

October 10, 2013

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Re: Project No. E 22-13, Affiliation between Methodist Health Services
Corporation & Proctor Health Care Incorporation (Proctor Hospital)

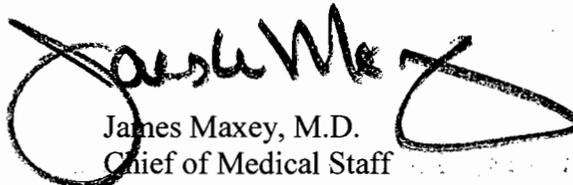
Dear Courtney,

In my capacity as the Chief of the Medical Staff at Proctor Hospital, I am writing to express my strong support for the proposed affiliation between Methodist Health Services Corporation ("Methodist") and Proctor Health Care Incorporation ("Proctor").

It is my belief that the affiliation will: (a) result in measurable benefits to consumers and payers through quality improvements, development of new services, enhanced competition, efficiency enhancements and other potential cost savings; (b) expand access to affordable healthcare services in the community; (c) allow Methodist and Proctor to work together to develop viable responses to the rapidly changing market impacting health care delivery systems, including federal health care reform legislation, reductions in reimbursement and movement toward global and full-risk payment models; (d) advance excellence in clinical innovations, access, services, quality, cost, outcomes, and medical education for both Methodist and Proctor; and (e) expand medical education opportunities in the community and assist in the development and training of much needed physicians and other health care professionals.

For all of these reasons, I would respectfully encourage the Review Board to approve the Certificate of Exemption for the proposed affiliation between Methodist and Proctor.

Sincerely,


James Maxey, M.D.
Chief of Medical Staff
Proctor Hospital



Caterpillar Inc.
Corporate Medical
100 NE Adams Street
Peoria, IL 61629-1410

October 11, 2013

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

RE: Project No. E 22-13, Affiliation between Methodist Health Services Corporation & Proctor Health Care Inc. (Proctor Hospital)

Ms. Avery,

We are writing to express the strong support of Caterpillar for the proposed affiliation between Methodist Health Services Corporation ("Methodist") and Proctor Health Care Inc. ("Proctor").

It is our belief that the affiliation will: (a) result in measurable benefits to consumers and payers through quality improvements, development of new services, enhanced competition, efficiency enhancements and other potential cost savings; (b) expand access to affordable healthcare services in the community; (c) allow Methodist and Proctor to work together to develop viable responses to the rapidly changing market impacting health care delivery systems, including federal healthcare reform legislation, reductions in reimbursement and movement toward global and full-risk payment models; (d) advance excellence in clinical innovations, access, services, quality, cost, outcomes, and medical education for both Methodist and Proctor; (e) expand medical education opportunities in the community and assist in the development and training of much needed physicians and other healthcare professionals.

For all of these reasons, we would respectfully encourage the Review Board to approve the Certificate of Exemption for the proposed affiliation between Methodist and Proctor.

Regards,

A handwritten signature in black ink, appearing to be 'JRS', with a long horizontal stroke extending to the right.

Dr. James R De Salvio
Corporate Medical Director
Caterpillar Inc.
100 N.E. Adams St.
Peoria, IL 61629
jrdesalvio@cat.com
Office: 309-675-4492
Cell: 309-253-7385

October 9, 2013

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Re: Project No. E 22-13, Affiliation between Methodist Health
Services Corporation & Proctor Health Care Incorporation (Proctor
Hospital)

Dear Courtney,

I am writing to express my strong support for the proposed affiliation between Methodist Health Services Corporation ("Methodist") and Proctor Health Care Incorporation ("Proctor").

It is my belief that the affiliation will: (a) result in measurable benefits to consumers and payers through quality improvements, development of new services, enhanced competition, efficiency enhancements and other potential cost savings; (b) expand access to affordable healthcare services in the community; (c) allow Methodist and Proctor to work together to develop viable responses to the rapidly changing market impacting health care delivery systems, including federal health care reform legislation, reductions in reimbursement and movement toward global and full-risk payment models; (d) advance excellence in clinical innovations, access, services, quality, cost, outcomes, and medical education for both Methodist and Proctor; and (e) expand medical education opportunities in the community and assist in the development and training of much needed physicians and other health care professionals.

For all of these reasons, I would respectfully encourage the Review Board to approve the Certificate of Exemption for the proposed affiliation between Methodist and Proctor.

Sincerely,



Ken Notaro
Vice President, Human Resources

/gl

Heather Dunne
14401 Fussner Rd
Brimfield IL 61517

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 24 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

A handwritten signature in cursive script that reads "Heather Dunne". The signature is written in black ink and is positioned at the bottom of the letter, below the typed text.



October 7, 2013

To whom it may concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 5 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth - Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver a higher quality of care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees. Our health based cancer, senior, youth, and mental health programs, all will have a chance to impact our great community even more.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

Sincerely,

A handwritten signature in black ink that reads 'Matt George' in a cursive script.

Matt George
Executive Director
Hult Center for Healthy Living
Proctor Campus

Ma. Analiza M. Ayo, RN, BSN
413 Westminster Rd
Germantown Hills IL 61548

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 12 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.



Sherry Wallace
3613 N Christ Church Rd
Peoria, IL 61615

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 13 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

Sherry Wallace

Richard Springer, EMT-P
174 N Wall
Farmington, IL 61531

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 2 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

Richard Springer EMT-P

Pauline B Harris
1218 W Virginia Ave
Peoria, IL 61604

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 3 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

Pauline B. Harris

Diana L Keyes
410 Lang Ave
Bartonville IL 61607

October 10, 2013

To Whom It May Concern:

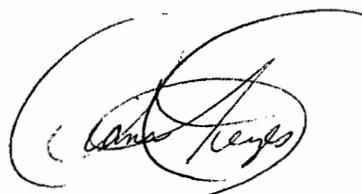
Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 23 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

A handwritten signature in black ink, appearing to read "Diana Keyes", enclosed within a large, loopy circular flourish.

Amanda Doman BS CSADC PCGC MISA I PCGC
1316 South 6th Street
Pekin Illinois 61554

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 13 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

A handwritten signature in black ink, appearing to read "Amanda Doman". The signature is fluid and cursive, with a large initial "A" and "D".

Pat Champion, MT., (ASCP)
71 CR 1150 N
Wyoming, IL 61491

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 3 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

A handwritten signature in cursive script that reads "Pat Champion".

Julie A Devine, RN, CEN, TNCC, ENPC
5506 N Graceland Dr
Peoria Il 161614

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 36 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

A handwritten signature in black ink, appearing to read "Julie A Devine". The signature is written in a cursive, flowing style with a large initial "J".

Nancy Krakowiecki
134 W Hanssler
Peoria IL 61604

October 10, 2013

To Whom It May Concern:

Thank you for the opportunity to share my, and my family's, support of the affiliation agreement between Proctor Hospital and UnityPointHealth – Methodist.

Proctor has been part of the central Illinois health care and business community for 131 years. Not many businesses or organizations can say that. I work for Proctor, and have been proud to do so for 38 years, so I am excited to see that the Proctor name will continue to have a place in the lives of the patients we serve.

Like my coworkers, I have been concerned about the impact of health care reform on Proctor, including reductions in reimbursement. I see hope, and great success, in our affiliation with UnityPointHealth-Methodist.

The affiliation will provide many benefits for both hospitals. We will have a greater opportunity to work with, and learn from, each other. That collaboration will enhance the quality of care we provide and help determine the best possible services to provide, too. Working together I envision both hospitals becoming more efficient, finding significant process improvements and give us greater buying power. These things will help deliver higher quality care and reduce our expenses. It will also provide greater security for me and my coworkers and attract the best and brightest employees.

Thank you again for allowing me to share my thoughts with you. Proctor Hospital has been an important part of what locally we call the "downstate medical center," a hub for health care in central Illinois. My family thanks you also.

Nancy Krakowiecki