

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD
APPLICATION FOR PERMIT**

15-039

RECEIVED

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

ORIGINAL

AUG 18 2015

HEALTH FACILITIES &
SERVICES REVIEW BOARD

Facility/Project Identification

Facility Name:	Rockford Memorial Hospital-Riverside Boulevard Campus		
Street Address:	I-90/39 & East Riverside Blvd. (legal description provided)		
City and Zip Code:	Rockford Township, Winnebago County, Illinois 61114		
County:	Winnebago	Health Service Area	I Health Planning Area: B-01

Applicant /Co-Applicant Identification

[Provide for each co-applicant [refer to Part 1130.220].

Exact Legal Name:	Interstate Alliance, Inc. d/b/a MercyRockford Health System
Address:	2400 N. Rockton Avenue Rockford, IL 61103
Name of Registered Agent:	
Name of Chief Executive Officer:	Javon R. Bea
CEO Address:	2400 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000

Type of Ownership of Applicant/Co-Applicant

<input checked="" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership	
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental	
<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Other

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing**.
- o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.

APPEND DOCUMENTATION AS ATTACHMENT-1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Primary Contact

[Person to receive ALL correspondence or inquiries]

Name:	Jacob M. Axel
Title:	President
Company Name:	Axel & Associates, Inc.
Address:	675 North Court Suite 210 Palatine, IL 60067
Telephone Number:	847/776-7101
E-mail Address:	jacobmaxel@msn.com
Fax Number:	847/776-7004

Additional Contact

[Person who is also authorized to discuss the application for permit]

Name:	James P. Evans
Title:	Vice President and General Counsel
Company Name:	Rockford Health System
Address:	2350 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000
E-mail Address:	jpevans@rhsnet.org
Fax Number:	815/961-1449

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD
APPLICATION FOR PERMIT**

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

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Street Address:	I-90/39 & East Riverside Blvd. (legal description provided)		
City and Zip Code:	Rockford Township, Winnebago County, Illinois 61114		
County:	Winnebago	Health Service Area	I Health Planning Area: B-01

Applicant /Co-Applicant Identification

[Provide for each co-applicant [refer to Part 1130.220].

Exact Legal Name:	Rockford Memorial Hospital
Address:	2400 N. Rockton Avenue Rockford, IL 61103
Name of Registered Agent:	
Name of Chief Executive Officer:	Javon R. Bea
CEO Address:	2400 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000

Type of Ownership of Applicant/Co-Applicant

<input checked="" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental
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[Person who is also authorized to discuss the application for permit]

Name:	James P. Evans
Title:	Vice President and General Counsel
Company Name:	Rockford Health System
Address:	2350 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000
E-mail Address:	jpevans@rhsnet.org
Fax Number:	815/961-1449

Post Permit Contact

[Person to receive all correspondence subsequent to permit issuance-THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960

Name:	James P. Evans
Title:	Vice President and General Counsel
Company Name:	Rockford Health System
Address:	2350 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000
E-mail Address:	jpevans@rhsnet.org
Fax Number:	815/961-1449

Site Ownership

[Provide this information for each applicable site]

Exact Legal Name of Site Owner:	Rockford Memorial Hospital
Address of Site Owner:	2400 N. Rockton Avenue Rockford, IL 61103
Street Address or Legal Description of Site:	legal description provided
Proof of ownership or control of the site is to be provided as Attachment 2. Examples of proof of ownership are property tax statement, tax assessor's documentation, deed, notarized statement of the corporation attesting to ownership, an option to lease, a letter of intent to lease or a lease.	
APPEND DOCUMENTATION AS ATTACHMENT-2, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.	

Operating Identity/Licensee

[Provide this information for each applicable facility, and insert after this page.]

Exact Legal Name:	Rockford Memorial Hospital	
Address:	2400 N. Rockton Avenue Rockford, IL 61103 (current)	
<input checked="" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership	
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental	
<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Other
<ul style="list-style-type: none">o Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.o Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.		
APPEND DOCUMENTATION AS ATTACHMENT-3, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.		

Organizational Relationships

Provide (for each co-applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS ATTACHMENT-4, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Flood Plain Requirements

[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2005-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at www.FEMA.gov or www.illinoisfloodmaps.org. **This map must be in a readable format.** In addition please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2005-5 (<http://www.hfsrb.illinois.gov>).

APPEND DOCUMENTATION AS ATTACHMENT -5, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Historic Resources Preservation Act Requirements

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS ATTACHMENT-6, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

DESCRIPTION OF PROJECT

1. Project Classification

[Check those applicable - refer to Part 1110.40 and Part 1120.20(b)]

Part 1110 Classification:

Substantive

Non-substantive

2. Narrative Description

Provide in the space below, a brief narrative description of the project. Explain **WHAT** is to be done in **State Board defined terms**, **NOT WHY** it is being done. If the project site does **NOT** have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

The applicants are submitting three Certificate of Need (CON) applications, addressing three projects that are inter-related and dependent on one another. The project addressed in this application addresses the establishment of a second hospital campus, which will include Medical/Surgical, Obstetrics, Pediatrics, and ICU beds, a regional NICU, a Level I Trauma Center, a convenient care center, a wide scope of outpatient services, and hospital support services. Upon completion of the project, the applicants will operate two hospital campuses that have a common licensee, Board and Medical Staff. For purposes of the CON applications, Rockford Memorial Hospital's current location will be referred to as the RMH Rockton Avenue Campus, or RMH-Rockton Avenue. The second hospital facility will be referred to as the RMH Riverside Boulevard Campus or RMH-Riverside. In addition, it is anticipated that, at some point following CON approval, the name of Rockford Memorial Hospital will be changed to reflect the two-campus structure and its affiliation with MercyRockford Health System.

RMH-Riverside would be located immediately to the southeast of the intersection of I-90/39 and East Riverside Boulevard in Rockford Township, Winnebago County, Illinois (a legal description of the site is attached) on undeveloped property.

A second project, which is addressed in a separate application, addresses a reconfiguration of the existing Rockford Memorial Hospital campus, through the repurposing of a portion of the hospital's existing space for a variety of uses, including the housing of community-based not-for-profit agencies. Medical/Surgical, ICU, Acute Mental Illness, and observation beds, a variety of outpatient services, Emergency Department, ancillary clinical services, support services, a convenient care center and physicians' offices will remain at RMH-Rockton Avenue, which will maintain its IDPH license as an acute care hospital.

The clinical services to be provided on each of the campuses are summarized in the table on the following page.

A third project, which is also addressed in a separate application, addresses the establishment of a medical clinics building on the RMH-Riverside campus, which will be physically connected to the proposed hospital. Approximately 50% of the space in the medical clinics building will be used as physicians' offices, with the remainder being allocated for a limited scope of outpatient services, administrative functions and support and public areas.

At the conclusion of the projects, the bed inventory will be reduced by 109 beds, 69 of which will be Medical/Surgical beds.

This is a substantive application since it addresses the establishment of certain IDPH-designated categories of service.

DISTRIBUTION OF CLINICAL SERVICES

Service	Rockton Ave. Campus	Riverside Campus
Medical/Surgical Units	X	X
Adult ICU	X	X
Pediatric ICU		X
Pediatrics Unit		X
Psychiatry Unit	X	
Obstetrics Unit		X
Neonatal Intensive Care Unit		X
Emergency Department	X	X
Convenient Care Center	X	X
Radiology/Imaging Department	X	X
Inpatient Surgery	X	X
Outpatient Surgery	X	X
Cardiac Cath/Open Heart Surgery		X
Outpatient Diagnostics	X	X
Inpatient Diagnostics	X	X
Cancer Center	X	
Cardiopulmonary Rehab.	X	
Infusion Therapy Center	X	X
Wound Care Center	X	
Physical Therapy	X	X
Occupational & Speech Therapy	X	X
Laboratory	X	X
Physicians' Offices	X	X



OFFICE OF THE GOVERNOR

207 STATE HOUSE
SPRINGFIELD, ILLINOIS 62706

BRUCE RAUNER
GOVERNOR

August 13, 2015

MercyRockford Health System
Rockford, Illinois 61101

Congratulations!

As Governor of the State of Illinois, I am pleased to welcome everyone gathered for the MercyRockford Health System announcement to build a brand new hospital in Rockford, Illinois.

I would like to take this opportunity to commend the organizers and volunteers of today's event. This is an opportune moment to rejoice in the fact that MercyRockford Health Systems chose to move their corporate headquarters to Rockford. Located off of I-90, this \$350 million healthcare facility is one of the largest and most significant projects in Rockford. By expanding upon the current neonatal region program, this hospital will become the most state-of-the-art health center. Furthermore, this project will expand services, strengthen patient care, enhance access, and bring jobs and economic growth to the region while helping Rockford become a healthcare destination.

On behalf of the people of Illinois, I offer my best wishes for a memorable event and many years of success.

Sincerely,

A handwritten signature in black ink that reads "Bruce Rauner".

Bruce Rauner
Governor, State of Illinois



Scott H. Christiansen

County Board Chairman

County of Winnebago

Ms. Courtney Avery, Administrator
525 West Jefferson
Illinois Health Facilities and Services Review Board
Springfield, IL 62761

July 29, 2015

Dear Ms. Avery:

I have been honored to serve as Chairman of the Winnebago County Board since 2004. Over that time period, the county has engaged with many health care providers as they make plans to provide or expand services in Winnebago County.

Like other government officials, we at the county have been concerned about the long-term impact of these plans on access to care, jobs, and outmigration. And, because Winnebago County borders Wisconsin, we have also been concerned with the county's ability to attract and retain services, knowing that the continued existence of those services is critical to the wellbeing of our citizens and our communities.

Because our primary focus has been economic development, coupled with providing the best possible services for our residents, we were exceptionally honored and grateful to learn that MercyRockford has chosen to locate its corporate offices in Illinois. Their investment of dollars and resources into expanded health services in the Winnebago County region, strengthens our entire health care industry statewide .

MercyRockford's choice to develop an innovative "one hospital, two campus" plan will insure the vitality and accessibility of services at both the existing Westside Rockton Avenue campus, as well as at the new Riverside campus. This decision, I believe, reflects MercyRockford's commitment to our entire region.

We are very aware that these dollars might have been invested elsewhere. MercyRockford's development on its Riverside campus will inject significant new capital dollars into Winnebago County and the State of Illinois. This project will have a major impact on the region, both from a health care perspective, as well as an economic one.

Best Regards,

Scott H. Christiansen, Chairman
Winnebago County Board

404 Elm Street • Room 533 • Rockford, IL 61101

Phone (815) 319-4225 • Fax (815) 319-4226

E-mail: countyboardchairmansoffice@wincoil.us

Website: www.wincoil.us

It is our mission to provide high quality services and promote a safe community for all people in Winnebago County.

7A



Lawrence J. Morrissey
Mayor
Office of the Mayor

August 11, 2015

Ms. Courtney Avery
Administrator
525 West Jefferson
Illinois Health Facilities and Services Review Board
Springfield, IL 62761

Dear Ms. Avery;

This letter is submitted in support of MercyRockford's applications to your agency.

As Mayor of the City of Rockford since 2005, I am directly involved in the operations and oversight of the City's Fire Department EMS system. I work closely with our local medical systems. I am also involved in assessing the current and future health care needs of our community. Our community's medical systems support our quality of life and core economic activity. Consequently, I have been engaged with MercyRockford about their recent merger of Mercy Alliance, Inc. and Rockford Health System. I believe that this merger can bring economic vitality and opportunity while improving the quality of care to the residents of my community.

I am optimistic that the specific projects before you, including the construction of a new East Side Rockford Campus, can help achieve these important goals. The City of Rockford is committed to working with MercyRockford on the implementation of these projects to ensure that the long-standing commitment of MercyRockford to the residents of the west side of Rockford is fulfilled, while seeking to expand access to critical services through the development of its East Side Riverside/I-90 campus.

Ensuring Quality Care to Rockford's West Side Residents

Of critical importance to me is to ensure that the entire Rockford community, particularly those sections of our community that are the most vulnerable as it relates to poverty and poor health outcomes, receive equal and quality access to healthcare. MercyRockford has assured me that they will continue to provide vital healthcare services to Rockford's west side through its commitment to the Rockton Avenue campus. Specifically, MercyRockford will continue to operate 94 inpatient beds, an emergency department, a surgical suite, and a wide range of inpatient and outpatient support services at its Rockton Avenue campus on the west side.

Although part of the MercyRockford plan includes the closure of a large medical building on the Rockton Avenue Campus, MercyRockford has committed to work with the City of Rockford and our economic development partners to create a binding operating partnership for that building that will help us grow new high-quality jobs for our community. In fact, we believe that this generous partnership can result in a significant opportunity to market that building as a hub for technology and healthcare-related jobs anchored by the significant broadband fiber optic backbone integrated into the Rockton Avenue Campus.

Expanding Care & Specialty Pediatric Services through the New Campus

MercyRockford's plans to add pediatric specialty care services at its Riverside/I-90 campus in addition to emergency and adult hospital beds will also greatly improve healthcare access for the entire Rockford community. Currently, many of these critical services for our citizens must be accessed by traveling long distances to Chicago or State of Wisconsin medical facilities. We

City of Rockford, Illinois USA

425 East State Street Rockford, Illinois 61104-1068 USA
(779) 348-7150 phone (815) 967-6952 fax www.rockfordil.gov

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Lawrence J. Morrissey
Mayor
Office of the Mayor

have a great opportunity to expand those services so that we will capture additional revenue and jobs for Illinois and avoid outmigration of those services outside the State of Illinois.

The City of Rockford will also be working with MercyRockford through our discussions regarding a final Annexation Agreement to ensure that the roadways and public infrastructure for the East Side Campus meets the needs of our community in a manner that is financially responsible and respectful to the taxpayers of our community. The City of Rockford Fire Department is the largest provider of EMS ambulance services for our community, and we are working with MercyRockford to ensure that we can meet basic EMS and Level 1 trauma needs under the proposed MercyRockford service configuration. While there are several details that need to be worked out to our mutual satisfaction, the citizens of our community will retain important controls over those elements through the binding Annexation Agreement and Development Agreement we will execute prior to the commencement of construction.

Supporting the Healthy Rockford Initiative

The City of Rockford is committed to the long-term health and wellness needs of our community. Our Police and Fire Department first responders are vital partners in these efforts. We are also committed to grow our efforts to integrate mobile health and community paramedic health to more closely integrate our work with our local hospital systems and community healthcare providers. The City of Rockford is working with partners like the University of Illinois College of Medicine, local healthcare providers, and employers to create a coordinated long-term, data-driven community health project known currently as the *Healthy Rockford Initiative*. I am excited that MercyRockford is committed to partnering with us to support this effort to help us drive better health and prosperity for our entire community.

I was born and raised in Rockford. My parents live in the northeast side of the City in the 4th Ward where the new campus will be built. I currently live with my wife and four children in the northwest side of the City, which has been historically anchored by the Rockton Campus. Our vision for the City of Rockford is *Excellence Everywhere for Everyone*. To that end, I support MercyRockford's proposed projects for both the immediate and long-term positive economic impact and the expanded healthcare services that they will provide. I trust the historic commitment that the MercyRockford partnership brings to our community and the development tools that will bind that commitment with us in a manner that will help ensure balanced growth and mutual prosperity for all parts of our community.

Very truly yours,

A handwritten signature in black ink, appearing to be "LJM", written over a circular scribble. Below the signature is the typed name and title of the signatory.

Lawrence J. Morrissey
Mayor, City of Rockford, Illinois

LJM/ss



Ann Thompson-Kelly
7th Ward Alderman
Rockford City Council

August 6, 2015

Ms. Courtney Avery
Administrator
525 West Jefferson
Illinois Health Facilities and Services Review Board
Springfield, IL 62761

Dear Ms. Avery:

I am an Alderman for the City of Rockford, representing the 7th Ward, and I am submitting this letter to record my strong support for MercyRockford's Certificate of Need applications. My ward includes the area where the current Rockford Memorial Hospital campus on North Rockton Avenue is located.

MercyRockford has briefed me about their plans and I am an enthusiastic supporter. Like other elected Rockford officials, I have been concerned about changes in health care that might erode access to care for those residents who rely on Medicaid services. MercyRockford's "one hospital on two campuses" plan insures that Rockford residents that have long relied on services provided at the North Rockton Avenue campus can continue to rely on those services, as inpatient beds, emergency services, and in- and out-patient services will continue to be provided there.

I am also pleased that MercyRockford is looking to partner with the community to repurpose high quality facilities on North Rockton Avenue to support local agencies, program development and jobs growth. I know that MercyRockford could have put forward plans that might have materially disabled the North Rockton Avenue campus from providing necessary services, and I commend them for their commitment to the west side of Rockford.

Very truly yours,

A handwritten signature in black ink, appearing to read "Ann Thompson-Kelly".

Ms. Ann Thompson-Kelly
7th Ward Alderman
City of Rockford

August 10, 2015

Javon R. Bea
President and CEO
MercyRockford Health System
1000 Mineral Point Avenue
Janesville, WI 53548

Dear Mr. Bea:

Thank you for sharing your plans with me regarding your future plans for construction and modernization of the MercyRockford Hospital and the concept of “one hospital, two campuses.”

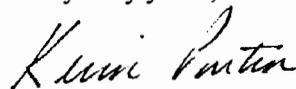
As you know, our Health System has enjoyed a long standing working relationship with Rockford Memorial Hospital. That relationship has enabled us to better coordinate care on behalf of the patients we serve. In addition, that relationship has insured access to high quality tertiary care, especially for neonatal and perinatal services for the residents of DeKalb County.

Rockford Memorial has served as our State designated Regional Perinatal Center for years. Of critical importance to our communities are the neonatal intensive care and perinatal services offered by Rockford Memorial Hospital and their highly qualified staff. Access to critical obstetrical, pediatric critical care and specialty services will be enhanced by the planned relocation of these services to MercyRockford’s Riverside campus. Given the high percentage of Illinois Medicaid recipients who are children, we believe that this improved access will materially and significantly benefit children who rely on Medicaid for their health care.

MercyRockford’s thoughtful plan for “one hospital, two campuses” will improve access to health care services for the residents of the communities surrounding Rockford. KishHealth System supports the efforts of existing quality providers to both modernize their facilities to meet the growing needs and demands of its patients and the communities they serve.

I wish you success with your application process and look forward to a strong relationship with you in your updated facilities.

Very truly yours,



Kevin Poorten
President and CEO
KishHealth System

By The Editorial Board
Rockford Register Star

August 13, 2015 12:57PM

Our View: MercyRockford Health System expansion makes us a regional health destination

For years we've talked about Rockford becoming a regional destination for top-level specialty medical care. Now, the Forest City is about to become one.

The announcement by MercyRockford Health System that the \$2 billion nonprofit corporation will put both its corporate headquarters and a new, state-of-the-art hospital campus southeast of the junction of Riverside Boulevard and Interstate 90 will make us a regional health care destination. MercyRockford is the result of the combination of Janesville, Wisconsin-based Mercy Health System and Rockford Health System. The 263-acre Riverside property, bought by the old Rockford Health System about 20 years ago, has a preannexation agreement with Rockford.

MercyRockford is seeking no tax rebates from the city, nor are any cash incentives from local or state governments involved. The land is not in a tax increment financing district.

The \$400 million building project doesn't mean the health care system is forsaking its 60-year-old campus on North Rockton Avenue. Far from it. MercyRockford has just installed a \$7 million linear accelerator in its cancer center. MercyRockford President and CEO Javon Bea, who grew up on the city's west side, said the health care system will continue to invest no less than \$8 million a year at the Rockton Avenue campus, ensuring its long-term future.

Bea said it is not possible to build the new, large hospital buildings on the North Rockton Avenue campus because "we're landlocked there."

Without the addition of the new campus, however, it's likely that the Rockton Avenue location would have slowly faded away. Not now. High-quality health care will continue to be delivered on the city's west side.

The new Riverside campus will centralize intensive care services and become a regional health care destination for patients from a 15-county area of northern Illinois and southern Wisconsin. With its convenient location next to I-90, the new facility will contain a women's and children's hospital, a neonatal intensive care unit, pediatric intensive care unit, high-risk maternity care services, a Level One trauma center and more.

Just think of it. Instead of patients from around the region being referred to Madison, Wisconsin, many will be referred here instead.

We are really excited, too, by the community-wide advantages this medical supercenter will give the Rockford region. The project will provide hundreds of construction jobs. Its presence here will greatly boost economic development efforts in the area. It will help companies in our growing aerospace sector attract engineers and other professionals to move here. It will be a great sales tool for the real estate business.

The Riverside campus will encourage retail growth nearby as well as on the huge site. A new hotel will be needed to handle the health care system's needs and the crowds coming to the Rockford Park District's expanding Sports Core 2 across Riverside Boulevard. MercyRockford pledges to make a "substantial contribution" to the Sports Core 2 expansion, said Dave Syverson, a Mercy Rockford board member. He's also a Republican state senator from Rockford.

The health sector here already was humming, and we think the MercyRockford development will be a boon to the other health care systems in the city, UW Swedish American and OSF St. Anthony, which is also building a new hospital on its sprawling East State Street campus. As we develop higher levels of excellent health care here, all systems will get stronger.

And adding to the momentum is the University of Illinois College of Medicine, which is developing plans for five new residency programs that will help keep a supply of young physicians in the pipeline. As we develop higher levels of excellent health care here, all systems will get stronger.

We're sure that everybody will be totally pumped about this confidence boost to the northern Illinois and southern Wisconsin region.

It's a great day for the Forest City.

<http://www.rrstar.com/article/20150813/OPINION/150819744>

**ROCKFORD MEMORIAL HOSPITAL
RIVERSIDE PROPERTY
LEGAL DESCRIPTION**

Part of the Southeast Quarter of Section 2 and a part of the South Half of Section 1, Township 44 North, Range 2 East of the 3rd Principal Meridian, Winnebago County, State of Illinois, more particularly bounded and described as follows, to wit:

Beginning at the Southeast Corner of the Southeast Quarter of Section 2, Township 44 North, Range 2 East of the Third Principal Meridian; Thence South 87 degrees 46 minutes 59 seconds West, along the South line of the Southeast Quarter of said Section 2, a distance of 1032.95 feet (1032.77 feet Deed) to the Easterly Right-of-Way line of the Illinois State Toll Highway Route I-90; Thence North 00 degrees 22 minutes 42 seconds East, along the Easterly Right-of-Way line of said Route 1-90, a distance of 625.66 feet (626.01 feet Deed); Thence North 03 degrees 39 minutes 08 seconds East, along the Easterly Right-of-Way line of said Route I-90, a distance of 501.22 feet; Thence North 15 degrees 58 minutes 43 seconds East, along the Easterly Right-of-Way line of said Route I-90, a distance of 208.81 feet; Thence North 32 degrees 20 minutes 57 seconds East, along the Easterly Right-of-Way line of said Route I-90, a distance of 4.78 feet (6.48 feet Deed); Thence North 29 degrees 34 minutes 53 seconds East, along the Easterly Right-of-Way line of said Route I-90, a distance of 223.60 feet (233.60 feet Deed); Thence North 43 degrees 59 minutes 05 seconds East, along the Easterly Right-of-Way line of said Route I-90, a distance of 279.33 feet (279.35 Feet Deed); Thence North 36 degrees 32 minutes 31 seconds East along the Easterly Right-of-Way line of said Route 1-90, a distance of 125.07 feet (125.00 feet Deed); Thence North 13 degrees 43 minutes 04 seconds East along the Easterly Right-of-Way line of said Route I-90, a distance of 206.08 feet (206.16 feet Deed); Thence North 00 degrees 17 minutes 12 seconds West along the Easterly Right-of-Way line of said Route I-90, a distance of 543.01 feet (541.35 feet Deed) to the South right-of-way line of Riverside Boulevard; thence North 83 degrees 39 minutes 53 seconds East, along the South right-of-way line of Riverside Boulevard, a distance of 72.62 feet (72.75 feet Deed); thence South 89 degrees 18 minutes 07 seconds East along the South right-of-way line of Riverside Boulevard and along the South line of premises conveyed by Rockford Health System to the City of Loves Park by Warranty Deed recorded as Document No. 200800827739 and Document No. 200800827740 in the Recorder's Office of Winnebago County, Illinois, a distance of 1032.71 feet; (the following 6 calls are all along the South right-of-way line of Riverside Boulevard and the South line of said premises conveyed to the City of Loves Park by Document No. 200800827740) thence South 00 degrees 13 minutes 34 seconds East, a distance of 33.70 feet; thence South 89 degrees 46 minutes 26 seconds East, a distance of 120.00 feet; thence North 00 degrees 13 minutes 34 seconds East, a distance of 49.50 feet; thence North 44 degrees 02 minutes 55 seconds East, a distance of 38.70 feet; thence North 88 degrees 19 minutes 23 seconds East, a distance of 336.68 feet; thence North 84 degrees 59 minutes 06 seconds East, a distance of 257.58 feet; (the following 7

calls are all along the South right-of-way line of Riverside Boulevard and the South line of premises conveyed to the City of Loves Park by Document No. 200800827741 in said Recorder's Office) thence North 85 degrees 25 minutes 10 seconds East, a distance of 184.78 feet (184.99 feet Deed); thence North 86 degrees 22 minutes 07 seconds East, a distance of 279.74 feet (279.70 feet Deed); thence South 32 degrees 54 minutes 33 seconds East, a distance of 84.81 feet (84.89 feet Deed); thence North 88 degrees 16 minutes 17 seconds East, a distance of 89.93 feet (90.00 feet Deed); thence North 01 degrees 57 minutes 20 seconds West, a distance of 23.76 feet; thence North 43 degrees 19 minutes 32 seconds East, a distance of 70.95 feet; thence North 87 degrees 57 minutes 01 seconds East, a distance of 689.13 feet (688.97 feet Deed); (the following 5 calls are all along the South right-of-way line of Riverside Boulevard and the South line of premises conveyed to the City of Loves Park by Document No. 200800827742 in said Recorder's Office) thence North 87 degrees 54 minutes 43 seconds East, a distance of 407.06 feet (406.87 feet Deed); thence South 02 degrees 05 minutes 17 seconds East, a distance of 17.43 feet; thence North 87 degrees 51 minutes 52 seconds East, a distance of 499.75 feet (500.00 feet Deed); thence North 02 degrees 03 minutes 13 seconds West, a distance of 17.25 feet (17.43 feet Deed); thence North 87 degrees 58 minutes 52 seconds East, a distance of 191.4 feet (191.18 feet Deed) to the West line of premises conveyed to Commonwealth Edison Company by Warranty Deed recorded in Microfilm No. 70-02-0249 in said Recorder's Office; Thence South 00 degrees 03 minutes 49 seconds West, along the West line of said premises conveyed to Commonwealth Edison Company, a distance of 2596.25 feet (2596.27 feet Deed) to the South line of the Southeast Quarter of said Section 1; thence South 88 degrees 19 minutes 43 seconds West, along the South line of said Section 1, a distance of 644.05 feet to the Southeast corner of premises conveyed to John and Pauline Myers by Warranty deed recorded as Document No. 9737036 in said Recorder's Office; thence North 00 degrees 13 minutes 18 seconds West, along the East line of said premises conveyed to Myers, a distance of 863.67 feet; thence South 88 degrees 36 minutes 33 seconds West, along the North line of said premises conveyed to Myers, a distance of 347.39 feet; thence South 00 degrees 12 minutes 46 seconds East, along the West line of said premises conveyed to Myers, a distance of 566.05 feet to the Northeast corner of Lot 1 as designated upon the Plat of Dorn Subdivision, the Plat of which is recorded in Book 37 of Plats on page 173A in said Recorder's Office; thence South 00 degrees 14 minutes 18 seconds East, along the East line of said Lot 1 and along the West line of said premises conveyed to Myers, a distance of 299.32 feet to the South line of said Section 1; thence South 88 degrees 19 minutes 43 seconds West along the South line of the Southeast Quarter of said Section 1, a distance of 106.32 feet to the South Quarter Corner for said Section 1; thence South 88 degrees 20 minutes 06 seconds West, along the South line of the Southwest Quarter of said Section 1, a distance of 2665.54 feet to the Point of Beginning; subject to the rights of the public and the State of Illinois in and to those portions used, taken or dedicated for public road purposes; situated in the County of Winnebago and the State of Illinois; containing 262.693 acres, more or less.

PROJECT COST AND SOURCES OF FUNDS

	Reviewable	Non-Reviewable	Total
Project Cost:			
Preplanning Costs	\$ 3,086,000	\$ 1,367,000	\$ 4,453,000
Site Survey and Soil Investigation	94,400	55,600	150,000
Site Preparation	2,639,534	1,755,986	4,395,520
Off Site Work	4,992,818	3,321,541	8,314,359
New Construction Contracts	110,166,058	73,289,503	183,455,561
Modernization Contracts			
Contingencies	5,508,303	3,332,162	8,840,465
Architectural/Engineering Fees	6,220,000	3,670,000	9,890,000
Consulting and Other Fees	5,788,872	3,851,128	9,640,000
Movable and Other Equipment (not in construction contracts)	94,387,495	23,596,874	117,984,369
Bond Issuance Expense (project related)	2,389,255	1,589,485	3,978,740
Net Interest Expense During Construction Period	31,967,158	21,266,597	53,233,755
Fair Market Value of Leased Space or Equipment			
Other Costs to be Capitalized	1,717,445	1,142,555	2,860,000
Acquisition of Building or Other Property			
TOTAL USES OF FUNDS	\$ 268,957,338	\$ 138,238,431	\$ 407,195,769
Sources of Funds:			
Cash and Securities	\$ 10,050,000	\$ 4,950,000	\$ 15,000,000
Pledges			
Gifts and Bequests			
Bond Issues (project related)	\$ 258,907,338	\$ 133,288,431	\$ 392,195,769
Mortgages			
Leases (fair market value)			
Governmental Appropriations			
Grants			
Other Funds and Sources			
TOTAL SOURCES OF FUNDS	\$ 268,957,338	\$ 138,238,431	\$ 407,195,769

Related Project Costs

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

Land acquisition is related to project	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Purchase Price: \$	_____	
Fair Market Value: \$	_____	
The project involves the establishment of a new facility or a new category of service		
	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
If yes, provide the dollar amount of all non-capitalized operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.		
Estimated start-up costs and operating deficit cost is \$ <u>1,500,000</u>		

Project Status and Completion Schedules

For facilities in which prior permits have been issued please provide the permit numbers.	
Indicate the stage of the project's architectural drawings:	
<input type="checkbox"/> None or not applicable	<input type="checkbox"/> Preliminary
<input checked="" type="checkbox"/> Schematics	<input type="checkbox"/> Final Working
Anticipated project completion date (refer to Part 1130.140):	<u>June 30, 2019</u>
Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140):	
<input type="checkbox"/> Purchase orders, leases or contracts pertaining to the project have been executed. <input type="checkbox"/> Project obligation is contingent upon permit issuance. Provide a copy of the contingent "certification of obligation" document, highlighting any language related to CON Contingencies	
<input checked="" type="checkbox"/> Project obligation will occur after permit issuance.	
APPEND DOCUMENTATION AS ATTACHMENT-8, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.	

State Agency Submittals

Are the following submittals up to date as applicable:
<input checked="" type="checkbox"/> Cancer Registry
<input checked="" type="checkbox"/> APORS
<input checked="" type="checkbox"/> All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted
<input checked="" type="checkbox"/> All reports regarding outstanding permits
Failure to be up to date with these requirements will result in the application for permit being deemed incomplete.

Cost Space Requirements

Provide in the following format, the department/area **DGSF** or the building/area **BGSF** and cost. The type of gross square footage either **DGSF** or **BGSF** must be identified. The sum of the department costs **MUST** equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

Dept. / Area	Cost	Gross Square Feet		Amount of Proposed Total Gross Square Feet That Is:			
		Existing	Proposed	New Const.	Modernized	As Is	Vacated Space
REVIEWABLE							
Medical Surgical							
Intensive Care							
Diagnostic Radiology							
MRI							
Total Clinical							
NON REVIEWABLE							
Administrative							
Parking							
Gift Shop							
Total Non-clinical							
TOTAL							

APPEND DOCUMENTATION AS ATTACHMENT-9, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Facility Bed Capacity and Utilization

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest **Calendar Year for which the data are available. Include observation days in the patient day totals for each bed service.** Any bed capacity discrepancy from the Inventory will result in the application being deemed **incomplete.**

PLEASE SEE FOLLOWING PAGE

FACILITY NAME:		CITY:			
REPORTING PERIOD DATES:		From:	to:		
Category of Service	Authorized Beds*	Admissions	Patient Days	Bed Changes*	Proposed Beds*
Medical/Surgical					
Obstetrics					
Pediatrics					
Intensive Care					
Comprehensive Physical Rehabilitation					
Acute/Chronic Mental Illness					
Neonatal Intensive Care					
General Long Term Care					
Specialized Long Term Care					
Long Term Acute Care					
Other ((identify)					
TOTALS:					

12/

Facility Bed Capacity and Utilization

Facility Name: Rockford Memorial Hospital

City: Rockford

Reporting Dates

From: January 1, 2014

To: December 31, 2014

Category of Service	Authorized		Admissions	Patient Days	Proposed Beds		Proposed Total Beds	Bed Changes
	Beds	Beds			Riverside	Rockton Ave.		
Medical/Surgical	223	70	7,579	37,199	84	70	154	(69)
Obstetrics	35	0	1,684	5,069	20	0	20	(15)
Pediatrics	35	0	991	2,733	12	0	12	(23)
Intensive Care	32	4	2,014	6,211	26	4	30	(2)
Acute Mental Illness	20	20	681	4,120	0	20	20	---
Neonatal Intensive Care	<u>46</u>	<u>0</u>	<u>413</u>	<u>11,956</u>	<u>46</u>	<u>0</u>	<u>46</u>	<u>---</u>
Totals:	391	94	13,362	67,288	188	94	282	(109)

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CERTIFICATION

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

This Application for Permit is filed on the behalf of Interstate Alliance, Inc.* in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.



Javon R. Bea
President & Chief Executive Officer



Rowland J. McClellan
Chairman

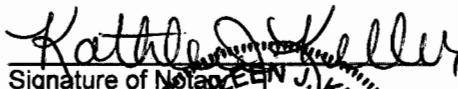
Notarization:
Subscribed and sworn to before me this
this 14th day of August, 2015

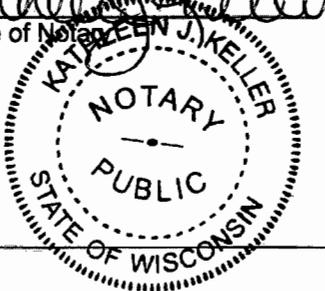
Notarization:
Subscribed and sworn to before me this
14th day of August, 2015



Signature of Notary
Seal

*Insert EXACT legal name of the applicant



Signature of Notary
Seal


CERTIFICATION

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

This Application for Permit is filed on the behalf of **Rockford Memorial Hospital*** in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.



Javor R. Bea
President and Chief Executive Officer



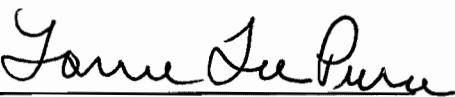
Connie M. Vitali, M.D.
Chairman

Notarization:
Subscribed and sworn to before me this
14th day of August, 2015

Notarization:
Subscribed and sworn to before me this
14th day of August, 2015

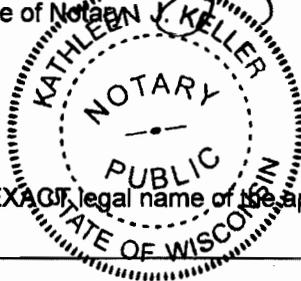


Signature of Notary



Signature of Notary

Seal



*Insert EXACT legal name of the applicant

Seal



CERTIFICATION

SECTION III – BACKGROUND, PURPOSE OF THE PROJECT, AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

Criterion 1110.230 – Background, Purpose of the Project, and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

BACKGROUND OF APPLICANT

1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. **Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.**
4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS ATTACHMENT-11, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 11.

PURPOSE OF PROJECT

1. Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
2. Define the planning area or market area, or other, per the applicant's definition.
3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
4. Cite the sources of the information provided as documentation.
5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals as appropriate.

For projects involving modernization, describe the conditions being upgraded if any. For facility projects, include statements of age and condition and regulatory citations if any. For equipment being replaced, include repair and maintenance records.

NOTE: Information regarding the "Purpose of the Project" will be included in the State Board Report.

APPEND DOCUMENTATION AS ATTACHMENT-12, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-6) MUST BE IDENTIFIED IN ATTACHMENT 12.

ALTERNATIVES

- 1) Identify **ALL** of the alternatives to the proposed project:

Alternative options **must** include:

- A) Proposing a project of greater or lesser scope and cost;
 - B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
 - C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
 - D) Provide the reasons why the chosen alternative was selected.
- 2) Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of total costs, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation. **FOR EVERY ALTERNATIVE IDENTIFIED THE TOTAL PROJECT COST AND THE REASONS WHY THE ALTERNATIVE WAS REJECTED MUST BE PROVIDED.**
 - 3) The applicant shall provide empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

APPEND DOCUMENTATION AS ATTACHMENT-13, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION IV - PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE

Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space

READ THE REVIEW CRITERION and provide the following information:

SIZE OF PROJECT:

1. Document that the amount of physical space proposed for the proposed project is necessary and not excessive. **This must be a narrative.**
2. If the gross square footage exceeds the BGSF/DGSF standards in Appendix B, justify the discrepancy by documenting one of the following:
 - a. Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies;
 - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that results in a size exceeding the standards of Appendix B;
 - c. The project involves the conversion of existing space that results in excess square footage.

Provide a narrative for any discrepancies from the State Standard. A table must be provided in the following format with Attachment 14.

SIZE OF PROJECT				
DEPARTMENT/SERVICE	PROPOSED BGSF/DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?

APPEND DOCUMENTATION AS ATTACHMENT-14. IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

PROJECT SERVICES UTILIZATION:

This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB has established utilization standards or occupancy targets in 77 Ill. Adm. Code 1100.

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B. A narrative of the rationale that supports the projections must be provided.

A table must be provided in the following format with Attachment 15.

UTILIZATION					
	DEPT./ SERVICE	HISTORICAL UTILIZATION (PATIENT DAYS) (TREATMENTS) ETC.	PROJECTED UTILIZATION	STATE STANDARD	MET STANDARD?
YEAR 1					
YEAR 2					

APPEND DOCUMENTATION AS ATTACHMENT-15. IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

UNFINISHED OR SHELL SPACE:**NO SHELL SPACE**

Provide the following information:

1. Total gross square footage of the proposed shell space;
2. The anticipated use of the shell space, specifying the proposed GSF to be allocated to each department, area or function;
3. Evidence that the shell space is being constructed due to
 - a. Requirements of governmental or certification agencies; or
 - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.
4. Provide:
 - a. Historical utilization for the area for the latest five-year period for which data are available; and
 - b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

APPEND DOCUMENTATION AS ATTACHMENT-16, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

ASSURANCES:

Submit the following:

1. Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
3. The anticipated date when the shell space will be completed and placed into operation.

APPEND DOCUMENTATION AS ATTACHMENT-17, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION VII - SERVICE SPECIFIC REVIEW CRITERIA

After identifying the applicable review criteria for each category of service involved, read the criteria and provide the required information, AS APPLICABLE TO THE CRITERIA THAT MUST BE ADDRESSED:

A. Criterion 1110.530 - Medical/Surgical, Obstetric, Pediatric and Intensive Care

1. Applicants proposing to establish, expand and/or modernize Medical/Surgical, Obstetric, Pediatric and/or Intensive Care categories of service must submit the following information:
2. Indicate bed capacity changes by Service: Indicate # of beds changed by action(s):

Category of Service	# Existing Beds	# Proposed Beds
X Medical/Surgical	0	84
X Obstetric	0	20
X Pediatric	0	12
X Intensive Care	0	26

3. READ the applicable review criteria outlined below and **submit the required documentation for the criteria:**

APPLICABLE REVIEW CRITERIA	Establish	Expand	Modernize
1110.530(b)(1) - Planning Area Need - 77 Ill. Adm. Code 1100 (formula calculation)	X		
1110.530(b)(2) - Planning Area Need - Service to Planning Area Residents	X	X	
1110.530(b)(3) - Planning Area Need - Service Demand - Establishment of Category of Service	X		
1110.530(b)(4) - Planning Area Need - Service Demand - Expansion of Existing Category of Service		X	
1110.530(b)(5) - Planning Area Need - Service Accessibility	X		
1110.530(c)(1) - Unnecessary Duplication of Services	X		
1110.530(c)(2) - Maldistribution	X	X	
1110.530(c)(3) - Impact of Project on Other Area Providers	X		
1110.530(d)(1) - Deteriorated Facilities			X
1110.530(d)(2) - Documentation			X

APPLICABLE REVIEW CRITERIA	Establish	Expand	Modernize
1110.530(d)(3) - Documentation Related to Cited Problems			X
1110.530(d)(4) - Occupancy			X
110.530(e) - Staffing Availability	X	X	
1110.530(f) - Performance Requirements	X	X	X
1110.530(g) - Assurances	X	X	X
APPEND DOCUMENTATION AS ATTACHMENT-20, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.			

D. Criterion 1110.930 - Neonatal Intensive Care

This section is applicable to all projects proposing to add neonatal intensive care beds.

1. Criterion 1110.930(a), Staffing

Read the criterion and for those positions described under this criterion provide the following information:

1. The name and qualifications of the person currently filling the job.
2. Letters of interest from potential employees.
3. Applications filed for each position.
4. Signed contracts with the required staff.
5. A detailed explanation of how you will fill the positions.

2. Criterion 1110.930(b), Letter of Agreement

Read the criterion and provide the required letter of agreement.

3. Criterion 1110.930(c), Need for Additional Beds

Read the criterion and provide the following information:

- a. The patient days and admissions for the affiliated center for each of the last two years; or
- b. An explanation as to why the existing providers of this service in the planning area cannot provide care to your projected caseload.

4. Criterion 1110.930(d), Obstetric Service

Read the criterion and provide a detailed assessment of the obstetric service capability.

APPEND DOCUMENTATION AS ATTACHMENT-23, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

E. Criterion 1110.1230 - Open Heart Surgery

This section is applicable to all projects proposing to establish the open heart surgery category of service.

1. Criterion 1110.1230(a), Peer Review

Read the criterion and submit a detailed explanation of your peer review program.

2. Criterion 1110.1230(b), Establishment of Open Heart Surgery

Read the criterion and provide the following information:

- a. The number of cardiac catheterizations (patients) performed in the latest 12-month period for which data is available.
- b. The number of patients referred for open heart surgery following cardiac catheterization at your facility, for each of the last two years.

3. Criterion 1110.1230(c), Unnecessary Duplication of Services

Read the criterion and address the following:

- a. Contact all existing facilities within 90 minutes travel time of your facility which currently provide or are approved to provide open heart surgery to determine what the impact of the proposed project will be on their facility.
- b. Provide a sample copy of the letter written to each of the facilities and include a list of the facilities sent letters.
- c. Provide a copy of all of the responses received.

4. Criterion 1110.1230(d), Support Services

Read the criterion and indicate on a service by service basis which of the services listed in this criterion are available on a 24-hour inpatient basis and explain how any services not available on a 24 hour inpatient basis can be immediately mobilized for emergencies at all times.

5. Criterion 1110.1230(e), Staffing

Read the criterion and for those positions described under this criterion provide the following information:

- a. The name and qualifications of the person currently filling the job.
- b. Letters of interest from potential employees.
- c. Application filed for a position.
- d. Signed contracts with the required staff.
- e. A detailed explanation of how you will fill the positions.

APPEND DOCUMENTATION AS ATTACHMENT-24, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

F. Criterion 1110.1330 - Cardiac Catheterization

This section is applicable to all projects proposing to establish or modernize a cardiac catheterization category of service or to replace existing cardiac catheterization equipment.

1. Criterion 1110.1330(a), Peer Review

Read the criterion and submit a detailed explanation of your peer review program.

2. Criterion 1110.1330(b), Establishment or Expansion of Cardiac Catheterization Service

Read the criterion and, if applicable, submit the following information:

- a. A map (8 1/2" x 11") showing the location of the other hospitals providing cardiac catheterization service within the planning area.
- b. The number of cardiac catheterizations performed for the last 12 months at each of the hospitals shown on the map.
- c. Provide the number of patients transferred directly from the applicant's hospital to another facility for cardiac catheterization services in each of the last three years.

3. Criterion 1110.1330(c), Unnecessary Duplication of Services

Read the criterion and, if applicable, submit the following information.

- a. Copies of the letter sent to all facilities within 90 minutes travel time which currently provide cardiac catheterization. This letter must contain a description of the proposed project and a request that the other facility quantify the impact of the proposal on its program.
- b. Copies of the responses received from the facilities to which the letter was sent.

4. Criterion 1110.1330(d), Modernization of Existing Cardiac Catheterization Laboratories

Read the criterion and, if applicable, submit the number of cardiac catheterization procedures performed for the latest 12 months.

5. Criterion 1110.1330(e), Support Services

Read the criterion and indicate on a service by service basis which of the listed services are available on a 24 hour basis and explain how any services not available on a 24 hour basis will be available when needed.

6. Criterion 1110.1330(f), Laboratory Location

Read the criterion and, if applicable, submit line drawings showing the location of the proposed laboratories. If the laboratories are not in close proximity explain why.

7. Criterion 1110.1330(g), Staffing

Read the criterion and submit a list of names and qualifications of those who will fill the positions detailed in this criterion. Also provide staffing schedules to show the coverage required by this criterion.

8. Criterion 1110.1330(h), Continuity of Care

Read the criterion and submit a copy of the fully executed written referral agreement(s).

9. Criterion 1110.1330(i), Multi-institutional Variance

Read the criterion and, if applicable, submit the following information:

- a. A copy of a fully executed affiliation agreement between the two facilities involved.
- b. Names and positions of the shared staff at the two facilities.
- c. The volume of open heart surgeries performed for the latest 12-month period at the existing operating program.
- d. A cost comparison between the proposed project and expansion at the existing operating program.
- e. The number of cardiac catheterization procedures performed in the last 12 months at the operating program.
- f. The number of catheterization laboratories at the operating program.
- g. The projected cardiac catheterization volume at the proposed facility annually for the next 2 years.
- h. The basis for the above projection.

APPEND DOCUMENTATION AS ATTACHMENT-25 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

R. Criterion 1110.3030 - Clinical Service Areas Other than Categories of Service

1. Applicants proposing to establish, expand and/or modernize Clinical Service Areas Other than Categories of Service must submit the following information:
2. Indicate changes by Service: Indicate # of key room changes by action(s):

Service	# Existing Key Rooms	# Proposed Key Rooms
<input type="checkbox"/>		
<input type="checkbox"/>		
<input type="checkbox"/>		

PROVIDED IN ATTACHMENT 34

3. READ the applicable review criteria outlined below and **submit the required documentation for the criteria:**

PROJECT TYPE	REQUIRED REVIEW CRITERIA	
New Services or Facility or Equipment	(b) -	Need Determination - Establishment
Service Modernization	(c)(1) -	Deteriorated Facilities
		and/or
	(c)(2) -	Necessary Expansion
		PLUS
	(c)(3)(A) -	Utilization - Major Medical Equipment
		Or
	(c)(3)(B) -	Utilization - Service or Facility
APPEND DOCUMENTATION AS ATTACHMENT-37, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.		

The following Sections **DO NOT** need to be addressed by the applicants or co-applicants responsible for funding or guaranteeing the funding of the project if the applicant has a bond rating of A- or better from Fitch's or Standard and Poor's rating agencies, or A3 or better from Moody's (the rating shall be affirmed within the latest 18 month period prior to the submittal of the application):

- Section 1120.120 Availability of Funds – Review Criteria
- Section 1120.130 Financial Viability – Review Criteria
- Section 1120.140 Economic Feasibility – Review Criteria, subsection (a)

VIII. - 1120.120 - Availability of Funds

The applicant shall document that financial resources shall be available and be equal to or exceed the estimated total project cost plus any related project costs by providing evidence of sufficient financial resources from the following sources, as applicable: **Indicate the dollar amount to be provided from the following sources:**

_ \$15,000,000 _	a)	Cash and Securities – statements (e.g., audited financial statements, letters from financial institutions, board resolutions) as to: <ol style="list-style-type: none"> 1) the amount of cash and securities available for the project, including the identification of any security, its value and availability of such funds; and 2) interest to be earned on depreciation account funds or to be earned on any asset from the date of applicant's submission through project completion;
_____	b)	Pledges – for anticipated pledges, a summary of the anticipated pledges showing anticipated receipts and discounted value, estimated time table of gross receipts and related fundraising expenses, and a discussion of past fundraising experience.
_____	c)	Gifts and Bequests – verification of the dollar amount, identification of any conditions of use, and the estimated time table of receipts;
_ \$392,195,769 _	d)	Debt – a statement of the estimated terms and conditions (including the debt time period, variable or permanent interest rates over the debt time period, and the anticipated repayment schedule) for any interim and for the permanent financing proposed to fund the project, including: <ol style="list-style-type: none"> 1) For general obligation bonds, proof of passage of the required referendum or evidence that the governmental unit has the authority to issue the bonds and evidence of the dollar amount of the issue, including any discounting anticipated; 2) For revenue bonds, proof of the feasibility of securing the specified amount and interest rate; 3) For mortgages, a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated, including the anticipated interest rate and any conditions associated with the mortgage, such as, but not limited to, adjustable interest rates, balloon payments, etc.; 4) For any lease, a copy of the lease, including all the terms and conditions, including any purchase options, any capital improvements to the property and provision of capital equipment; 5) For any option to lease, a copy of the option, including all terms and conditions.
_____	e)	Governmental Appropriations – a copy of the appropriation Act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, a copy of a resolution or other action of the governmental unit attesting to this intent;
_____	f)	Grants – a letter from the granting agency as to the availability of funds in terms of the amount and time of receipt;
_____	g)	All Other Funds and Sources – verification of the amount and type of any other funds that will be used for the project.
\$407,195,769	TOTAL FUNDS AVAILABLE	

APPEND DOCUMENTATION AS ATTACHMENT-36, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

IX. 1120.130 - Financial Viability

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or guaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

Financial Viability Waiver

The applicant is not required to submit financial viability ratios if:

1. "A" Bond rating or better
2. All of the projects capital expenditures are completely funded through internal sources
3. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent
4. The applicant provides a third party surety bond or performance bond letter of credit from an A rated guarantor.

See Section 1120.130 Financial Waiver for information to be provided

APPEND DOCUMENTATION AS ATTACHMENT 37, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

NOT APPLICABLE, PROOF OF "A" BOND RATING PROVIDED

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion. When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

Provide Data for Projects Classified as:	Category A or Category B (last three years)			Category B (Projected)
Enter Historical and/or Projected Years:				
Current Ratio				
Net Margin Percentage				
Percent Debt to Total Capitalization				
Projected Debt Service Coverage				
Days Cash on Hand				
Cushion Ratio				

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

2. Variance

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt obligations should the applicant default.

APPEND DOCUMENTATION AS ATTACHMENT 38, IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM

X. 1120.140 - Economic Feasibility

This section is applicable to all projects subject to Part 1120.

A. Reasonableness of Financing Arrangements

Not applicable. An "A" bond rating is held by an applicant.

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- 1) That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
 - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
 - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

B. Conditions of Debt Financing

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- 1) That the selected form of debt financing for the project will be at the lowest net cost available;
- 2) That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors;
- 3) That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

C. Reasonableness of Project and Related Costs

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE											
Department (list below)	A	B	C		D		E	F	G	H	Total Cost (G + H)
	Cost/Square Foot New	Mod.	Gross Sq. Ft. New	Circ.*	Gross Sq. Ft. Mod.	Circ.*	Const. \$ (A x C)	Mod. \$ (B x E)			
Contingency											
TOTALS											

* Include the percentage (%) of space for circulation

D. Projected Operating Costs

The applicant shall provide the projected direct annual operating costs (in current dollars per equivalent patient day or unit of service) for the first full fiscal year at target utilization but no more than two years following project completion. Direct cost means the fully allocated costs of salaries, benefits and supplies for the service.

E. Total Effect of the Project on Capital Costs

The applicant shall provide the total projected annual capital costs (in current dollars per equivalent patient day) for the first full fiscal year at target utilization but no more than two years following project completion.

APPEND DOCUMENTATION AS ATTACHMENT 39, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

XI. Safety Net Impact Statement

SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for ALL SUBSTANTIVE AND DISCONTINUATION PROJECTS:

1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

Safety Net Impact Statements shall also include all of the following:

1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

A table in the following format must be provided as part of Attachment 43.

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2012	2013	2014
Inpatient	882	973	955
Outpatient	3,287	4,013	5,686
Total	4,169	4,986	6,641
Charity (cost in dollars)			
Inpatient	\$6,268,048	\$7,462,976	\$2,456,931
Outpatient	\$2,695,492	\$3,307,849	\$2,323,022
Total	\$8,963,540	\$10,770,825	\$4,779,953
MEDICAID			
Medicaid (# of patients)	2012	2013	2014
Inpatient	2,980	3,130	3,986
Outpatient	29,389	26,658	37,749
Total	32,369	29,788	41,735
Medicaid (revenue)			
Inpatient	\$48,892,458	\$52,797,975	\$63,083,993
Outpatient	\$10,703,084	\$11,050,751	\$20,629,507
Total	\$59,595,542	\$63,848,726	\$83,713,500

APPEND DOCUMENTATION AS ATTACHMENT-40, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

XII. Charity Care Information

Charity Care information **MUST** be furnished for **ALL** projects.

1. All applicants and co-applicants shall indicate the amount of charity care for the latest three **audited** fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

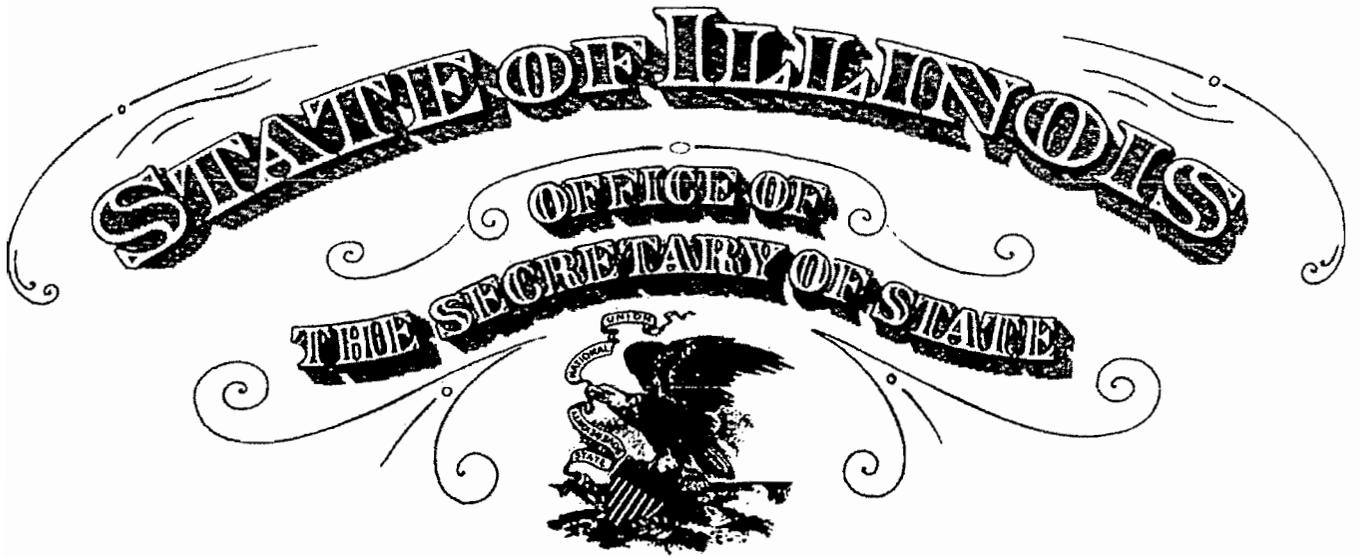
Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer. (20 ILCS 3960/3) Charity Care must be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 44.

CHARITY CARE			
	2012	2013	2014
Net Patient Revenue	\$314,128,727	\$314,090,683	\$323,042,795
Amount of Charity Care (charges)	\$28,075,442	\$33,923,122	\$15,219,396
Cost of Charity Care	\$8,963,540	\$10,770,825	\$4,779,953

APPEND DOCUMENTATION AS ATTACHMENT-41, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Note: 2014 reduction in charity care is off-set by increased Medicaid, and is a result of the Implementation of the Affordable Care Act.



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

ROCKFORD MEMORIAL HOSPITAL, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON DECEMBER 15, 1883, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



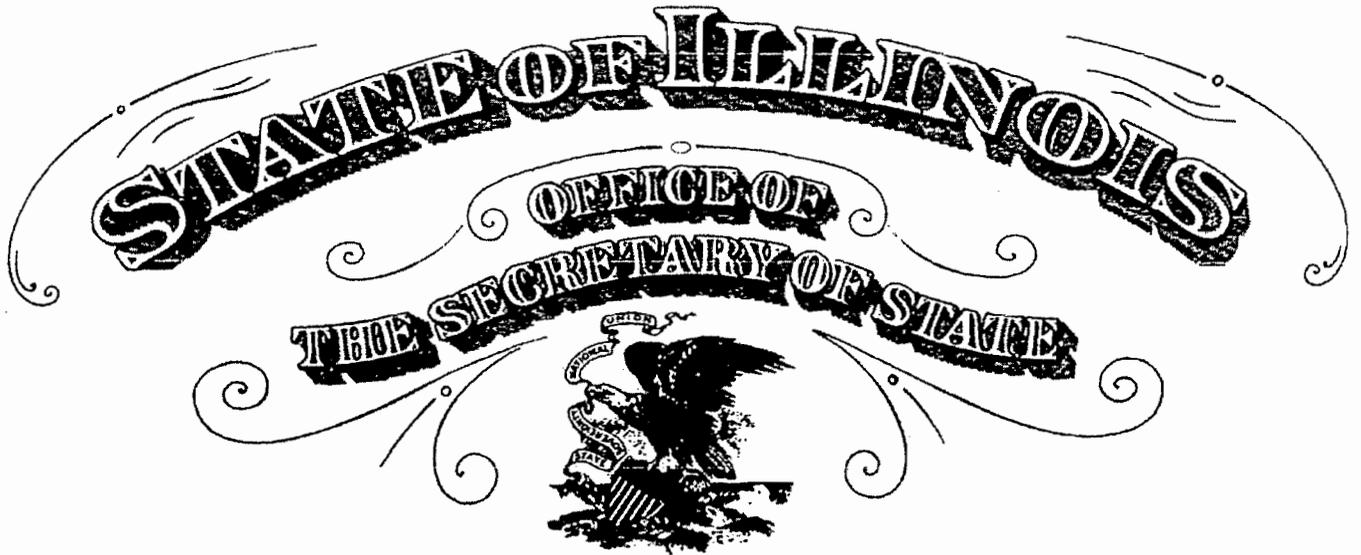
In Testimony Whereof, I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this 12TH day of MAY A.D. 2015 .

Jesse White

Authentication #: 1513201692

Authenticate at: <http://www.cyberdriveillinois.com>

SECRETARY OF ATTACHMENT 1



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

INTERSTATE ALLIANCE, INC., A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON OCTOBER 24, 2014, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.

In Testimony Whereof, I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this 12TH day of MAY A.D. 2015 .



Authentication #: 1513201738
Authenticate at: <http://www.cyberdriveillinois.com>

Jesse White

SECRETARY OF- ATTACHMENT 1



OFFICE OF THE SECRETARY OF STATE

JESSE WHITE • Secretary of State

APRIL 22, 2015

6975-235-7

JAVON R BEA
2400 N ROCKTON AVE
ROCKFORD, IL 61103

RE INTERSTATE ALLIANCE, INC.

DEAR SIR OR MADAM:

APPLICATION TO ADOPT AN ASSUMED NAME HAS BEEN PLACED ON FILE AND THE CORPORATION CREDITED WITH THE REQUIRED FEE.

THE DUPLICATE COPY IS ENCLOSED.

SINCERELY,

JESSE WHITE
SECRETARY OF STATE
DEPARTMENT OF BUSINESS SERVICES
CORPORATION DIVISION
TELEPHONE (217) 782-6961

JW:CD

ATTACHMENT 1



CD0361111

Form NFP 104.15/20 (Rev. Aug. 2014)
APPLICATION TO ADOPT, CHANGE OR CANCEL
an ASSUMED CORPORATE NAME
General Not For Profit Corporation Act

Secretary of State
Department of Business Services
501 S. Second St., Rm. 350
Springfield, IL 62756
217-782-9520
217-782-6961
www.cyberdriveillinois.com

Filed: 4/22/2015 Jesse White Secretary of State

MJE

Payment must be made by check or money order
payable to Secretary of State.

Filing fee \$ 150.00 File # LA9352357 Approved: _____

----- Submit in duplicate ----- Type or Print clearly in black ink ----- Do not write above this line -----

1. Corporate Name: Interstate Alliance, Inc.
2. State or Country of Incorporation: Illinois
3. Date Incorporated (if an Illinois corporation) or Date Authorized to Transact Business in Illinois (if a foreign corporation):
October 24, 2014
Month & Day Year

Complete No. 4 and No. 5 if adopting or changing an assumed corporate name.

4. Corporation intends to adopt and to transact business under the assumed corporate name of:
MercyRockford Health System
5. The right to use the assumed corporate name shall be effective from the date this application is filed by the Secretary of State until October 1, 2015 the first day of the corporation's anniversary month in the next year evenly divisible by five.
Month & Day Year

Complete No. 6 if changing or cancelling an assumed corporate name.

6. Corporation intends to cease transacting business under the assumed corporate name of:

7. The undersigned corporation has caused this statement to be signed by a duly authorized officer who affirms, under penalties of perjury, that the facts stated herein are true and correct.

Dated April 22 2015 Interstate Alliance, Inc.
Month & Day Year Exact Name of Corporation

Javon Bea
Any Authorized Officer's Signature
Javon Bea, Chief Executive Officer
Name and Title (type or print)

NOTE: The filing fee to adopt an assumed corporate name is \$150 if the current year ends with a 0 or 5; \$120 if the current year ends with a 1 or 6; \$90 if the current year ends with a 2 or 7; \$60 if the current year ends with a 3 or 8; or \$30 if the current year ends with a 4 or 9.

The fee for cancelling an assumed corporate name is \$5.

The fee to change an assumed name is \$5.

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August 14, 2015

Illinois Health Facilities
and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: RMH Project Property Ownership

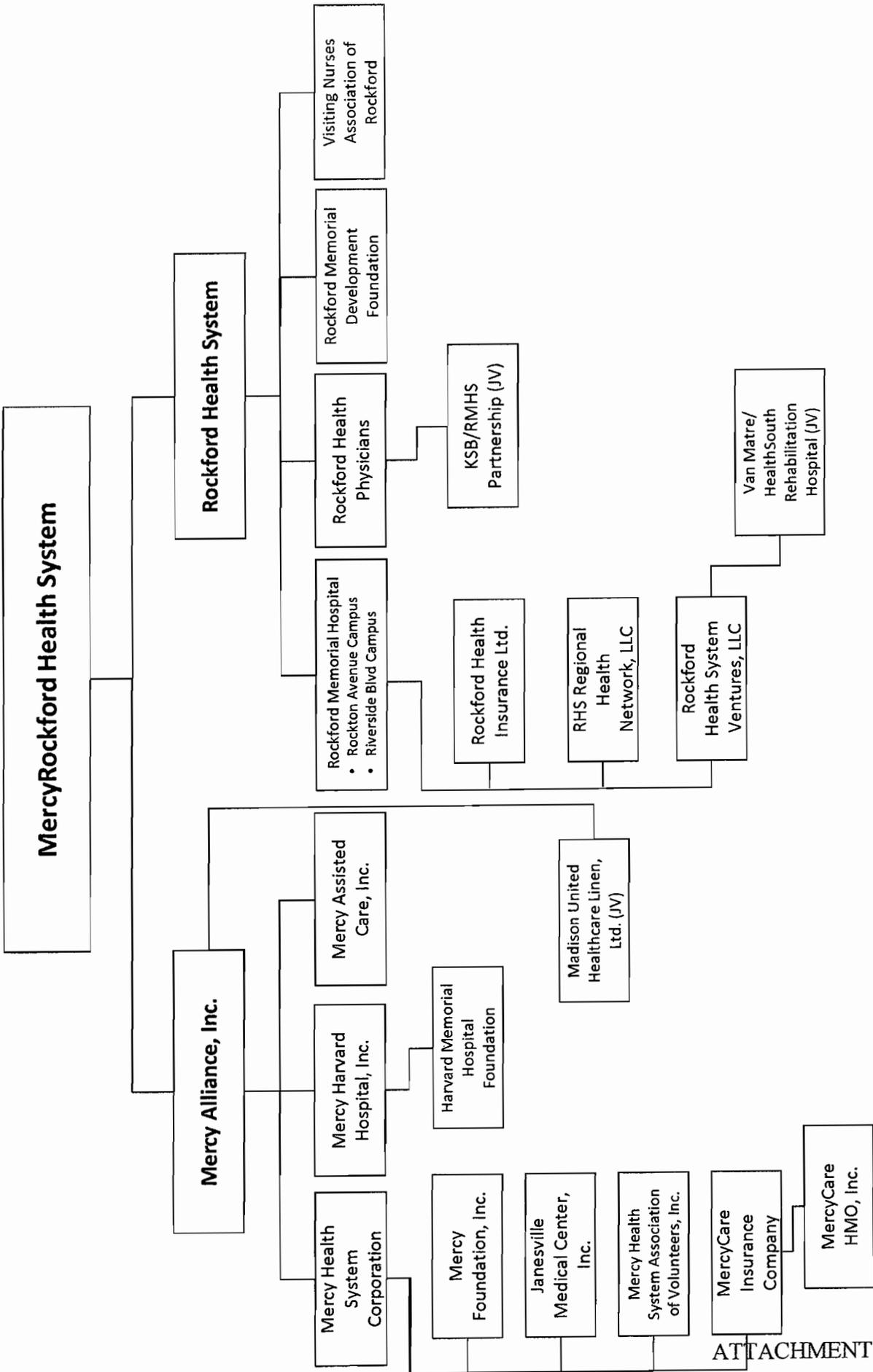
To Whom It May Concern:

Please be advised that the current site of Rockford Memorial Hospital, located at 2400 North Rockton Avenue, Rockford, Illinois, and the proposed Rockford Memorial Hospital-Riverside Boulevard campus, located to the southeast of the intersection of I-90/39 and East Riverside Boulevard in Rockford Township, Winnebago County, Illinois, are owned by Rockford Memorial Hospital.

Sincerely,

Dan Parod
Senior Vice President
Hospital and Administrative Affairs

ATTACHMENT 2



40



August 14, 2015

Illinois Health Facilities
and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: Illinois Executive Order #2005-5

To Whom It May Concern:

Please be advised that neither the current site of Rockford Memorial Hospital, located at 2400 North Rockton Avenue, Rockford, Illinois, or the proposed Rockford Memorial Hospital-Riverside Boulevard campus, located to the southeast of the intersection of I-90/39 and East Riverside Boulevard in Rockford Township, Winnebago County, Illinois, are located within a special flood hazard area. Further, the projects proposed for these sites, and submitted to the Illinois Health Facilities and Services Review Board for approval, are in compliance with the requirements of Illinois Executive Order #2005-5.

Sincerely,

Dan Parod
Senior Vice President
Hospital and Administrative Affairs

ATTACHMENT 5



Illinois Historic Preservation Agency

1 Old State Capitol Plaza, Springfield, IL 62701-1512

FAX 217/524-7525
www.illinoishistory.gov

Winnebago County
Rockford
SE of I-39 & East Riverside Blvd.
IHFSRB
New construction/CON - Rockford Memorial Hospital

PLEASE REFER TO: IHPA LOG #004051315

July 7, 2015

Jacob Axel
Axel & Associates, Inc.
675 North Court, Suite 210
Palatine, IL 60067

Dear Mr. Axel:

The Illinois Historic Preservation Agency is required by the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420, as amended, 17 IAC 4180) to review all state funded, permitted or licensed undertakings for their effect on cultural resources. Pursuant to this, we have received information regarding the referenced project for our comment.

Our staff has reviewed the specifications under the state law and assessed the impact of the project as submitted by your office. We have determined, based on the available information, that no significant historic, architectural or archaeological resources are located within the proposed project area.

According to the information you have provided concerning your proposed project, apparently there is no federal involvement in your project. However, please note that the state law is less restrictive than the federal cultural resource laws concerning archaeology. If your project will use federal loans or grants, need federal agency permits, use federal property, or involve assistance from a federal agency, then your project must be reviewed under the National Historic Preservation Act of 1966, as amended. Please notify us immediately if such is the case.

This clearance remains in effect for two (2) years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the IL Human Skeletal Remains Protection Act (20 ILCS 3440).

Please retain this letter in your files as evidence of compliance with the Illinois State Agency Historic Resources Preservation Act.

Sincerely,

Rachel Leibowitz, Ph.D.
Deputy State Historic
Preservation Officer

ATTACHMENT 6

PROJECT COSTS AND SOURCES OF FUNDS

USES OF FUNDS

Preplanning Costs

evaluation of alternatives	\$	400,000	
initial programming	\$	1,300,000	
site assessment	\$	100,000	
CON-related	\$	200,000	
financial feasibility assessments	\$	400,000	
utilities assessments	\$	200,000	
cost estimating	\$	450,000	
legal/bond counsel	\$	400,000	
equipment planning	\$	300,000	
environmental impact	\$	100,000	
misc/other	\$	603,000	
			\$ 4,453,000

Site Survey & Soil Investigation

soil investigation/load testing	\$	100,000	
surveys	\$	50,000	
			\$ 150,000

Site Preparation

excavation	\$	3,160,919	
erosion barrier/seeding	\$	350,719	
landscaping	\$	56,550	
other/misc.	\$	827,332	
			\$ 4,395,520

Off-Site Work

pkg/walk-way/roadway paving	\$	5,338,402	
utilities-related	\$	2,975,957	
			\$ 8,314,359

New Construction Contracts

per ATTACHMENT 39C	\$	183,455,561	
			\$ 183,455,561

Contingency

5% of projected construction costs	\$	8,840,465	
			\$ 8,840,465

Architectural/Engineering Fees

design	\$	9,000,000	
document preparation	\$	200,000	
interface with agencies	\$	100,000	
project monitoring	\$	200,000	
other	\$	390,000	
			\$ 9,890,000

Consulting and Other Fees

Project Management	\$	5,600,000	
interior design	\$	500,000	
IT planning and consulting	\$	650,000	
CON application fee	\$	100,000	

PROJECT COSTS AND SOURCES OF FUNDS

legal	\$	200,000	
financing-related	\$	300,000	
medical equipment planning	\$	550,000	
commissioning	\$	300,000	
re-location related	\$	750,000	
food services planning	\$	75,000	
signage/graphics design	\$	65,000	
traffic planning/engineer	\$	50,000	
other	\$	500,000	
			\$ 9,640,000
Movable and Other Equipment			
please see attached itemization	\$	109,625,431	
misc. <\$1,000 (5%)	\$	5,481,271	
delivery and set-up (2.5%)	\$	2,877,667	
			\$ 117,984,369
Bond Issuance Expense			
			\$ 3,978,740
Net Construction Period Interest			
			\$ 53,233,755
Other Costs to be Capitalized			
bridge/connector	\$	2,610,000	
helipad	\$	250,000	
			\$ 2,860,000
			\$ 407,195,769
<u>SOURCES OF FUNDS</u>			
cash and liquid assets	\$	15,000,000	
bond issuance	\$	<u>392,195,769</u>	
	\$		\$ 407,195,769

**MercyRockford Hospital-Riverside Campus
Hospital Equipment List
(Items Greater than \$1,000)**

Description	Quantity	Average of Unit Cost	Total
Analyzer/Tester, Biomed, Blood Pressure Monitor	1	\$5,170	\$5,170
Analyzer/Tester, Biomed, Defibrillator	2	\$4,012	\$8,024
Analyzer/Tester, Biomed, Electrical Safety	4	\$3,085	\$12,340
Analyzer/Tester, Biomed, Electrosurgery	2	\$5,199	\$10,398
Analyzer/Tester, Biomed, External Pacemaker	1	\$3,183	\$3,183
Analyzer/Tester, Biomed, Incubator	1	\$6,544	\$6,544
Analyzer/Tester, Biomed, Infusion Pump	1	\$5,669	\$5,669
Analyzer/Tester, Biomed, Pressure/Temperature	2	\$1,428	\$2,856
Analyzer/Tester, Biomed, Pulse Oximeter	2	\$3,755	\$7,510
Analyzer/Tester, Biomed, Ventilator	1	\$9,580	\$9,580
Analyzer/Tester, Biomed, Wattmeter, Digital Ultrasound	1	\$3,299	\$3,299
Bench, Tech Workstation, 8 ft.	25	\$5,021	\$125,525
Bench, Work, Steel w/ Power	4	\$3,654	\$14,616
Meter, Scope	2	\$3,229	\$6,458
Oscilloscope, Digital	1	\$14,490	\$14,490
Radiometer, Phototherapy	1	\$1,418	\$1,418
Refrigerator, Commercial, Compact	1	\$1,985	\$1,985
Simulator, ECG / Arrhythmia	8	\$2,402	\$19,216
Ablation System, Radio-Frequency	2	\$37,900	\$75,800
Analyzer, Lab, Coagulation, Whole Blood	2	\$4,746	\$9,492
Analyzer, Lab, Co-oximeter	2	\$8,250	\$16,500
Cabinet, Bio Safety, Class II, Type A2, Floor	1	\$10,380	\$10,380
Cabinet, Storage, Clinical, Acid	1	\$1,342	\$1,342
Cabinet, Storage, Clinical, Catheter	4	\$2,800	\$11,200
Cabinet, Storage, Clinical, Flammable Items	2	\$1,197	\$2,394
Cabinet, Storage, Clinical, Supply/Accessory	2	\$2,033	\$4,066
Cabinet, Warming, Dual, Freestanding	4	\$6,798	\$27,192
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	4	\$1,344	\$5,376
Cart, Utility, Stainless	1	\$1,498	\$1,498
Centrifuge, Cytology	2	\$9,990	\$19,980
Centrifuge, General Purpose, Countertop	2	\$5,700	\$11,400
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Column, Service, Floor, Fixed	2	\$2,329	\$4,658
Computer Workstation, Cardiac Cath-Lab, Hemodynamic	2	\$415,000	\$830,000
Coverslipper, Automatic	2	\$51,985	\$103,970
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Dispenser, Scrub	2	\$46,950	\$93,900
Dispenser, Supply, Catheter	4	\$38,000	\$152,000
Dispenser, Supply, Host	2	\$19,645	\$39,290
Electrocardiograph (ECG), Interpretive	1	\$14,545	\$14,545
Headwall, Console	4	\$1,250	\$5,000
Hood, Fume, Floor, Vented	2	\$10,230	\$20,460
Injector, Contrast Media, Ceiling Mount	2	\$38,500	\$77,000
Injector, Contrast Media, Mobile	2	\$36,000	\$72,000
Integration System, Surgical, Allowance	2	\$100,000	\$200,000
Light, Surgical, Single, Ceiling Track, w/Rad Shield	4	\$24,360	\$97,440
Microscope, Binocular	2	\$7,190	\$14,380
Monitor, Physiologic, Bedside	2	\$14,400	\$28,800
Monitor, Video, 14 - 18 inch, Medical Grade	1	\$1,695	\$1,695
Monitor, Video, LCD, Display	3	\$2,306	\$6,918
PACS, Cardiology, Allowance	6	\$30,000	\$180,000
Printer, Laser, Network	1	\$2,200	\$2,200
Printer, Slide	1	\$22,350	\$22,350
Processor, Slide, Pap Specimen	2	\$195,000	\$390,000
Pump, Balloon, Intra-Aortic	2	\$42,220	\$84,440
Pump, Infusion, Controller, Modular	8	\$2,856	\$22,848
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Refrigerator, Laboratory, 2 door	1	\$6,988	\$6,988
Refrigerator, Pharmaceutical, w/Freezer	1	\$4,707	\$4,707
Scanner, Barcode	8	\$1,162	\$9,296
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Shield, Lead, Mobile	2	\$10,750	\$21,500
Sink, Scrub, 2-Bay, Stainless Steel	2	\$13,014	\$26,028
Stainer, Slide, Integrated, w/ Coverslipper	2	\$88,685	\$177,370
Stool, Anesthetist	2	\$1,160	\$2,320
Stretcher, Procedure / Recovery	6	\$6,012	\$36,072
Table, Instrument, 60 inch	2	\$1,035	\$2,070
Thrombectomy System, Catheter	4	\$49,995	\$199,980
Ultrasound, Imaging, Cardiac / Echo	1	\$145,000	\$145,000
Ultrasound, Imaging, Cardiac, Portable	1	\$81,000	\$81,000
Universal, Unit	2	\$97,000	\$194,000
Ultrasound, Imaging, Vascular Access	2	\$169,050	\$338,100
Warmer, Patient, Hypothermia	2	\$2,750	\$5,500
X-Ray Unit, Interventional, Angio (Bi-Plane)	2	\$2,200,000	\$4,400,000
X-Ray Unit, Interventional, Angio / Cardiac (Single Plane)	2	\$1,500,000	\$3,000,000
Analyzer, Lab, Blood Gas, Point-of-Care	1	\$13,925	\$13,925
Boom, Equipment, Tandem, ICU	3	\$26,497	\$79,491
Bracket, Computer Workstation, Wall	12	\$1,237	\$14,844
Cabinet, Warming, Dual, Freestanding	4	\$6,798	\$27,192
Camera, CCTV, Color	1	\$1,963	\$1,963

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Cart, Foodservice, Meal/Tray	2	\$5,210	\$10,420	
Cart, Procedure, Difficult Airway	3	\$2,400	\$7,200	
Cart, Procedure, ENT	2	\$4,133	\$8,266	
Cart, Procedure, General	12	\$1,500	\$18,000	
Cart, Procedure, Isolation	3	\$1,580	\$4,740	
Cart, Procedure, Malignant Hyperthermia	3	\$2,495	\$7,485	
Cart, Procedure, Resuscitation	7	\$1,388	\$9,716	
Cart, Procedure, Resuscitation, Pediatric	3	\$1,885	\$5,655	
Cart, Procedure, Uro/Gyn	3	\$9,995	\$29,985	
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688	
Cart, Supply, Suture	1	\$1,003	\$1,003	
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033	
Colposcope, Video System	3	\$13,256	\$39,769	
Copier, Floor, Multifunction	1	\$7,500	\$7,500	
CPAP Unit, Bilevel	4	\$1,050	\$4,200	
Defibrillator, Monitor, w/Pacing	13	\$13,390	\$174,070	
Diagnostic System, Integrated	16	\$1,860	\$29,760	
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000	
Dispenser, Medication, Host (Main)	5	\$35,082	\$175,410	
Dispenser, Medication, Lock Module	5	\$4,790	\$23,950	
Dispenser, Medication, Narcotics, Auxiliary	1	\$16,182	\$16,182	
Dispenser, Medication, Narcotics, Main	1	\$12,104	\$12,104	
Dispenser, Medication, Workstation	2	\$24,327	\$48,654	
Dispenser, Supply, Host	2	\$19,645	\$39,290	
Docking Station, Analyzer, Blood Gas, POC	1	\$1,441	\$1,441	
Doppler, Fetal Heart	3	\$1,420	\$4,260	
Headwall, Console, Security	1	\$1,700	\$1,700	
Headwall, Modular Panel System	1	\$11,312	\$11,312	
Headwall, Rail System, 1 Patient	6	\$8,495	\$50,970	
Hypo-Hyperthermia Unit, General	3	\$7,530	\$22,590	
Ice Machine, Dispenser, Flaker, Wall Mount	2	\$8,684	\$17,368	
Lamp, Slit	2	\$9,815	\$19,630	
Lift, Patient, Air Mattress	2	\$2,499	\$4,998	
Lift, Patient, Battery Powered	2	\$4,876	\$9,752	
Lift, Patient, Ceiling, 1-Bed, Bariatric	1	\$12,000	\$12,000	
Lift, Patient, Hydraulic/Manual	2	\$1,100	\$2,200	
Lift, Patient, Vehicle Extraction, Mobile	2	\$4,600	\$9,200	
Light, Exam/Procedure, Single, Ceiling	6	\$5,368	\$32,208	
Light, Exam/Procedure, Single, Mobile, Gooseneck Arm	2	\$1,536	\$3,072	
Light, Surgical, Dual, Ceiling	3	\$35,100	\$105,300	
Locator, Bed, Wall	5	\$1,124	\$5,620	
Monitor, Blood Glucose	5	\$1,833	\$9,165	
Monitor, Physiologic, Bedside	11	\$14,400	\$158,400	
Monitor, Physiologic, CO2, End Tidal, Hand Held	2	\$3,300	\$6,600	
Monitor, Physiologic, Vital Signs, with Pulse Oximetry	7	\$4,900	\$34,300	
Monitor, Video, 26 - 32 inch, Display	7	\$1,100	\$7,700	
Oximeter, Pulse	4	\$4,000	\$16,000	

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Oximeter, Pulse, Hand Held	9	\$1,200	\$10,800
PACS, Monitor, 1 Panel	4	\$16,000	\$64,000
PACS, Monitor, 2 Panel	2	\$23,839	\$47,678
PACS, Monitor, 2 Panel, Wall Mount	3	\$31,550	\$94,650
Printer, Laser, Network	3	\$2,200	\$6,600
Pump, Air, Mattress	2	\$1,200	\$2,400
Pump, Infusion, Controller, Modular	5	\$2,856	\$14,280
Pump, Infusion, Single	8	\$1,900	\$15,200
Pump, Suction/Aspirator, General, Portable	9	\$1,233	\$11,097
Refrigerator, Commercial, Undercounter	6	\$4,535	\$27,210
Refrigerator, Domestic with Freezer	3	\$2,249	\$6,747
Refrigerator, Laboratory, Undercounter	1	\$2,130	\$2,130
Refrigerator, Pharmaceutical, 2 door	2	\$5,800	\$11,600
Shelving, Wire, Stainless Steel, 48	9	\$1,396	\$12,564
Sink, Scrub, 1-Bay, Stainless Steel	3	\$12,076	\$36,228
Stand, Mayo, Foot-Operated	3	\$1,020	\$3,060
Stretcher, Bariatric	1	\$7,370	\$7,370
Stretcher, Procedure / Recovery	7	\$6,012	\$42,084
Stretcher, Procedure, OB/GYN	1	\$8,360	\$8,360
Stretcher, Shower, Manual/Hydraulic	2	\$1,434	\$2,868
Stretcher, Trauma / Surgery	3	\$5,031	\$15,093
Table, Portable	7	\$9,735	\$68,145
Universal, Unit	2	\$97,000	\$194,000
Ultrasound, Imaging, Multipurpose, Portable	2	\$24,000	\$48,000
Ultrasound, Imaging	1	\$52,603	\$52,603
Ventilator, BiPAP	2	\$9,792	\$19,584
Ventilator, Portable	4	\$7,200	\$28,800
Ventilator, Transport, EMS	1	\$3,588	\$3,588
Warmer, Fluid, Mobile	3	\$27,950	\$83,850
Warmer, Fluid/ Blood, Portable	2	\$1,795	\$3,590
Wheelchair, Adult, Extra Large	10	\$1,573	\$15,730
Wheelchair, Adult, Standard	11	\$1,212	\$13,332
X-Ray Unit, C-Arm, Mobile	1	\$325,000	\$325,000
Ablation System, Radio-Frequency	1	\$37,900	\$37,900
Anesthesia Machine, General	1	\$57,453	\$57,453
Bath, Tissue Flotation	2	\$1,315	\$2,630
Boom, Equipment, Dual Arm	1	\$39,214	\$39,214
Bracket, Computer Workstation, Wall	2	\$1,237	\$2,474
Bracket, Monitor, Ceiling, Arm	5	\$27,440	\$137,200
Cabinet, Storage, Clinical, Endoscope	1	\$5,025	\$5,025
Cabinet, Storage, Clinical, Slide (lab)	6	\$1,779	\$10,674
Cabinet, Warming, Dual, Freestanding	1	\$6,798	\$6,798
Camera, Endoscopy, Control Unit	6	\$33,074	\$198,444
Cart, Anesthesia, Controlled Access	1	\$32,203	\$32,203
Cart, Computer, Workstation	4	\$2,939	\$11,756

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Cart, Procedure, Endoscopy	5	\$2,300	\$11,500	
Cart, Procedure, General	15	\$1,500	\$22,500	
Cart, Procedure, Resuscitation	1	\$1,388	\$1,388	
Cart, Procedure, Resuscitation, Pediatric	1	\$1,885	\$1,885	
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344	
Cart, Supply, Modular	1	\$2,777	\$2,777	
Cart, Utility, Stainless	3	\$1,498	\$4,494	
Coffee Maker, Automatic, Airpot	2	\$2,011	\$4,022	
Counter, Colony, Bacteria	3	\$2,008	\$6,024	
Coverslipper, Automatic	1	\$51,985	\$51,985	
Cryosurgical Unit, General	1	\$2,050	\$2,050	
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780	
Diagnostic System, Integrated	2	\$1,860	\$3,720	
Dispenser, Lab, Paraffin	1	\$1,620	\$1,620	
Dispenser, Medication, Auxiliary	1	\$25,000	\$25,000	
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164	
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580	
Dispenser, Scrub	1	\$46,950	\$46,950	
Dispenser, Supply, Host	1	\$19,645	\$19,645	
Electrosurgical Unit, Argon Beam	1	\$17,781	\$17,781	
Electrosurgical Unit, Bipolar/Monopolar	3	\$13,328	\$39,984	
Headlight, w/ Light Source	1	\$5,460	\$5,460	
Headwall, Rail System, 1 Patient	9	\$8,495	\$76,455	
Hood, Fume, Floor, Vented	1	\$10,230	\$10,230	
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684	
Insufflator, CO2	6	\$7,036	\$42,216	
Irrigator, Endoscopic	2	\$1,478	\$2,956	
Light Source, Xenon	6	\$11,120	\$66,720	
Microscope, Binocular	2	\$7,190	\$14,380	
Microtome, Rotary, Manual	1	\$6,950	\$6,950	
Monitor, Blood Glucose	1	\$1,833	\$1,833	
Monitor, Physiologic, Bedside	13	\$14,400	\$187,200	
Monitor, Physiologic, Vital Signs, with Pulse Oximetry	2	\$4,900	\$9,800	
Monitor, Video, 21 - 24 Inch, Medical Grade	4	\$11,800	\$47,200	
Monitor, Video, 26 - 32 inch, Display	2	\$1,100	\$2,200	
Monitor, Video, 46 - 47 inch, Display	2	\$1,829	\$3,658	
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400	
Printer, Laser, Network	2	\$2,200	\$4,400	
Printer, Video Image, Color	4	\$8,000	\$32,000	
Pump, Flushing, Endoscope	1	\$1,870	\$1,870	
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466	
Recorder, CD/DVD, Medical	6	\$39,895	\$239,370	
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535	
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498	
Refrigerator, Laboratory, w/ Freezer	1	\$2,956	\$2,956	
Shelving, Wire, Stainless Steel, 48	3	\$1,396	\$4,188	
Stainer, Slide, Automatic, Benchtop	1	\$36,700	\$36,700	

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MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Stretcher, Procedure / Recovery	11	\$6,012	\$66,132
Table, Portable	2	\$9,735	\$19,470
Table, Imaging, Rad/ Fluoro, C-arm	1	\$15,600	\$15,600
Tester, Leak, Endoscope	1	\$1,500	\$1,500
Tissue Embedding System, General	1	\$12,900	\$12,900
Universal, Unit	1	\$97,000	\$97,000
Video System, Endoscopic	6	\$26,600	\$159,600
Washer / Disinfector, Endoscope	4	\$44,695	\$178,780
Washer / Disinfector, Endoscope, Countertop	2	\$26,100	\$52,200
Waste Disposal, Suction Canister, Wall	1	\$8,694	\$8,694
Wheelchair, Adult, Extra Large	2	\$1,573	\$3,146
Wheelchair, Adult, Standard	2	\$1,212	\$2,424
X-Ray Unit, C-Arm, Mobile	1	\$325,000	\$325,000
Cabinet, Storage, Clinical, Acid	4	\$1,342	\$5,368
Cabinet, Storage, Clinical, Flammable Items	4	\$1,197	\$4,788
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Dryer, Laundry, Commercial	2	\$19,999	\$39,998
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Table, Instrument, 72 inch	2	\$2,500	\$5,000
Washer, Extractor, Laundry	2	\$10,595	\$21,190
Anesthesia Machine, MRI Compatible	1	\$72,000	\$72,000
Bracket, Computer Workstation, Wall	1	\$1,237	\$1,237
Cabinet, Storage, Clinical, Lead Lined	4	\$12,930	\$51,720
Cabinet, Warming, Dual, Freestanding	1	\$6,798	\$6,798
Cabinet, Warming, Single, Counter	1	\$4,978	\$4,978
Camera, CCTV, Color	3	\$1,963	\$5,889
Camera, Gamma, SPECT/CT	1	\$1,400,000	\$1,400,000
Cart, Anesthesia, MRI	1	\$4,019	\$4,019
Cart, Procedure, General	4	\$1,500	\$6,000
Cart, Procedure, Resuscitation	4	\$1,388	\$5,552
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Cart, Utility, Heavy Duty	1	\$2,902	\$2,902
Cart, Utility, Stainless	5	\$1,498	\$7,490
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Computer Workstation, Data Mgt, Ultrasound	1	\$38,000	\$38,000
Container, Lead Lined, Floor	3	\$1,925	\$5,775
Copier, Floor, Multifunction	1	\$7,500	\$7,500
CT Scanner, Multi-Slice, 64-320 Slice	2	\$2,000,000	\$4,000,000
Defibrillator, Monitor, w/Pacing	4	\$13,390	\$53,560
Detector, Ferromagnetic, Handheld	2	\$1,098	\$2,196
Detector, Ferromagnetic, MRI	2	\$19,800	\$39,600
Digitizer, X-ray Film	1	\$14,788	\$14,788
Dispenser, Medication, Host (Main)	4	\$35,082	\$140,328

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

(Items Greater than \$1,000)

Dispenser, Scrub	1	\$46,950	\$46,950
Dispenser, Supply, Host	1	\$19,645	\$19,645
Disposal, Sharps, Lead Lined	5	\$1,175	\$5,875
Dose Calibrator, General	3	\$6,793	\$20,379
Ergometer, Bicycle	2	\$3,795	\$7,590
Hood, Chemical Soak Station, Wall	1	\$1,355	\$1,355
Hood, Radioisotope, Benchtop	1	\$15,910	\$15,910
Injector, Contrast Media, Ceiling Mount	3	\$38,500	\$115,500
Injector, Contrast Media, MRI Compatible	2	\$44,000	\$88,000
Lift, Patient, Air Mattress	3	\$2,499	\$7,497
Lift, Patient, Ceiling, 1-Bed, Bariatric	2	\$12,000	\$24,000
Meter, Survey	1	\$1,595	\$1,595
Microscope, Binocular	2	\$7,190	\$14,380
Monitor, Blood Glucose	1	\$1,833	\$1,833
Monitor, Physiologic, MRI	2	\$39,900	\$79,800
Monitor, Physiologic, Portable	5	\$15,025	\$75,125
Monitor, Radiation, General (Dosimetry)	1	\$5,381	\$5,381
Monitor, Video, 14 - 18 inch, Medical Grade	2	\$1,695	\$3,390
Monitor, Video, LCD, Display	2	\$2,306	\$4,612
MRI Unit, 3.0T	2	\$2,350,000	\$4,700,000
Oximeter, Pulse, Hand Held	4	\$1,200	\$4,800
PACS, Monitor, 2 Panel	11	\$23,839	\$262,229
Printer, Laser, Network	3	\$2,200	\$6,600
Pump, Air, Mattress	3	\$1,200	\$3,600
Pump, Infusion, Single	5	\$1,900	\$9,500
Pump, Infusion, Single, MRI	6	\$20,400	\$122,400
Pump, Suction/Aspirator, General, Portable	4	\$1,233	\$4,932
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Refrigerator, Lead Lined, Undercounter	1	\$6,500	\$6,500
Safe, Lead Lined	1	\$7,425	\$7,425
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Software, Imaging, Viewing/Analysis, 3D	3	\$210,000	\$630,000
Source, Flood, Cobalt	1	\$3,950	\$3,950
Stand, Mayo, Foot-Operated	7	\$1,020	\$7,140
Stress Test System, w/ Treadmill	2	\$36,105	\$72,210
Stretcher, Procedure / Recovery	3	\$6,012	\$18,036
Stretcher, Procedure, C-arm	1	\$8,000	\$8,000
Stretcher, Transport, MRI	5	\$3,277	\$16,385
Table, Imaging, Ultrasound	4	\$9,450	\$37,800
Thyroid Uptake System, General	1	\$14,312	\$14,312
Universal, Unit	4	\$97,000	\$388,000
Ultrasound, Imaging, Multipurpose, Portable	1	\$24,000	\$24,000
Ventilator, Adult / Pediatric, MRI	1	\$7,350	\$7,350
Waste Can, Lead-lined	4	\$1,100	\$4,400
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573
Wheelchair, Adult, MRI	1	\$3,295	\$3,295

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Wheelchair, Adult, Standard	1	\$1,212	\$1,212
Workstation, Viewing, PACS	5	\$4,585	\$22,925
X-Ray Unit, C-Arm, Mobile	1	\$325,000	\$325,000
X-Ray Unit, General Radiography, Digital	3	\$360,000	\$1,080,000
X-Ray Unit, Mobile, Digital	1	\$235,000	\$235,000
Bed, Electric	4	\$12,335	\$49,340
Bracket, Computer Workstation, Wall	5	\$1,237	\$6,185
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Procedure, General	4	\$1,500	\$6,000
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344
Dialysis Unit, General	5	\$26,000	\$130,000
Dispenser, Medication, Auxiliary	1	\$25,000	\$25,000
Dispenser, Medication, Host (Main)	1	\$35,082	\$35,082
Dispenser, Medication, Lock Module	1	\$4,790	\$4,790
Dispenser, Supply, Host	1	\$19,645	\$19,645
Headwall, Rail System, 1 Patient	4	\$8,495	\$33,980
Monitor, Blood Glucose	1	\$1,833	\$1,833
Monitor, Physiologic, Vital Signs, with Pulse Oximetry	4	\$4,900	\$19,600
Printer, Laser, Network	1	\$2,200	\$2,200
Pump, Infusion, Single	5	\$1,900	\$9,500
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535
Scale, Clinical, Adult, Wheelchair	1	\$3,145	\$3,145
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Water Treatment System, Dialysis, Portable	4	\$9,388	\$37,552
Analyzer, Lab, Blood Culture	1	\$121,000	\$121,000
Analyzer, Lab, Blood Typing	2	\$6,523	\$13,046
Analyzer, Lab, Chemistry/Immuno, Integrated	1	\$400,000	\$400,000
Analyzer, Lab, Hematology, Integrated	1	\$500,000	\$500,000
Analyzer, Lab, Immunoassay	2	\$5,995	\$11,990
Analyzer, Lab, Immunochemistry	2	\$200,000	\$400,000
Analyzer, Lab, Microbiology and Sensitivity	2	\$74,500	\$149,000
Analyzer, Lab, Sperm, Computer Aided	1	\$20,000	\$20,000
Bath, Thawing, Plasma	2	\$6,709	\$13,418
Bench, Tech Workstation, 6 ft.	1	\$2,384	\$2,384
Bracket, Computer Workstation, Wall	1	\$1,237	\$1,237
Cabinet, Bio Safety, Class II, Type B2, Floor	1	\$14,400	\$14,400
Cabinet, Storage, Clinical, Acid	1	\$1,342	\$1,342
Cabinet, Storage, Clinical, Flammable Items	2	\$1,197	\$2,394
Cabinet, Storage, Clinical, Slide (lab)	40	\$1,779	\$71,160
Centrifuge, General Purpose, Countertop	5	\$5,700	\$28,500
Centrifuge, Refrigerated, Table Top	1	\$12,825	\$12,825
Counter, Colony, Bacteria	3	\$2,008	\$6,024
Coverslipper, Automatic	1	\$51,985	\$51,985

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Dispenser, Lab, Paraffin	1	\$1,620	\$1,620
Freezer, Laboratory, 1 door	2	\$7,086	\$14,172
Freezer, Ultra-low, Upright	2	\$14,793	\$29,586
Hood, Fume, Floor, Vented	1	\$10,230	\$10,230
Incubator, Lab, Blood Bank	4	\$1,500	\$6,000
Incubator, Lab, CO2, Air Jacketed	1	\$6,380	\$6,380
Incubator, Lab, CO2, Water Jacketed	1	\$7,000	\$7,000
Incubator, Lab, General, Compact	2	\$4,290	\$8,580
Microscope, Binocular	7	\$7,190	\$50,330
Microscope, Dual Head	1	\$11,500	\$11,500
Microtome, Cryostat	2	\$35,000	\$70,000
Microtome, Rotary, Manual	2	\$6,950	\$13,900
Printer, Laser, Network	3	\$2,200	\$6,600
Processor, Tissue, Floor	2	\$133,900	\$267,800
Refrigerator, Blood Bank, 1 door	1	\$10,879	\$10,879
Refrigerator, Blood Bank, 2 door	1	\$18,000	\$18,000
Refrigerator, Laboratory, 2 door	4	\$6,988	\$27,952
Refrigerator, Laboratory, w/ Freezer	1	\$2,956	\$2,956
Scanner, Barcode	8	\$1,162	\$9,296
Sealer, Blood Bag	2	\$5,995	\$11,990
Shelving, Wire, Stainless Steel, 48	1	\$1,396	\$1,396
Tissue Embedding System, General	1	\$12,900	\$12,900
Washer, Cell	4	\$40,000	\$160,000
Workstation, Grossing, Countertop	1	\$9,250	\$9,250
Anesthesia Machine, General	3	\$57,453	\$172,359
Bed, Electric, Birthing	4	\$22,820	\$91,280
Blender, Gas, Air/Oxygen	4	\$2,647	\$10,588
Boom, Equipment, Tandem Arm	2	\$33,100	\$66,200
Bracket, Computer Workstation, Wall	8	\$1,237	\$9,896
Cabinet, OR Console, Supply	2	\$4,215	\$8,430
Cabinet, Warming, Dual, Freestanding	4	\$6,798	\$27,192
Cart, Anesthesia, Controlled Access	2	\$32,203	\$64,406
Cart, Case, LDRP	4	\$2,150	\$8,600
Cart, Case, Small (39 in wide or less)	2	\$2,516	\$5,032
Cart, Procedure, Difficult Airway	1	\$2,400	\$2,400
Cart, Procedure, General	4	\$1,500	\$6,000
Cart, Procedure, Resuscitation	1	\$1,388	\$1,388
Cart, Procedure, Resuscitation, Pediatric	2	\$1,885	\$3,770
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344
Cart, Supply, Suture	2	\$1,003	\$2,006
Cart, Utility, Stainless	1	\$1,498	\$1,498
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Compression Unit, Extremity Pump, Intermittent	2	\$1,875	\$3,750
Defibrillator, Monitor, w/Pacing	1	\$13,390	\$13,390
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000

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MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164	
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580	
Dispenser, Supply, Host	1	\$19,645	\$19,645	
Electrosurgical Unit, Bipolar/Monopolar	2	\$13,328	\$26,656	
Headwall, Modular Panel System	4	\$11,312	\$45,248	
Headwall, Modular, Neonatal	4	\$3,433	\$13,732	
Headwall, Rail System, 1 Patient	5	\$8,495	\$42,475	
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684	
Incubator, Infant, Transport	2	\$22,000	\$44,000	
Integration System, Surgical, Allowance	2	\$100,000	\$200,000	
Lift, Patient, Air Mattress	2	\$2,499	\$4,998	
Light, Exam/Procedure, Single, Ceiling, Recessed	8	\$7,850	\$62,800	
Light, Exam/Procedure, Single, Mobile, Articulating Arm	5	\$3,070	\$15,350	
Light, Surgical, Dual, Ceiling	2	\$35,100	\$70,200	
Locator, Bed, Wall	7	\$1,124	\$7,868	
Monitor, Blood Glucose	4	\$1,833	\$7,332	
Monitor, Central Station, General	2	\$20,560	\$41,120	
Monitor, O.B., Intrapartum, Maternal/Fetal	10	\$13,760	\$137,600	
Monitor, Physiologic, Anesthesia	3	\$33,000	\$99,000	
Monitor, Physiologic, Bedside	4	\$14,400	\$57,600	
Monitor, Video, 52 - 55 inch, Display	4	\$7,200	\$28,800	
Oximeter, Pulse, Hand Held	1	\$1,200	\$1,200	
Printer, Laser, Network	2	\$2,200	\$4,400	
Pump, Air, Mattress	2	\$1,200	\$2,400	
Pump, Infusion, Single	12	\$1,900	\$22,800	
Pump, Suction/Aspirator, General, Portable	1	\$1,233	\$1,233	
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070	
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249	
Scale, Clinical, Infant, Mobile	1	\$5,471	\$5,471	
Shelving, Wire, Stainless Steel, 48	3	\$1,396	\$4,188	
Sink, Scrub, 2-Bay, Stainless Steel	2	\$13,014	\$26,028	
Stand, Mayo, Foot-Operated	4	\$1,020	\$4,080	
Sterilizer, Steam (Electric), Cabinet	1	\$76,025	\$76,025	
Stool, Anesthetist	2	\$1,160	\$2,320	
Stretcher, Procedure / Recovery, Chair	4	\$9,540	\$38,160	
Stretcher, Procedure, OB/GYN	3	\$8,360	\$25,080	
Stretcher, Transport	3	\$2,400	\$7,200	
Table, Surgical, Major	2	\$62,000	\$124,000	
Universal, Unit	1	\$97,000	\$97,000	
Ultrasound, Imaging, OB/GYN, Portable	2	\$34,995	\$69,990	
Ultrasound, Imaging	2	\$52,603	\$105,206	
Warmer, Infant, Care System	8	\$25,000	\$200,000	
Waste Disposal, Surgical Fluid Collection	2	\$31,102	\$62,204	
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573	
Wheelchair, Adult, Standard	1	\$1,212	\$1,212	

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Cart, Supply, Linen, 72"	8		\$2,950	\$23,600
Gun, Spray, Water/Steam, Wall Mount	2		\$4,517	\$9,034
Cabinet, Storage, Clinical, Flammable Items	1		\$1,197	\$1,197
Lift, Patient, Cadaver, Ceiling	1		\$4,789	\$4,789
Lift, Patient, Cadaver, Storage Rack	1		\$4,515	\$4,515
Microscope, Dual Head	1		\$11,500	\$11,500
Microtome, Cryostat	1		\$35,000	\$35,000
Printer, Laser, Network	1		\$2,200	\$2,200
Processor, Tissue, Floor	1		\$133,900	\$133,900
Refrigerator, Morgue, 04-5 Body	1		\$23,500	\$23,500
Refrigerator, Morgue, Walk-In	1		\$20,896	\$20,896
Shelving, Solid, Stainless Steel, 48	2		\$2,023	\$4,046
Shelving, Wire, Stainless Steel, 48	1		\$1,396	\$1,396
Sink, Morgue, Dissecting	1		\$23,068	\$23,068
Stretcher, Transport, Cadaver, Covered	5		\$4,268	\$21,340
Table, Morgue, Autopsy, Mobile	1		\$5,952	\$5,952
Workstation, Grossing, Floor	1		\$16,000	\$16,000
Analyzer, Lab, Blood Gas, Point-of-Care	4		\$13,925	\$55,700
Bassinet, LDRP	12		\$3,222	\$38,664
Boom, Equipment, Tandem, ICU	34		\$26,497	\$900,898
Bracket, Computer Workstation, Wall	49		\$1,237	\$60,613
Cabinet, Warming, Dual, Freestanding	2		\$6,798	\$13,596
Calorimeter, Indirect	1		\$24,000	\$24,000
Cart, Housekeeping, Stainless	1		\$1,296	\$1,296
Cart, Procedure, General	1		\$1,500	\$1,500
Cart, Supply, Linen, 48"	2		\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3		\$2,011	\$6,033
CPAP Unit, Neonatal	2		\$2,500	\$5,000
Diagnostic System, Integrated	1		\$1,860	\$1,860
Dialysis Unit, General	34		\$26,000	\$884,000
Dispenser, Medication, Auxiliary	2		\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2		\$35,082	\$70,164
Dispenser, Medication, Lock Module	2		\$4,790	\$9,580
Dispenser, Supply, Host	2		\$19,645	\$39,290
Docking Station, Analyzer, Blood Gas, POC	4		\$1,441	\$5,764
Electrosurgical Unit, Bipolar/Monopolar	1		\$13,328	\$13,328
Floor Machine, Buffer, Scrubber	1		\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1		\$7,315	\$7,315
Floor Machine, Multipurpose	1		\$14,502	\$14,502
Floor Machine, Scrubber	1		\$2,000	\$2,000
Freezer, Laboratory, Undercounter	2		\$1,420	\$2,840
Headwall, Modular, Neonatal	12		\$3,433	\$41,196
Hood, Vertical Laminar Flow	2		\$5,590	\$11,180

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350	
Incubator, Infant, Transport	4	\$22,000	\$88,000	
Light, Surgical, Single, Ceiling	1	\$21,334	\$21,334	
Monitor, Blood Glucose	12	\$1,833	\$21,996	
Monitor, Central Station, General	4	\$20,560	\$82,240	
Monitor, Physiologic, Neonatal	35	\$33,411	\$1,169,385	
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400	
PACS, Monitor, 2 Panel	4	\$23,839	\$95,356	
Percussor, Chest Physiotherapy	1	\$2,895	\$2,895	
Printer, Laser, Network	4	\$2,200	\$8,800	
Pump, Breast, General	4	\$1,550	\$6,200	
Pump, Infusion, Single	35	\$1,900	\$66,500	
Pump, Infusion, Syringe	136	\$2,995	\$407,320	
Refrigerator, Commercial, Compact	46	\$1,985	\$91,310	
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070	
Refrigerator, Domestic with Freezer	4	\$2,249	\$8,996	
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400	
Refrigerator, Laboratory, Undercounter	4	\$2,130	\$8,520	
Shelving, Wire, Stainless Steel, 48	4	\$1,396	\$5,584	
Stand, Mayo, Foot-Operated	1	\$1,020	\$1,020	
Table, Surgical, Infant, Cast	1	\$2,312	\$2,312	
Ventilator, BiPAP	2	\$9,792	\$19,584	
Ventilator, Infant / Neonatal	36	\$33,207	\$1,195,452	
Warmer, Bottle, Neonatal	4	\$4,250	\$17,000	
Warmer, Infant, Care System	34	\$25,000	\$850,000	
Washer / Dryer, Stacked, Commercial	1	\$2,512	\$2,512	
Water Treatment System, Dialysis, Portable	34	\$9,388	\$319,192	
Bracket, Computer Workstation, Wall	11	\$1,237	\$13,607	
Cabinet, Warming, Dual, Freestanding	1	\$6,798	\$6,798	
Cart, Procedure, General	10	\$1,500	\$15,000	
Cart, Procedure, Isolation	1	\$1,580	\$1,580	
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776	
Cart, Procedure, Resuscitation, Pediatric	2	\$1,885	\$3,770	
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344	
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011	
Defibrillator, Monitor, w/Pacing	4	\$13,390	\$53,560	
Dispenser, Medication, Auxiliary	1	\$25,000	\$25,000	
Dispenser, Medication, Host (Main)	1	\$35,082	\$35,082	
Dispenser, Medication, Lock Module	1	\$4,790	\$4,790	
Dispenser, Supply, Host	1	\$19,645	\$19,645	
Headwall, Rail System, 1 Patient	14	\$8,495	\$118,930	
Locator, Bed, Wall	10	\$1,124	\$11,240	
Monitor, Blood Glucose	2	\$1,833	\$3,666	
Monitor, Central Station, General	1	\$20,560	\$20,560	
Monitor, Physiologic, Bedside	10	\$14,400	\$144,000	

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Monitor, Physiologic, Portable	4	\$15,025	\$60,100
Oximeter, Pulse, Hand Held	4	\$1,200	\$4,800
PACS, Monitor, 2 Panel	1	\$23,839	\$23,839
Printer, Laser, Network	1	\$2,200	\$2,200
Pump, Infusion, Single	14	\$1,900	\$26,600
Pump, Suction/Aspirator, General, Portable	4	\$1,233	\$4,932
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Shelving, Wire, Stainless Steel, 48	1	\$1,396	\$1,396
Stretcher, Procedure / Recovery	12	\$6,012	\$72,144
Stretcher, Transport	4	\$2,400	\$9,600
Warmer, Patient, Hypothermia	10	\$2,750	\$27,500
Wheelchair, Adult, Extra Large	2	\$1,573	\$3,146
Wheelchair, Adult, Standard	2	\$1,212	\$2,424
Analyzer, Lab, Blood Gas / pH / Electrolyte	1	\$44,400	\$44,400
Bed, Electric, Critical Care	18	\$24,100	\$433,800
Boom, Equipment, Tandem, ICU	18	\$26,497	\$476,946
Bracket, Computer Workstation, Wall	19	\$1,237	\$23,503
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, Difficult Airway	2	\$2,400	\$4,800
Cart, Procedure, General	20	\$1,500	\$30,000
Cart, Procedure, Isolation	1	\$1,580	\$1,580
Cart, Procedure, Resuscitation	3	\$1,388	\$4,164
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Defibrillator, Monitor, w/Pacing	3	\$13,390	\$40,170
Dialysis Unit, General	18	\$26,000	\$468,000
Dispenser, Medication, Auxiliary	1	\$25,000	\$25,000
Dispenser, Medication, Host (Main)	1	\$35,082	\$35,082
Dispenser, Medication, Lock Module	1	\$4,790	\$4,790
Dispenser, Supply, Host	2	\$19,645	\$39,290
Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Headwall, Modular Panel System	18	\$11,312	\$203,616
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Lift, Patient, Ceiling, 1-Bed, Bariatric	18	\$12,000	\$216,000
Locator, Bed, Wall	18	\$1,124	\$20,232
Monitor, Blood Glucose	7	\$1,833	\$12,831
Monitor, Central Station, Telemetry, General	9	\$23,320	\$209,880
Monitor, Physiologic, Bedside	18	\$14,400	\$259,200
Oximeter, Pulse, Hand Held	3	\$1,200	\$3,600

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
PACS, Monitor, 2 Panel	3	\$23,839	\$71,517
Printer, Laser, Network	4	\$2,200	\$8,800
Pump, Infusion, Single	72	\$1,900	\$136,800
Pump, Suction/Aspirator, General, Portable	3	\$1,233	\$3,699
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400
Refrigerator, Laboratory, 2 door	1	\$6,988	\$6,988
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Telemetry, Transmitter, General	18	\$2,801	\$50,418
Ventilator, Portable	18	\$7,200	\$129,600
Water Treatment System, Dialysis, Portable	18	\$9,388	\$168,984
Bed, Electric	28	\$12,335	\$345,380
Bracket, Computer Workstation, Wall	30	\$1,237	\$37,110
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, General	28	\$1,500	\$42,000
Cart, Procedure, Isolation	3	\$1,580	\$4,740
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	2	\$19,645	\$39,290
Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Headwall, Modular Panel System	28	\$11,312	\$316,736
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Monitor, Blood Glucose	6	\$1,833	\$10,998
Monitor, Central Station, Telemetry, General	3	\$23,320	\$69,960
Monitor, Physiologic, Bedside	28	\$14,400	\$403,200
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	3	\$23,839	\$71,517
Printer, Laser, Network	3	\$2,200	\$6,600
Pump, Infusion, Single	28	\$1,900	\$53,200
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Telemetry, Transmitter, General	28	\$2,801	\$78,428
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573
Wheelchair, Adult, Standard	1	\$1,212	\$1,212
Bed, Electric	28	\$12,335	\$345,380
Bracket, Computer Workstation, Wall	30	\$1,237	\$37,110
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, General	28	\$1,500	\$42,000
Cart, Procedure, Isolation	3	\$1,580	\$4,740
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	2	\$19,645	\$39,290
Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Headwall, Modular Panel System	28	\$11,312	\$316,736
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Monitor, Blood Glucose	6	\$1,833	\$10,998
Monitor, Central Station, General	3	\$20,560	\$61,680
Monitor, Physiologic, Bedside	28	\$14,400	\$403,200
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	3	\$23,839	\$71,517
Printer, Laser, Network	3	\$2,200	\$6,600
Pump, Infusion, Single	28	\$1,900	\$53,200
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573
Wheelchair, Adult, Standard	1	\$1,212	\$1,212
Bed, Electric	28	\$12,335	\$345,380
Bracket, Computer Workstation, Wall	30	\$1,237	\$37,110

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, General	28	\$1,500	\$42,000
Cart, Procedure, Isolation	3	\$1,580	\$4,740
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	2	\$19,645	\$39,290
Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Headwall, Modular Panel System	28	\$11,312	\$316,736
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Monitor, Blood Glucose	6	\$1,833	\$10,998
Monitor, Central Station, General	3	\$20,560	\$61,680
Monitor, Physiologic, Bedside	28	\$14,400	\$403,200
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	3	\$23,839	\$71,517
Printer, Laser, Network	3	\$2,200	\$6,600
Pump, Infusion, Single	28	\$1,900	\$53,200
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573
Wheelchair, Adult, Standard	1	\$1,212	\$1,212
Bed, Electric	12	\$12,335	\$148,020
Bracket, Computer Workstation, Wall	14	\$1,237	\$17,318
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, Difficult Airway	2	\$2,400	\$4,800
Cart, Procedure, General	14	\$1,500	\$21,000
Cart, Procedure, Isolation	2	\$1,580	\$3,160
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Compression Unit, Extremity Pump, Intermittent	12	\$1,875	\$22,500

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	2	\$19,645	\$39,290
Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Headwall, Modular Panel System	12	\$11,312	\$135,744
Ice Machine, Dispenser, Flaker, Wall Mount	2	\$8,684	\$17,368
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Lift, Patient, Ceiling, 1-Bed, Bariatric	12	\$12,000	\$144,000
Monitor, Blood Glucose	4	\$1,833	\$7,332
Monitor, Central Station, General	2	\$20,560	\$41,120
Monitor, Physiologic, Bedside	12	\$14,400	\$172,800
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	2	\$23,839	\$47,678
Printer, Laser, Network	2	\$2,200	\$4,400
Pump, Infusion, Single	12	\$1,900	\$22,800
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400
Scale, Clinical, Diaper	1	\$1,295	\$1,295
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	2	\$6,012	\$12,024
Wheelchair, Adult, Extra Large	2	\$1,573	\$3,146
Wheelchair, Adult, Standard	2	\$1,212	\$2,424
Bassinet, LDRP	30	\$3,222	\$96,660
Bed, Electric	20	\$12,335	\$246,700
Bracket, Computer Workstation, Wall	22	\$1,237	\$27,214
Cabinet, Warming, Dual, Freestanding	1	\$6,798	\$6,798
Cart, Housekeeping, Stainless	1	\$1,296	\$1,296
Cart, Procedure, Difficult Airway	1	\$2,400	\$2,400
Cart, Procedure, General	1	\$1,500	\$1,500
Cart, Procedure, Isolation	2	\$1,580	\$3,160
Cart, Procedure, Resuscitation	1	\$1,388	\$1,388
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344
Coffee Maker, Automatic, Airpot	2	\$2,011	\$4,022
Defibrillator, Monitor, w/Pacing	1	\$13,390	\$13,390
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	1	\$19,645	\$19,645

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

(Items Greater than \$1,000)

Floor Machine, Buffer, Scrubber	1	\$1,349	\$1,349
Floor Machine, Burnisher, Battery	1	\$7,315	\$7,315
Floor Machine, Multipurpose	1	\$14,502	\$14,502
Floor Machine, Scrubber	1	\$2,000	\$2,000
Freezer, Laboratory, Undercounter	1	\$1,420	\$1,420
Headwall, Art Panel, Recessed	20	\$3,950	\$79,000
Hood, Vertical Laminar Flow	1	\$5,590	\$5,590
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Locator, Bed, Wall	20	\$1,124	\$22,480
Monitor, Blood Glucose	4	\$1,833	\$7,332
Monitor, Central Station, General	2	\$20,560	\$41,120
Oximeter, Pulse, Hand Held	1	\$1,200	\$1,200
PACS, Monitor, 2 Panel	2	\$23,839	\$47,678
Printer, Laser, Network	2	\$2,200	\$4,400
Pump, Breast, General	1	\$1,550	\$1,550
Pump, Suction/Aspirator, General, Portable	1	\$1,233	\$1,233
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Domestic with Freezer, Side-by-Side,	1	\$1,400	\$1,400
Shelving, Wire, Stainless Steel, 48	1	\$1,396	\$1,396
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Warmer, Bottle, Neonatal	1	\$4,250	\$4,250
Analyzer, Lab, Blood Gas / pH / Electrolyte	1	\$44,400	\$44,400
Bed, Electric, Critical Care	8	\$24,100	\$192,800
Boom, Equipment, Tandem, ICU	8	\$26,497	\$211,976
Bracket, Computer Workstation, Wall	9	\$1,237	\$11,133
Cabinet, Warming, Dual, Freestanding	1	\$6,798	\$6,798
Cart, Procedure, Difficult Airway	1	\$2,400	\$2,400
Cart, Procedure, General	9	\$1,500	\$13,500
Cart, Procedure, Isolation	1	\$1,580	\$1,580
Cart, Procedure, Resuscitation, Pediatric	2	\$1,885	\$3,770
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344
Coffee Maker, Automatic, Airpot	2	\$2,011	\$4,022
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dialysis Unit, General	8	\$26,000	\$208,000
Dispenser, Medication, Auxiliary	1	\$25,000	\$25,000
Dispenser, Medication, Host (Main)	1	\$35,082	\$35,082
Dispenser, Medication, Lock Module	1	\$4,790	\$4,790
Dispenser, Supply, Host	1	\$19,645	\$19,645
Headwall, Modular Panel System	8	\$11,312	\$90,496
Ice Machine, Dispenser, Flaker, Wall Mount	1	\$8,684	\$8,684
Lift, Patient, Ceiling, 1-Bed, Bariatric	8	\$12,000	\$96,000
Locator, Bed, Wall	8	\$1,124	\$8,992
Monitor, Blood Glucose	3	\$1,833	\$5,499
Monitor, Central Station, General	1	\$20,560	\$20,560

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Monitor, Physiologic, Bedside	8	\$14,400	\$115,200
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	1	\$23,839	\$23,839
Printer, Laser, Network	2	\$2,200	\$4,400
Pump, Infusion, Single	32	\$1,900	\$60,800
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	1	\$4,535	\$4,535
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Refrigerator, Laboratory, 2 door	1	\$6,988	\$6,988
Shelving, Wire, Stainless Steel, 48	1	\$1,396	\$1,396
Stretcher, Procedure / Recovery	1	\$6,012	\$6,012
Ventilator, Portable	8	\$7,200	\$57,600
Water Treatment System, Dialysis, Portable	8	\$9,388	\$75,104
Wheelchair, Adult, Extra Large	1	\$1,573	\$1,573
Wheelchair, Adult, Standard	1	\$1,212	\$1,212
Cabinet, Bio Safety, Class II, Type A2, Benchtop	4	\$8,320	\$33,280
Cabinet, Bio Safety, Class II, Type B2, Floor	1	\$14,400	\$14,400
Cart, Procedure, Resuscitation	4	\$1,388	\$5,552
Cart, Procedure, Resuscitation, Pediatric	2	\$1,885	\$3,770
Cart, Supply, I.V.	3	\$3,035	\$9,105
Cart, Supply, Linen, 36"	1	\$1,000	\$1,000
Cart, Utility, Stainless	10	\$1,498	\$14,980
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Dispenser, Medication, Carousel	2	\$120,500	\$241,000
Dispenser, Medication, Narcotics, Auxiliary	7	\$16,182	\$113,274
Dispenser, Medication, Narcotics, Main	1	\$12,104	\$12,104
Dispenser, Medication, Workstation	2	\$24,327	\$48,654
Dispenser, Scrub	1	\$46,950	\$46,950
Freezer, Laboratory, 1 door	1	\$7,086	\$7,086
Packaging System, Meds, Unit Dose	2	\$25,570	\$51,140
Printer, Laser, Network	1	\$2,200	\$2,200
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Refrigerator, Pharmaceutical, 1 door	1	\$6,830	\$6,830
Refrigerator, Pharmaceutical, 2 door	1	\$5,800	\$5,800
Refrigerator, Pharmaceutical, Pass-Thru	1	\$9,903	\$9,903
Shelving, Allowance, Pharmacy System	1	\$1,500	\$1,500
Shelving, Wire, Stainless Steel, 48	6	\$1,396	\$8,376
Bracket, Computer Workstation, Wall	42	\$1,237	\$51,954
Cabinet, Warming, Dual, Freestanding	2	\$6,798	\$13,596
Cart, Procedure, Difficult Airway	2	\$2,400	\$4,800
Cart, Procedure, General	42	\$1,500	\$63,000
Cart, Procedure, Resuscitation	2	\$1,388	\$2,776
Cart, Supply, Linen, 48"	2	\$1,344	\$2,688

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Coffee Maker, Automatic, Airpot	2	\$2,011	\$4,022
Defibrillator, Monitor, w/Pacing	2	\$13,390	\$26,780
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	2	\$35,082	\$70,164
Dispenser, Medication, Lock Module	2	\$4,790	\$9,580
Dispenser, Supply, Host	2	\$19,645	\$39,290
Headwall, Rail System, 1 Patient	60	\$8,495	\$509,700
Ice Machine, Dispenser, Flaker, Wall Mount	2	\$8,684	\$17,368
Locator, Bed, Wall	40	\$1,124	\$44,960
Monitor, Blood Glucose	12	\$1,833	\$21,996
Monitor, Central Station, General	6	\$20,560	\$123,360
Monitor, Physiologic, Bedside	40	\$14,400	\$576,000
Monitor, Physiologic, Portable	20	\$15,025	\$300,500
Oximeter, Pulse, Hand Held	2	\$1,200	\$2,400
PACS, Monitor, 2 Panel	6	\$23,839	\$143,034
Printer, Laser, Network	6	\$2,200	\$13,200
Pump, Infusion, Single	60	\$1,900	\$114,000
Pump, Suction/Aspirator, General, Portable	2	\$1,233	\$2,466
Refrigerator, Commercial, Undercounter	2	\$4,535	\$9,070
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Stretcher, Procedure / Recovery	42	\$6,012	\$252,504
Stretcher, Transport	20	\$2,400	\$48,000
Warmer, Patient, Hypothermia	20	\$2,750	\$55,000
Wheelchair, Adult, Extra Large	2	\$1,573	\$3,146
Wheelchair, Adult, Standard	2	\$1,212	\$2,424
Blender, Gas, Air/Oxygen	4	\$2,647	\$10,588
Calorimeter, Indirect	1	\$24,000	\$24,000
CPAP Unit, Bilevel	23	\$1,050	\$24,150
Oximeter, Pulse	2	\$4,000	\$8,000
Percussor, Chest Physiotherapy	1	\$2,895	\$2,895
Percussor, Chest Therapy Vest	2	\$14,884	\$29,768
Shelving, Wire, Stainless Steel, 48	2	\$1,396	\$2,792
Ultrasound, Imaging	12	\$52,603	\$631,236
Ventilator, BiPAP	2	\$9,792	\$19,584
Ventilator, Portable	1	\$7,200	\$7,200
Cart, Supply, I.V.	2	\$3,035	\$6,070
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Dispenser, Medication, Carousel	1	\$120,500	\$120,500
Dispenser, Medication, Narcotics, Main	1	\$12,104	\$12,104
Packaging System, Meds, Unit Dose	1	\$25,570	\$25,570
Printer, Laser, Network	2	\$2,200	\$4,400
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Refrigerator, Pharmaceutical, 1 door	2	\$6,830	\$13,660
Shelving, Wire, Stainless Steel, 48	6	\$1,396	\$8,376
Coffee Maker, Automatic, Airpot	3	\$2,011	\$6,033
Ice Machine, Dispenser, Nugget, Wall Mount	1	\$10,350	\$10,350
Refrigerator, Domestic with Freezer	1	\$2,249	\$2,249
Refrigerator, Domestic with Freezer, Side-by-Side,	4	\$1,400	\$5,600
Board, Peg, Instrument Display	2	\$5,908	\$11,816
Cabinet, Storage, Non-Clinical, Drawers	10	\$1,501	\$15,010
Cart, Case, Small (39 in wide or less)	40	\$2,516	\$100,640
Cart, Computer, Workstation	8	\$2,939	\$23,512
Cart, Sterilizer, Floor Loading	16	\$7,262	\$116,192
Cart, Supply, Linen, 48"	3	\$1,344	\$4,032
Cart, Utility, Stainless	18	\$1,498	\$26,964
Cart, Washer/Disinfector, Transfer	23	\$3,750	\$86,250
Cart, Washer/Disinfector, Utensil/Container	2	\$6,915	\$13,830
Dispenser, Scrub	2	\$46,950	\$93,900
Gun, Spray, Water/Steam, Wall Mount	1	\$4,517	\$4,517
Pass-thru, Window Assembly	1	\$4,589	\$4,589
Printer, Laser, Network	2	\$2,200	\$4,400
Scanner, Barcode	13	\$1,162	\$15,106
Shelving, Allowance, Supply, High Density (Movable)	1	\$200,000	\$200,000
Shelving, Wire, Stainless Steel, 48	10	\$1,396	\$13,960
Shelving, Wire, Stainless Steel, 60	14	\$2,040	\$28,560
Shelving, Wire, Stainless Steel, 72	4	\$1,556	\$6,224
Sink, Clean-up Workstation (2-sink)	1	\$13,900	\$13,900
Sink, Clean-up Workstation (3-sink)	4	\$15,500	\$62,000
Sterilizer, Endoscope	3	\$31,500	\$94,500
Sterilizer, Hydrogen Peroxide	4	\$172,500	\$690,000
Sterilizer, Steam, Recessed	8	\$86,689	\$693,512
Table, Instrument, 72 inch	4	\$2,500	\$10,000
Table, Instrument, Assembly	12	\$6,735	\$80,820
Ultrasonic Cleaner, Floor	4	\$21,585	\$86,341
Washer / Disinfector, Cart, Pass-Thru, Pit Mounted	3	\$236,373	\$709,119
Washer / Disinfector, Conveyor, Load	1	\$14,129	\$14,129
Washer / Disinfector, Conveyor, Unload	1	\$14,467	\$14,467
Washer / Disinfector, Endoscope	2	\$44,695	\$89,390
Washer / Disinfector, Steam	7	\$54,608	\$382,257
Ablation System, Radio-Frequency	1	\$37,900	\$37,900
Analyzer, Lab, Blood Gas, Point-of-Care	2	\$13,925	\$27,850
Anesthesia Machine, General	11	\$57,453	\$631,983
Autotransfusion Unit, General	3	\$43,680	\$131,040

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

(Items Greater than \$1,000)

Balance, Lab, Precision	1	\$3,626	\$3,626
Blood Tracker	1	\$5,995	\$5,995
Boom, Anesthesia	10	\$26,800	\$268,000
Boom, Equipment, Dual Arm	6	\$39,214	\$235,284
Boom, Equipment, Dual Arm, w/Monitor Arm	1	\$33,100	\$33,100
Boom, Equipment, Tandem Arm	8	\$33,100	\$264,800
Bracket, Computer Workstation, Wall	10	\$1,237	\$12,370
Cabinet, OR Console, Pass-Thru	11	\$3,780	\$41,580
Cabinet, Storage, Clinical, Catheter	3	\$2,800	\$8,400
Cabinet, Storage, Clinical, Flammable Items	1	\$1,197	\$1,197
Cabinet, Warming, Dual, Pass-Thru	10	\$12,400	\$124,000
Camera, CCTV, Color	17	\$1,963	\$33,371
Camera, Endoscopy, Control Unit	5	\$33,074	\$165,370
Cart, Anesthesia, Controlled Access	10	\$32,203	\$322,030
Cart, Computer, Workstation	1	\$2,939	\$2,939
Cart, Procedure, Endoscopy	2	\$2,300	\$4,600
Cart, Procedure, General	10	\$1,500	\$15,000
Cart, Procedure, Malignant Hyperthermia	2	\$2,495	\$4,990
Cart, Procedure, Perfusion	2	\$1,395	\$2,790
Cart, Procedure, Resuscitation	5	\$1,388	\$6,940
Cart, Supply, I.V.	1	\$3,035	\$3,035
Cart, Supply, Suture	7	\$1,003	\$7,021
Cart, Utility, Stainless	1	\$1,498	\$1,498
Coffee Maker, Automatic, Airpot	2	\$2,011	\$4,022
Colposcope, Video System	1	\$13,257	\$13,257
Compression Unit, Extremity Pump, Intermittent	8	\$1,875	\$15,000
Defibrillator, Monitor, w/Pacing	7	\$13,390	\$93,730
Dispenser, Medication, Auxiliary	2	\$25,000	\$50,000
Dispenser, Medication, Host (Main)	4	\$35,082	\$140,328
Dispenser, Medication, Lock Module	3	\$4,790	\$14,370
Dispenser, Scrub	4	\$46,950	\$187,800
Dispenser, Supply, Auxiliary	1	\$10,751	\$10,751
Dispenser, Supply, Catheter	1	\$38,000	\$38,000
Dispenser, Supply, Host	1	\$19,645	\$19,645
Docking Station, Analyzer, Blood Gas, POC	2	\$1,441	\$2,882
Electrosurgical Unit, Argon Beam	3	\$17,781	\$53,343
Electrosurgical Unit, Bipolar/Monopolar	10	\$13,328	\$133,280
Electrosurgical Unit, Ultrasonic	1	\$38,000	\$38,000
Electrosurgical Unit, Vessel Sealing	1	\$26,500	\$26,500
Freezer, Laboratory, 1 door	1	\$7,086	\$7,086
Headlight, w/ Light Source	5	\$5,460	\$27,300
Hypo-Hyperthermia Unit, Cardiac Bypass Pump	1	\$18,000	\$18,000
Hypo-Hyperthermia Unit, General	3	\$7,530	\$22,590
Ice Machine, Dispenser, Cube, Freestanding	1	\$9,600	\$9,600
Injector, Contrast Media, Mobile	1	\$36,000	\$36,000
Insufflator, CO2	8	\$7,036	\$56,288
Integration System, Surgical, Allowance	10	\$100,000	\$1,000,000

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MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Irrigator, Endoscopic	4	\$1,478	\$5,912
Irrigator, Surgical	5	\$4,871	\$24,355
Lift, Patient, Air Mattress	8	\$2,499	\$19,992
Lift, Patient, Battery Powered	1	\$4,876	\$4,876
Light Source, Xenon	11	\$11,120	\$122,320
Light, Surgical, Dual, Ceiling	1	\$35,100	\$35,100
Light, Surgical, Dual, Ceiling, w/Monitor Arm	10	\$47,800	\$478,000
Light, Surgical, Dual, Ceiling, w/Monitor Arm & Boom	1	\$52,178	\$52,178
Light, Surgical, Dual, Ceiling, w/Rad Shield	1	\$49,100	\$49,100
Light, Surgical, Single, Ceiling	1	\$21,334	\$21,334
Light, Surgical, Single, Ceiling, w/Dual Monitor Arms	1	\$55,000	\$55,000
Light, Surgical, Single, Ceiling, w/Monitor Arm	1	\$21,918	\$21,918
Lithotripter System, Extracorporeal Shock Wave (ESWL)	1	\$55,000	\$55,000
Microscope, Dual Head	1	\$11,500	\$11,500
Microscope, ENT, Floor Mount	1	\$27,400	\$27,400
Microscope, Operating, General	1	\$175,000	\$175,000
Microscope, Operating, Neuro	1	\$299,184	\$299,184
Microscope, Operating, Ophthalmic, Ceiling Mount	1	\$92,000	\$92,000
Microtome, Cryostat	1	\$35,000	\$35,000
Monitor, Blood Glucose	2	\$1,833	\$3,666
Monitor, Physiologic, Anesthesia	10	\$33,000	\$330,000
Monitor, Physiologic, Bedside	11	\$14,400	\$158,400
Monitor, Physiologic, Pressure, Intracranial (ICP)	1	\$26,140	\$26,140
Monitor, Video, 14 - 18 inch, Medical Grade	2	\$1,695	\$3,390
Monitor, Video, 21 - 24 Inch, Medical Grade	19	\$11,800	\$224,200
Monitor, Video, 52 - 55 inch, Display	34	\$7,200	\$244,800
Monitor, Video, 60 - 70 inch, Display	1	\$2,189	\$2,189
Monitor, Video, LCD, Display	3	\$2,306	\$6,918
Navigation System, Surgical, Image Guided	2	\$127,450	\$254,900
Oximeter, Pulse, Hand Held	1	\$1,200	\$1,200
PACS, Monitor, 2 Panel	8	\$23,839	\$190,712
Printer, Laser, Network	3	\$2,200	\$6,600
Printer, Video Image, Color	5	\$8,000	\$40,000
Processor, Tissue, Floor	1	\$133,900	\$133,900
Pump, Air, Mattress	8	\$1,200	\$9,600
Pump, Balloon, Intra-Aortic	1	\$42,220	\$42,220
Pump, Heart / Lung, Bypass	1	\$154,000	\$154,000
Pump, Infusion, Controller, Modular	32	\$2,856	\$91,392
Pump, Infusion, PCA	2	\$3,790	\$7,580
Pump, Infusion, Single	35	\$1,900	\$66,500
Pump, Infusion, Syringe	15	\$2,995	\$44,925
Pump, Suction/Aspirator, General, Portable	1	\$1,233	\$1,233
Pump, Suction/Aspirator, Ultrasonic	1	\$121,000	\$121,000
Recorder, CD/DVD, Medical	5	\$39,895	\$199,475
Refrigerator, Commercial, Undercounter	3	\$4,535	\$13,605
Refrigerator, Domestic with Freezer	2	\$2,249	\$4,498
Shelving, Wire, Stainless Steel, 48	3	\$1,396	\$4,188

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)		
Shelving, Wire, Stainless Steel, 60	8	\$2,040	\$16,320
Shield, Lead, Mobile	2	\$10,750	\$21,500
Sink, Scrub, 3-Bay, Stainless Steel	5	\$15,485	\$77,425
Slush Maker, Saline	1	\$42,950	\$42,950
Software, Inventory Management	1	\$43,163	\$43,163
Stand, Mayo, Foot-Operated	9	\$1,020	\$9,180
Sterilizer, Steam (Electric), Cabinet	2	\$76,025	\$152,050
Stool, Anesthetist	10	\$1,160	\$11,600
Stool, Surgeon	3	\$2,416	\$7,248
Stretcher, Procedure / Recovery	10	\$6,012	\$60,120
Table, Instrument, 60 inch	1	\$1,035	\$1,035
Table, Instrument, 72 inch	4	\$2,500	\$10,000
Table, Surgical, Major	5	\$62,000	\$310,000
Table, Surgical, Obstetrical	1	\$26,500	\$26,500
Table, Surgical, Orthopedic	5	\$127,747	\$638,735
Thrombectomy System, Catheter	1	\$49,995	\$49,995
Ultrasound, Imaging, Bladder	1	\$15,950	\$15,950
Ultrasound, Imaging, Cardiac / Echo	1	\$145,000	\$145,000
Ultrasound, Imaging, Cardiac, Portable	1	\$81,000	\$81,000
Video System, Endoscopic	4	\$26,600	\$106,400
Video System, Surgical	1	\$18,500	\$18,500
Warmer, Fluid, Mobile	7	\$27,950	\$195,650
Warmer, Fluid/ Blood, Portable	2	\$1,795	\$3,590
Warmer, Patient, Hypothermia	10	\$2,750	\$27,500
Waste Disposal, Surgical Fluid Collection	10	\$31,102	\$311,020
Waste Disposal, Surgical Fluid Disposal	8	\$21,500	\$172,000
Workstation, Grossing, Floor	1	\$16,000	\$16,000
X-Ray Unit, C-Arm, Mobile	5	\$325,000	\$1,625,000
X-Ray Unit, Interventional, Angio (3D)	1	\$2,400,000	\$2,400,000
X-Ray Unit, Mobile, Digital	1	\$235,000	\$235,000
Analyzer, Otolaryngologic, Speech	1	\$5,995	\$5,995
Bars, Parallel, Motorized	1	\$4,191	\$4,191
Bars, Parallel, Platform	1	\$1,580	\$1,580
Cart, Equipment, Weights	3	\$1,065	\$3,195
Cart, Procedure, Endoscopy	1	\$2,300	\$2,300
Cart, Supply, Linen, 48"	1	\$1,344	\$1,344
Coffee Maker, Automatic, Airpot	1	\$2,011	\$2,011
Copier, Counter Top, Multifunction	1	\$14,700	\$14,700
Ergometer, Bicycle	2	\$3,795	\$7,590
Ergometer, Bicycle, Recumbent	1	\$4,495	\$4,495
Exerciser, Functional Trainer, Freestanding	1	\$4,115	\$4,115
Exerciser, Lat Pulldown	1	\$3,185	\$3,185
Exerciser, Leg Curl	1	\$4,925	\$4,925
Exerciser, Leg Extension	1	\$3,595	\$3,595
Exerciser, Leg Press	1	\$2,919	\$2,919

MercyRockford Hospital-Riverside Campus

Hospital Equipment List

	(Items Greater than \$1,000)			
Lift, Patient, Ceiling, 1-Bed, Bariatric	1		\$12,000	\$12,000
Monitor, Blood Glucose	1		\$1,833	\$1,833
Monitor, Video, LCD, Display	1		\$2,306	\$2,306
Printer, Laser, Network	2		\$2,200	\$4,400
Refrigerator, Domestic with Freezer	1		\$2,249	\$2,249
Scanner, Barcode	2		\$1,162	\$2,324
Stairs, Training, Corner	1		\$1,268	\$1,268
Table, Mat, Hi-Low, Electric, 60 inch	2		\$3,995	\$7,990
Table, Therapy, Adjustable Height	1		\$2,670	\$2,670
Therapy Unit, Chilling, Mobile	1		\$2,992	\$2,992
Wheelchair, Adult, Extra Large	3		\$1,573	\$4,719
Wheelchair, Adult, Reclining	1		\$1,320	\$1,320
Workstation, Upper Extremity	1		\$2,465	\$2,465
Kitchen, Dishwash & Served Equipment	1		\$1,600,000	\$1,600,000
Furniture, Patient Care Areas	1		\$2,850,000	\$2,850,000
Furniture, Diagnostic & Treatment Areas	1		\$1,708,200	\$1,708,200
Furniture, Public Areas	1		\$183,600	\$183,600
Furniture, Support Areas	1		\$691,600	\$691,600
Artwork, Patient Care Areas	1		\$2,850,000	\$2,850,000
Artwork, Diagnostic/Treatment Areas	1		\$1,708,200	\$1,708,200
Artwork, Public Areas	1		\$183,600	\$183,600
Artwork, Support Spaces	1		\$691,600	\$691,600
IT, Telecom, Cable, Security, Audio/Visual Equipment	1		\$17,460,000	<u>\$17,460,000</u>
				\$109,625,431

Cost Space Requirements

Dept./Area	Cost	Gross Square Feet		Amount of Proposed Total Square Feet			Vacated Space
		Existing	Proposed	New Const.	Modernized	As Is	
Reviewable							
M/S Units	\$ 59,170,614		54,327	54,327	NONE	NONE	NONE
ICU-Adult	\$ 21,516,587		12,251	12,251			
PICU	\$ 10,758,294		5,438	5,438			
OB/Gyn Unit	\$ 10,650,711		14,336	14,336			
Pediatrics Unit	\$ 8,068,720		7,839	7,839			
Cardiac Cath	\$ 7,961,137		3,578	3,578			
LDRs	\$ 5,917,061		6,382	6,382			
C-Section Suite	\$ 8,606,635		3,085	3,085			
Newborn Nursery	\$ 2,689,573		1,132	1,132			
OB triage	\$ 3,227,488		2,976	2,976			
NICU (LIII)	\$ 5,648,104		24,363	24,363			
Surgery/Operating Rooms	\$ 30,761,137		26,028	26,028			
PACU/Surgical Recovery	\$ 3,496,445		3,447	3,447			
Shared Prep/ Recovery	\$ 1,075,829		12,763	12,763			
Shared Patient Holding	\$ 5,648,104		6,795	6,795			
Emergency	\$ 10,758,294		8,924	8,924			
Convenient Care	\$ 2,958,531		3,343	3,343			
Inpatient Dialysis	\$ 2,420,616		1,463	1,463			
Imaging	\$ 23,783,412		15,345	15,345			
Interventional Radiol.	\$ 8,337,677		3,506	3,506			
Endo/Broncho	\$ 4,841,232		3,047	3,047			
Resp. Therapy	\$ 2,420,616		2,628	2,628			
PT/OT	\$ 5,648,104		6,063	6,063			
Lab	\$ 10,758,294		8,750	8,750			
Morgue	\$ 806,872		812	812			
Pharmacy	\$ 6,454,976		7,108	7,108			
Ancillary Services Support	\$ 3,227,488		2,748	2,748			
Inpatient Unit Support	\$ 1,344,787		1,289	1,289			
TOTAL	\$ 268,957,338		249,766	249,766			

Cost Space Requirements

Dept./Area	Cost	Gross Square Feet			Amount of Proposed Total Square Feet					
		Existing	Proposed	New Const.	That is:			Vacated Space		
					Modernized	As Is	NONE			
Non-Reviewable										
Ambulance Garage	\$ 1,714,157		3,072	3,072						
Lobby/Public Areas	\$ 9,538,452		12,944	12,944						
Education	\$ 1,893,867		3,085	3,085						
Bio Med Engineering	\$ 1,935,338		3,444	3,444						
Sterile Processing	\$ 4,990,407		8,941	8,941						
Hskp/Environ. Services	\$ 2,267,110		4,063	4,063						
Admitting	\$ 718,840		1,183	1,183						
Administrative-Misc.	\$ 1,727,980		2,820	2,820						
Food Service/Cafeteria	\$ 9,538,452		17,104	17,104						
On-call Rooms	\$ 870,902		1,430	1,430						
Maint/Materiels Mgt.	\$ 5,792,190		10,384	10,384						
Staff Areas	\$ 5,377,475		8,794	8,794						
Retail	\$ 4,409,806		5,896	5,896						
Medical Staff	\$ 801,783		1,304	1,304						
Case Mgt/Social Serv.	\$ 1,119,731		1,840	1,840						
General Circulation	\$ 59,717,620		82,716	82,716						
Mechanicals	\$ 18,109,234		32,017	32,017						
DGSF>>BGSF	\$ 7,715,087									
	\$ 138,238,431		201,037	201,037						
PROJECT TOTAL	\$ 407,195,769		450,803	450,803			450,803			

BACKGROUND

MercyRockford Health System includes four hospitals, two in Illinois and two in Wisconsin:

- Rockford Memorial Hospital
Rockford, IL
IDPH License # 2048
- Mercy Harvard Hospital
Harvard, IL
IDPH License # 0004911
- Mercy Hospital and Trauma Center
Janesville, WI
- Mercy Walworth Hospital and Medical Center
Lake Geneva, WI

August 14, 2015

Ms. Courtney Avery
Illinois Health Facilities
and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: MRHS Adverse Actions and Board Access to Information

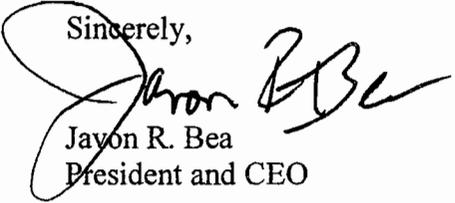
Dear Ms. Avery:

In accordance with Review Criterion 1110.230.b, Background of the Applicant, this letter is being submitted to assure the Illinois Health Facilities and Services Review Board that:

1. Interstate Alliance, Inc. d/b/a MercyRockford Health System does not have any adverse actions against any facility owned and operated by the applicant during the three (3) year period prior to the filing of this application, and
2. Interstate Alliance, Inc. d/b/a MercyRockford Health System authorizes the State Board and Agency access to information to verify documentation or information submitted in response to the requirements of Review Criterion 1110.230.b or to obtain any documentation or information which the State Board or Agency finds pertinent to this application.

If we can in any way provide assistance to your staff regarding these assurances or any other issue relative to this application, please do not hesitate to call me.

Sincerely,


Jayon R. Bea
President and CEO

DISPLAY THIS PART IN A
CONSPICUOUS PLACE

**Illinois Department of
PUBLIC HEALTH**



HF107109

LICENSE, PERMIT, CERTIFICATION, REGISTRATION

The person, firm or corporation whose name appears on this certificate has complied with the provisions of the Illinois statutes and/or rules and regulations and is hereby authorized to engage in the activity as indicated below.

LaMar Hasbrouck, MD, MPH

Issued under the authority of
the Illinois Department of
Public Health

Acting Director

EXPIRATION DATE

12/31/2015

CATEGORY

General Hospital

ID NUMBER

0002048

Exp. Date 12/31/2015

Lic Number 0002048

Effective: 01/01/2015

Date Printed 11/25/2014

**Rockford Memorial Hospital
2400 N. Rockton Avenue
Rockford, IL 61103**

**Rockford Memorial Hospital
2400 N. Rockton Avenue
Rockford, IL 61103**

This facs of this license has a colored background. Printed by Authority of the State of Illinois • FO #4012320 10M 3/12

FEE RECEIPT NO.



April 20, 2015

Gary E. Kaatz
President and CEO
Rockford Memorial Hospital
2400 North Rockton Avenue
Rockford, IL 61103

Joint Commission ID #: 7418
Program: Hospital Accreditation
Accreditation Activity: 60-day Evidence of
Standards Compliance
Accreditation Activity Completed: 04/14/2015

Dear Mr. Kaatz:

The Joint Commission would like to thank your organization for participating in the accreditation process. This process is designed to help your organization continuously provide safe, high-quality care, treatment, and services by identifying opportunities for improvement in your processes and helping you follow through on and implement these improvements. We encourage you to use the accreditation process as a continuous standards compliance and operational improvement tool.

The Joint Commission is granting your organization an accreditation decision of Accredited for all services surveyed under the applicable manual(s) noted below:

- Comprehensive Accreditation Manual for Hospitals

This accreditation cycle is effective beginning January 11, 2014. The Joint Commission reserves the right to shorten or lengthen the duration of the cycle; however, the certificate and cycle are customarily valid for up to 36 months.

Please visit [Quality Check®](#) on The Joint Commission web site for updated information related to your accreditation decision.

We encourage you to share this accreditation decision with your organization's appropriate staff, leadership, and governing body. You may also want to inform the Centers for Medicare and Medicaid Services (CMS), state or regional regulatory services, and the public you serve of your organization's accreditation decision.

Please be assured that The Joint Commission will keep the report confidential, except as required by law. To ensure that The Joint Commission's information about your organization is always accurate and current, our policy requires that you inform us of any changes in the name or ownership of your organization or the health care services you provide.

Sincerely,

A handwritten signature in black ink that reads 'Mark Pelletier'.

Mark G. Pelletier, RN, MS
Chief Operating Officer
Division of Accreditation and Certification Operations

ATTACHMENT 11

75

PURPOSE OF PROJECT

The purpose of the three inter-dependent projects addressed in this Certificate of Need application and the accompanying applications, is to provide for the continued delivery of needed health care services to the residents of the communities traditionally served by Rockford Memorial Hospital (“RMH”), and to support this goal through the operating of contemporary facilities. By doing so, the applicants will be providing health services that improve the health care and well-being of the market area population to be served. Through the projects, the applicants will be addressing the facility-related shortcomings of RMH, caused primarily by the facility’s age.

The table on the following page provides a patient origin analysis of all patients (excluding admissions to the Level I nursery) admitted to RMH in 2014, identifying each ZIP Code contributing a minimum of 0.5% of the hospital’s admissions during that period.

ZIP Code	Community	% of Adm	Cum. %
61103	Rockford	13.3%	13.3%
61101	Rockford	11.8%	25.1%
61102	Rockford	6.5%	31.5%
61115	Machesney Park	6.1%	37.6%
61111	Loves Park	5.1%	42.7%
61107	Rockford	4.7%	47.4%
61104	Rockford	4.1%	51.5%
61109	Rockford	4.0%	55.5%
61108	Rockford	3.7%	59.2%
61073	Roscoe	3.4%	62.6%
61114	Rockford	3.2%	65.8%
61032	Freeport	2.8%	68.6%
61008	Belvidere	2.4%	71.1%
61072	Rockton	2.1%	73.2%
61088	Winnebago	1.8%	74.9%
61080	South Beloit	1.7%	76.6%
61065	Poplar Grove	1.2%	77.8%
61063	Pecatonica	1.1%	78.9%
61010	Byron	1.1%	80.0%
61024	Durand	1.0%	80.9%
61081	Sterling	1.0%	81.9%
61021	Dixon	0.9%	82.8%
61068	Rochelle	0.8%	83.6%
61061	Oregon	0.8%	84.5%
61342	Mendota	0.8%	85.3%
61054	Mount Morris	0.6%	85.9%
61019	Davis	0.6%	86.5%
61071	Rock Falls	0.6%	87.1%
53511	Beloit, Wis.	0.5%	87.6%
	other, <0.5%	12.4%	100.0%

As discussed in other sections of this application, the three inter-dependent projects propose a redistribution of inpatient and outpatient services between RMH-Riverside and RMH-Rockton Avenue campuses to ensure access to services, while limiting unnecessary duplication. Due to the close proximity of the two sites, and because of the “split” of services, the communities served by each hospital campus is anticipated to vary only slightly. When combined, however, the patient origin following the completion of the projects is anticipated to remain very similar to the 2014 patient origin, with one exception.

One of the goals for the 2015 formation of MercyRockford Health System was to centralize specialty services. These specialty services are intended to be located at RMH-Riverside, because of its location on I-90/39, which links the traditional service areas of Rockford Health System and MercyRockford Health System. As a result, it is anticipated that selected patients, who have traditionally been referred from Mercy’s Wisconsin service area to Madison or Milwaukee, will be referred to RMH-Riverside due to its convenient location. As noted in the table above, few patients from Wisconsin have traditionally been admitted to RMH.

Among the goals of the projects are improved patient satisfaction with the facilities and increased access to MercyRockford Health System services for patients from Wisconsin. The achievement of these goals will be measurable during the first year following the projects’ completion.

ALTERNATIVES

The applicants have concurrently submitted three inter-dependent Certificate of Need applications, addressing two sites, but with a common purpose. The primary purpose of the projects is to provide high quality health care services to the patient population that has traditionally looked to Rockford Memorial Hospital (“RMH”) for such services, and to do so in a contemporary setting.

Effective January 1, 2015, Rockford Health System, the parent of RMH, joined MercyRockford Health System to establish a four-hospital system, with two hospitals in Illinois and two in southern Wisconsin. Two important objectives for the new system are the centralization of specialized services, such as perinatology and neonatology, on one campus, and to continue to serve those patient populations that the respective hospitals have been privileged to serve for many years. These goals are incorporated into the evaluation of alternatives.

A number of alternatives, all focusing on the age of RMH’s physical plant and the capacity to continue to provide services consistent with industry standards on its current campus were evaluated, including:

1. the construction of a new hospital on the current RMH campus
2. the total renovation of RMH’s existing facility
3. the abandonment of the existing RMH campus, and the relocation of all services to another Rockford-area site
4. the construction of a hospital in southern Wisconsin
5. the continued use of certain parts of the existing hospital, coupled with the relocating of selected services to a second site in the Rockford area.

Alternative 1, Construct a New Hospital on the Current Rockford Memorial Hospital Site

The applicants commissioned AECOM, a firm with all required expertise, to evaluate the current RMH site, to determine if a new hospital could be constructed on the site, concurrent to the continued operation of the existing hospital. The determination was made that this alternative could not be accomplished in a reasonable fashion. Construction would require a phased program, involving demolition as well as construction, over a 6-8 year period, and with significant disruption to ongoing operations. The estimated project cost of replacing RMH on-site is \$625-\$675M. The quality of care associated with this alternative would be similar to that of the proposed project, the operating costs would be slightly less, and overall access in RMH's service area would be compromised with the operation of a single Emergency Department.

Alternative 2, Total Renovation of Rockford Memorial Hospital

An architectural and engineering evaluation of the current physical plant was conducted, and the determination was made that while some of the hospital's newer buildings could be renovated for continued use, given the ages of the buildings and the associated cost of doing so, this alternative did not appropriately address the purpose of the project.

Due primarily to the age of the hospital and the design and construction standards that were in place at the time of construction (generally 1954-1975), even with extensive renovation, many contemporary standards could not be met. Examples of such include: ADA/ANSI standards that cannot be met, room heights that limit the installation of equipment, undersized elevators, and double-loaded corridors on nursing units that result in an inability to re-design units in an efficient and contemporary fashion.

The project costs associated with this alternative are estimated to be \$425-\$475M, with the acknowledgement that numerous facility deficiencies, as discussed above, cannot be corrected. The operating costs associated with this project are anticipated to be similar to those of the proposed project, given that the mechanical systems associated with a renovated building would continue to be less efficient than those of a new building, and that the staffing costs would be slightly lower, due to eliminated duplication. The quality of care to be provided in conjunction with this alternative was anticipated to be virtually identical to that of the proposed

project, and access to care was also viewed as being similar to that of the proposed project, given the existing site's proximity (14 minutes) to the proposed site on I-90/39 and Riverside Boulevard.

Alternative 3, Relocating Entire Hospital

The total relocation of RMH to another site in the Rockford area was dismissed for two primary reasons. First, the applicants believe that the retaining of selective inpatient and outpatient services, and particularly a comprehensive Emergency Department, on the current RMH site would benefit the residents of the West Side of Rockford, which is core to the hospital's mission. Second, portions of the existing physical plant can continue to be used, with renovation, for inpatient and outpatient services. This alternative would add approximately \$40M in capital costs to the proposed project. These costs would be minimally offset by the staffing costs associated with the operating of two hospital facilities, as is being proposed. This alternative would compromise access to services, and particularly emergency services, if it were selected, and would result in the same level of quality of care as is anticipated under the proposed project.

Alternative 4, Relocating to Southern Wisconsin

The construction of a new hospital could be accomplished on land owned by Mercy Health System (a member of MercyRockford Health System) adjacent to I-90/39 in southern Wisconsin. The benefit of doing so is the speed at which construction could be initiated, since Wisconsin does not require a CON-type review for such projects. While, and as discussed above, one of the purposes of the project is to centralize specialty services, which could be accomplished at a Wisconsin site, accessibility for Rockford residents (and traditional RMH patients residing to the south and west of Rockford) would be compromised. Although this is the most expeditious approach, it is not preferred since it does not meet all of the applicants' objectives. Depending on the scope of the project, the capital and operating costs would be similar to either the proposed project or Alternative 4, above. The quality of services to be provided would be identical to that of the proposed project and other alternatives.

Alternative 5, Continued Use of RMH and the Relocating of Selected Services to a
Second Site in the Rockford Area

This alternative represents the proposed project, and was selected for a variety of reasons: 1) it ensures the provision of high quality services in a contemporary setting, 2) it's dual-site approach maximizes accessibility to services, and particularly those of an urgent nature through the operation of two Emergency Departments, 3) it allows for the continued use of newer parts of RMH for traditional hospital services, 4) it provides space to be made available to not-for-profit agencies and organizations, 5) it minimizes unnecessary duplication, and 6) it is a cost-effective approach to addressing the need to provide high quality accessible services to RMH's entire service area in a contemporary setting.

SIZE OF PROJECT

The applicants have undertaken a detailed space planning process, which involved numerous hospital personnel, physicians, and experienced health care architects. Function/department-specific space allocations are provided in ATTACHMENTS 9 and 39C.

The space planned for this project is believed by the applicants to be reasonable, necessary, and not excessive. The project includes sixteen functional areas/departments having IHFSRB-adopted space standards. As noted in the table below, those standards have been met for each area.

DEPARTMENT/SERVICE	PROPOSED DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?
Medical/Surgical Units	54,327	55,440	(1,113)	YES
Pediatric Unit	7,839	7,920	(81)	YES
Obstetrics Unit	14,336	14,520	(184)	YES
Newborn Nursery	1,132	3,520	(2,388)	YES
LDRs	6,382	6,400	(18)	YES
C-Section Suite	3,085	4,150	(1,065)	YES
Adult ICU	12,251	12,330	(79)	YES
Pediatric ICU/PICU	5,438	5,480	(42)	YES
Neonatal Intensive Care	24,363	26,128	(1,765)	YES
Imaging	15,345	15,400	(55)	YES
Emergency Dept.	8,924	9,000	(76)	YES
Cardiac Catheterization	3,578	3,600	(22)	YES
Interventional Radiology	3,506	3,600	(94)	YES
Surgical Suite	26,028	27,500	(1,472)	YES
PACU/Surgical Recovery	3,447	4,800	(1,353)	YES
Shared Outpt. Recovery	12,763	22,800	(10,037)	YES

The building addressed in this application will consist of eight levels, with a general distribution of services as follows:

- Lower Level: food service, mechanical, central sterile, lab
- 1st Floor: lobby, retail ED and imaging
- 2nd Floor: surgical services, ancillary services
- 3rd Floor: women's services
- 4th Floor: NICU, PICU and pediatrics
- 5th Floor: ICU and Medical/Surgical
- 6th Floor: Medical/Surgical
- 7th Floor: mechanical

PROJECT SERVICES UTILIZATION

Anticipated utilization is generally based on the historical utilization of Rockford Memorial Hospital, understanding that the required facilities/equipment for some services (pediatrics, obstetrics-related services, NICU, cardiac catheterization, open heart surgery, and urological surgery) will be provided only at RMH-Riverside, while the other services will be provided on both the RMH-Riverside and RMH-Rockton Avenue campuses. Utilization impacted by the distribution of Medical/Surgical beds, such as general surgery, is based on the 84-70 bed distribution and the anticipated location of medical and surgical specialties and specialists' offices. Please see ATTACHMENTS 20, 24, 25 and 34 for additional discussion of the rationale supporting the projections.

The proposed project includes twenty clinical services for which the IHFSRB has adopted utilization standards, and the project, as proposed, fails to fully meet only one of those standards, that being the number of C-Section rooms to be provided.

The required table, identifying historical utilization (RMH) and projected utilization (RMH-Riverside) is provided on the following page.

Dept./ Service	2014	PROJECTED		STATE STANDARD	MET STANDARD?
	Historical	UTILIZATION*			
	Utilization* (Patient Days) (TREATMENTS)	YEAR 1	YEAR 2		
M/S (days)	37,199	30,000	31,400	31,025	YES
Pediatrics (days)	2,733	2,800	2,900	2,610	YES
Obstetrics (days)	4,906	5,600	6,200	6,023	YES
LDRs (births)	1,514	1,600	1,600	1,201	YES
C-Section (proc)	594	625	650	800	NO
ICU (days)	4,590	6,000	6,900	6,880	YES
NICU (days)	11,956	12,250	12,750	12,319	YES
Gen'l Radiol. (proc)	43,792	21,000	25,775	16,001	YES
Ultrasound (proc)	10,227	6,000	6,600	6,201	YES
CT (proc)	17,861	10,000	10,150	7,001	YES
MRI (proc)	7,142	3,500	3,850	2,501	YES
Nuclear Med. (proc)	1,636	1,600	1,600	N/A	N/A
Angiography	6,348	6,350	6,350	1,800	YES
ED (patients)	54,338	18,900	21,700	20,000	YES
Cath (proc)	2,165	2,200	2,200	1,501	YES
Surg-Gen. ORs (hrs)	18,925	15,000	15,900	13,500	YES
Surg.-OHS (hrs)	790	800	800	NA	NA
Surg.-Urol. (hrs)	1,542	1,550	1,550	NA	NA
Endoscopy (hrs)	2,590	3,000	3,500	3,001	YES
Bronchoscopy (hrs)	1,254	1,300	1,300	NA	NA

*historical utilization provided for RMH. Projected utilization provided for MercyRockford-Riverside.

PLANNING AREA NEED

The proposed project will not add to over-bedding in any category of service.

The applicable IDPH-designated planning area for Medical/Surgical/Pediatrics, Obstetrics, and ICU services is Planning Area B-1. Planning Area B-1 has a calculated excess of 285 Medical/Surgical/Pediatrics beds, which will be diminished through the proposed project. Similarly, Planning Area B-1 has an excess of 37 Obstetrics beds, which will also be diminished by the proposed project. Planning Area B-1 has a calculated need for additional ICU beds.

The proposed project involves the re-location of Medical/Surgical, Obstetric, Pediatric and ICU beds from Rockford Health System's facility on Rockton Avenue to RHS's proposed campus, located at the intersection of I-90/39 and east Riverside Boulevard.

The primary purpose of each of the above-identified categories of service and the beds to be located at RMH-Riverside ,will be to provide necessary health care services to the residents of the service area traditionally served by Rockford Memorial Hospital, supported by RMH-Riverside which is located within Rockford Memorial Hospital's current service area.

SERVICE TO PLANNING AREA RESIDENTS

The proposed project involves the re-location of a portion of Rockford Memorial Hospital's Medical/Surgical and ICU services, and its Obstetrics and Pediatric services/beds from RMH's current facility on Rockton Avenue to the proposed campus to be located at the intersection of I-90/39 and East Riverside Boulevard.

The primary purpose of each of the above-identified categories of service and the beds to be located at RMH-Riverside will be to provide necessary health care services to the residents of the service area traditionally served by Rockford Memorial Hospital, supported by RMH-Riverside, which is located within the area historically served by Rockford memorial Hospital.

SERVICE DEMAND

The proposed project includes the establishment of Medical/Surgical, Obstetrics, Pediatrics and ICU categories of service. The Obstetrics and Pediatrics categories of service will be totally relocated from Rockford Memorial Hospital to RMH-Riverside, and 84 Medical/Surgical beds will be relocated from Rockford Memorial Hospital to RMH-Riverside. Upon the completion of the three proposed projects, the IDPH's bed Inventory will be reduced by 109 beds as follows:

Medical/Surgical	69 bed reduction
Pediatrics	23 bed reduction
Obstetrics	15 bed reduction
ICU	2 bed reduction

The table below identifies the inpatient days of care provided during each of the past two years for each of the categories of service.

	2013	2014
Medical/Surgical	38,336	37,199
Obstetrics	4,768	4,906
Pediatrics	3,164	2,733
ICU	6,627	6,211

Medical/Surgical Beds

Rockford Memorial Hospital is approved to operate 223 Medical/Surgical beds and is proposing to reduce that number to 154, with 84 beds to be located at RMH-Riverside and 70 beds to be located at RMH-Rockton Avenue. Bed utilization during the past year confirms that the demand for the proposed number of beds exists, and service area demographics suggest that demand will increase as a result of an aging service area population. Further, the 120 Medical/Surgical beds that would result from a simple application of the 85% occupancy rate target, to the 2014 inpatient Medical/Surgical days, is clearly inadequate to meet the hospital's historical demand for Medical/Surgical beds, and this is supported by a number of factors:

- 1) In 2013-2014 Rockford Memorial Hospital provided an average of 38,042 Medical/Surgical inpatient days of care (midnight census), yielding an average daily census (ADC) of 104.2 patients, and a "need" for 123 beds, based on the 85% target occupancy rate. However, in addition to the inpatients, an average of 6.7 observation patients per day occupied beds on a Medical/Surgical unit in 2014, resulting in a combined ADC of 110.9 patients, which would support a "need" for 131 Medical/Surgical beds ($110.9 \div .85$).
- 2) During 2014, on 113 days, the midnight census exceeded the number of Medical/Surgical beds (131) that would be justified by the 110.9 average daily census, primarily due to day-of-the-week and seasonal fluctuations. Operating without any available Medical/Surgical beds 31% of the time is unacceptable, and a disservice to the community. Had only the proposed 154 Medical/Surgical beds been available at RMH in 2014, the hospital would have been at 100% occupancy 15 days.
- 3) Surgical patients are now, in most instances, admitted to the hospital on the morning of surgery, rather than the day before. As a result, midnight census---a measure that has been used for decades---is no longer a reasonable basis on which to gauge actual bed utilization. In fact, mid-day census typically exceeds midnight census by approximately 20%. As a result, while the midnight ADC of 107.9 patients would

“justify” 127 Medical/Surgical beds based on the 85% target utilization level, true bed need, based on actual usage, is approximately 20% higher---in the 150-160 range. As identified above, the applicants are proposing to provide a combined total of 154 Medical/Surgical beds at its two hospital sites. This approach adheres to the IHFSRB’s methodology, while addressing bed need in a reasonable fashion.

- 4) Unlike some hospitals, a separate observation unit will not be developed at RMH-Riverside, since under this project observation patients will continue to occupy Medical/Surgical beds. A small (16 bed) observation unit will be developed at RMH-Rockton Avenue, with the primary purpose of that unit being to hold and observe patients, while awaiting a decision on whether to transfer the patient to RMH-Riverside for services not provided at RMH-Rockton Avenue.

Based on the above analysis provided above, the applicants believe that the proposed 154 beds represents a conservative approach, given historical demand and the patient population to be served. The hospital’s service area, and particularly Winnebago County, is aging, which will lead to higher admission rates and longer lengths of stay, resulting in an increased demand for beds. Although, for the period 2013-2023, the population of Winnebago County is anticipated to remain relatively constant (a projected decrease of 0.5%), the 65+ population of the county is projected to increase by 9.4%. The impact that the “aging” of Winnebago County’s population will have on the demand for Medical/Surgical services is documented in the IHFSRB’s *Inventory of Health Care Facilities and Need Determinations*, which identifies Health Planning Area B-01’s Medical/Surgical use rate for the 75+ age group as 2.0488 and that of the 65-74 age group as 1.0278, both significantly higher than the 0.4174 use rate of the 45-64 population.

Pediatrics Beds

RMH currently operates 35 Pediatrics beds. This will be reduced to 12, all of which will be located at RMH-Riverside. The IDPH *Inventory* will be reduced by 23 beds.

RMH is currently the most active provider of inpatient pediatric care in the area. In 2013, 76.5% of Planning Area B-01’s pediatric patient days (3,164) were provided at RMH. In 2014,

2,733 pediatric patient days of care were provided at RMH. This results in an ADC of 8.1 patients during the two-year period. In addition (please see discussion of the provision of observation services in Medical/Surgical beds, above), during the two-year period, an average of 1.7 observation patients were being cared for on the pediatrics unit, resulting in an average of 3,566 days of care provided on the pediatrics unit per year, with an ADC of 9.8 pediatrics patients, all of which support the need for the proposed beds. As is the case at RMH, RMH-Riverside will not have designated pediatrics observation beds.

Obstetrics Category of Service

RMH currently operates 35 Obstetrics beds, and that number will be reduced to 20, all of which will be located at RMH-Riverside. The IDPH *Inventory* will be reduced by 15 beds.

The proposed 20-bed unit will accept “clean” gynecological surgery patients as well as obstetrics patients (including high risk ante-partum patients), and the RMH unit experienced a 6.3% increase in utilization from 2013 to 2014, with patient days increasing from 4,768 to 5,069, an average daily census increasing from 13.1 to 13.9 patients.

The proposed reduction in the size of the category of service from 35 to 20 beds is appropriate, based on historical and anticipated demand for the service. In 2014 the RMH unit had a midnight census of 19 or more patients (the number of beds supported by the average daily census) 36 times. Given this large number and an increasing high-risk obstetrics practice (with ante-partum patients occupying a bed two weeks, or more), the proposed bed reduction will result in a bed complement appropriate to address demand.

ICU Category of Service

RMH currently operates 32 ICU beds. This will be reduced to thirty, 26 of which will be located at RMH-Riverside. RMH currently operates a 7-bed Pediatrics Intensive Care Unit/PICU and 25 adult ICU beds. The proposed project includes an 8-bed PICU and 16 adult ICU beds. In addition, a 4-bed ICU will be maintained at RMH-Rockton-Avenue. In total, the IDPH *Inventory* will be reduced by 2 beds.

The proposed reduction in the size of the category of service from 32 to 30 beds is appropriate, based on historical and anticipated demand for the service. In 2013, 6,627 ICU patient days of care were provided at RMH, and 6,211 patient days of care were provided in 2014, an ADC of 17.6 patients over the two-year period. The number of patients admitted to an ICU bed is expected to increase with the completion of the proposed project. The primary rationale for projecting an increase in utilization is the fact that the majority of patients admitted to an ICU bed are admitted through the Emergency Department (nearly 83% at RMH in 2014), and the applicants will operate two Emergency Departments, one in RMH- Riverside and one in RMH-Rockton Avenue, upon the completion of this project. As a result of the historical utilization of ICU beds at RMH and the anticipated impact of the operating of a second ED, the proposed 30 beds are believed to be appropriate to address demand.

UNNECESSARY DUPLICATION/MAL-DISTRIBUTION

The proposed establishment of Rockford Memorial Hospital-Riverside will not result in an unnecessary duplication of services. Rather, the proposed project, along with the accompanying project at RMH-Rockton Avenue, will result in a net reduction of 69 Medical/Surgical beds, 15 obstetrics beds and 23 pediatrics beds from Rockford Memorial Hospital's current bed inventory. The planning area has been identified by the IHFSRB as being "over-bedded" in each of these categories. Further, the project will not result in a mal-distribution of services since the proposed beds will be relocated from Rockford Memorial Hospital, and will remain in the same IDPH-designated planning area, therein negating the potential for a mal-distribution.

There are currently five hospitals located within a 30-minute drive (MapQuest) of the proposed RMH-Riverside site:

- Rockford Memorial Hospital, Rockford
- Swedish American Hospital, Rockford
- OSF Saint Anthony Medical Center, Rockford
- Swedish American Medical Center-Belvidere
- Mercy Harvard Hospital

Each of the categories of service addressed in this ATTACHMENT are provided by the Rockford hospitals. Swedish American Medical Center-Belvidere provides only Medical/Surgical beds (4 admissions and 12 patient days in 2013) , and Mercy Harvard Hospital provides Medical/Surgical and Pediatric beds.

The following 23 ZIP Code areas are located within a 30-minute drive time area:

60033	60146	60152
61008	61010	61012
61016	61020	61065

61072	61077	61084
61088	61101	61102
61103	61104	61107
61108	61109	61111
61114	61115	

The combined population of the 23 ZIP Code areas is 352,456 (GeoLytics, Inc.).

STAFFING

The staffing levels for RMH-Riverside's Medical/Surgical, Pediatrics, Obstetrics and ICU categories of service will meet, and in most cases exceed, all applicable licensure standards and JCAHO requirements.

It is anticipated that upon the opening of RMH-Riverside, and the concurrent discontinuation of the Pediatrics unit, Obstetrics unit, PICU and selected Medical/Surgical units at Rockford Memorial Hospital, staff will re-locate to RMH-Riverside, consistent with the relocating of beds. Should any unanticipated issues arise with the re-locating of staff, normal recruitment means will be initiated approximately two months prior to RMH-Riverside's opening. Should such be necessary, no difficulties in recruiting well-qualified staff are anticipated.

PERFORMANCE REQUIREMENTS

Consistent with IDPH licensure provisions, upon the conclusion of the proposed projects, the applicants will operate one hospital having a single license, a single Board, a single medical staff, and two-campus. The performance requirements for all categories of service will be met.



August 14, 2015

Illinois Health Facilities
and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: Compliance with IHFSRB's Second Year Target Utilization Rate

To Whom It May Concern:

This letter is being written for inclusion in the Certificate of Need applications addressing the establishment of a new hospital on Rockford Memorial Hospital's property located at the intersection of I-90/39 and East Riverside Boulevard in Rockford Township, Winnebago County, Illinois, and the modernization of Rockford Memorial Hospital's current campus, located at 2400 North Rockton Avenue, in Rockford, Illinois. Please be advised that it is my expectation and understanding that by the second year following the projects' completion, each of the IDPH-designated categories of service addressed in the filed Certificate of Need applications will be operating at the IHFSRB's target utilization rate, and that they will, at minimum, maintain this level of utilization thereafter.

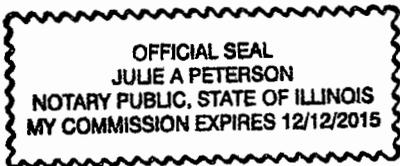
Sincerely,

Dan Parod
Senior Vice President
Hospital and Administrative Affairs

STATE OF ILLINOIS

COUNTY OF WINNEBAGO

BE IT KNOWN, that, on the 14th day of August, 2015, before me personally came Dan Parod, SVP, Hospital and Administrative Affairs, who executed the foregoing instrument, and he acknowledged to me that he executed the same.



Notary Public

JP

NEONATAL INTENSIVE CARE

Rockford Memorial Hospital (RMH) operates the only IDPH-designated Perinatal Center/ Neonatal Intensive Care Unit (NICU) between the northwest Chicago suburbs and the Mississippi River, and serves as the regional referral center for an 11-county area in northwest Illinois.

The RMH NICU currently operates with 46 stations, and the proposed NICU at RMH-Riverside will operate with 46 stations. During 2014, 11,956 patient days of care were provided in the RMH NICU. This utilization level supports 44 NICU stations at the 75% target occupancy level (the adult ICU target level is 60%).

The continued operation of 46 stations is proposed for the following reasons:

- The target occupancy level is unexplainably high for an ICU. The 60% target used for adult ICU beds would suggest a need for 55 NICU stations.
- Utilization is anticipated to increase to a minimum of approximately 12,500 patient days by the second year following the project's completion. Assuming the NICU's average length of stay to remain constant at its 2014 level of 29 days, the projected incremental days will require 18-19 incremental admissions, or 1.5 per month. The expectation that the additional admissions will be realized is due primarily to the improved access by Wisconsin residents afforded by RMH-Riverside's location on I-90/39, the major thoroughfare between northcentral Illinois and southcentral Wisconsin. The Wisconsin state line is only 14 minutes north of the RMH-Riverside site, and during 2014, only 4 babies were transported to RMH's Rockton Avenue campus for admission to the NICU.
- The addition of NICU stations, post-opening, to address projected demand would be extraordinarily disruptive to the neonates and the patient care process.

RMH employs all personnel categories addressed in Section 1110.930.a, including neonatologists, nurses, therapists and support staff, and it is fully anticipated by the applicants that the entire NICU staff will move with the NICU to RMH-Riverside.

RMH is currently designated as a Level III regional perinatal center. Through the proposed project, the Level III regional perinatal center, including RMH's high-risk obstetrics program will be re-located to RMH-Riverside.

ESTABLISHMENT OF OPEN HEART SURGERY

Rockford Memorial Hospital has provided open heart surgery/cardiovascular surgery services for many years, and because of the expertise developed by cardiovascular surgeons on staff at the hospital, few patients are referred to other hospitals for the service. This category of service, upon completion of the project, will be re-located to RMH-Riverside.

In 2014, 881 diagnostic cardiac catheterization procedures, 482 interventional cardiac catheterization and 802 electro-physiology procedures were performed in the hospital's cardiac catheterization laboratory, a total of 2,165 procedures.

UNNECESSARY DUPLICATION-OPEN HEART SURGERY

Please see attached letters.



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Mark J. Batty, CEO
Rochelle Community Hospital
900 North 2nd Street
Rochelle, IL, 61068-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Mark:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital are:

- Obstetrics (9,674 patient days)
- Pediatrics (5,897 patient days)
- Level III nursery (23,501 patient days)
- Open Heart Surgery (197 cases)
- Cardiac Catheterization (4,077 procedures)

A Certificate of Need Permit is required to discontinue/relocate the above-identified services, which are anticipated to be discontinued/relocated in late 2018 or early 2019.

This letter is being sent, consistent with requirements of Section 1110.130, which directs applicants for projects involving the discontinuation of "categories of services" to invite area providers of those services to provide, within 15 days, a statement of impact, indicating whether the facility has or will have available capacity to accommodate a portion or all of the applicant's experienced caseload, and whether any restrictions or limitations preclude providing service to residents of the applicant's market area.

Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24C

103



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

William R. Gorski, M.D., President & CEO
Swedish American Hospital
1400 Charles Street
Rockford, IL, 61104-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear William:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital are:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

104



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Paula Carynski, President
OSF Saint Anthony Medical Center
5666 East State Street
Rockford, IL, 61108-2425

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Paula:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital are:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

William R. Gorski, M.D., President & CEO
SwedishAmerican Medical Center/Belvidere
1625 South State Street
Belvidere, IL, 61008-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear William:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital are:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

106



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Paul G. Steinke, D.O.
President & CEO
CGH Medical Center
100 East Lefevre Road
Sterling, IL, 61081-1279

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Paul:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 246

107



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

David L. Schreiner, FACHE
President CEO
Katherine Shaw Bethea Hospital
403 East First Street
Dixon, IL, 61021-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear David:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

108



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Brad Copple
President
Kishwaukee Hospital
1 Kish Hospital Drive, PO Box 707
DeKalb, IL, 60115-0707

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Brad:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Barry C. Finn
President & CEO
Rush Copley Memorial Hospital
2000 Ogden Avenue
Aurora, IL, 60504-4206

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Barry:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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This letter is being sent, consistent with requirements of Section 1110.130, which directs applicants for projects involving the discontinuation of "categories of services" to invite area providers of those services to provide, within 15 days, a statement of impact, indicating whether the facility has or will have available capacity to accommodate a portion or all of the applicant's experienced caseload, and whether any restrictions or limitations preclude providing service to residents of the applicant's market area.

Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael L. Brown
Regional President & CEO
Presence Mercy Center
1325 North Highland Avenue
Aurora, IL, 60506-1458

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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This letter is being sent, consistent with requirements of Section 1110.130, which directs applicants for projects involving the discontinuation of "categories of services" to invite area providers of those services to provide, within 15 days, a statement of impact, indicating whether the facility has or will have available capacity to accommodate a portion or all of the applicant's experienced caseload, and whether any restrictions or limitations preclude providing service to residents of the applicant's market area.

Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Maureen Bryant
President
Northwestern Medicine Delnor Hospital
300 Randall Road
Geneva, IL, 60134-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Maureen:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24C

112



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael L. Brown
Regional President & CEO
Presence Saint Joseph Hospital
77 North Airlite Street
Elgin, IL, 60120-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

Rockford Memorial Hospital
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-5000

Rockford Health Physicians
2300 N. Rockton Ave.
Rockford, IL 61103
(815) 971-2000

Van Matre HealthSouth Rehabilitation Hospital
950 S. Mulford Rd.
Rockford, IL 61108
(815) 381 8500

Visiting Nurses Association
4223 E. State St.
Rockford, IL 61108
(815) 971-3550

Rockford Memorial Development Foundation
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-4141

113

ATTACHMENT 24c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Linda Deering, RN, MSN
President
Advocate Sherman Hospital
1425 North Randall Road
Elgin, IL, 60123-2300

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Linda:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

114



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Pam Davis
System CEO
Edward Hospital
801 South Washington Street
Naperville, IL, 60540-7430

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Pam:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 26

115



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

David S. Fox
President
Advocate Good Samaritan Hospital
3815 Highland Avenue
Downers Grove, IL, 60515-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear David:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

116



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Brian Lemon
President
Central DuPage Hospital
25 North Winfield Road
Winfield, IL, 60190-1295

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Brian:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

117



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Len Wilk
President & Chief Executive Officer
St. Alexius Medical Center
1555 Barrington Road
Hoffman Estates, IL, 60169

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Len:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24C

118



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Bruce C. Christian
Chief Executive Officer
Adventist GlenOaks Hospital
701 Winthrop Avenue
Glendale Heights, IL, 60139-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Bruce:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

John Werrbach
Chief Executive Officer
Alexian Brothers Medical Center
800 Biesterfield Road
Elk Grove Village, IL, 60007-3397

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear John:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

120



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Mary Lou Mastro, MS, RN, FACHE
President & CEO
Elmhurst Memorial Hospital
155 E. Brush Hill Road
Elmhurst, IL, 60126-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Mary Lou:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Stephen Scogna
President & CEO
Northwest Community Healthcare
800 West Central Road
Arlington Heights, IL, 60005-2392

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Stephen:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Lori Price
President
Loyola Gottlieb Memorial Hospital
701 West North Avenue
Melrose Park, IL, 60160-1612

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Lori:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

John D. Baird
Regional President & CEO
Presence Resurrection Medical Center
7435 West Talcott Avenue
Chicago, IL, 60631-3707

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear John:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

124



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Dennis FitzMaurice
COO/Interim CEO
Community First Medical Center
5645 West Addison Street
Chicago, IL, 60634-4403

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Dennis:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c

125



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Richard B. Floyd, FACHE
President
Advocate Lutheran General Hospital
1775 Dempster Street
Park Ridge, IL, 60068-1143

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Richard:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 24c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Sean O'Grady
President
NorthShore University HealthSystem Glenbrook Hospital
2100 Pflingsten Road
Glenview, IL, 60026-0000

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Sean:

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

Rockford Memorial Hospital
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-5000

Rockford Health Physicians
2300 N. Rockton Ave.
Rockford, IL 61103
(815) 971-2000

Van Matre HealthSouth Rehabilitation Hospital
950 S. Mulford Rd
Rockford, IL 61108
(815) 381-8500

Visiting Nurses Association
4223 E. State St.
Rockford, IL 61108
(815) 971-3550

Rockford Memorial Development Foundation
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-4141

ATTACHMENT 27c



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael R. Perry, M.D.
President & CEO
FHN Memorial Hospital
1045 West Stephenson Street
Freeport, IL, 61032-4899

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 246

128



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

William R. Gorski, M.D.
President & CEO, SAHS
Swedish American Hospital
1401 East State Street
Rockford, IL, 61104-2315

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear William:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 2

129



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael S. Eesley
Chief Executive Officer
Centegra Hospital - Huntley
10400 Haligus Road
Huntley, IL, 60142

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael S. Eesley
Chief Executive Officer
Centegra Hospital - McHenry
4201 Medical Center Drive
McHenry, IL, 60050-8409

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

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Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Michael S. Eesley
Chief Executive Officer
Centegra Hospital - Woodstock
3701 Doty Road
Woodstock, IL, 60098-1990

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Michael:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

A Certificate of Need Permit is required to discontinue/relocate the above-identified services, which are anticipated to be discontinued/relocated in late 2018 or early 2019.

This letter is being sent, consistent with requirements of Section 1110.130, which directs applicants for projects involving the discontinuation of "categories of services" to invite area providers of those services to provide, within 15 days, a statement of impact, indicating whether the facility has or will have available capacity to accommodate a portion or all of the applicant's experienced caseload, and whether any restrictions or limitations preclude providing service to residents of the applicant's market area.

Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

ATTACHMENT 248

132



July 13, 2015

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Karen A. Lambert
President
Advocate Good Shepherd Hospital
450 West Highway 22
Barrington, IL, 60010-1919

Re: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of these Services at a Second Hospital Campus on the Corner of I-90 and Riverside Blvd (Winnebago County, IL)

Dear Karen:

Rockford Memorial Hospital is evaluating the establishment of a second hospital campus on the east side of Rockford. A number of services would remain at the Rockton Avenue campus. Additionally, Rockford Memorial Hospital is considering the discontinuation of selected IDPH-designated "categories of services" on its Rockton Avenue campus in Rockford and relocating them to the second hospital campus. Those services and the volumes at which they were provided during the past two years at Rockford Memorial Hospital include open heart surgery (197 cases) and cardiac catheterization (4,077 procedures).

A Certificate of Need Permit is required to discontinue/relocate the above-identified services, which are anticipated to be discontinued/relocated in late 2018 or early 2019.

This letter is being sent, consistent with requirements of Section 1110.130, which directs applicants for projects involving the discontinuation of "categories of services" to invite area providers of those services to provide, within 15 days, a statement of impact, indicating whether the facility has or will have available capacity to accommodate a portion or all of the applicant's experienced caseload, and whether any restrictions or limitations preclude providing service to residents of the applicant's market area.

Sincerely,

Dan Parod
Senior Vice President
Hospital & Administrative Affairs

7012 1640 0001 9827 7591

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Karen A. Lambert, President
 Advocate Good Shepherd Hospital
 450 West Highway 22
 Barrington, IL 60010-1919

for instructions

7012 1640 0001 9822 6063

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John Werrbach, Chief Executive Officer
 Alexian Brothers Medical Center
 800 Biesterfield Road
 Elk Grove Village, IL 60007-3397

for instructions

7012 1640 0001 9827 7614

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Michael S. Eesley, Chief Executive Officer
 Centegra Hospital - Huntley
 10400 Haligus Road
 Huntley, IL 60142

for instructions

7012 1640 0001 9822 6056

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Bruce C. Christian, Chief Executive Officer
 Adventist GlenOaks Hospital
 701 Winthrop Avenue
 Glendale Heights, IL 60139-0000

for instructions

7012 1640 0001 9827 7621

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Michael S. Eesley, Chief Executive Officer
 Centegra Hospital - McHenry
 4201 Medical Center Drive
 McHenry, IL 60050-8409

for instructions

7012 1640 0001 9822 6049

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Len Wilk, President & Chief Executive
 Officer
 St. Alexius Medical Center
 1555 Barrington Road
 Hoffman Estates, IL 60169

for instructions

134

ATTACHMENT 24c

7012 1640 0001 9827 7522

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Lori Price, President
Loyola Gottlieb Memorial Hospital
701 West North Avenue
Melrose Park, IL 60160-1612

for instructions

7012 1640 0001 9827 7553

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Richard B. Floyd, FACHE, President
Advocate Lutheran General Hospital
1775 Dempster Street
Park Ridge, IL 60068-1143

for instructions

7012 1640 0001 9822 6067

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Stephen Scogna, President & CEO
Northwest Community Healthcare
800 West Central Road
Arlington Heights, IL 60005-2392

for instructions

7012 1640 0001 9827 7546

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Dennis FitzMaurice, COO/Interim CEO
Community First Medical Center
5645 West Addison Street
Chicago, IL 60634-4403

for instructions

7012 1640 0001 9822 6070

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Mary Lou Mastro, MS, RN, FACHE,
President & CEO
Elmhurst Memorial Hospital
155 E. Brush Hill Road
Elmhurst, IL 60126-0000

for instructions

7012 1640 0001 9827 7539

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John D. Baird, Regional President & CEO
Presence Resurrection Medical Center
7435 West Talcott Avenue
Chicago, IL 60631-3707

for instructions

ATTACHMENT 24c

135

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William R. Gorski, MD, President & CEO,
 SAHS
 Swedish American Hospital
 1401 East State Street
 Rockford, IL 61104-2315

for instructions

7012 1640 0001 9822 5912

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William R. Gorski, M.D., President & CEO
 SwedishAmerican Medical
 Center/Belvidere
 1625 South State Street
 Belvidere, IL 61008-0000

for instructions

7012 1640 0001 9827 7577

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Michael R. Perry, MD, President & CEO
 FHN Memorial Hospital
 1045 West Stephenson Street
 Freeport, IL 61032-4899

for instructions

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William R. Gorski, M.D., President & CEO
 Swedish American Hospital
 1400 Charles Street
 Rockford, IL 61104-0000

for instructions

7012 1640 0001 9827 7560

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Sean O'Grady, President
 NorthShore University HealthSystem
 Glenbrook Hospital
 2100 Pfingsten Road
 Glenview, IL 60026-0000

for instructions

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Mark J. Batty, CEO
 Rochelle Community Hospital
 900 North 2nd Street
 Rochelle, IL 61068-0000

for instructions

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David L. Schreiner, FACHE, President CEO
 Katherine Shaw Bethea Hospital
 403 East First Street
 Dixon, IL 61021-0000

for instructions

7012 1640 0001 9822 5974

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Michael L. Brown, Regional President & CEO
 Presence Mercy Center
 1325 North Highland Avenue
 Aurora, IL 60506-1458

for instructions

7012 1640 0001 9822 5936

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Paul G. Steinke, DO, President & CEO
 CGH Medical Center
 100 East Lefevre Road
 Sterling, IL 61081-1279

for instructions

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Barry C. Finn, President & CEO
 Rush Copley Memorial Hospital
 2000 Ogden Avenue
 Aurora, IL 60504-4206

for instructions

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Paula Carynski, President
 OSF Saint Anthony Medical Center
 5666 East State Street
 Rockford, IL 61108-2425

for instructions

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Brad Copple, President
 Kishwaukee Hospital
 1 Kish Hospital Drive, PO Box 707
 DeKalb, IL 60115-0707

for instructions

ATTACHMENT 24c

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Linda Deering, RN, MSN, President
Advocate Sherman Hospital
1425 North Randall Road
Elgin, IL 60123-2300

for instructions

7012 1640 0001 9822 6032

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Brian Lemon, President
Central DuPage Hospital
25 North Winfield Road
Winfield, IL 60190-1295

for instructions

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Michael L. Brown, Regional President & CEO
Presence Saint Joseph Hospital
77 North Airlite Street
Elgin, IL 60120-0000

for instructions

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Total Postage & Fees	\$	6.73

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David S. Fox, President
Advocate Good Samaritan Hospital
3815 Highland Avenue
Downers Grove, IL 60515-0000

for instructions

7012 1640 0001 9822 5981

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Return Receipt Fee (Endorsement Required)		
Restricted Delivery Fee (Endorsement Required)		
Total Postage & Fees	\$	6.73

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Maureen Bryant, President
Northwestern Medicine Delnor Hospital
300 Randall Road
Geneva, IL 60134-0000

for instructions

7012 1640 0001 9822 6018

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Total Postage & Fees	\$	6.73

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Pam Davis, System CEO
Edward Hospital
801 South Washington Street
Naperville, IL 60540-7430

for instructions

13F

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7012 1640 0001 9827 7638

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Return Receipt Fee (Endorsement Required)		
Restricted Delivery Fee (Endorsement Required)		
Total Postage & Fees	\$ 6173	

Michael S. Eesley, Chief Executive Officer
Centegra Hospital - Woodstock
3701 Doty Road, P.O. Box 1990
Woodstock, IL 60098-1990

[for instructions](#)

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1. Article Addressed to:

Bruce C. Christian, Chief Executive Officer
 Adventist GlenOaks Hospital
 701 Winthrop Avenue
 Glendale Heights, IL 60139-0000

2. Article Number
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 7-15-15
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 Certified Mail Express Mail
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4. Restricted Delivery? (Extra Fee) Yes**SENDER: COMPLETE THIS SECTION**

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- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Richard B. Floyd, FACHE, President
 Advocate Lutheran General Hospital
 1775 Dempster Street
 Park Ridge, IL 60068-1143

2. Article Number
(Transfer from service label)

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 If YES, enter delivery address below: No

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 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes**SENDER: COMPLETE THIS SECTION**

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- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

David S. Fox, President
 Advocate Good Samaritan Hospital
 3815 Highland Avenue
 Downers Grove, IL 60515-0000

2. Article Number
(Transfer from service label)

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 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

ATTACHMENT 24c

140

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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

William R. Gorski, MD, President & CEO,
SAHS
Swedish American Hospital
1401 East State Street
Rockford, IL 61104-2315

2. Article Number
(Transfer from service label)

7012 1640 0001 9827 7584

PS Form 3811, February 2004

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-
- Addressee

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- D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)
-
- Yes

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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

William R. Gorski, M.D., President & CEO
Swedish American Hospital
1400 Charles Street
Rockford, IL 61104-0000

2. Article Number
(Transfer from service label)

7012 1640 0001 9822 5905

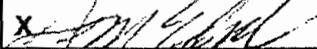
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X 

-
- Agent
-
-
- Addressee

B. Received by (Printed Name)

C. Date of Delivery

- D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)
-
- Yes

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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Len Wilk, President & Chief Executive
Officer
St. Alexius Medical Center
1555 Barrington Road
Hoffman Estates, IL 60169

2. Article Number
(Transfer from service label)

7012 1640 0001 9822 6049

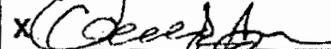
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COMPLETE THIS SECTION ON DELIVERY

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-
- Agent
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-
- Addressee

B. Received by (Printed Name)

C. Date of Delivery

- D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)
-
- Yes

ATTACHMENT 24c

14/1

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1. Article Addressed to:

Paul G. Steinke, DO, President & CEO
CGH Medical Center
100 East Lefevre Road
Sterling, IL 61081-1279

2. Article Number

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102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *C. Hutter* Agent Addressee

B. Received by (Printed Name)

C. Hutter

C. Date of Delivery

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

John Werrbach, Chief Executive Officer
Alexian Brothers Medical Center
800 Biesterfeld Road
Elk Grove Village, IL 60007-3397

2. Article Number

7012 1640 0001 9822 6063

(Transfer from service label)

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *J. Werrbach* Agent Addressee

B. Received by (Printed Name)

J. Werrbach

C. Date of Delivery

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

David L. Schreiner, FACHE, President CEO
Katherine Shaw Bethea Hospital
403 East First Street
Dixon, IL 61021-0000

2. Article Number

7012 1640 0001 9822 5943

(Transfer from service label)

PS Form 3811, February 2004

Domestic Return Receipt

ATTACHMENT 24c

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *David L. Schreiner* Agent Addressee

B. Received by (Printed Name)

David L. Schreiner

C. Date of Delivery

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes

142

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Stephen Scogna, President & CEO
Northwest Community Healthcare
800 West Central Road
Arlington Heights, IL 60005-2392

2. Article Number

7012 1640 0001 9822 6087

(Transfer from service label)

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

-
- Agent
-
-
- Addressee

B. Received by (Printed Name)

Vincent

C. Date of Delivery

7/16/11

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Michael L. Brown, Regional President & CEO
Presence Saint Joseph Hospital
77 North Airlite Street
Elgin, IL 60120-0000

2. Article Number

7012 1640 0001 9822 5998

(Transfer from service label)

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

-
- Agent
-
-
- Addressee

B. Received by (Printed Name)

Michael L. Brown

C. Date of Delivery

7-16-11

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Brad Copple, President
Kishwaukee Hospital
1 Kish Hospital Drive, PO Box 707
DeKalb, IL 60115-0707

2. Article Number

7012 1640 0001 9822 5950

(Transfer from service label)

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

-
- Agent
-
-
- Addressee

B. Received by (Printed Name)

Brad Copple

C. Date of Delivery

7-15-11

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

-
- Certified Mail
-
- Express Mail
-
-
- Registered
-
- Return Receipt for Merchandise
-
-
- Insured Mail
-
- C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes

ATTACHMENT 24c

143

SENDER: COMPLETE THIS SECTION

- Complete Items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Karen A. Lambert, President
 Advocate Good Shepherd Hospital
 450 West Highway 22
 Barrington, IL 60010-1919

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7591

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *R. Kedar* Agent
 Addressee

B. Received by (Printed Name)

ROBERT KEDRA

C. Date of Delivery

07-15-15

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes**SENDER: COMPLETE THIS SECTION**

- Complete Items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Michael S. Eesley, Chief Executive Officer
 Centegra Hospital - Woodstock
 3701 Doty Road, P.O. Box 1990
 Woodstock, IL 60098-1990

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7638

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *[Signature]* Agent
 Addressee

B. Received by (Printed Name)

S. Eesley

C. Date of Delivery

7/15/15

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes**SENDER: COMPLETE THIS SECTION**

- Complete Items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Linda Deering, RN, MSN, President
 Advocate Sherman Hospital
 1425 North Randall Road
 Elgin, IL 60123-2300

2. Article Number

(Transfer from service label)

7012 1640 0001 9822 6001

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *[Signature]* Agent
 Addressee

B. Received by (Printed Name)

Linda Deering

C. Date of Delivery

7-15-15

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

ATTACHMENT 24c

144

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Michael R. Perry, MD, President & CEO
 FHN Memorial Hospital
 1045 West Stephenson Street
 Freeport, IL 61032-4899

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7577

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *[Signature]*

- Agent
 Addressee

B. Received by (Printed Name)

[Signature]

C. Date of Delivery

7/15/15

D. Is delivery address different from item 1? Yes
If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

Yes

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Mark J. Batty, CEO
 Rochelle Community Hospital
 900 North 2nd Street
 Rochelle, IL 61068-0000

2. Article Number

(Transfer from service label)

7012 1640 0001 9822 5899

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *[Signature]*

- Agent
 Addressee

B. Received by (Printed Name)

Mark J. Batty

C. Date of Delivery

7-15-15

D. Is delivery address different from item 1? Yes
If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

Yes

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Lori Price, President
 Loyola Gottlieb Memorial Hospital
 701 West North Avenue
 Melrose Park, IL 60160-1612

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7522

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X *[Signature]*

- Agent
 Addressee

B. Received by (Printed Name)

[Signature]

C. Date of Delivery

7-15

D. Is delivery address different from item 1? Yes
If YES, enter delivery address below: No

3. Service Type

- Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

Yes

ATTACHMENT 24c

14/5-

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Paula Carynski, President
 OSF Saint Anthony Medical Center
 5666 East State Street
 Rockford, IL 61108-2425

2. Article Number
 (Transfer from service label)

7012 1640 0001 9822 5929

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent
 Addressee

B. Received by (Printed Name) *Paula Carynski*

C. Date of Delivery

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Michael S. Eesley, Chief Executive Officer
 Centegra Hospital - McHenry
 4201 Medical Center Drive
 McHenry, IL 60050-8409

2. Article Number
 (Transfer from service label)

7012 1640 0001 9827 7621

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent
 Addressee

B. Received by (Printed Name) *CHRIS TOUGHI*

C. Date of Delivery *7/15/05*

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Maureen Bryant, President
 Northwestern Medicine Delnor Hospital
 300 Randall Road
 Geneva, IL 60134-0000

2. Article Number
 (Transfer from service label)

7012 1640 0001 9822 5981

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent
 Addressee

B. Received by (Printed Name) *Maureen Bryant*

C. Date of Delivery *7/15/05*

D. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

3. Service Type

Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

ATTACHMENT 24e

146

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Pam Davis, System CEO
Edward Hospital
801 South Washington Street
Naperville, IL 60540-7430

2. Article Number

(Transfer from service label)

7012 1640 0001 9822 6018

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

Pam Davis Agent Addressee

B. Received by (Printed Name)

Tom McElmer

C. Date of Delivery

D. Is delivery address different from item 1?

 Yes

If YES, enter delivery address below:

 No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Brian Lemon, President
Central DuPage Hospital
25 North Winfield Road
Winfield, IL 60190-1295

2. Article Number

(Transfer from service label)

7012 1640 0001 9822 6032

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

Brian Lemon Agent Addressee

B. Received by (Printed Name)

B. Lemon

C. Date of Delivery

7-16

D. Is delivery address different from item 1?

 Yes

If YES, enter delivery address below:

 No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

John D. Baird, Regional President & CEO
Presbyterian Resurrection Medical Center
7435 West Talcott Avenue
Chicago, IL 60631-3707

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7539

PS Form 3811, February 2004

Domestic Return Receipt

ATTACHMENT 24c

102595-02-M-1540

147

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Sean O'Grady, President
NorthShore University HealthSystem
Glenbrook Hospital
2100 Pfingsten Road
Glenview, IL 60026-0000

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7560

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

X

 Agent Addressee

B. Received by (Printed Name)

C. Date of Delivery

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Dennis FitzMaurice, COO/Interim CEO
Community First Medical Center
5645 West Addison Street
Chicago, IL 60634-4403

2. Article Number

(Transfer from service label)

7012 1640 0001 9827 7546

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature

x Brian Hunter

 Agent Addressee

B. Received by (Printed Name)

Brian Hunter

C. Date of Delivery

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes**SENDER: COMPLETE THIS SECTION**

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Michael L. Brown, Regional President &
CEO
Presence Mercy Center
1325 North Highland Avenue
Aurora, IL 60506-1458

2. Article Number

(Transfer from service label)

7012 1640 0001 9822 5974

PS Form 3811, February 2004

Domestic Return Receipt

ATTACHMENT 24
102595-02-M-1540**COMPLETE THIS SECTION ON DELIVERY**

A. Signature

x M Weaver

 Agent Addressee

B. Received by (Printed Name)

M WEAVER

C. Date of Delivery

7-17-15

D. Is delivery address different from item 1? YesIf YES, enter delivery address below: No

3. Service Type

 Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee)

 Yes

148

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

William R. Gorski, M.D., President & CEO
 SwedishAmerican Medical
 Center/Belvidere
 1625 South State Street
 Belvidere, IL 61008-0000

2. Article Number
(Transfer from service label)

7012 1640 0001 9822 5912

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature X <i>William R. Gorski</i>		<input type="checkbox"/> Agent <input type="checkbox"/> Addressee
B. Received by (Printed Name) <i>William R. Gorski</i>	C. Date of Delivery <i>1/16/2015</i>	
D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No		

3. Service Type	
<input type="checkbox"/> Certified Mail	<input type="checkbox"/> Express Mail
<input type="checkbox"/> Registered	<input type="checkbox"/> Return Receipt for Merchandise
<input type="checkbox"/> Insured Mail	<input type="checkbox"/> C.O.D.
4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes	

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Mary Lou Mastro, MS, RN, FACHE,
 President & CEO
 Elmhurst Memorial Hospital
 155 E. Brush Hill Road
 Elmhurst, IL 60126-0000

2. Article Number
(Transfer from service label)

7012 1640 0001 9822 6070

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature X <i>Mary Lou Mastro</i>		<input type="checkbox"/> Agent <input type="checkbox"/> Addressee
B. Received by (Printed Name) <i>Mary Lou Mastro</i>	C. Date of Delivery <i>1/16/2015</i>	
D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No		

3. Service Type	
<input checked="" type="checkbox"/> Certified Mail	<input type="checkbox"/> Express Mail
<input type="checkbox"/> Registered	<input type="checkbox"/> Return Receipt for Merchandise
<input type="checkbox"/> Insured Mail	<input type="checkbox"/> C.O.D.
4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes	

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Barry C. Finn, President & CEO
 Rush Copley Memorial Hospital
 2000 Ogden Avenue
 Aurora, IL 60504-4206

2. Article Number
(Transfer from service label)

7012 1640 0001 9822 5967

PS Form 3811, February 2004

Domestic Return Receipt

102595-02-M-1540

COMPLETE THIS SECTION ON DELIVERY

A. Signature X <i>Barry C. Finn</i>		<input type="checkbox"/> Agent <input type="checkbox"/> Addressee
B. Received by (Printed Name) <i>Barry C. Finn</i>	C. Date of Delivery <i>1/16/2015</i>	
D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No		

3. Service Type	
<input type="checkbox"/> Certified Mail	<input type="checkbox"/> Express Mail
<input type="checkbox"/> Registered	<input type="checkbox"/> Return Receipt for Merchandise
<input type="checkbox"/> Insured Mail	<input type="checkbox"/> C.O.D.
4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes	

ATTACHMENT 24c

149

July 28, 2015

Dan Parod
Senior Vice President
Hospital & Administrative Affairs
Rockford Health System
2400 N. Rockton Avenue
Rockford, IL 61103

RE: Certificate of Need Statement of Impact

Dear Mr. Parod:

Kishwaukee Hospital would have capacity as determined at the time of need to accommodate cardiac catheterization patients during Rockford Health System's anticipated relocation of services as described in your letter of July 13, 2015.

Sincerely,



Brad Copple
President
Kishwaukee Hospital



SAINT ANTHONY MEDICAL CENTER

July 27, 2015

(Sent via FedEx 8718 0369 2025)

Dan Parod, Senior Vice President
Hospital & Administrative Affairs
Rockford Health System
2400 N. Rockton Avenue
Rockford, IL 61103

RE: Proposed Discontinuation of Selected IDPH-Designated Services at Rockford Memorial Hospital and Re-Establishment of Services at a Second Hospital Campus

Dear Mr. Parod:

Thank you for your letter of July 13, 2015 (a copy of which is attached for your convenience) providing us an opportunity, per 77 IAC 1110.130, to address the impact your proposed project may have on OSF Saint Anthony Medical Center. We believe the overall project(s) your letter references may have a negative impact, but would like to note that the impact of discontinuing the services alone would have no negative impact because we have capacity at our hospital to absorb the volume in obstetrics, pediatrics, cardiac catheterization and open heart surgery. Parenthetically, while we do not offer Level III nursery services, discontinuing that service, without replacing it, may have a negative impact on our community served.

While discontinuing the services referenced above will not have a negative impact on Saint Anthony's we are concerned about the impact of the replacement campus you propose, which is per your correspondence integral to the discontinuation of services your letter references. The replacement hospital will necessarily have to be a fully licensed hospital per the Illinois Hospital Licensing Act. As such, it would be required to operate an emergency department and presumably will offer laboratory, pharmacy, imaging and pathology services all of which would be duplicative of services offered at your main campus, Saint Anthony's and other area providers. We also have a number of questions that are unanswered. It appears you plan to discontinue catheterization services at your existing hospital. Does this mean that you would be unable to provide care to someone who is seen at your emergency department who might require catheterization for diagnostic or interventional purposes? Would the EMS System be required to take all patients suffering a possible cardiac event to either Saint Anthony's or Swedish American or would your second campus become the primary emergency department among your proposed two hospitals?

In summary, we believe the overall project may have a negative impact on our services, and most likely will duplicate existing services. It is difficult to fully understand the extent of the impact

Page 2
July 27, 2015

given the information in your July 13 letter. We look forward to reviewing the Certificate of Need applications to discontinue your existing hospital services and establish a fourth hospital in Rockford, Illinois.

Sincerely,



Paula A. Carynski, MS, RN, NEA-BC, FACHE
President

pj

cc: David A. Schertz, CEO/OSF HealthCare Northern Region
Courtney Avery, Illinois Health Facilities & Services Review Board, Springfield, IL



July 28, 2015

VIA HAND DELIVERY

Mr. Dan Parod
Senior Vice President
Rockford Memorial Hospital
2400 North Rockton Avenue
Rockford, IL 61103

Re: Response of SwedishAmerican Hospital to Impact Letter Request of Rockford Memorial Hospital

Dear Mr. Parod:

This letter responds to your letter to Dr. William Gorski dated July 13, 2015 and received on July 15, 2015 advising that Rockford Memorial Hospital ("RMH") intends to establish a second general hospital in Rockford in addition to the existing RMH general hospital located at 2400 North Rockton Avenue. The letter indicates that RMH is considering the relocation of services from RMH's existing facility to the proposed second facility including obstetrics, pediatrics, open heart surgery, cardiac catheterization and Level III Nursery. SwedishAmerican Hospital, located at 1401 East State Street in Rockford, currently provides, among other services, obstetrics, pediatrics, open heart surgery, cardiac catheterization and Level II+ nursery.

SwedishAmerican Hospital is located within four miles of RMH's existing hospital and, while your letter does not provide an address for the proposed project, the referenced location "on the east side of Rockford" would place the new facility in very close proximity to SwedishAmerican. Due to the limited information provided in your letter, it is impossible to determine the impact the proposed project would have on SwedishAmerican Hospital. For example, your letter does not advise whether the same number of beds, stations and cath labs are proposed to be established or whether a greater or lesser number will be proposed.

We are concerned that the establishment of a fourth hospital in Rockford by RMH, even with the discontinuation of some services at the existing facility, would adversely impact utilization of existing facilities. Among other concerns, it appears that the new hospital would require inclusion of, at the least, an intensive care unit for the cardiac patients and an emergency department. Also, we question whether RMH's current patient base could support the establishment and operation of a second, new RMH hospital in Rockford and this also raises concerns as to the impact of the proposed project on SwedishAmerican Hospital.

As your July 13th letter of the proposed project does not provide sufficient information for us to fully assess the impact of the proposed project, we must await further details concerning the project to assess the full impact of the proposed project on SwedishAmerican Hospital.

Sincerely,

Don Daniels
Executive Vice President & Chief Operating Officer



July 28, 2015

VIA HAND DELIVERY

Mr. Dan Parod
Rockford Memorial Hospital
2400 North Rockton Avenue
Rockford, IL 61103

Re: Response of SwedishAmerican Medical Center/Belvidere to Impact Letter Request of Rockford Memorial Hospital

Dear Mr. Parod:

This letter responds to your letter to Dr. William Gorski dated July 13, 2015 and received on July 15, 2015 advising that Rockford Memorial Hospital ("RMH") intends to establish a second general hospital in Rockford in addition to the existing RMH general hospital located at 2400 North Rockton Avenue. The letter indicates that RMH is considering the relocation of service from RMH's existing facility to the proposed second facility, including obstetrics, pediatrics, open heart surgery, cardiac catheterization and Level III nursery. SwedishAmerican Medical Center/Belvidere ("SAMC/Belvidere"), located at 1625 South State Street in Belvidere, currently provides medical/surgical and emergency department services.

SAMC/Belvidere is located just east of the City of Rockford and the location of the proposed new hospital on the east side of Rockford would place it closer to SAMC/Belvidere. Due to the limited information provided in your letter, it is impossible to determine the impact the proposed project would have on SAMC/Belvidere. We are concerned that the establishment of a fourth hospital in Rockford by RMH, even with the discontinuation of some services at RMH's existing facility, would adversely impact utilization at existing facilities. Among other concerns, it appears that the new hospital would require inclusion of an emergency department but your letter does not mention such a department or its size and number of stations. Also, we question whether RMH's current patient base could support the establishment and operation of a second, new RMH hospital in the Rockford region and this also raises concerns as to the impact of the proposed project on SAMC/Belvidere.

As your impact July 13th letter does not provide sufficient information for us to fully assess the impact of the proposed project, we must await further details concerning the project to assess the full impact of the proposed project on SAMC/Belvidere.

Sincerely,

Don Daniels
Executive Vice President & Chief Operating Officer

ATTACHMENT 24c

15-1

July 28, 2015

Dan Perod
SVP, Hospital and Administrative Affairs
Rockford Health System
2400 North Rockton Avenue
Rockford, IL 61103

Dear Mr. Perod;

We received your letter dated July 13, 2015 asking us to assess the impact of your proposal to discontinue the open heart and cardiac catheterization category of service at Rockford Memorial Hospital and to re-establish the services at a second hospital campus at corner of I-90 and Riverside Blvd to Centegra Hospital – McHenry.

Your letter does not provide sufficient information to assess the impact of the proposed project on our facility. In order to assess the impact that your proposed hospital will have upon our existing open heart surgery and cardiac catheterization volumes, I respectively request that you provide us with additional information:

- Referring physicians and cardiac surgeons performing the 197 open heart cases as well as the patient origin of each of these open heart surgery patients.
- Referring physicians and invasive cardiologists performing the 4,077 cardiac catheterization procedures as well as the patient origin of each of these cardiac catheterization patients.
- Projected geographic service area and other clinical services to be provided at the new second hospital campus.
- The number of proposed cath labs at the new facility.
- The street address of the new facility.

Thank you,



Rachel Sebastian
Sr. Vice President and Chief Operating Officer, Centegra Hospital - McHenry

cc: Courtney Avery
Michael S. Eesley, CEO, Centegra Health System
Jason Sciarro, President and COO, Centegra Health System

July 28, 2015

Dan Perod
SVP, Hospital and Administrative Affairs
Rockford Health System
2400 North Rockton Avenue
Rockford, IL 61103

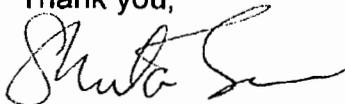
Dear Mr. Perod;

We received your letter dated July 13, 2015 asking us to assess the impact of your proposal to discontinue the open heart and cardiac catheterization category of service at Rockford Memorial Hospital and to re-establish the services at a second hospital campus at corner of I-90 and Riverside Blvd to Centegra Hospital – McHenry and Centegra Hospital – Woodstock. Centegra Hospital – Huntley was approved for the cardiac catheterization category of service on January 27, 2015 and should have also received the required notices per Section 1110.130 and 1110.1330.

Your letter does not provide sufficient information to assess the impact of the proposed project on our facility. In order to assess the impact that your proposed hospital will have upon our cardiac catheterization volume at Centegra Hospital - Huntley, I respectfully request that you provide us with additional information:

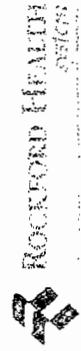
- Referring physicians and invasive cardiologists performing the 4,077 cardiac catheterization procedures as well as the patient origin of each of these cardiac catheterization patients.
- Projected geographic service area and other clinical services to be provided at the new second hospital campus.
- The number of proposed cath labs at the new facility.
- The street address of the new facility.

Thank you,



Sheila Senn, PsyD
SVP and COO, Centegra Hospitals – Woodstock and Huntley

cc: Courtney Avery, Administrator, Illinois Health Facilities and Services Review Board
Michael S. Eesley, CEO, Centegra Health System
Jason Sciarro, President and COO, Centegra Health System



Office of Legal Affairs

2400 NORTH ROCKFORD AVENUE
ROCKFORD, IL 61103



7012 1640 0001 9827 7614

Michael S. Easley, Chief Executive Officer
Centegra Hospital - Huntley
10400 Haligus Road
Huntley, IL 60142

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SUPPORT SERVICES

Rockford Memorial Hospital currently operates an open heart surgery category of service. With the filing of this application, the applicants attest that each of the support services identified in Section 1110.1230.d will continue to be provided once the category of service relocates to RMH-Riverside, that each of those support services will continue to be provided in the same manner in which they are currently provided, and that each of the identified support services are available on a 24-hour basis. All services identified in the above-referenced Section will be provided either by on-site staff or through an “on-call” coverage system.

STAFFING

Rockford Memorial Hospital currently operates an open heart surgery category of service, and has a cardiac surgical team in place. With the filing of this application, the applicants attest that the cardiac surgical team, consistent with Section 1110.1230.e will remain in place and re-locate, along with the category of service, to RMH-Riverside.

PEER REVIEW

Rockford Memorial Hospital operates a hospital-wide peer and quality review program that includes both the hospital's existing open heart surgery service and its existing cardiac catheterization service. That program is consistent with the standards of all applicable agencies and professional organizations, and addresses numerous topics including the credentialing and re-appointment processes, ongoing physician practice evaluations, focused professional practice evaluations of newly-appointed Medical Staff members, quality data and metrics review, case-specific reviews, and corrective action plans as warranted. The peer review program will not change as a result of the proposed projects.

Among the criteria and standards incorporated into the hospital-wide program that are specific to the open heart surgery program are:

- review of cases involving mediastinitis;
- review of all mortalities; and
- monitoring the rate of post-operative bleeds.

In addition, RMH participates in the Society of Thoracic Surgeons Adult Cardiac Database, which compares numerous RMH-specific cardiovascular surgery quality metrics against other U.S. hospitals.

ESTABLISHMENT OF CARDIAC CATHETERIZATION SERVICE

Rockford Memorial Hospital has provided cardiac catheterization services for many years, and performed over 2,100 procedures in 2014. This category of service, upon completion of the project, will be re-located to RMH-Riverside.

In 2014, 881 diagnostic cardiac catheterization procedures, 482 interventional cardiac catheterization and 802 electro-physiology procedures were performed in the hospital's cardiac catheterization laboratory, a total of 2,165 procedures. There are a total of nine providers of cardiac catheterization services in the IDPH-designated planning area. To the best of the applicants' knowledge, each of those hospitals performed in excess of 400 cardiac catheterization procedures during the past year.

UNNECESSARY DUPLICATION-CARDIAC CATHETERIZATION

Please see letters provided in ATTACHMENT 24c.

ATTACHMENT 25c

SUPPORT SERVICES

Rockford Memorial Hospital currently operates a cardiac catheterization category of service. With the filing of this application, the applicants attest that each of the support services identified in Section 1110.1230.e will continue to be provided once the category of service relocates to RMH-Riverside, that each of those support services will continue to be provided in the same manner in which they are currently provided, and that each of the identified support services are available on a 24-hour basis. All services identified in the above-referenced Section will be provided either by on-site staff or through an “on-call” coverage system.

LABORATORY LOCATION

The cardiac catheterization procedure rooms will be located in close proximity to one another for safety, as well as for staffing efficiency purposes.

STAFFING

Rockford Memorial Hospital currently operates cardiac catheterization category of service, and has a cardiac catheterization team in place. With the filing of this application, the applicants attest that the cardiac catheterization team, consistent with Section 1110.1330.g will remain in place and re-locate, along with the category of service, to RMH-Riverside.

CONTINUITY OF CARE

Rockford Memorial Hospital currently operates an open heart/cardiovascular surgery category of service, and that service will re-locate to RMH-Riverside as a component of this project. When, and as needed, patients are transported to the hospital's surgical suite from the cardiac catheterization laboratory. Very rarely are patients transferred directly to another hospital for cardiovascular surgery immediately following a catheterization procedure.

RMH-Riverside will have a dedicated cardiovascular operating room, and at all times, an operating room that could be used for cardiovascular surgery will be available.

CLINICAL AREAS OTHER THAN CATEGORIES OF SERVICE

RMH-Riverside will provide a variety of clinical areas that are not identified by IDPH as categories of service, but have target utilization levels identified in Section 1110, APPENDIX B. Those clinical areas, as identified in the required table below, are consistent with the complement of services typically found in the larger community hospital setting.

Service	# Existing Key Room	# Proposed Key Rooms
LDRs		4
C-Section		2
Operating Rooms		10
Emergency Dept.		10
General R & F		3
CT		2
MRI		2
Ultrasound		3
Angiography		3
Nuclear Medicine		1
Endo/Bronchoscopy		4

The primary purpose of the services in the table above, as is the case with RMH-Riverside, in general, is to provide needed services to the residents of the hospital's service area, as identified in ATTACHMENT 12.

The physical size and projected utilization for each of the clinical areas are provided in ATTACHMENTS 14 and 15, respectively. Each of the areas addressed in this ATTACHMENT are being planned consistent with the space standards contained in Section 1110, APPENDIX B.

Operating Rooms

The surgical suite will consist of 10 Class C operating rooms. Eight of the ORs will be designated as “general” rooms, one will be designated as a cardiovascular operating room, and one will be used only for urology procedures. Four general operating rooms will be retained at RMH-Rockton Avenue. The complement of fourteen ORs is supported both by historical and projected utilization.

Emergency Department

The Emergency Department will consist of 10 stations, three of which will be designated as trauma rooms, and the department will be classified as a Level I Trauma Center. Seventeen additional stations will be located in the Emergency Department at RMH-Rockton Avenue Campus, the current hospital. In 2014, 54,338 patients were treated in RMH’s ED. For planning purposes, utilization at the two hospitals combined is projected to remain at the current 54,300 patient level. It is estimated that approximately 21,700 of those patients will present themselves at the RMH-Riverside ED during each of the first two years following the project’s completion. The proposed 10 stations are supported by historical and projected utilization.

General Radiology and Fluoroscopy Rooms

Three general radiology and fluoroscopy rooms will be provided at RMH-Riverside. Historically, approximately 52% of the exams performed at RMH are performed on inpatients. In 2014, 43,792 exams were performed at RMH, approximately 22,800 of which were performed on inpatients. With the anticipated bed mix at RMH-Riverside, it is anticipated that approximately two-thirds of the inpatient procedures (15,275) will be performed at RMH-Riverside, and approximately half of historical outpatient procedures (10,500) will be performed at RMH-Riverside. This volume easily supports the three proposed rooms.

CT

Two CT units will be located at RMH-Riverside. Consistent with Medical/Surgical bed distribution, it is anticipated that approximately two-thirds of the historical inpatient CT volume will be provided at RMH-Riverside, approximately 4,850 scans per year. In addition, it is

conservatively estimated that approximately half of the historical outpatient volume, approximately 5,300 scans will be provided at RMH-Riverside. As a result of the anticipated 10,150 CT scans to be provided, the proposed units can be supported by historical and projected utilization.

MRI

Two MRI units will be located at RMH-Riverside. MRI is primarily an outpatient modality, and during 2014 76% of the 7,142 MRI examinations that were performed at RMH were performed on outpatients. Similar to CT (discussed above) and consistent with Medical/Surgical bed distribution, it is anticipated that approximately two-thirds of the historical inpatient MRI volume will be provided at RMH-Riverside, approximately 1,150 examinations per year. In addition, it is conservatively estimated that approximately half of the historical outpatient volume, approximately 2,700 examinations will be provided at RMH-Riverside. As a result of the anticipated 3,850 examinations to be provided, the proposed units can be supported by historical and projected utilization.

Ultrasound

Three ultrasound units will be located at RMH-Riverside. Similar to MRI, ultrasound is primarily an outpatient diagnostic modality, with approximately 72% of the 10,227 ultrasound examinations performed at RMH in 2014 being performed on outpatients. Outpatient utilization of this modality at RMH is increasing rapidly, with an annual increase of approximately 9% since 2012. Outpatient utilization is conservatively anticipated to continue to increase, but at only 5% per year, through the second year following the project's completion. Similar to the modalities discussed above, approximately two-thirds of the inpatient examinations and approximately half of the outpatient examinations are anticipated to be performed at RMH-Riverside, resulting in approximately 6,600 examinations during the target year.

Angiography

Two angiography (special procedures) rooms will be located at RMH-Riverside. During 2014, 6,348 procedures were performed at RMH. For planning purposes, it is anticipated that the modality's utilization will remain constant at that level through the second year following the

project's completion, with approximately two-thirds of those examinations being performed at RMH-Riverside. The projected level of utilization is sufficient to support the proposed two rooms.

Nuclear Medicine

One nuclear medicine unit will be provided at RMH-Riverside. During 2014, 1,636 nuclear medicine examinations were performed at RMH. Utilization of this modality is anticipated to remain at that level through the second year following the completion of the project, with all of those examinations being performed at RMH-Riverside.

LDRs

Four LDRs are included in the project. The four proposed LDRs are supported both by historical births at Rockford Memorial Hospital and projected births at RMH-Riverside. Obstetrical services will not be provided at RMH-Rockton Avenue.

C-Section Rooms

Two Caesarian Section rooms are included in the project. In 2014, RMH's C-Section rate was 39.2%. Two rooms are being provided due to the hospital's history of having its two C-Section rooms occupied simultaneously.

Endoscopy/Bronchoscopy

A 4-room endoscopy/bronchoscopy suite will be provided at RMH-Riverside, with one of the rooms being used exclusively for bronchoscopy. During 2014, 2,500 hours of endoscopy room time were used at RMH. An increase, due primarily to the Affordable Care Act's requirement for diagnostic colonoscopies, to 3,500 hours (approximately 3,850 patients) of room utilization by the second year following the project's completion is projected. The projected level of utilization is sufficient to support the proposed three rooms.

Bronchoscopy utilization is anticipated to increase slightly from the current level of 1,254 hours of room time to 1,300 hours (approximately 1,040 patients) by the second year following the project's completion.

Endoscopy and bronchoscopy services will not be provided at RMH-Rockton Avenue.

MOODY'S

INVESTORS SERVICE

Rating Update: Moody's assigns initial A3 issuer rating to MercyRockford Health System (IL); outlook stable

Global Credit Research - 14 Aug 2015

MercyRockford Health System, IL
Hospitals & Health Service Providers
IL

NEW YORK, August 14, 2015 --Moody's Investors Service assigns an initial A3 issuer rating to MercyRockford Health System, IL. The issuer rating reflects the unsecured general obligation credit characteristics of MercyRockford Health System (MRHS) as MRHS does not have a debt security structure yet.

MRHS currently has no bond debt outstanding, however, Mercy Alliance Inc., WI (Mercy) and Rockford Health System, IL (Rockford), which merged in January, 2015 to form MRHS, each have bond debt outstanding which remains separately secured at this time.

SUMMARY RATING RATIONALE

The initial A3 issuer rating reflects the scale and market presence of the combined legacy health systems (Mercy and Rockford), good balance sheet resources and proven management team as evidenced by already improving margins. While MRHS's debt profile currently does not include any direct debt obligation, our rating is a forward view of MRHS's plan to become the sole corporate member of every entity that is currently a subsidiary of Mercy or Rockford, consolidate all existing debt under a newly created MRHS obligated group and fund clinical integration and operational expansion with debt that will be parity to the planned MRHS obligated group. The rating is constrained by the historically weak operations of Rockford, risks inherent with integration and operational improvement initiatives, as well as the likelihood of sizable capital building plans which would materially elevate MRHS's leverage in CY 2016.

OUTLOOK

While we believe that MRHS faces operating challenges, including integration of dissimilar organizations, the stable rating outlook reflects early indications of financial improvement and the benefits expected to be achieved from the merger.

WHAT COULD MAKE THE RATING GO UP

- Sustained strengthening of consolidated operating and cash flow margins for multiple years which provide for leverage metrics commensurate with A2 medians
- Execution of strategic initiatives at Rockford which result in an improved and sustained operating profile
- Successful scalability of a larger system
- Completion of strategic capital investment in facilities and clinical settings

WHAT COULD MAKE THE RATING GO DOWN

- Inability to achieve performance improvement targets
- Weaker balance sheet or more leverage than anticipated
- Debt security structure, borrowing terms, or covenants that expose bondholders to elevated credit or event risk

STRENGTHS

-The combination of Mercy and Rockford creates scale with a combined \$1 billion of revenue and a sizable market footprint including geographic diversity in Northern Illinois and south-central Wisconsin, which are contiguous and complimentary markets; Mercy and Rockford's discrete market positions have historically been solid

- Healthy absolute unrestricted liquidity position which equates to approximately 223 days as of June 30, 2015
- Merger provides opportunity to achieve synergies and operating improvement, coordinate quality initiatives and solidify competitive positions in a consolidating market
- Improvement in consolidated financial performance of Mercy and Rockford for the twelve months ended June 30, 2015 with 1.4% operating margin and 7.6% operating cash-flow margin as compared to 0.3% operating margin and 6.9% operating cash-flow margin for the consolidated performance of each of the respective entities' audited FY 2014
- Streamlining of system and governance already underway with Mercy's strong and experienced CEO now the CEO of MRHS. Management is launching growth and performance improvement strategies with detailed plans for execution
- Planned consolidation of Mercy and Rockford's legacy Master Trust Indentures will bring all outstanding obligations to parity and provide for efficiencies in capital structure
- Mercy and Rockford's defined benefit pension plans are both frozen; the combined unfunded liability is very modest

CHALLENGES

- Integration challenges include aligning disparate cultures and achieving targeted efficiencies and savings
- MRHS facilities operate in increasingly competitive markets, characterized by competitors expanding facilities, consolidation of hospitals into larger systems and competition for physicians
- Potential for a sizable borrowing, to fund MRHS strategies, that would be parity to all outstanding obligations
- Rockford has a history of weak operations

RECENT DEVELOPMENTS

Recent developments are incorporated in the Detailed Rating Rationale section.

DETAILED RATING RATIONALE

MARKET POSITION: MERGER OF TWO MARKETS PROVIDES OPPORTUNITY FOR SYNERGIES AND SCALE

Mercy Alliance is comprised of two campuses in Janesville, WI (Mercy Clinic East and Mercy Clinic North), 25-bed Wisconsin based Mercy Walworth and 25-bed Illinois based Mercy Harvard Hospital. Mercy also operates 43 community clinics located in six counties in Wisconsin and Illinois, ranging from single-physician practices to large, multi-specialty centers with outpatient surgery, urgent care services, and diagnostics. Mercy operations are well positioned to lead the transformation of quality healthcare in the era of reform with an engaged workforce, high degree of physician collaboration and care focused in appropriate settings with a heavy emphasis on outpatient venues, which accounted for 70% of total revenues in FY 2014. Mercy's regional strategy of employing or closely affiliating with physicians and developing multi-specialty health centers throughout its broader service area has contributed to healthy outpatient service growth. The System's strategic focus has always been centered on northern Illinois as well as expansion of outpatient sites throughout the service area. Mercy Janesville captures 50% inpatient market share of Rock County; reflecting a decline from 73% market share prior to the opening of SSM Healthcare's St. Mary's hospital in Janesville in 2012. As expected, St. Mary's elevated the competitive landscape and other Madison providers are similarly developing southern Wisconsin and Northern Illinois strategies.

Rockford's acute care hospital is a state-designated regional perinatal center, a Level I trauma center, a brain and spine center, and a state-designated children's medical center, capturing the number two market share in the service area at over 26%. In fact, Rockford is the only provider of pediatric critical care services in northern Illinois and southern Wisconsin. Rockford's high end services provide competitive differentiation in a crowded local market which hosts two sizable competitors, OSF's Saint Anthony's Medical Center and SwedishAmerican Hospital. Swedish, the market leader with 35% market share, recently aligned with the University of Wisconsin Hospitals and Clinics. MRHS's merger synergies rest on management's ability to align the economics of the Rockford physicians with the system's broader strategies. Competitive developments in northern Illinois pose

concern too, with several Wisconsin and Illinois based providers focused on growth in Northern Illinois.

OPERATING PERFORMANCE, BALANCE SHEET, AND CAPITAL PLANS:

On a combined basis for the twelve month period ended June 30, 2015, Mercy and Rockford generated a 1.4% operating margin and 7.6% operating cash-flow margin. Performance compares favorably to the 0.3% operating margin and 6.9% operating cash-flow margin for the consolidated performance of each of the respective entities' audited FY 2014. Mercy has a multi-year track-record of good operating margins with a 1.7% operating margin and a 8.9% operating cash flow margin at FYE 2014 and similar margins in unaudited FY 2015. Rockford has generated operating losses in each of the last several years, but has been cash-flow positive. Management will be challenged to improve the performance of Rockford's employed physicians, who incurred a loss of more than \$30 million in FY 2014, which was offset by a like size profit generated by the hospital. Management plans to implement financial strengthening initiatives and to have a financial feasibility study conducted on the plans to develop a second clinical campus in Rockford.

Liquidity

When combining Mercy and Rockford's balance sheets, MRHS's unrestricted investments totaled approximately \$575 million as of June 30, 2015. Absolute unrestricted liquidity equates to approximately 223 days, providing 193% coverage of the approximately \$290 million of combined debt that Mercy and Rockford currently have outstanding. This cushion will likely be diluted materially by management's plan to build a second Rockford campus at a projected cost of \$400 million. Balance sheet measures will be a key determinant of MRHS's future risk profile.

DEBT STRUCTURE AND LEGAL COVENANTS:

Debt Structure

MRHS does not have any direct debt obligations. Mercy's obligations total just over \$208 million, of which \$201.5 million is fixed rate debt rated A2 (see Moody's credit research dated August 13, 2015). Rockford's obligations total approximately \$90 million, 60% of which is variable rate debt and the remainder a fixed rate private placement. Management reports plans to consolidate Mercy and Rockford's legacy Master Trust Indentures, in early CY 2016, to bring all outstanding obligations to parity and provide for efficiencies in capital structure. It is also anticipated that MRHS will file a Certificate of Need to develop a second Rockford based campus. The campus development will require the absorption of material additional leverage by MRHS; management reports that the project could cost as much as \$400 million of which as much as \$370 million could be financed with debt borrowings.

Debt-Related Derivatives

Mercy does not have any derivatives. Rockford has one swap with a notional amount of \$36.1 million, for which they pay a fixed rate and receive a percentage of LIBOR.

Pensions and OPEB

Comprehensive liabilities are very modest with the debt equivalent of approximately \$50 million of combined unfunded pension liabilities at FYE 2014. Both Mercy and Rockford's defined benefit pension plans are frozen.

GOVERNANCE AND MANAGEMENT:

Streamlining of system and governance already underway with Mercy's strong and experienced CEO now the CEO of MRHS. Mercy's history of employing strategies to manage population health and improve quality through care coordinators and closely aligning with physicians should provide a platform for operational and clinical improvements in Rockford.

OBLIGOR PROFILE

MRHS is comprised of Mercy Alliance and Rockford Health System. Mercy Alliance is an integrated provider with operations in Wisconsin and Illinois. Mercy operates a 240-bed hospital in Janesville, Wisconsin; approximately 43 physician clinics in southern Wisconsin and northern Illinois; a skilled nursing facility (SNF) that operates as a subacute care unit of the hospital building; Mercy Walworth Hospital and Medical Center (MWH), a 25-bed hospital facility in Walworth County, Wisconsin; and Mercy Harvard Hospital (MHH), 25-bed acute and 45 long-term care bed hospital located in Harvard, Illinois. MHH also has a controlled affiliate, Harvard Memorial Hospital Foundation,

whose purpose is to support the programs of MHH. MWH and MHH are reimbursed by Medicare as critical care hospitals. Rockford Health System is comprised of Rockford Memorial Hospital, the Van Matre HealthSouth Rehabilitation Hospital, both in Rockford, Illinois and 11 physician clinic locations across 3 northern Illinois counties.

LEGAL SECURITY

MRHS does not have a debt security structure yet. Future credit quality will, in part, be determined by the combined group's debt security structure, borrowing terms, and / or covenants.

USE OF PROCEEDS

Not applicable.

PRINCIPAL METHODOLOGY

The principal methodology used in this rating was Not-for-Profit Healthcare Rating Methodology published in March 2012. Please see the Credit Policy page on www.moodys.com for a copy of this methodology.

REGULATORY DISCLOSURES

For ratings issued on a program, series or category/class of debt, this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series or category/class of debt or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the rating action on the support provider and in relation to each particular rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to the provisional rating assigned, and in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the ratings tab on the issuer/entity page for the respective issuer on www.moodys.com.

The following information supplements Disclosure 10 ("Information Relating to Conflicts of Interest as required by Paragraph (a)(1)(ii)(J) of SEC Rule 17g-7") in the regulatory disclosures made at the ratings tab on the issuer/entity page on www.moodys.com for each credit rating:

Moody's was not paid for services other than determining a credit rating in the most recently ended fiscal year by the person that paid Moody's to determine this credit rating.

Regulatory disclosures contained in this press release apply to the credit rating and, if applicable, the related rating outlook or rating review.

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August 14, 2015

Illinois Health Facilities
and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: Project Funding

To Whom It May Concern:

This letter is provided as a response to Section 1120.140.b, and as an affirmation that, in the opinion of the applicants, the conditions of debt proposed to partially finance two projects proposed for Rockford Memorial Hospital's site located to the southeast of the intersection of I-90/39 and East Riverside Boulevard in Rockford Township, Winnebago County, Illinois, are reasonable.

As of the filing of the required Certificate of Need applications, it is anticipated that approximately \$446,000,000 will be incurred through the issuance of bonds, with an anticipated interest rate of 4.96% and term of 30 years.

It is the applicants' opinion that the combination of debt and equity financing identified in the CON applications represents the lowest net cost reasonably available to the applicants at this time, and the most advantageous funding scenario available to the applicants.

Sincerely,

Henry M. Scybold, Jr.
Senior Vice President
Finance & CFO

ATTACHMENT 39B

Rockford Memorial
Hospital
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-5000

Rockford Health
Physicians
2300 N. Rockton Ave.
Rockford, IL 61103
(815) 971-2000

Van Matre HealthSouth
Rehabilitation Hospital
950 S. Mulford Rd.
Rockford, IL 61108
(815) 381-8500

Visiting Nurses
Association
4223 E. State St.
Rockford, IL 61108
(815) 971-3550

Rockford Memorial
Development Foundation
2400 N. Rockton Ave.
Rockford, IL 61103
(815) 971-4141

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COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE

	A		B		C		D		E		F		G		H		Total		
	Cost/Sq. Ft.		Mod.		New		Circ.		Mod.		Circ.		(A x C)		(B x E)		(G + H)		
Reviewable																			
M/S Units	\$ 419.81		54,327											\$ 22,807,262				\$ 22,807,262	
ICU-Adult	\$ 474.74		12,251											\$ 5,816,083				\$ 5,816,083	
PICU	\$ 474.74		5,438											\$ 2,581,655				\$ 2,581,655	
OB/Gyn Unit	\$ 419.81		14,336											\$ 6,018,461				\$ 6,018,461	
Pediatrics Unit	\$ 419.81		7,839											\$ 3,290,926				\$ 3,290,926	
Cardiac Cath	\$ 482.59		3,578											\$ 1,726,709				\$ 1,726,709	
LDRs	\$ 419.81		6,382											\$ 2,679,256				\$ 2,679,256	
C-Section Suite	\$ 482.59		3,085											\$ 1,488,792				\$ 1,488,792	
Newborn Nursery	\$ 419.81		1,132											\$ 475,230				\$ 475,230	
OB triage	\$ 419.81		2,976											\$ 1,249,368				\$ 1,249,368	
NICU (Lill)	\$ 474.74		24,363											\$ 11,566,176				\$ 11,566,176	
Surgery/Operating Rooms	\$ 482.59		26,028											\$ 12,560,866				\$ 12,560,866	
PACU/Surgical Recovery	\$ 435.51		3,447											\$ 1,501,198				\$ 1,501,198	
Shared Prep/ Recovery	\$ 435.51		12,763											\$ 5,558,395				\$ 5,558,395	
Shared Patient Holding	\$ 380.58		6,795											\$ 2,586,038				\$ 2,586,038	
Emergency	\$ 435.51		8,924											\$ 3,886,478				\$ 3,886,478	
Convenient Care	\$ 419.81		3,343											\$ 1,403,440				\$ 1,403,440	
Inpatient Dialysis.	\$ 380.58		1,463											\$ 556,788				\$ 556,788	
Imaging	\$ 482.59		15,345											\$ 7,405,351				\$ 7,405,351	
Interventional Radiol.	\$ 482.59		3,506											\$ 1,691,962				\$ 1,691,962	
Endo/Broncho	\$ 435.51		3,047											\$ 1,326,994				\$ 1,326,994	
Resp. Therapy	\$ 380.58		2,628											\$ 1,000,163				\$ 1,000,163	
PT/OT	\$ 380.58		6,063											\$ 2,307,454				\$ 2,307,454	
Lab	\$ 435.51		8,750											\$ 3,810,699				\$ 3,810,699	
Morgue	\$ 435.51		812											\$ 353,633				\$ 353,633	
Pharmacy	\$ 372.73		7,108											\$ 2,649,383				\$ 2,649,383	
Ancillary Services Support	\$ 482.59		2,748											\$ 1,326,159				\$ 1,326,159	
Inpatient Unit Support	\$ 419.81		1,289											\$ 541,141				\$ 541,141	
contingency @ 5%														\$ 110,166,058				\$ 110,166,058	
TOTAL	\$ 463.13		249,766											\$ 115,674,360				\$ 115,674,360	

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COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE

	Cost/Sq. Ft.		DGSF		DGSF		New Const. \$ (A x C)	Modernization \$ (B x E)	Costs (G + H)
	New	Mod.	New	Circ.	Mod.	Circ.			
Non-Reviewable									
Ambulance Garage	\$ 282.49		3,072				\$ 867,815		\$ 867,815
Lobby/Public Areas	\$ 372.73		12,944				\$ 4,824,649		\$ 4,824,649
Education	\$ 309.96		3,085				\$ 956,216		\$ 956,216
Bio Med Engineering	\$ 282.49		3,444				\$ 972,902		\$ 972,902
Sterile Processing	\$ 282.49		8,941				\$ 2,525,761		\$ 2,525,761
Hskp/Environ. Services	\$ 282.49		4,063				\$ 1,147,765		\$ 1,147,765
Admitting	\$ 309.96		1,183				\$ 366,679		\$ 366,679
Administrative-Misc.	\$ 309.96		2,820				\$ 874,077		\$ 874,077
Food Service/Cafeteria	\$ 282.49		17,104				\$ 4,831,743		\$ 4,831,743
On-call Rooms	\$ 309.96		1,430				\$ 443,238		\$ 443,238
Maint/Materials Mgt.	\$ 282.49		10,384				\$ 2,933,397		\$ 2,933,397
Staff Areas	\$ 309.96		8,794				\$ 2,725,757		\$ 2,725,757
Retail	\$ 372.73		5,896				\$ 2,197,631		\$ 2,197,631
Medical Staff	\$ 309.96		1,304				\$ 404,183		\$ 404,183
Case Mgt/Social Serv.	\$ 309.96		1,840				\$ 570,320		\$ 570,320
General Circulation	\$ 372.73		82,716				\$ 30,830,941		\$ 30,830,941
Mechanicals	\$ 286.42		32,017				\$ 9,170,165		\$ 9,170,165
			201,037				\$ 66,643,241		\$ 66,643,241
contingency @ 5%							\$ 3,332,162		\$ 3,332,162
DGSF->BGSF							\$ 69,975,403		\$ 69,975,403
							\$ 6,646,262		\$ 6,646,262
Project Total	\$ 426.56		450,803				\$ 192,296,025		\$ 192,296,025

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PROJECTED OPERATING COST and
TOTAL EFFECT of the PROJECT on CAPITAL COSTS

Riverside Campus
Year 2

Adjusted Patient Days: 29,978

Operating Costs per Adjusted Patient Day:

	M/S	ICU	OB	Peds.	NICU	Campus
Salaries:	\$ 12,173,680	\$ 4,623,706	\$ 6,779,981	\$ 1,799,271	\$ 8,918,817	\$ 97,634,621
Benefits:	\$ 4,278,760	\$ 1,625,123	\$ 2,383,003	\$ 632,401	\$ 3,134,753	\$ 34,316,257
Medical Supplies:	\$ 838,188	\$ 495,063	\$ 519,488	\$ 199,682	\$ 1,186,668	\$ 32,881,507
per Adjusted Patient Day:	\$ 17,290,628	\$ 6,743,892	\$ 9,682,472	\$ 2,631,354	\$ 13,240,238	\$ 164,832,385
	\$ 576.78	\$ 224.96	\$ 322.99	\$ 87.78	\$ 441.67	\$ 5,498.49

Capital Costs per Adjusted Patient Day:

Interest, Depreciation, and Amortization:	\$ 331,298,367
per Adjusted Patient Day:	\$ 1,044.05

SAFETY NET STATEMENT

RMH (RMH”) is a regional provider of safety net services, and through the proposed projects, to maintain services at RMH-Rockton Avenue while initiating services at RMH-Riverside, the ability to provide these services will be expanded. As examples of this expanded ability to provide safety net services, and among the programmatic offerings that RMH has committed to through this and the accompanying CON applications, are:

- to maintain inpatient services at RMH-Rockton Avenue
- to continue to operate a fully-staffed Emergency Department at RMH-Rockton Avenue
- to continue to operate one of the region’s two Level I Trauma Centers, with the program relocating to RMH-Riverside
- to make space available on the RMH-Rockton Avenue campus for not-for-profit and community-based agencies that focus on the health care needs of the underserved or financially disadvantaged
- to continue to operate the region’s only NICU
- to continue to operate with compliant and liberal financial assistance policies
- to maintain its commitment to caring for the uninsured and Medicaid recipients.

RMH is the area’s largest provider of inpatient charity care services (Source: 2013 IDPH *Hospital Profiles*), both in terms the number of patients admitted and percentage of admissions. In addition, during 2013, RMH’s charity care as a percentage of net revenue was 3.4%.

Because of RMH’s commitment to continue to operate all of its current inpatient and outpatient services, either at RMH-Riverside, or RMH-Rockton Avenue, or in its many outpatient centers located throughout the service area, the proposed projects will not adversely impact access to safety net services. Rather, through the development of the RMH-Riverside site, overall access will be improved.

After paginating the entire, completed application, indicate in the chart below, the page numbers for the attachments included as part of the project's application for permit:

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