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JUN 2 2 2016

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**
811 W. LINCOLN AVENUE
CHARLESTON, ILLINOIS 61920
(217) 348-1110
FAX: (217) 348-1166
staterepphillips@gmail.com



208 - N STRATTON BUILDING
SPRINGFIELD, ILLINOIS 62706

REGINALD "REGGIE" PHILLIPS
STATE REPRESENTATIVE · 110TH DISTRICT

June 15, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

Dear Ms. Avery,

As the State Representative for Coles County and the surrounding area, I am writing in support of Project 16-019. Having worked as a businessman and real estate developer for most of my life, I am keenly aware of the economic impact of Sarah Bush Lincoln on East Central Illinois.

Simply stated, the proposed expansion project is good for the district. Sarah Bush Lincoln has a long history of providing care to vulnerable people who have low incomes and who reside in medically underserved areas. Area residents know that they will not be turned away due to an inability to pay, and that knowledge is not only a reassurance but also a lifesaver.

Strategically, Sarah Bush Lincoln has established primary care clinics throughout the region to improve access to quality care. In recent years, it has opened clinics in Shelbyville, Martinsville, Newton, Tuscola, Mattoon and Charleston; in all, it has clinics in 10 area towns.

Yet, sadly, it was not unusual last winter during "respiratory season" for ER patients to wait hours for an available bed on the medical surgical unit. I fully support the request for the additional beds.

I also support Sarah Bush Lincoln's cardiology request. Since 20 percent of the local population will soon be older than 65, we can easily anticipate an increased need for cardiac services. By fiscal year 2020, Sarah Bush Lincoln projects it will triple the number of cardiac catheterization procedures that staff perform by adding just one cath lab. By consolidating cardiac services into one area, Sarah Bush Lincoln plans to improve convenience for aging patients.



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staterephillips@gmail.com

I encourage the Illinois Health Facilities and Services Review Board to approve Sarah Bush Lincoln's certificate of need application so it can continue to provide exceptional care for all.

Sincerely,

A handwritten signature in cursive script that reads "Reggie Phillips".

Rep Reggie Phillips
State Representative 110th District

Office of the President

600 Lincoln Avenue
Charleston, Illinois 61920-3099

Office: (217) 581-2011

Fax: (217) 581-2490



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HEALTH FACILITIES &
SERVICES REVIEW BOARD

June 15, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

Dear Ms. Avery,

I am writing to support Project 16-019. As the president of Eastern Illinois University, I see time and time again the important role of Sarah Bush Lincoln in parents' decisions to send their student to EIU.

One of the first few questions that parents of prospective students ask is whether *quality* healthcare is available locally for their student. I am easily able to relieve parents' concerns by reporting that Sarah Bush Lincoln has, in many cases, set the bar for healthcare excellence. Parents are pleased to know that the facility is contemporary and that staff members are exceptionally qualified to care for their student. Similarly, access to quality healthcare is essential in the recruiting of University personnel.

It is amazing to see how Sarah Bush Lincoln has grown in recent years, while other hospitals have consolidated, merged or closed completely. Over the last four years, SBL has experienced a 14.5 percent increase in inpatient volume and an astounding 400 percent growth in cardiac services. Sarah Bush Lincoln's partnership with Prairie Heart Institute of Illinois ensures that award-winning cardiologists and best practices are always in place locally at The Heart Center of SBL.

It is my fervent hope that the Illinois Health Facilities and Services Review Board will approve Sarah Bush Lincoln's certificate of need application so we can all have peace of mind that highly reliable and quality healthcare is just a few miles down the road.

Sincerely,

A handwritten signature in black ink, appearing to read "David M. Glassman".

David M. Glassman, Ph.D.
President
Eastern Illinois University



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Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

**HEALTH FACILITIES &
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Dear Ms. Avery,

As the director of cardiovascular services at Sarah Bush Lincoln, I am writing in support of Project 16-019. I have spent my career working almost exclusively with patients who suffer from cardiac issues and have had the privilege of helping many recover from heart disease to more fully enjoy their lives.

Over the last 25 years, I have watched incredible and life-changing medical innovation come into practice and save lives that otherwise would have been lost. Some of the best advancements have occurred in the cardiac catheterization lab. Many diagnostic and repair procedures that were once major surgery are now performed on an outpatient basis without complication. This is amazingly good news for all of us!

Because people are living longer and, sadly, less healthfully, the need for a second catheterization lab at Sarah Bush Lincoln has become apparent. Since partnering in 2012 with Prairie Heart Institute of Illinois, our doctors have seen a 400 percent increase in catheterization cases. With a second cath lab, we fully expect that number to triple in the next few years.

Additionally, our *inpatient* cardiology consultations have grown by 500 percent, proving that SBLHC needs to *expand* its cardiology services and *add* additional medical-surgical beds. Our inpatient census has grown by 14.5 percent over the same time period.

Sarah Bush Lincoln earned an "A" rating for quality and safety from the prestigious Leapfrog Group. Community members trust us to provide exceptional care, and they appreciate being able to recover from high-end cardiology services close to home and without the burden of travel.

For these reasons, I implore the Illinois Health Facilities and Services Review Board to approve Project 16-019.

Sincerely,

Theresa Quinn, RN
Director, Cardiovascular Services
Sarah Bush Lincoln

MATTOON

MATTOON, ILLINOIS: *Working Together to Build the Future*

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Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

HEALTH FACILITIES &
SERVICES REVIEW BOARD

Dear Ms. Avery,

As mayor of Mattoon, Illinois, I am writing to support Project 16-019. I want only the best for "my" residents: the best schools, the best opportunities, the best healthcare—the best lives. Approving this project will ensure that Mattoon residents will continue to have the best healthcare right here at home.

Sarah Bush Lincoln's mission is to provide exceptional care for all and to create healthy communities. It lives its mission by annually writing off \$13.8 million (for financial assistance and means-tested government programs as reported on its 2014 990 form) in costs--not in charges-- for people who do not have the means to pay for care. Sadly, even the insured struggle to afford quality healthcare due to burdensome premiums, co-pays and deductibles. Sarah Bush Lincoln partners with area residents to provide care and then to provide support in managing the cost.

Sarah Bush Lincoln also provides dental care to women and children in need—further extending its mission. Health Center staff work with area schools to help students learn, in kid-friendly ways, about nutrition and fitness. The community at-large has come to rely on Sarah Bush Lincoln for its care.

In recent years, the organization has grown significantly in terms of medical staff, clinics and overall patient volume. It needs to expand to continue being the best. Therefore, I support the \$31 million proposed expansion project that will add 20 new medical-surgical beds, a second cardiac catheterization lab and the consolidation of cardiac services.

As the mayor and resident of Mattoon, I am proud of Sarah Bush Lincoln's positive impact on the community. I thereby encourage the Illinois Health Facilities and Services Review Board to approve the certificate of need for this project.

Sincerely,



Tim Gover
Mayor, City of Mattoon



Mayor
Tim Gover
Commissioners
Dave Cox
Sandra Graven
Rick Hall
Preston Owen

Mattoon City Hall
208 N. 19th Street
Mattoon, Illinois 61938
Mayor: 217-234-4633
City Clerk: 217-235-5654
Fax: 217-258-6435

City Administrator
Kyle Gill
City Clerk
Susan J. O'Brien
City Attorney
Janett Winter-Black
Finance Director/Treasurer
Beth Wright



Charleston Area Chamber of Commerce

Your Business Connection
www.charlestonchamber.com

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

June 15, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

Dear Ms. Avery,

On behalf of the Charleston Area Chamber of Commerce, I am writing in support of Project 16-019. More than 40 years ago, two independent – and competitive – community hospitals joined forces to create a single, regional hospital that would remain viable for future generations. Following years of development, Sarah Bush Lincoln Health Center opened its doors in May 1977.

Over the years, that health center has grown to become a complex *Health System* that is stronger today than ever. By providing services at both the main campus and at outlying clinics in 10 communities, its staff cares for approximately 223,000 residents of a 10-county area. Its homecare and hospice agency covers up to 20 communities across the region.

Sarah Bush Lincoln has continued to anticipate and meet the needs of community members by developing plans for a 20-bed medical-surgical expansion and an expansion of the cardiac catheterization lab (including the consolidation of cardiac services to one area).

Sarah Bush Lincoln already employs more than 2,250 people. The proposed expansion will bring an additional 64 long-term jobs to the community. Sarah Bush Lincoln has a large, regional economic impact and is key to attracting new community residents and business expansions.

The Charleston Area Chamber of Commerce encourages the Illinois Health Facilities and Services Review Board to approve this project. Doing so will contribute to the economic betterment of East Central Illinois for years to come.

Sincerely,

Cindy White
President & CEO

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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

June 17, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

Dear Ms. Avery,

I am writing to support Project 16-019. I was elected mayor of Charleston, IL to look out for residents and to support initiatives that will help them and the community at large. Project 16-019 is one such initiative.

Increasing the number of medical-surgical beds at Sarah Bush Lincoln will allow people in need of hospitalization to enter the hospital without delay. No one wants to be held in an Emergency Room awaiting a bed, yet that is happening more and more during times of high census at SBL. This is a problem easily solved.

Similarly, reconfiguring the cardiac services department and adding an additional Cath lab will mean local residents can have diagnostic tests done at SBL, a savings of time, money and the stress of travel. That's another win for Charleston residents!

The creation of 64 new medically related jobs will mean young people can stick around after graduation to grow their futures and the local economy. Steady work for local tradespeople is also good news for Charleston, Coles County and the wider community.

I encourage the Illinois Health Facilities and Services Review Board to approve Sarah Bush Lincoln's certificate of need application, so SBL can continue to provide exceptional care for all and grow with the needs of the community.

Sincerely,



Brandon Combs
Mayor, City of Charleston



June 15, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Dear Ms. Avery,

I am writing as the Executive Director of the Mattoon Chamber of Commerce to support Project 16-019. Having spent decades in leadership positions at national retailers, I have seen first-hand the crucial role leaders play in recruiting and retaining quality staff. Sarah Bush Lincoln's success is tied to its belief in its employees and its eagerness to empower them to do the right thing at all times. Without a doubt, Sarah Bush Lincoln's success makes my job at the Chamber easier!

When companies consider expanding or relocating to Mattoon, they often approach the Chamber of Commerce for information about the community. I am proud to tout Mattoon's small town values, its excellent schools and its exceptional healthcare facilities.

Sarah Bush Lincoln's leaders are forward thinking, innovative, and focused on quality. SBL has earned many state and national awards for excellence, yet its leaders continue looking for ways to improve. Building a new cancer center and making process improvements both to improve care and to save money are but two of its many considerable accomplishments.

Consequently, community members have come to rely on SBL for healthcare. The result is that the inpatient volume at SBL has grown by 14.5 percent and cardiac services have grown by more than 400 percent over a four-year period. That's phenomenal growth by any measure!

Access to quality healthcare is a top requirement of companies interested in expanding in our community, so I am pleased to tell them that Sarah Bush Lincoln is exceptional. Please help SBL remain the strong and viable by approving the certificate of need application for 20 additional medical-surgical beds, an additional cardiac catheterization lab and the consolidation of cardiac services.

Sincerely,

A handwritten signature in black ink, appearing to read "Ed Dowd".

Ed Dowd
Executive Director
Mattoon Chamber of Commerce

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**HEALTH FACILITIES &
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June 17, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
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Dear Ms. Avery,

Sarah Bush Lincoln saved my life! I was getting ready to board a school bus to supervise students with behavior disorders, when I started having chest pains and pain down my arm. I was having a heart attack.

I was taken to Sarah Bush Lincoln's cath lab and Interventional Cardiologist Amit Dande, MD, inserted a stent into an artery that was completely blocked. A few days later, he inserted a second stent into an artery that was 70 percent blocked! Today, I'm leading a pretty active and healthy life, thanks for his work and the proximity of the cath lab.

No doubt, I fully support Project 16-019! If the cath lab hadn't been so close, the outcome would not have been good for me. I am very fortunate and hope others have the same opportunity for a full recovery as I did. Sarah Bush Lincoln performs more and more catheterizations each year. Staff members predict that with a second cath lab, they will be able to help three times as many people. In cardiac cases such as mine—where patients risk losing valuable heart muscle-- time is crucial. An available cath lab means more lives will be saved.

I am grateful for the expert care I received, and I ask that the Illinois Health Facilities and Services Review Board approve Sarah Bush Lincoln's certificate of need application to help our community members when they face health crises.

Sincerely,



David Miller
Cardiology patient

LAKE LAND COLLEGE

June 16, 2016

OFFICE OF THE PRESIDENT

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Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Dear Ms. Avery,

As president of Lake Land College (LLC), I am writing to pledge my support for Project 16-019. Throughout my tenure, I have had many opportunities to tour Sarah Bush Lincoln (SBL), interact with its staff and discuss the college's needs with SBL executives. Time and time again, Sarah Bush Lincoln leaders and staff have proven themselves to be strong community partners committed to improving the overall health of the community, be it physical, civic or economic.

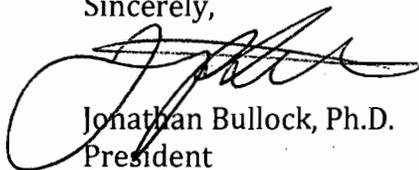
Lake Land College and Sarah Bush Lincoln have long prospered from a collaborative partnership. LLC nursing students learn firsthand how quality healthcare is delivered by completing their clinical educations at SBL. Students receive excellent clinical training from well-seasoned nurses, just minutes from the LLC campus. In addition, students learn from the example SBL sets that creating a healthy community takes strong problem-solving skills, innovation and continual outreach.

Upon graduation, LLC nurse graduates have a leg up in the hiring process, having demonstrated their competence and compassion during clinical rotations. In fact, SBL hires approximately 44 new registered nurse and licensed practical nurse graduates each year. SBL benefits by hiring nurses it has helped to train. This reduces costs and ensures that new nurses are of high quality.

I would, without hesitation, name SBL as a primary supporter, partner and "friend," of Lake Land College. We are very grateful not only for its support of the LLC nursing program, but also for SBL's overall commitment to excellence. At Lake Land College, we are proud to call SBL "our" health provider, and we look forward to seeing it grow to meet the changing demands of the community.

I ask that the Illinois Health Facilities and Services Review Board approve Sarah Bush Lincoln's certificate of need application to help our community grow and remain viable.

Sincerely,



Jonathan Bullock, Ph.D.
President

Eastern Region Center
224 South Sixth St.
Marshall, Illinois 62441
217-826-8490

**The Kluthe Center for Higher
Education and Technology**
1204 Network Center Blvd.
Effingham, Illinois 62401
217-540-3555

Lake Land College
5001 Lake Land Blvd.
Mattoon, Illinois 61938
217-234-5253
lakelandcollege.edu

Western Region Center
600 East First St.
Pana, Illinois 62557
217-562-5000

**Workforce
Development Center**
305 Richmond Ave. East
Mattoon, Illinois 61938
217-235-2222

June 16, 2016

Ms. Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761



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HEALTH FACILITIES &
SERVICES REVIEW BOARD

Dear Ms. Avery,

As a native of Coles County and now Chairman, and CEO of First Mid-Illinois Bankshares, Inc., and President and CEO of First Mid-Illinois Bank & Trust, I write in support of Project 16-019.

Much like our community bank, Sarah Bush Lincoln is *the* community's healthcare provider. It is woven into the fabric of the region, so we residents feel we have a personal stock in its success. *It is essential that quality healthcare be available in our community.*

Success in healthcare doesn't come easily. Having served in a voluntary capacity as the Chairperson of Sarah Bush Lincoln's Board of Directors, I know well that mission without margin doesn't work. Sarah Bush Lincoln leaders understand that in order to fulfill the SBLHC mission to provide exceptional care for all and create healthy communities, they must earn a margin. In fact, Health Center executives have done an amazing job developing and implementing a fiscally responsible strategic growth plan, while earning-- and maintaining-- an A+ rating from Standard and Poor's. This rating and the margin SBLHC has earned has enabled Sarah Bush Lincoln to reinvest in its facilities, open clinics in Mattoon, Charleston, Shelbyville, Newton and Tuscola, and replace clinics in Toledo and Casey. Plans to replace the Neoga Clinic are underway.

Through strategic expansion in area communities, Sarah Bush Lincoln has experienced a 30 percent increase in provider office visits over the last three years. That increase in office visits has led to a 14.5 percent increase in patient days on the Medical-Surgical Units in the same time period and a significant rise in cardiovascular visits.

The continued growth of Sarah Bush Lincoln is critical to the health of its residents and to the attractiveness and financial viability of the community.

I ask that the Illinois Health Facilities and Services Review Board approve Sarah Bush Lincoln's certificate of need application.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph B. Dively".

Joseph B. Dively
Chairman, and CEO
First Mid-Illinois Bancshares, Inc.