60:22 <b>modification</b> 26:11 <b>modified</b> 71:1 <b>modifying</b> 24:14 <b>money</b> 87:22,23 <b>month</b> 92:8 <b>months</b> 66:9 96:14 96:14 <b>month's</b> 51:15 <b>morning</b> 3:1 7:12 18:11 28:14 35:1 71:3 85:5 <b>mother</b> 9:3 <b>motion</b> 11:13,17 12:7 73:17 75:22 107:20 <b>mouth</b> 93:10	<b>name</b> 3:2 5:12 14:18 21:16 23:12 58:8 <b>names</b> 107:16 <b>narrowed</b> 4:9 <b>narrower</b> 68:11,12 <b>National</b> 23:2,12 <b>nature</b> 68:5 <b>necessarily</b> 104:20 <b>necessary</b> 25:16 78:12 <b>need</b> 5:12,16,18,22 6:23 9:24 10:1,22 11:3,17,20 14:18 22:7,11 23:18,19 23:23 26:20,23 30:4 31:10 34:5 40:16 41:6 44:6 46:18 49:1 51:7 51:22 53:15,15 55:6 61:20 62:4 62:16 63:14,16 66:19 73:20 74:1 82:21 83:4 84:16 84:20,21 85:2 86:16,20 87:12,19 88:21 96:10,11,12 98:4 102:7 104:13 <b>needed</b> 25:2 28:23 29:12 62:20 79:24 <b>needs</b> 25:4 39:3,16 51:2,3 <b>net</b> 26:24 <b>Network</b> 21:10 <b>never</b> 15:18 22:22
<b>N</b>				

34:21 85:11 <b>new</b> 18:15 23:4 61:19 65:14 66:3 67:12 91:19 102:8 102:8 <b>nice</b> 21:20 33:21 <b>nicely</b> 7:18 <b>nine-month</b> 97:7 <b>nonemployee</b> 84:17 <b>nonstate</b> 83:9,10 <b>nonvoting</b> 92:14 <b>normal</b> 40:19 81:16 82:12 87:13,16 97:20 <b>notarial</b> 109:12 <b>Notary</b> 109:5,17 <b>note</b> 55:20 63:21 <b>noted</b> 34:1 105:21 <b>notes</b> 13:20 92:13 109:10 <b>notice</b> 38:18,19,22 39:2 43:12 45:21 78:16,19,23 79:7 79:8,9,16,22 80:10 <b>noticed</b> 31:16 <b>notions</b> 56:21 <b>not-for-profit</b> 16:7 <b>November</b> 89:2,5,7 89:11,12,15,24 90:2,15 91:15,24 102:18 105:3 106:17 107:10 <b>number</b> 5:13 25:14 36:20 37:10 45:17 58:7 62:17,20 63:13 88:19 103:1 <b>numbers</b> 32:2,14 102:22 <b>Nurse</b> 8:20 <b>nursing</b> 13:15 14:15 15:23 16:3 16:9 17:7,15,18 18:5 47:14 60:15 60:20,22 64:7,13 66:23 67:6,7,19	103:2 <b>nutshell</b> 80:21 <hr/> <b>O</b> <b>O</b> 104:16 <b>OASAC</b> 44:12 <b>OASAK</b> 44:15 <b>object</b> 80:8 <b>objective</b> 25:23 26:4,9,12,15,19 26:22 <b>objectives</b> 25:14,18 28:5 59:23 <b>obtain</b> 25:16 <b>obviously</b> 6:1 69:20 81:21 <b>occasions</b> 31:11 <b>occur</b> 43:8 53:14 <b>occurring</b> 55:1 <b>occurs</b> 39:2 54:22 <b>October</b> 51:16 101:7,9 109:13 <b>OEIG</b> 50:19,24 52:8 <b>offer</b> 90:18 <b>office</b> 4:4 18:13,20 19:15 68:8 78:14 84:4 91:3,4 104:12,14,22 <b>officer</b> 8:3,5 20:2,3 <b>office's</b> 104:20 <b>official</b> 21:14 31:9 44:15 45:3 58:10 59:6 <b>officially</b> 39:1 47:22 <b>Officials</b> 50:12 <b>oftentimes</b> 33:18 33:20 <b>Oh</b> 33:8 <b>okay</b> 14:2 20:14,17 21:12 28:12 29:3 31:13 35:18,20 37:4 43:10 44:2 45:23 46:9,12 47:3,12 48:4,22	49:21 53:4 57:17 59:3 63:19 64:14 66:16 67:20 70:20 73:8,11 76:6 77:4 82:15 83:22 84:14 86:23 87:6,15 88:22 89:9 90:11 91:13,23,23 92:15 92:19 94:22 95:12 100:5,12 101:12 104:20 106:19 107:7 <b>Older</b> 42:3 45:2 <b>ombudsman</b> 57:11 <b>once</b> 25:19 26:1,12 34:13 43:22 48:12 50:3 55:7,18 58:16,21 59:14 77:22 78:11 79:8 79:24 80:10,18 <b>ones</b> 84:19 105:11 <b>one-page</b> 60:7 <b>ongoing</b> 61:12 67:23 <b>onward</b> 13:23 <b>open</b> 10:6,19 29:11 29:11,14,16 30:14 30:20 31:5,6,8,14 31:16 34:15 37:5 37:7 41:1 42:12 42:13,14 44:10 45:6,8 47:24 48:2 48:3,18 49:4 53:1 55:4 60:19 77:18 105:12 <b>open-minded</b> 56:11 56:12 <b>operate</b> 16:20 75:24 <b>operated</b> 70:3 <b>operating</b> 15:24 103:2 <b>operational</b> 72:19 <b>opinion</b> 99:22 <b>Opportunities</b> 58:24	<b>opportunity</b> 46:22 72:3 78:1 79:19 80:8 98:9,21 102:5 <b>opposed</b> 12:5 105:10 108:2 <b>option</b> 89:21 90:19 91:2 <b>options</b> 57:22 68:13 92:4 <b>oral</b> 39:5 <b>ORD</b> 64:12 <b>order</b> 96:24 <b>orderly</b> 25:19,19 26:6 <b>ordinary</b> 104:16 <b>organization</b> 7:24 16:13 57:10 <b>organize</b> 105:19 106:9 <b>original</b> 86:17 97:5 100:14 <b>OT</b> 8:10,13 <b>Ourth</b> 21:4,4 <b>outside</b> 5:7 36:5 80:15 <b>overall</b> 24:24 <b>overlap</b> 25:17 40:3 48:16 59:22 <b>overnight</b> 85:1,14 88:5 <b>overseeing</b> 14:13 <b>oversight</b> 47:18 <b>overused</b> 48:17 <b>overview</b> 30:22 59:15 80:22 <b>overwhelming</b> 41:8 <b>ownership</b> 73:1 <b>o'clock</b> 71:3 <b>O'Dea</b> 1:18 14:20 14:21 74:17 96:1 97:4 98:8 99:2 <hr/> <b>P</b> <b>package</b> 35:1 38:1 39:17	<b>packet</b> 27:19 50:14 73:12 102:2 <b>page</b> 38:8 39:19 40:6 51:5 65:10 65:13 <b>pages</b> 35:3 38:3,11 <b>paid</b> 59:2 83:2 85:4 85:5,7,11,12,13 87:18,18,21,24 88:2 <b>pain</b> 47:4 <b>Palliative</b> 16:12 <b>paper</b> 33:6 50:17 82:22 <b>paperwork</b> 78:12 104:15 <b>paragraphs</b> 33:8 <b>part</b> 3:9 7:19 8:1,14 36:21 39:5 41:8 55:2 63:10 64:10 67:3 80:23 89:18 <b>participate</b> 13:19 13:24 54:19 92:20 <b>participating</b> 22:9 <b>participation</b> 51:7 92:21 <b>particular</b> 22:13 30:3 32:20 51:24 53:11 54:23 57:1 81:20 84:2 105:6 <b>parties</b> 80:7 <b>pass</b> 83:10 <b>passed</b> 22:19 23:2 <b>Pat</b> 14:20 <b>patients</b> 16:2 26:10 <b>Patton</b> 1:22 15:10 15:10 74:24 75:1 <b>pay</b> 8:17 20:12 84:6 <b>paying</b> 59:11 <b>payments</b> 19:17 <b>pays</b> 84:12 <b>pending</b> 36:4 40:21 41:6,21 42:1,16 104:11 <b>people</b> 6:1 10:9,15 16:7 20:21 30:4
--	--	---	---	---

33:16 37:7,10  
 43:2,5 56:9,14  
 62:1 80:6 83:22  
 87:8 91:9 93:5  
 101:17 102:20  
 105:20  
**Performance** 17:21  
**performed** 26:6  
**period** 6:6 38:18,19  
 39:3 54:23 78:17  
 78:19,23 79:1,2,7  
 79:8,9,17,22  
 80:10,13 97:7  
 101:2  
**permissible** 79:7  
**permit** 90:22  
**permits** 23:23  
 72:15  
**person** 19:5 24:13  
 32:20 36:1 54:4,7  
 54:8,10,11 58:11  
 58:15,18 68:22  
 92:11,14,17 93:5  
 93:7,11,12  
**personal** 53:24  
 59:4,5  
**personally** 6:7  
**Persons** 58:10  
**person's** 54:7,9  
**perspective** 7:17,21  
 77:8  
**perspectives** 106:3  
**Phillippe** 1:23  
 15:13,13 75:6,7  
**phone** 33:15  
**phones** 5:3  
**Phyllis** 1:21 14:1,2  
**physical** 30:6  
**physician** 9:2  
**pick** 1:24 9:4 11:19  
 11:23,23,24 12:8  
 15:21,21 27:13,17  
 27:22 28:3,7,12  
 28:18,24 36:17  
 37:4 41:18 42:17  
 42:22 43:13 44:2

46:11,13 47:17  
 48:6,11,23 49:4  
 49:12 50:9 52:5,9  
 52:15 53:4 55:21  
 63:5,10,19 71:7  
 73:19 75:8,9 84:8  
 84:12,18 87:7,15  
 87:22 88:13 89:20  
 90:1,6,11 93:1  
 102:11  
**piece** 82:21  
**place** 36:5 38:24  
 49:1 92:11 95:17  
 95:19 96:22 97:19  
 100:17 101:23  
**Plaines** 15:23  
**plan** 25:9 26:14  
**planning** 18:13,21  
 18:23 21:23 22:4  
 22:8,10,17 23:2,5  
 23:8,9,10,12 24:7  
 24:20 25:1,4,7,8  
 27:4,12 28:5 60:2  
 62:14,21 67:10  
 69:16  
**play** 37:9 68:19  
 78:18  
**playing** 29:8  
**please** 5:4 10:1,24  
 11:5 12:13 13:10  
 20:22 24:10 29:8  
 40:13 41:18 47:2  
 47:9 49:19 51:13  
 51:16 57:20 59:16  
 77:9 78:21 93:21  
**pleased** 4:6,10  
**plus** 99:10  
**point** 12:13,21  
 14:18 20:18 21:17  
 25:13 35:4 41:3  
 44:14,20 55:24  
 63:3 64:19,19  
 65:9,22 67:24  
 70:10 71:10 78:18  
 80:1,20 81:16  
 86:10 87:10 89:1

90:23,24 91:16  
 94:8 95:4,20  
 96:18 97:5,8  
 102:7,18 103:1,16  
**pointed** 66:3  
**points** 32:10  
**policies** 61:6,14  
**policy** 14:3 16:5  
 17:3 18:13,20  
 20:24  
**population** 22:7  
 26:2 62:18 66:20  
**populations** 16:8  
**population-based**  
 24:6  
**portion** 68:18  
**position** 3:9 10:24  
 11:1 19:4 102:4  
 104:21  
**possible** 27:13  
 46:19 47:13 49:23  
 67:24 100:4  
**possibly** 56:20  
**postpone** 96:12  
**potential** 39:7  
 54:13  
**PPS** 8:16  
**practical** 32:16  
**practicality** 98:4  
**practice** 9:2  
**predominant** 37:14  
**preferences** 61:24  
**prepare** 106:16  
**prepared** 64:20  
 76:1 88:23  
**prescribed** 68:9  
**presence** 30:6  
**present** 1:11 2:5,9  
 53:11 65:7 99:5  
**presentation** 106:3  
**presentations**  
 105:24 106:10,17  
**presented** 73:18  
 79:14  
**president** 6:11  
 15:14,20 16:19

**pressure** 96:10  
 98:14,15 99:1  
**presumes** 106:5  
**pretty** 58:12  
**prevented** 34:21  
**previous** 105:18  
**previously** 60:13  
 78:9 96:21  
**primarily** 15:8  
**prior** 72:7 98:12  
 100:17  
**private** 53:13 60:23  
**probably** 6:2 10:17  
 10:21 36:14 37:11  
 38:23 42:20 43:15  
 43:19 44:13,14  
 46:22 55:24 57:6  
 59:10 63:4 72:11  
 78:5,19 82:3 97:1  
**problem** 8:12 47:13  
 49:19 80:17 99:18  
**problematic** 46:15  
**problems** 48:13  
**procedural** 32:23  
 33:2  
**procedure** 24:12  
 48:12  
**procedures** 26:21  
 61:6,14 72:5  
 98:11  
**proceeding** 36:4,5  
**proceedings** 1:5  
 83:17 108:7 109:7  
**process** 4:2,12  
 22:10,20 24:20  
 25:4 26:20,23  
 34:20 38:4,21,24  
 39:23 60:19 77:7  
 78:21 79:16 80:15  
 80:22 97:14,21  
 99:16 104:16  
 105:12  
**processed** 72:23  
**product** 43:19 44:5  
 57:2,2  
**professional** 54:12

109:4  
**program** 16:5  
 17:13 18:16 22:15  
 23:14,15,19 57:11  
**programs** 18:5  
**progress** 101:15  
**prohibited** 31:15  
 34:1,3 36:7 37:19  
 38:6 43:24 58:5,7  
 58:21,22  
**prohibition** 37:21  
**prohibitions** 40:1  
 59:15 81:16  
**project** 72:6  
**projected** 62:18  
**projections** 26:16  
**projects** 61:8  
**promotes** 24:19  
 25:1  
**promulgating** 82:1  
**promulgation** 72:8  
**proper** 24:17 43:18  
 48:11  
**propose** 94:19  
**proposed** 13:17  
 34:6 42:19 44:13  
 77:21 78:13 79:6  
 88:23 94:17 95:3  
 95:13 98:7  
**proud** 9:2  
**prove** 85:3  
**Provena** 15:1 21:11  
**provide** 24:16 61:5  
 61:13 68:4 69:24  
 106:18  
**provided** 34:24  
 38:2 72:2 85:15  
 98:8  
**provider** 53:18,21  
**providers** 8:10  
 55:14 60:21  
**provides** 16:2,14  
**provision** 25:24  
**provisions** 31:6  
 37:2 65:14  
**proxies** 13:18

**proxy** 2:4  
**PT** 8:10,13  
**public** 4:23 6:15,18  
7:18 17:3 18:3,12  
18:15,22,23 19:14  
19:21 20:5 24:3  
25:12,16,22 26:8  
29:12,13 34:14  
44:16 59:1 63:24  
68:8 78:24 79:3,5  
79:5,12,20 82:8  
103:14 109:5,17  
**publication** 78:14  
**publicized** 29:21  
**published** 29:17  
**purpose** 24:18,24  
25:5 61:12  
**purposes** 22:21  
24:9,12 25:6,18  
28:4,5 34:4 39:20  
59:23 100:1  
**put** 5:5 7:20 10:3  
10:20 44:14,19  
49:1,7 55:6 77:7  
86:8 93:10 106:19  
**puts** 101:17  
**puzzled** 40:18  
**puzzlement** 42:18

### Q

**qualifications**  
24:15  
**qualify** 36:23 42:8  
**quality** 26:17 47:17  
**quarter** 20:12  
**question** 28:3 39:11  
44:9 51:13 52:2  
52:12,22 55:19  
59:16 66:21 86:19  
86:24 90:7 97:13  
**questions** 27:5 28:1  
28:21 29:2,9  
30:20 34:16 40:12  
46:20,23 47:1  
49:21 52:13 57:7  
59:18 62:7 63:3

73:5 78:22 79:23  
82:13 88:14  
**quick** 74:5  
**quickly** 88:2  
**quite** 3:11  
**quits** 14:17  
**quorum** 20:8 29:23  
29:24 30:6 31:15  
31:18 32:3 34:4  
93:2,4  
**quorums** 93:6  
**quota** 52:15 63:6  
90:12

### R

**Rainbow** 16:12  
**raised** 4:13 90:7  
94:17  
**ramifications** 29:6  
**Ranalli** 76:16,18  
80:23 81:1,2  
**range** 40:20  
**read** 27:9 38:13  
52:9 53:4  
**reader** 51:11  
**reading** 50:19 51:4  
97:15,16  
**real** 13:21 74:5  
**really** 3:5 5:14  
10:14,14 22:7,22  
23:9 33:9 38:5  
63:7 66:5 85:12  
**reason** 13:6 65:2  
**reasonable** 72:3  
98:9  
**recalls** 22:15  
**receipt** 85:2  
**receipts** 84:20,21  
86:17,18,20  
**received** 79:17  
**recess** 83:15  
**recognize** 60:15  
**recommend** 61:3  
79:4  
**recommendation**  
68:24 69:5,6

99:19  
**recommendations**  
6:2 80:9  
**recommended** 69:1  
**reconcile** 63:11  
**reconsider** 70:15  
**reconvene** 89:7  
107:11  
**record** 5:2 21:16  
36:5 55:6  
**recording** 55:3  
**recreational** 15:4  
**recruitment** 4:8  
**recusal** 54:22 55:1  
**reduction** 26:5  
**reevaluated** 72:22  
**referral** 14:24  
**referring** 35:4 94:2  
**refers** 94:18  
**reflected** 46:6  
**reflective** 61:22  
**reflects** 36:3  
**reform** 14:5 64:13  
67:6,8,19 103:2  
**regard** 37:10 81:10  
81:23  
**regarding** 26:16  
81:23  
**regards** 35:13,15  
35:23 36:19 81:18  
**regime** 22:8  
**Register** 78:15  
**registered** 58:18  
109:4  
**regs** 85:9  
**regular** 98:3  
**regularly** 70:13  
**regulate** 27:2 58:13  
**regulated** 58:12,16  
60:17  
**regulating** 27:3  
**regulation** 20:24  
**regulations** 16:23  
27:9 69:24 81:11  
83:1 103:13  
**regulatory** 18:5

39:19  
**reimburse** 83:6  
87:1,2,3  
**reimbursed** 84:9  
84:11,16,20 92:18  
92:22  
**reimbursement**  
22:21 83:1 87:9  
87:13,14,17 107:5  
**reimbursements**  
19:18  
**related** 36:23 61:8  
72:8  
**relates** 13:14 57:12  
**relationship** 54:1  
54:12  
**relative** 61:7  
**relatives** 17:14  
**relevant** 42:7  
**reluctant** 103:5  
**remains** 41:10  
**remember** 7:16  
**remind** 52:17  
106:24  
**reminds** 52:23  
**rental** 86:6  
**repealed** 23:11  
**repeat** 21:15  
**replied** 53:1  
**replies** 33:7  
**reply** 32:19,20,24  
**report** 1:5 41:24  
**reported** 39:4,16  
109:7  
**reporter** 5:9 21:14  
30:16 109:4,5  
**represent** 4:20  
13:10 15:11 16:7  
17:4,17 19:11  
55:13 101:3  
**representation**  
92:12  
**representative**  
106:2  
**representatives**  
4:24

**representing** 17:7  
43:2 66:19,21  
**requests** 39:6 72:23  
73:1  
**require** 22:10  
41:23 42:9  
**required** 30:7  
54:10  
**requirement** 30:21  
37:21  
**requirements**  
29:16,24 30:14  
38:15 62:8  
**requires** 24:13  
**Research** 14:4  
**resources** 23:3,13  
24:16 27:2  
**respect** 5:6 54:5,13  
54:17,20  
**respectfully** 5:11  
**respects** 28:9  
**respond** 79:23  
**response** 12:6  
59:19 73:7 74:11  
75:15,17 82:14  
88:16 89:8 108:3  
**responses** 79:12  
80:1  
**responsibilities**  
81:13,18  
**responsibility** 3:9  
**restrictions** 81:9  
**result** 23:6  
**resumed** 83:17  
**retire** 69:17  
**retired** 6:12 69:15  
**review** 18:10 19:17  
22:1,20 60:9 61:6  
61:7,13 64:1 72:3  
72:4,13,16,21  
73:14,16 76:22  
79:15,18 81:11  
92:5 98:9,10,21  
102:5  
**reviews** 22:22,23  
**revise** 26:20 72:13

**revision** 72:4 98:10  
**revolves** 63:7  
**Rick** 1:17 18:1 52:5  
 68:7 84:4  
**right** 4:3 35:6  
 38:19 43:13,13  
 44:3,24 45:5,6  
 47:8 48:23 50:23  
 52:16 56:2 59:11  
 62:11,19 63:10  
 65:17 67:20 71:4  
 71:14,16 84:7  
 87:17 91:1 94:10  
 97:17 100:19,19  
 101:24 104:18  
**Riva** 21:9,9  
**Riverside** 16:20  
**RN** 14:24 15:3  
**road** 50:1  
**role** 13:20 19:2  
 42:5 69:11,21  
 101:1  
**roles** 78:9  
**roll** 74:1,2,3,5  
**room** 3:4 4:23 5:6  
 107:12  
**rooms** 60:23 91:6  
**routine** 72:24  
**rule** 32:2 35:2,15  
 37:20,23 38:6,16  
 39:3,8,23 40:20  
 40:24 41:5,11,14  
 41:21 42:1,20  
 43:23 44:13 67:22  
 81:14 96:20,22  
 98:19,23 102:9  
**rules** 3:17 9:11  
 13:18 29:5 37:16  
 38:20,24 41:9  
 45:4 57:3 60:4,14  
 61:3,11 71:20  
 72:5,8,14,17  
 76:21,23 77:7,21  
 77:22,23 78:3,10  
 78:11,13,24 79:6  
 79:21 80:3,5,8,9,9

80:11,13,18,22  
 82:1 95:17,18,19  
 95:22,23 96:2,3,5  
 96:18 97:14,21  
 98:7,11 99:8  
 101:16,18,21  
 105:6,9,15  
**rule-making** 34:20  
 37:24 38:4,10,14  
 39:23 97:20  
**run** 6:15,17  
**running** 25:13

### S

**safe** 108:4  
**safety** 26:24  
**sales** 73:1  
**saw** 29:17,18 33:5  
 101:13  
**saying** 41:19 45:11  
 48:20 52:6 60:13  
 68:15 82:23 97:18  
**says** 33:5,7 67:22  
 95:7 97:18 105:12  
 106:24  
**Scavotto** 2:1 17:20  
 17:20 67:17 75:4  
 75:5,5 86:24 87:5  
**School** 14:7  
**seal** 109:12  
**seats** 29:12  
**second** 7:21 11:20  
 11:21 13:23 18:18  
 24:18 40:6 73:21  
 73:22,23,24 79:9  
 79:16,22 90:14  
 97:15 107:22,23  
**Seconded** 12:1  
**secretary** 19:3  
 78:14  
**section** 22:21 60:1  
 65:1,1,2,6,11,14  
 65:18,18 66:12  
**sections** 96:4  
**Security** 22:19  
**see** 13:2 37:1 38:1

40:15,18 41:20  
 42:6 45:10 50:15  
 50:24 51:6 53:16  
 59:22 61:9 63:17  
 65:13,17 70:17  
 78:24 81:15 83:14  
 92:6 96:6 98:18  
 102:11 107:9  
**seeing** 89:12 107:18  
**seeking** 58:10 59:5  
**SEIU** 13:1,11  
**selection** 104:14,15  
**self-addressed** 51:9  
**seminar** 40:11  
**send** 70:7 86:12,16  
 88:11 92:11 93:22  
**sending** 107:14  
**sends** 32:18 33:4,6  
**senior** 8:22,23  
 15:14 16:19,21  
**sense** 4:14 6:17  
 105:4  
**sents** 27:15 77:24  
 85:8  
**separate** 37:2 52:20  
 60:3,14  
**September** 1:8  
 60:11 71:17,22  
 94:4,20 95:2,11  
 95:14 96:17 97:11  
 97:18,23 98:17  
 99:9,15 100:15  
**serially** 65:3  
**series** 10:4 40:4  
 106:10  
**Seriously** 89:14  
**serve** 3:13 6:5  
 17:23 42:3 51:21  
**served** 6:10,11  
 12:18  
**service** 14:7 24:17  
 47:18 53:13,19,22  
 60:16 61:20 62:4  
 62:13 63:1 96:7  
**services** 14:13,24  
 16:2,9,10,10,14

16:17,19 17:4,11  
 17:13 18:10,16  
 19:17 21:10,24  
 24:23 25:16 26:1  
 26:2,6,18,24  
 30:16 42:4 45:2  
 47:14 58:24 60:9  
 60:24 61:1 63:8  
 63:11 76:22 105:7  
 105:8  
**servicing** 11:5 15:16  
 16:24 93:21  
**session** 5:15 38:10  
**set** 3:17 4:11 29:5  
 57:3 60:4,14  
 75:23 77:20,23  
 103:13 105:3  
 109:11  
**setting** 36:8  
**seven** 32:3  
**seventh** 51:22  
**shaking** 3:4  
**share** 9:10 46:24  
 69:10  
**shares** 3:15  
**sharing** 43:3  
 106:23  
**shed** 56:17  
**shelter** 66:22,22  
 67:8,11  
**short** 47:15  
**shorthand** 109:3,7  
 109:10  
**shortly** 3:5 4:5  
 107:18  
**shoulder** 53:2  
**showing** 22:11  
**shtick** 17:21  
**side** 3:19 8:13  
 16:17  
**sign** 51:7,11 52:10  
 82:21 86:16  
**signature** 82:22  
**signed** 22:22 51:23  
**significant** 6:6  
**Silver** 14:22

**simply** 12:11  
**sir** 55:11 57:9  
 95:15 104:6  
**sit** 28:19 37:7 56:9  
 67:14 96:13  
**site** 34:5  
**sitting** 10:15 20:2  
 30:4  
**situation** 53:11  
**six** 31:19,21,22,23  
 33:15 42:15 51:22  
**skill** 4:11  
**skilled** 3:20 15:23  
 60:20 63:21  
**sleeping** 76:8  
**slice** 40:23  
**slip** 70:16  
**slipped** 55:20  
**slow** 104:7  
**small** 14:21 16:1  
**social** 14:7,9,9  
 22:19  
**solicit** 58:4  
**somebody** 20:20  
 32:12,18 33:4,7  
 76:11 83:10 92:11  
 93:10  
**somewhat** 103:4  
**soon** 84:6  
**sooner** 96:9 97:11  
**sorry** 14:10 28:15  
 35:22 76:14 81:6  
 95:6 101:8,12  
**sort** 33:1  
**sorts** 106:5  
**sources** 58:5,7,8,21  
 58:22  
**speak** 5:12 14:10  
 32:5 40:5 57:3  
**speaks** 38:9  
**special** 26:2 83:23  
 87:20  
**specialist** 15:5  
**specialty** 69:22  
**specific** 28:10  
 72:18 84:1,4

<b>speech</b> 8:10,13	64:22,24 65:4,24	82:4 91:2,6 94:17	<b>tabulate</b> 86:15	33:23
<b>speed</b> 13:24 51:10	68:10,16,18 69:2	103:7	<b>tail</b> 65:10	<b>teleconferences</b>
<b>spend</b> 58:1	69:7 106:9	<b>submit</b> 78:13 82:7	<b>take</b> 5:7 9:24 13:20	30:8
<b>spent</b> 8:20	<b>stay</b> 85:1	82:8 87:8	19:15 36:14 38:12	<b>teleconferencing</b>
<b>spoke</b> 100:13	<b>steer</b> 81:19	<b>Subsection</b> 65:11	50:2 51:2,3 53:7	33:18 91:3,17
<b>Spoken</b> 50:9	<b>step</b> 7:2 11:4	<b>substance</b> 36:3	63:22 64:16,22	<b>telephonic</b> 89:21
<b>spouse</b> 54:7	<b>Stephanie</b> 1:13	<b>substituting</b> 76:3	66:8,14 78:1 92:1	90:7,8,14
<b>spouses</b> 58:3	16:4 64:20	<b>suburban</b> 57:23	92:13 93:15 97:16	<b>tell</b> 6:20,21 60:6
<b>Springfield</b> 21:3	<b>stepped</b> 19:6	<b>success</b> 22:16	104:3 106:11	81:22 93:22 99:6
33:23 91:3,9 92:3	<b>steps</b> 97:18 106:12	<b>successful</b> 22:13	<b>taken</b> 80:15 97:19	101:14
<b>SS</b> 109:1	<b>stop</b> 43:21 70:9	<b>suggest</b> 96:8 102:11	109:10	<b>telling</b> 84:3
<b>St</b> 6:9	<b>structural</b> 72:19	<b>suggested</b> 73:12	<b>takes</b> 29:19 36:5	<b>tenets</b> 26:22
<b>staff</b> 29:19 34:22	<b>student</b> 52:23,24	<b>suggestion</b> 10:13	38:24 62:17 94:24	<b>Teri</b> 1:16 17:10
34:23 40:14 59:17	<b>students</b> 9:8	91:14,14 94:16	96:21	<b>Term</b> 1:3,6
79:11,23 80:16	<b>study</b> 61:19	99:19 100:23	<b>take-home</b> 52:24	<b>terms</b> 23:19 29:5
101:17,21 105:20	<b>stuff</b> 8:18 13:14	102:23 105:16	<b>talk</b> 5:22 10:11	37:16,17,20,22
105:21 106:1,16	49:23 98:5	106:14,14	29:10 31:20 34:17	38:16 39:3,18
106:22,22 107:11	<b>Sub</b> 65:15	<b>suggestions</b> 11:10	35:12 37:14 38:3	40:1 56:6,10,15
107:13,16	<b>subcommittee</b> 1:3	<b>Sullivan</b> 21:7,7	38:20 43:11 44:6	62:2,3,8 79:21
<b>staffing</b> 18:14	1:7 3:11 13:22	<b>sum</b> 36:13	44:17 50:3 53:9	96:19 102:22
<b>standards</b> 72:5,14	20:4 28:11 29:15	<b>summary</b> 27:1	53:15 57:15 59:20	105:5 107:15
72:16 98:11	30:1 32:6 34:19	<b>support</b> 17:3 26:24	61:15 62:24 70:18	<b>Terry</b> 21:7
<b>stapled</b> 35:2,8	34:21,22 35:14,24	<b>supported</b> 67:18	77:6 81:22 82:24	<b>testimony</b> 82:7
<b>start</b> 6:24 9:12,13	36:2,15,15 37:12	<b>supposed</b> 71:21	83:12 89:4 90:4	109:11
12:22 17:13 19:9	37:13,15,18,24	99:8 101:18	100:10 102:6	<b>thank</b> 4:15 7:8,10
21:21 70:22,24	39:22 43:20 50:10	105:14	<b>talked</b> 6:22 32:14	13:12 15:9 19:23
71:5 87:18	53:12,14 54:3,16	<b>sure</b> 4:3 13:22	77:20 78:8 103:3	21:12,19 27:21
<b>started</b> 15:17 22:8	54:18,20,24 55:1	20:18 29:7 45:12	<b>talking</b> 36:10,19,22	28:12,24 34:9
23:9 33:20 70:8	55:24 59:24 60:3	46:14 48:7 53:20	36:22 37:17 41:22	35:19,20 46:4
93:17	60:10,18 61:2,5	56:7 67:9,12	43:9,21,23 44:21	47:10 57:24 69:9
<b>starting</b> 103:16	61:19 65:12 72:2	69:14 71:22 76:13	45:6 48:19 58:21	70:11,20 71:14
<b>starts</b> 38:18 65:18	73:3,13 76:24	80:16 88:13 94:2	76:9 82:9 83:14	75:22 77:4 86:23
78:17 80:10	77:11,12,13,16	103:22 105:9	86:10	102:23 104:23
<b>state</b> 4:12 7:22 18:4	78:4,7 79:3,18,24	106:1	<b>talks</b> 35:1	108:5
18:7 36:1,2,4	83:8 97:24 99:2,8	<b>surface</b> 4:13	<b>task</b> 6:16 11:11	<b>theme</b> 38:5,16
40:21 45:3 50:12	99:20 100:8,17	<b>surgery</b> 69:21	100:8,21	<b>theoretical</b> 87:13
62:12 70:10 72:13	102:12	<b>suspect</b> 4:17 7:6	<b>tasked</b> 102:13	<b>therapeutic</b> 15:4
83:4,7,23,24 87:7	<b>subcommittees</b>	10:18 12:15	<b>tasks</b> 46:19 104:4	<b>therapy</b> 8:9,13
87:13,16,20 92:23	32:1	101:20	<b>taught</b> 9:6	<b>thing</b> 10:14,20
92:24 109:1,6	<b>subcommittee's</b>	<b>swallows</b> 41:13	<b>Taylor</b> 2:2 17:16	29:10 31:5 33:14
<b>states</b> 17:8 22:9	59:21	<b>system</b> 23:5 25:20	17:16 74:22,23	37:16 51:19 86:3
23:16	<b>subdivided</b> 62:13	<b>S58704</b> 1:1	<b>teaching</b> 6:7 9:6	98:22 99:6 105:23
<b>statewide</b> 24:6	<b>subgroups</b> 32:8		<b>technically</b> 3:7	<b>things</b> 7:20 9:10
<b>State's</b> 45:4 78:14	103:1,6	<b>T</b>	<b>telecommunicati...</b>	11:6 16:23 19:24
<b>statistics</b> 18:13,21	<b>subject</b> 31:8 45:3	<b>table</b> 30:5 51:3	90:23	32:16 33:2 48:15
<b>statute</b> 27:9,16,18	63:24 67:19 72:21	56:10 62:1 101:19	<b>teleconference</b>	65:3 66:8 70:2

77:8 78:5 85:15 105:14 <b>think</b> 3:21 4:11 5:9 5:21,22 6:1 7:1 8:22 9:21 10:20 21:17 27:19 30:9 33:8 36:8,12 39:21 41:22 43:9 43:16,18 44:8,11 44:24 47:23 48:4 48:6,13,19 49:1 49:23 50:18 51:8 51:15 56:5,9,19 65:22 66:4,11 69:20 73:9 77:14 82:20 88:10 89:5 91:19 92:15 93:17 94:5,6 96:10 98:20 99:17,23 100:1,3,6,13,20 102:7,14,17,18 104:1 107:14 <b>thinking</b> 6:24 79:20 96:19 97:10 <b>third</b> 24:24 33:8 38:8 <b>thought</b> 100:14 <b>three</b> 4:22 23:22 32:5 <b>thrust</b> 39:21 <b>Tim</b> 15:13 41:20 <b>time</b> 4:23 6:6 7:3 8:11,15,20 9:12 9:13,13,15,16,22 9:24 10:2 12:17 12:21 22:16 25:13 28:16 29:19 31:20 32:17 38:12 49:22 51:15,22 53:2 54:23 64:19 68:21 70:22,24 71:10 72:1 78:18,24 79:2 80:1,13,20 91:7 93:23 94:24 95:5,20 97:7 98:18,19 99:4	100:2 101:2 <b>timely</b> 3:22 26:7 72:3,24 98:9 <b>times</b> 36:14 40:2 51:22 69:1 <b>timetable</b> 47:15 <b>TIMOTHY</b> 1:23 <b>today</b> 5:11,14 9:13 10:21 50:15 51:12 77:2 82:22 88:1 95:11,13 <b>today's</b> 10:3 11:14 11:17 <b>told</b> 8:11 31:18 53:6 83:22 85:9 <b>Tom</b> 21:11 <b>top</b> 57:4 <b>topic</b> 66:11 102:24 <b>topics</b> 41:7 69:3 105:24 106:8,10 <b>total</b> 59:13 84:22 <b>totally</b> 10:19 94:3 103:6 <b>towns</b> 10:8 <b>training</b> 50:16,17 50:18 51:4,4 <b>transcribed</b> 30:18 <b>transcript</b> 30:18 109:9 <b>transcripts</b> 34:11 <b>transition</b> 19:8,10 <b>transitioning</b> 19:2 20:6 <b>transparency</b> 48:18 55:8 <b>transparent</b> 48:21 60:19 105:12 <b>transportation</b> 86:7 <b>travel</b> 19:17 83:1,9 83:24,24 85:8 86:4 <b>traveling</b> 21:19 <b>travels</b> 84:13 <b>trends</b> 61:1 105:7 <b>tried</b> 106:9	<b>trouble</b> 49:24 <b>troublesome</b> 78:6 <b>true</b> 70:10 109:9 <b>try</b> 11:9 21:21 46:19 50:4 <b>trying</b> 14:8 16:9 47:3 71:24 92:7 <b>Tuesday</b> 32:24 <b>turn</b> 5:4 7:4 49:13 62:10 71:4 82:17 82:19 <b>turned</b> 49:8 <b>turning</b> 17:23 <b>two</b> 4:24 32:5 33:23 35:13 36:22 37:2 38:11 41:7,20 45:18 48:4,15 52:20 65:1,2,6 66:12 72:12 83:22 99:10 103:12 <b>two-and-a-half</b> 9:19 <b>tying</b> 34:14 <b>type</b> 39:5 80:17 <b>types</b> 12:18 68:1 <b>typical</b> 45:13	68:13 <b>University</b> 6:8 14:8 <b>unlawful</b> 58:3 <b>unmet</b> 25:4 <b>unnecessary</b> 24:21 24:23 26:10 <b>unofficial</b> 48:1 <b>unusual</b> 70:6 <b>update</b> 72:14 100:20 <b>updating</b> 72:4 98:10 <b>uptake</b> 104:8 <b>urologist</b> 69:15 <b>Urso</b> 2:10 3:16 19:23 20:1 21:18 24:11 27:11,18 28:6,9,14,19 29:1 29:4 31:1 32:10 34:10 35:8,11,23 37:1,5 42:24 43:14 44:3,21 45:5,9,12 46:12 46:16 48:17,24 49:6,16 50:2,7,10 52:1,7,12,19 53:6 53:9 55:18,23 56:3 57:14 58:1 59:12,20 62:24 64:16 66:14 67:1 67:14 70:21,24 71:16,19 73:9 74:2 76:5,7,13,18 77:6,10 81:2,5,15 82:3,11,16 88:1 92:23 94:6 96:3 99:6 100:10,13,19 100:23 102:1 107:13 <b>use</b> 40:8 84:1,5,5 85:14 86:7,7,13 88:12 <b>usually</b> 54:22 79:1 79:10 80:12 <b>utilization</b> 24:5 62:18 63:7	<b>utilized</b> 63:18
<b>V</b>				
<b>valid</b> 102:18 <b>value</b> 26:17 59:2,13 <b>variety</b> 16:23 <b>various</b> 69:1 <b>vast</b> 41:4 <b>vehicle</b> 22:17 86:8 <b>vein</b> 56:21 <b>versus</b> 63:8 <b>vetting</b> 4:3 <b>vibrate</b> 5:5 <b>vice</b> 10:22 11:5 16:19 93:19 <b>Vice-Chair</b> 2:7 <b>video</b> 30:8 91:17 <b>Vinkler</b> 2:3 20:14 20:15 48:2 74:12 74:13 102:24 103:4 <b>virtue</b> 37:6 <b>Visiting</b> 8:20 <b>VNA</b> 8:23 <b>voice</b> 74:1 76:8 92:21 <b>volunteer</b> 7:3 <b>vote</b> 11:7 13:19 54:19 74:1 92:12 93:24 107:1 <b>voucher</b> 83:24 84:1 <b>VP</b> 20:23				
<b>W</b>				
<b>wait</b> 83:13 <b>waiting</b> 52:1 <b>want</b> 4:22 7:6 9:5 11:13 19:18,23 21:18 28:19 29:10 31:12 33:18 35:16 46:13,16 48:9 49:22 50:2 51:11 62:24 67:8,11 71:11 73:9 76:10 76:11 79:5 82:24 83:12 84:5,5,7,10 84:15,20 86:13				

88:12 89:3 93:11  
 95:4 98:13 99:11  
 102:14,21 104:19  
**wanted** 30:21 39:24  
 48:14 53:20 55:9  
 64:21 71:22 79:15  
 79:17 80:21 84:1  
**wanting** 10:23  
**wants** 11:1 46:2  
**Washington**  
 101:10  
**watching** 71:3  
**Waxman** 1:12 3:5  
 4:16 6:4 7:7,10,13  
 9:20 11:15,20  
 12:2,5,7,10 13:2,9  
 13:12 14:1,17  
 15:9 20:9,16  
 21:12 24:10 27:5  
 28:1,21 29:3  
 30:23 35:16,20  
 40:13 46:21 47:5  
 47:9 49:14,17  
 50:5 52:14,17,22  
 53:8 57:7,18,24  
 66:16 67:2,21  
 69:9,17 70:5,11  
 70:20 71:9,15  
 73:5,8,11,20,23  
 74:3,7 75:20,21  
 76:6,10 77:4,9  
 81:7 82:13,15,18  
 88:8,14,17,22  
 89:9,18,22 90:2  
 90:13,20 91:8  
 92:19 93:4,9,16  
 94:9,14,22 95:3,8  
 95:12,18 96:16  
 97:9,17 99:13,21  
 100:5,24 101:5,8  
 101:12,20 102:3  
 102:17 103:9,20  
 103:23 104:23  
 106:13 107:19,22  
 107:24 108:2,4  
**way** 4:18 31:17

56:6 57:4,6 60:4  
 65:23 66:5 68:15  
 71:24 79:15 80:11  
 85:12,13 89:10  
 100:3 104:16  
 105:3  
**ways** 43:15 45:18  
 65:6 96:15  
**wayside** 95:24  
**wealth** 46:24  
**website** 29:22  
**Webster** 6:8  
**weird** 10:9  
**welcome** 3:1 20:22  
 21:18,20 28:18  
**well-taken** 104:2  
**went** 84:22 103:12  
**weren't** 8:17  
**we'll** 4:18 10:11  
 11:7 20:18 22:18  
 28:10 37:14 40:13  
 40:14 43:19 46:9  
 46:19 61:14 64:16  
 65:9 66:14 71:16  
 92:1 93:14,14,23  
 94:15 100:3 102:8  
 102:21 103:23  
**we're** 4:6,10 9:18  
 10:4 20:9 23:18  
 37:1,2 38:18,19  
 41:21 42:20 43:14  
 43:15,23 44:18  
 52:19 58:12,21  
 63:8 67:10 71:12  
 71:19,24 77:18  
 82:1 88:4 91:11  
 91:19 94:5 96:15  
 105:14 106:19  
**we've** 4:6 12:16  
 37:6 62:16 64:9  
 77:11 78:8  
**whatnot** 96:7  
 107:16  
**WHEREOF**  
 109:11  
**white** 56:8

**willing** 46:24  
**willingness** 7:2  
**Wingate** 1:7  
**wintertime** 70:17  
**wish** 88:18 99:14  
**word** 4:3 48:17  
**words** 23:4 55:5  
 93:10  
**work** 4:7 5:14 6:3  
 13:13,22 14:6,9  
 14:24 19:13 39:14  
 40:15 41:4 44:8  
 46:7,19 47:15  
 53:16 57:4,4  
 65:22 73:24 79:15  
 89:2 92:6 102:15  
 102:21 105:2,22  
 106:1 107:10  
**worked** 14:11 15:5  
 20:5 21:5 30:13  
 66:5 77:22 103:11  
 105:18  
**workers** 14:9 17:17  
**working** 5:23 7:1  
 17:12,22 104:15  
 106:4  
**works** 6:3 105:20  
**world** 6:22 8:15 9:9  
**worry** 41:16 58:14  
 58:17  
**wouldn't** 42:12  
**Wow** 70:5  
**write** 86:14  
**writes** 79:12  
**writing** 96:20 102:8  
**written** 27:8 39:5  
 79:13 82:9 97:2  
**Wyndham** 1:7  
**W-9** 83:4  
**W-9s** 107:4

---

**Y**

**yeah** 42:22 46:11  
 46:13 49:6 52:7  
 57:10,21 71:9,11  
 84:18 98:6

**year** 16:16 23:1,7  
 59:13 66:4 80:11  
 95:10,11,13,14  
 96:9,24 99:9  
 100:15  
**years** 6:8,11 7:16  
 9:7 14:11,16  
 15:19,24 16:22,24  
 17:6 18:17 20:6  
 28:16 45:17 62:17  
 62:19 67:9 72:12  
 72:13 103:12  
**year's** 80:15  
**young** 14:8

---

**Z**

**zero** 85:3

---

**\$**

**\$100** 59:12  
**\$3** 70:8  
**\$75** 7:23 59:9

---

**1**

**1** 97:18 99:16  
**1st** 64:11 66:4 94:4  
 94:20 95:2,11,14  
 96:17 97:11,23  
 98:17 99:9 100:15  
**10** 15:15,19 30:1,2  
 30:4 31:10,19,19  
 62:19 72:12 93:5  
**10-plus** 6:11  
**10:00** 1:9  
**100** 17:9  
**101** 1:7  
**11** 4:10 62:12 65:19  
 94:2 96:14  
**11:27** 83:16  
**11:29** 83:18  
**11:54** 108:9  
**1100** 96:4  
**1110** 96:4  
**1120** 96:5  
**1122** 22:22,23  
**12** 60:1 65:1,11,14  
 65:18,18 96:14

**12s** 65:1,2 66:12  
**1200** 8:6,7  
**15** 65:11,15,19,20  
**16** 15:14 109:19  
**18** 6:1  
**186** 65:10  
**19** 10:15 105:20  
**1946** 22:2  
**1972** 22:18  
**1974** 23:1  
**1980** 17:12  
**1986** 23:11

---

**2**

**20** 20:6 27:12  
**2009** 97:6  
**2010** 1:9 60:11  
 71:22 95:7 109:13  
**2011** 95:9 96:18  
 97:12 107:9  
**2012** 109:19  
**231-bed** 15:23  
**24** 14:11  
**26** 65:13,13  
**26th** 101:7,9  
**28** 1:9 8:4 94:5  
**28th** 51:16  
**2880** 45:13  
**29** 65:10,14

---

**3**

**3** 4:10  
**30** 71:18  
**30th** 89:2,5,7,11,12  
 89:15,24 90:2,15  
 91:15,24 107:10  
**30-plus** 16:15  
**31st** 94:24 97:22  
**33** 17:6  
**34** 15:24  
**36** 23:16  
**3960** 27:12

---

**4**

**4** 61:9  
**41** 4:8 17:7  
**45** 71:6 79:10

**45-day** 79:1  
48 29:18

---

**5**

5 39:19 40:6 61:17  
50 86:9

---

**6**

6 71:17  
6:00 85:4,5  
60 28:16

---

**7**

7 72:2 73:10  
7:00 85:6,7  
77 69:20

---

**8**

8 39:19 40:6 72:10  
76:2  
8th 109:12  
8:30 71:5  
84-4169 109:4  
88 70:4

---

**9**

900 7:23  
95 62:13