

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
APPLICATION FOR PERMIT

ORIGINAL

RECEIVED

## SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

15-033

JUL 20 2015

This Section must be completed for all projects.

## Facility/Project Identification

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Facility Name: Lincoln Park Dialysis		
Street Address: 2484 North Elston Avenue		
City and Zip Code: Chicago, Illinois 60647		
County: Cook	Health Service Area: 06	Health Planning Area: 06

## Applicant /Co-Applicant Identification

[Provide for each co-applicant [refer to Part 1130.220].

Exact Legal Name: DaVita HealthCare Partners Inc.
Address: 2000 16 <sup>th</sup> Street, Denver, CO 80202
Name of Registered Agent: Illinois Corporation Service Company
Name of Chief Executive Officer: Kent Thiry
CEO Address: 2000 16 <sup>th</sup> Street, Denver, CO 80202
Telephone Number: (303) 405-2100

## Type of Ownership of Applicant/Co-Applicant

- |  |  |
|--|--|
| <input type="checkbox"/> Non-profit Corporation            | <input type="checkbox"/> Partnership         |
| <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Governmental        |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Sole Proprietorship |
|  | <input type="checkbox"/> Other               |

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing**.
- o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.

APPEND DOCUMENTATION AS ATTACHMENT-1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

## Primary Contact

[Person to receive ALL correspondence or inquiries]

Name: Tim Tincknell
Title: Administrator
Company Name: DaVita HealthCare Partners Inc.
Address: 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642
Telephone Number: 312-649-9289
E-mail Address: timothy.tincknell@davita.com
Fax Number: 866-586-3214

## Additional Contact

[Person who is also authorized to discuss the application for permit]

Name: Brent Habitz
Title: Regional Operations Director
Company Name: DaVita HealthCare Partners Inc.
Address: 710 West 43 <sup>rd</sup> Street, Chicago, Illinois 60609
Telephone Number: 773-523-8225
E-mail Address: brent.habitz@davita.com
Fax Number: 855-237-5324

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
APPLICATION FOR PERMIT**

**SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION**

**This Section must be completed for all projects.**

**Facility/Project Identification**

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Street Address: 2484 North Elston Avenue		
City and Zip Code: Chicago, Illinois 60647		
County: Cook	Health Service Area: 06	Health Planning Area: 06

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**[Provide for each co-applicant [refer to Part 1130.220].**

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Address: 2000 16 <sup>th</sup> Street, Denver, CO 80202
Name of Registered Agent: Illinois Corporation Service Company
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CEO Address: 2000 16 <sup>th</sup> Street, Denver, CO 80202
Telephone Number: (303) 405-2100

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<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship <input type="checkbox"/> Other
<ul style="list-style-type: none"> <li>o Corporations and limited liability companies must provide an <b>Illinois certificate of good standing</b>.</li> <li>o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li> </ul>	

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Fax Number: 855-237-5324

**Post Permit Contact**

[Person to receive all correspondence subsequent to permit issuance-THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960

Name: Charles Sheets
Title: Attorney
Company Name: Polsinelli PC
Address: 161 North Clark Street, Suite 4200, Chicago, Illinois 60601
Telephone Number: 312-873-3605
E-mail Address: csheets@polsinelli.com
Fax Number: 312-873-3793

**Site Ownership**

[Provide this information for each applicable site]

Exact Legal Name of Site Owner: Chicago Title Land Trust Company
Address of Site Owner: 10 South LaSalle Street, #2750, Chicago, Illinois 60603
Street Address or Legal Description of Site: <b>That part of Lots 1, 2 and 5 in the Resubdivision of Lots 1 and 2 of Owners Subdivision of Lot 12 (except the East 73 feet thereof) in Assessor's Subdivision of that part of the Southwest Quarter of Section 30, Township 40 North, Range 14 East of the Third Principal Meridian, bounded and described as follows:  Beginning at the intersection of the Southwesterly line of Elston Avenue (66.00 feet wide) with the Southeasterly line of Leavitt Street (66.00 feet wide); thence Southwestwardly along said Southeasterly line of Leavitt Street, said Southeasterly line being also the Northwesterly line of said Lots 1 and 2, South 41 degrees 25 minutes 17 seconds West, a distance of 401.45 feet to a point which is 10.00 feet Southwesterly from the Northeasterly corner of Lot 2; thence South 47 degrees 46 minutes 41 seconds East, a distance of 341.38 feet; thence North 42 degrees 11 minutes 05 seconds East, a distance of 188.39 feet; thence North 47 degrees 48 minutes 55 seconds West, a distance of 12.06 feet; thence North 42 degrees 22 minutes 13 seconds East, a distance of 30.87 feet; thence South 47 degrees 46 minutes 25 seconds East a distance of 11.96 feet; thence North 42 degrees 11 minutes 05 seconds East a distance of 181.72 feet, to said Southwesterly line of Elston Avenue; thence North 47 degrees 42 minutes 16 seconds West, a distance of 346.73 feet, along said Southwesterly line of Elston Avenue, to the point of beginning, all in Cook County, Illinois.</b>
APPEND DOCUMENTATION AS <u>ATTACHMENT-2</u> , IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Operating Identity/Licensee**

[Provide this information for each applicable facility, and insert after this page.]

Exact Legal Name: Lincoln Park Dialysis Services Inc.		
Address: 2000 16 <sup>th</sup> Street, Denver, CO 80202		
<input type="checkbox"/> Non-profit Corporation <input checked="" type="checkbox"/> For-profit Corporation <input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Partnership <input type="checkbox"/> Governmental <input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Other
<ul style="list-style-type: none"> <li>o Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.</li> <li>o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li> <li>o <b>Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.</b></li> </ul>		
APPEND DOCUMENTATION AS <u>ATTACHMENT-3</u> , IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.		

**Organizational Relationships**

Provide (for each co-applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS **ATTACHMENT-4**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Flood Plain Requirements**

[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2005-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at [www.FEMA.gov](http://www.FEMA.gov) or [www.illinoisfloodmaps.org](http://www.illinoisfloodmaps.org). **This map must be in a readable format.** In addition please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2005-5 (<http://www.hfsrb.illinois.gov>).

APPEND DOCUMENTATION AS **ATTACHMENT -5**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Historic Resources Preservation Act Requirements**

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS **ATTACHMENT-6**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**DESCRIPTION OF PROJECT****1. Project Classification**

[Check those applicable - refer to Part 1110.40 and Part 1120.20(b)]

Part 1110 Classification:

- Substantive  
 Non-substantive

**2. Narrative Description**

Provide in the space below, a brief narrative description of the project. Explain **WHAT** is to be done in **State Board defined terms**, **NOT WHY** it is being done. If the project site does **NOT** have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. (the "Applicants") seek authority from the Illinois Health Facilities and Services Review Board (the "Board") to discontinue their existing 22-station dialysis facility at 3157 North Lincoln Avenue, Chicago, Illinois 60657 and establish a 22-station dialysis facility at 2484 North Elston Avenue, Chicago, Illinois 60647 (the "Replacement Facility"). The proposed dialysis facility will include approximately 9,600 gross square feet.

This project has been classified as substantive because it involves the establishment of a health care facility.

**Project Costs and Sources of Funds**

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must equal.

<b>Project Costs and Sources of Funds</b>			
<b>USE OF FUNDS</b>	<b>CLINICAL</b>	<b>NONCLINICAL</b>	<b>TOTAL</b>
Preplanning Costs			
Site Survey and Soil Investigation			
Site Preparation			
Off Site Work			
New Construction Contracts			
Modernization Contracts	\$1,700,000		\$1,700,000
Contingencies	\$60,000		\$60,000
Architectural/Engineering Fees	\$146,000		\$146,000
Consulting and Other Fees	\$125,000		\$125,000
Movable or Other Equipment (not in construction contracts)	\$788,368		\$788,368
Bond Issuance Expense (project related)			
Net Interest Expense During Construction (project related)			
Fair Market Value of Leased Space or Equipment	\$3,976,569		\$3,976,569
Other Costs To Be Capitalized (Net Book Value of Existing Equipment)			
Acquisition of Building or Other Property (excluding land)			
<b>TOTAL USES OF FUNDS</b>	<b>\$6,795,937</b>		<b>\$6,795,937</b>
<b>SOURCE OF FUNDS</b>	<b>CLINICAL</b>	<b>NONCLINICAL</b>	<b>TOTAL</b>
Cash and Securities	\$2,819,368		\$2,819,368
Pledges			
Gifts and Bequests			
Bond Issues (project related)			
Mortgages			
Leases (fair market value)	\$3,976,569		\$3,976,569
Governmental Appropriations			
Grants			
Other Funds and Sources			
<b>TOTAL SOURCES OF FUNDS</b>	<b>\$6,795,937</b>		<b>\$6,795,937</b>
<b>NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT-7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM</b>			

**Related Project Costs**

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

Land acquisition is related to project	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Purchase Price: \$ _____		
Fair Market Value: \$ _____		

The project involves the establishment of a new facility or a new category of service  
 Yes     No

If yes, provide the dollar amount of all **non-capitalized** operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.

Estimated start-up costs and operating deficit cost is \$ \$0.

**Project Status and Completion Schedules**

<b>For facilities in which prior permits have been issued please provide the permit numbers.</b>	
Indicate the stage of the project's architectural drawings:	
<input type="checkbox"/> None or not applicable	<input type="checkbox"/> Preliminary
<input checked="" type="checkbox"/> Schematics	<input type="checkbox"/> Final Working
Anticipated project completion date (refer to Part 1130.140): April 30, 2017	
Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140):	
<input type="checkbox"/> Purchase orders, leases or contracts pertaining to the project have been executed.	
<input type="checkbox"/> Project obligation is contingent upon permit issuance. Provide a copy of the contingent "certification of obligation" document, highlighting any language related to CON Contingencies	
<input checked="" type="checkbox"/> Project obligation will occur after permit issuance.	
<b>APPEND DOCUMENTATION AS ATTACHMENT-8, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>	

**State Agency Submittals**

Are the following submittals up to date as applicable:
<input type="checkbox"/> Cancer Registry
<input type="checkbox"/> APORS
<input checked="" type="checkbox"/> All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted
<input checked="" type="checkbox"/> All reports regarding outstanding permits
<b>Failure to be up to date with these requirements will result in the application for permit being deemed incomplete.</b>

**Cost Space Requirements**

Provide in the following format, the department/area **DGSF** or the building/area **BGSF** and cost. The type of gross square footage either **DGSF** or **BGSF** must be identified. The sum of the department costs **MUST** equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

Dept. / Area	Cost	Gross Square Feet		Amount of Proposed Total Gross Square Feet That Is:			
		Existing	Proposed	New Const.	Modernized	As Is	Vacated Space
<b>REVIEWABLE</b>							
Medical Surgical							
Intensive Care							
Diagnostic Radiology							
MRI							
Total Clinical							
<b>NON REVIEWABLE</b>							
Administrative							
Parking							
Gift Shop							
Total Non-clinical							
<b>TOTAL</b>							

APPEND DOCUMENTATION AS ATTACHMENT-9, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Facility Bed Capacity and Utilization**

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest **Calendar Year for which the data are available**. Include **observation days in the patient day totals for each bed service**. Any bed capacity discrepancy from the Inventory will result in the application being deemed **incomplete**.

<b>FACILITY NAME:</b>		<b>CITY:</b>			
<b>REPORTING PERIOD DATES:</b>		<b>From:</b>	<b>to:</b>		
<b>Category of Service</b>	<b>Authorized Beds</b>	<b>Admissions</b>	<b>Patient Days</b>	<b>Bed Changes</b>	<b>Proposed Beds</b>
Medical/Surgical					
Obstetrics					
Pediatrics					
Intensive Care					
Comprehensive Physical Rehabilitation					
Acute/Chronic Mental Illness					
Neonatal Intensive Care					
General Long Term Care					
Specialized Long Term Care					
Long Term Acute Care					
Other ((identify)					
<b>TOTALS:</b>					

**CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

**This Application for Permit is filed on the behalf of \* DaVita HealthCare Partners Inc. \* in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.**

*[Handwritten Signature]*

SIGNATURE

Michael D. Staffieri

PRINTED NAME

Chief Operating Officer, Kidney Care

PRINTED TITLE

STATE OF COLORADO  
COUNTY OF DENVER

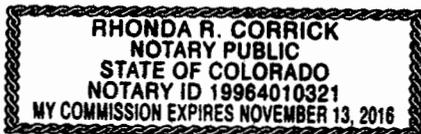
Notarization:

Subscribed and sworn to before me  
this 23<sup>rd</sup> day of JUNE, 2015

*[Handwritten Signature]*

Signature of Notary

Seal



\*Insert EXACT legal name of the applicant

*[Handwritten Signature]*

SIGNATURE

Arturo Sida

PRINTED NAME

Assistant Corporate Secretary

PRINTED TITLE

Notarization:

Subscribed and sworn to before me  
this \_\_\_ day of \_\_\_\_\_

Signature of Notary

Seal

*Seal Attached*

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of Los Angeles

On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public,  
(here insert name and title of the officer)

personally appeared \*\* Arturo Sida \*\*

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

*Kimberly Ann K. Burgo*  
Signature



**OPTIONAL INFORMATION**

Law does not require the information below. This information could be of great value to any person(s) relying on this document and could prevent fraudulent and/or the reattachment of this document to an unauthorized document(s)

**DESCRIPTION OF ATTACHED DOCUMENT**

Title or Type of Document: Certificate re CON Application (Lincoln Park Dialysis relocation)

Document Date: June 29, 2015 Number of Pages: 1 (one)

Signer(s) if Different Than Above: \_\_\_\_\_

Other Information: \_\_\_\_\_

**CAPACITY(IES) CLAIMED BY SIGNER(S)**

Signer's Name(s): \_\_\_\_\_

- Individual
- Corporate Officer

\_\_\_\_\_  
(Title(s))

- Partner
- Attorney-in-Fact
- Trustee
- Guardian/Conservator
- Other: \_\_\_\_\_

Assistant Corporate Secretary

**SIGNER IS REPRESENTING:** Name of Person or Entity DaVita HealthCare Partners Inc.

**CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

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SIGNATURE

Michael D. Staffieri

PRINTED NAME

Chief Operating Officer

PRINTED TITLE

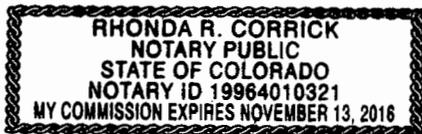
STATE OF COLORADO  
COUNTY OF DENVER

Notarization:

Subscribed and sworn to before me  
this 23RD day of JUNE, 2015

  
Signature of Notary

Seal



\*Insert EXACT legal name of the applicant

  
SIGNATURE

Arturo Sida

PRINTED NAME

Assistant Secretary

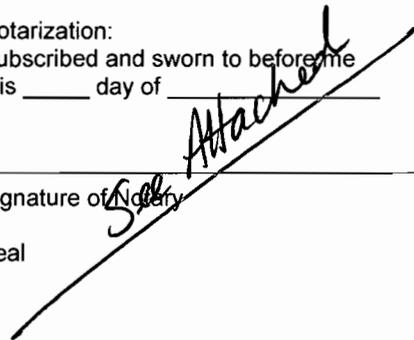
PRINTED TITLE

Notarization:

Subscribed and sworn to before me  
this \_\_\_\_ day of \_\_\_\_\_

Signature of Notary

Seal



A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of Los Angeles

On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public,  
(here insert name and title of the officer)

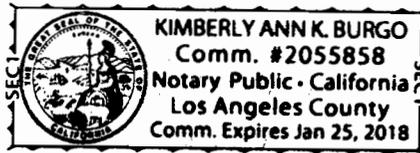
personally appeared \*\* Arturo Sida \*\*

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

*Kimberly Ann K. Burgo*  
Signature



OPTIONAL INFORMATION

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Other Information: \_\_\_\_\_

CAPACITY(IES) CLAIMED BY SIGNER(S)

Signer's Name(s): \_\_\_\_\_

- Individual
- Corporate Officer

\_\_\_\_\_  
(Title(s))

- Partner
- Attorney-in-Fact
- Trustee
- Guardian/Conservator

Other: Assistant Secretary

SIGNER IS REPRESENTING: Name of Person or Entity Lincoln Park Dialysis Services, Inc.

**SECTION II. DISCONTINUATION**

This Section is applicable to any project that involves discontinuation of a health care facility or a category of service. **NOTE:** If the project is solely for discontinuation and if there is no project cost, the remaining Sections of the application are not applicable.

**Criterion 1110.130 - Discontinuation**

READ THE REVIEW CRITERION and provide the following information:

**GENERAL INFORMATION REQUIREMENTS**

1. Identify the categories of service and the number of beds, if any that is to be discontinued.
2. Identify all of the other clinical services that are to be discontinued.
3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.
6. For applications involving the discontinuation of an entire facility, certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 60 days following the date of discontinuation.

**REASONS FOR DISCONTINUATION**

The applicant shall state the reasons for discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

**IMPACT ON ACCESS**

1. Document that the discontinuation of each service or of the entire facility will not have an adverse effect upon access to care for residents of the facility's market area.
2. Document that a written request for an impact statement was received by all existing or approved health care facilities (that provide the same services as those being discontinued) located within 45 minutes travel time of the applicant facility.
3. Provide copies of impact statements received from other resources or health care facilities located within 45 minutes travel time, that indicate the extent to which the applicant's workload will be absorbed without conditions, limitations or discrimination.

APPEND DOCUMENTATION AS ATTACHMENT-10, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### SECTION III – BACKGROUND, PURPOSE OF THE PROJECT, AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

#### Criterion 1110.230 – Background, Purpose of the Project, and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

##### BACKGROUND OF APPLICANT

1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. **Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.**
4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

**APPEND DOCUMENTATION AS ATTACHMENT-11, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 11.**

##### PURPOSE OF PROJECT

1. Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
2. Define the planning area or market area, or other, per the applicant's definition.
3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
4. Cite the sources of the information provided as documentation.
5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals **as appropriate**.

For projects involving modernization, describe the conditions being upgraded if any. For facility projects, include statements of age and condition and regulatory citations if any. For equipment being replaced, include repair and maintenance records.

**NOTE: Information regarding the "Purpose of the Project" will be included in the State Board Report.**

**APPEND DOCUMENTATION AS ATTACHMENT-12, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-6) MUST BE IDENTIFIED IN ATTACHMENT 12.**

**ALTERNATIVES**

- 1) Identify **ALL** of the alternatives to the proposed project:

Alternative options **must** include:

- A) Proposing a project of greater or lesser scope and cost;
  - B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
  - C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
  - D) Provide the reasons why the chosen alternative was selected.
- 2) Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of total costs, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation. **FOR EVERY ALTERNATIVE IDENTIFIED THE TOTAL PROJECT COST AND THE REASONS WHY THE ALTERNATIVE WAS REJECTED MUST BE PROVIDED.**
- 3) The applicant shall provide empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

**APPEND DOCUMENTATION AS ATTACHMENT-13, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**SECTION IV - PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE**

**Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space**

READ THE REVIEW CRITERION and provide the following information:

**SIZE OF PROJECT:**

1. Document that the amount of physical space proposed for the proposed project is necessary and not excessive. **This must be a narrative.**
2. If the gross square footage exceeds the BGSF/DGSF standards in Appendix B, justify the discrepancy by documenting one of the following::
  - a. Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies;
  - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that results in a size exceeding the standards of Appendix B;
  - c. The project involves the conversion of existing space that results in excess square footage.

**Provide a narrative for any discrepancies from the State Standard. A table must be provided in the following format with Attachment 14.**

SIZE OF PROJECT				
DEPARTMENT/SERVICE	PROPOSED BGSF/DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?

APPEND DOCUMENTATION AS ATTACHMENT-14, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**PROJECT SERVICES UTILIZATION:**

This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB has established utilization standards or occupancy targets in 77 Ill. Adm. Code 1100.

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B. **A narrative of the rationale that supports the projections must be provided.**

**A table must be provided in the following format with Attachment 15.**

UTILIZATION					
	DEPT./ SERVICE	HISTORICAL UTILIZATION (PATIENT DAYS) (TREATMENTS) ETC.	PROJECTED UTILIZATION	STATE STANDARD	MET STANDARD?
YEAR 1					
YEAR 2					

APPEND DOCUMENTATION AS ATTACHMENT-15, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**UNFINISHED OR SHELL SPACE:**

Provide the following information:

1. Total gross square footage of the proposed shell space;
2. The anticipated use of the shell space, specifying the proposed GSF to be allocated to each department, area or function;
3. Evidence that the shell space is being constructed due to
  - a. Requirements of governmental or certification agencies; or
  - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.
4. Provide:
  - a. Historical utilization for the area for the latest five-year period for which data are available; and
  - b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

APPEND DOCUMENTATION AS ATTACHMENT-16, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**ASSURANCES:**

Submit the following:

1. Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
3. The anticipated date when the shell space will be completed and placed into operation.

APPEND DOCUMENTATION AS ATTACHMENT-17, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**G. Criterion 1110.1430 - In-Center Hemodialysis**

1. Applicants proposing to establish, expand and/or modernize In-Center Hemodialysis must submit the following information:
2. Indicate station capacity changes by Service: Indicate # of stations changed by action(s):

Category of Service	# Existing Stations	# Proposed Stations
<input checked="" type="checkbox"/> In-Center Hemodialysis	22	22

3. READ the applicable review criteria outlined below and submit the required documentation for the criteria:

APPLICABLE REVIEW CRITERIA	Establish	Expand	Modernize
1110.1430(b)(1) - Planning Area Need - 77 Ill. Adm. Code 1100 (formula calculation)	X		
1110.1430(b)(2) - Planning Area Need - Service to Planning Area Residents	X	X	
1110.1430(b)(3) - Planning Area Need - Service Demand - Establishment of Category of Service	X		
1110.1430(b)(4) - Planning Area Need - Service Demand - Expansion of Existing Category of Service		X	
1110.1430(b)(5) - Planning Area Need - Service Accessibility	X		
1110.1430(c)(1) - Unnecessary Duplication of Services	X		
1110.1430(c)(2) - Maldistribution	X		
1110.1430(c)(3) - Impact of Project on Other Area Providers	X		
1110.1430(d)(1) - Deteriorated Facilities			X
1110.1430(d)(2) - Documentation			X
1110.1430(d)(3) - Documentation Related to Cited Problems			X
1110.1430(e) - Staffing Availability	X	X	
1110.1430(f) - Support Services	X	X	X
1110.1430(g) - Minimum Number of Stations	X		
1110.1430(h) - Continuity of Care	X		
1110.1430(j) - Assurances	X	X	X

**APPEND DOCUMENTATION AS ATTACHMENT-26, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

4. Projects for relocation of a facility from one location in a planning area to another in the same planning area must address the requirements listed in subsection (a)(1) for the "Establishment of Services or Facilities", as well as the requirements in Section 1110.130 - "Discontinuation" and subsection 1110.1430(i) - "Relocation of Facilities".



**IX. 1120.130 - Financial Viability**

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or guaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

**Financial Viability Waiver**

The applicant is not required to submit financial viability ratios if:

1. "A" Bond rating or better
2. All of the projects capital expenditures are completely funded through internal sources
3. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent
4. The applicant provides a third party surety bond or performance bond letter of credit from an A rated guarantor.

See Section 1120.130 Financial Waiver for information to be provided

**APPEND DOCUMENTATION AS ATTACHMENT-37, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which **audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion.** When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

Provide Data for Projects Classified as:	Category A or Category B (last three years)			Category B (Projected)
<b>Enter Historical and/or Projected Years:</b>				
Current Ratio				
Net Margin Percentage				
Percent Debt to Total Capitalization				
Projected Debt Service Coverage				
Days Cash on Hand				
Cushion Ratio				

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

**2. Variance**

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt obligations should the applicant default.

**APPEND DOCUMENTATION AS ATTACHMENT 38, IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**X. 1120.140 - Economic Feasibility**

This section is applicable to all projects subject to Part 1120.

**A. Reasonableness of Financing Arrangements**

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- 1) That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
  - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
  - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

**B. Conditions of Debt Financing**

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- 1) That the selected form of debt financing for the project will be at the lowest net cost available;
- 2) That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors;
- 3) That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

**C. Reasonableness of Project and Related Costs**

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE									
Department (list below)	A	B	C	D	E	F	G	H	Total Cost (G + H)
	Cost/Square Foot New	Mod.	Gross Sq. Ft. New	Circ.*	Gross Sq. Ft. Mod.	Circ.*	Const. \$ (A x C)	Mod. \$ (B x E)	
Contingency									
<b>TOTALS</b>									

\* Include the percentage (%) of space for circulation

**D. Projected Operating Costs**

The applicant shall provide the projected direct annual operating costs (in current dollars per equivalent patient day or unit of service) for the first full fiscal year at target utilization but no more than two years following project completion. Direct cost means the fully allocated costs of salaries, benefits and supplies for the service.

**E. Total Effect of the Project on Capital Costs**

The applicant shall provide the total projected annual capital costs (in current dollars per equivalent patient day) for the first full fiscal year at target utilization but no more than two years following project completion.

**APPEND DOCUMENTATION AS ATTACHMENT -39, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**XI. Safety Net Impact Statement**

**SAFETY NET IMPACT STATEMENT** that describes all of the following must be submitted for **ALL SUBSTANTIVE AND DISCONTINUATION PROJECTS**:

1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

**Safety Net Impact Statements shall also include all of the following:**

1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

**A table in the following format must be provided as part of Attachment 43.**

Safety Net Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	Year	Year	Year
Inpatient			
Outpatient			
<b>Total</b>			
Charity (cost in dollars)	Year	Year	Year
Inpatient			
Outpatient			
<b>Total</b>			
MEDICAID			
Medicaid (# of patients)	Year	Year	Year
Inpatient			
Outpatient			

Total			
Medicaid (revenue)			
Inpatient			
Outpatient			
Total			

APPEND DOCUMENTATION AS ATTACHMENT-40, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM

**XII. Charity Care Information**

Charity Care information **MUST** be furnished for **ALL** projects.

1. All applicants and co-applicants shall indicate the amount of charity care for the latest three **audited** fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer. (20 ILCS 3960/3) Charity Care **must** be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 44.

CHARITY CARE			
	Year	Year	Year
Net Patient Revenue			
Amount of Charity Care (charges)			
Cost of Charity Care			

APPEND DOCUMENTATION AS ATTACHMENT-41, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM

**Section I, Identification, General Information, and Certification**  
**Applicants**

Certificates of Good Standing for DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. (collectively, the "Applicants" or "DaVita") are attached at Attachment – 1. Lincoln Park Dialysis Services Inc. is the operator of Lincoln Park Dialysis. As the person with final control over the operator, DaVita HealthCare Partners Inc. is named as an applicant for this CON application. DaVita HealthCare Partners Inc. does not do business in the State of Illinois. A Certificate of Good Standing for DaVita HealthCare Partners Inc. from the state of its incorporation, Delaware, is attached.

# Delaware

PAGE 1

*The First State*

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "DAVITA HEALTHCARE PARTNERS INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE FIFTEENTH DAY OF JULY, A.D. 2014.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "DAVITA HEALTHCARE PARTNERS INC." WAS INCORPORATED ON THE FOURTH DAY OF APRIL, A.D. 1994.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

2391269 8300

140958293

You may verify this certificate online  
at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)



  
Jeffrey W. Bullock, Secretary of State  
AUTHENTICATION: 1537962

DATE: 07-15-14



**To all to whom these Presents Shall Come, Greeting:**

*I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

LINCOLN PARK DIALYSIS SERVICES, INC., A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON APRIL 26, 1982, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



***In Testimony Whereof, I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this 6TH day of JULY A.D. 2015 .***

*Jesse White*

SECRETARY OF STATE

**Section I, Identification, General Information, and Certification**  
**Site Ownership**

The letter of intent between AGS-I Inc., the General Partner of Columbia Equities LLC, which is the beneficiary of the land trust from Chicago Title Land Trust Company, and Lincoln Park Dialysis Services Inc. to lease the facility located at 2484 North Elston Avenue, Chicago, Illinois 60647 is attached at Attachment – 2A.



**JOHNSON CONTROLS REAL ESTATE SERVICES INC.**  
*A JOHNSON CONTROLS COMPANY*

June 1, 2015

Mr. Paul Bryant  
Mid America Real Estate Corporation  
435 North Michigan Avenue  
Suite 2009  
Chicago, IL 60611

**RE: LOI - 2484 North Elston Avenue, Chicago, IL 60647**

Dear Paul:

Johnson Controls Real Estate Services, Inc. ("JCI") has been exclusively authorized by Total Renal Care, Inc – a subsidiary of DaVita HealthCare Partners, Inc. ("DaVita") to assist in securing a lease requirement. DaVita is a Fortune 500 company with approximately 2,000 locations across the US and revenues of approximately \$11.5 billion.

Below is the proposal outlining the terms and conditions wherein the Tenant is willing to lease the subject premises:

**PREMISES:** **2484 North Elston Avenue, Chicago, IL 60647**  
*(please provide legal description of property)*

**TENANT:** "Total Renal Care, Inc. or related entity to be named" to be guaranteed by DaVita Healthcare Partners, Inc.

**LANDLORD:** **Tennis Corporation of America or an assignee.**  
*Please indicate name of Landlord as it is commonly known*

**SPACE REQUIREMENTS:** Approximately 10,000 square feet as shown on attached plan. Square footage to be confirmed/approved by DaVita upon completion of preliminary floor plan.  
  
*Please indicate both rentable and useable square footage for Premises.*

**PRIMARY TERM:** Fifteen (15) years

**BASE RENT:** \$ 30.00 psf NNN with 2% annual increase. Y1-Y15;

**ADDITIONAL EXPENSES:** *Please provide an estimated annual cost per square foot for any and all additional operating expenses for which the Tenant will be responsible for paying including Taxes, Insurance and CAM.*  
  
*Estimated to be \$11.00 p.s.f.*  
  
All utilities separately metered to Tenant and Tenant responsibility.  
  
Landlord agrees to a cap on annual increases of standard controllable CAM items at 5% on a cumulative basis with the first year CAM actuals serving as the base year for the CAM cap.

**LANDLORD'S MAINTENANCE:**

Landlord, at its sole cost and expense, shall be responsible for the structural and capitalized items (treated per GAAP standards) for the Property.

**POSSESSION AND RENT COMMENCEMENT:**

Landlord shall deliver Possession of the Premises to the Tenant upon the later of completion of Landlord's required work, (if any) or mutual lease execution, or waiver of CON contingency. Rent Commencement shall be the earlier of four (4) months from Possession or:

- a. Construction improvements within the Premises have been completed in accordance with the final construction documents (except for nominal punch list items); and
- b. A certificate of occupancy (if required by municipality) for the Premises has been obtained from the city or county; and
- c. Tenant has obtained all necessary licenses and permits to operate its business.
- d. Notwithstanding the above, in no event shall rent commence later than i) March 1, 2016; ii) Six (6) months from lease execution; or iii) Four (4) months from waiver of CON contingency, whichever occurs earlier. In no event shall rent commence prior to one-hundred twenty (120) days from lease execution.

**LEASE FORM:**

Tenant's standard lease form. Subject to Landlord review and comments.

**USE:**

The Use is for a Dialysis Clinic, medical offices or other non-competitive retail uses for existing Tenants.

*Please provide a copy of any CCR's or other documents that may impact tenancy.*

**PARKING:**

Parking as per plan.

**BASE BUILDING:**

Landlord shall deliver to the Premises, in a warm shell delivery to include the following:

- Tenant's demising walls;
- HVAC by Tenant. Landlord to furnish steel framing supports. Roof, curbs, and flashing supports by Tenant. Work to be coordinated with Tenant's architect/engineer.
- Landlord will provide and pour floor slab after Tenant has installed its underground drains, piping, sanitary, etc. Landlord will deliver possession of space to Tenant prior to pouring Tenant slab.
- Landlord will furnish and install the insulated storefront glass system and include one 42" door, to be located in coordination with Tenant's floor plan.
- Main sprinkler system by Landlord. Tenant will tie its sprinkler system into Tenant supplied fire alarm system.
- Dedicated 2" water line stubbed to Tenant's space, at a location to be determined based on Tenant's floor plan;

- Maximum 6" sanitary line stubbed to Tenant's space, at a location to be determined based on Tenant's floor plan;
- 480v277 electrical service to Tenant's space. Step down transformer provided by Landlord.
- Natural gas service (provided by Landlord), at a minimum, will be rated to have 6" water column pressure. Natural gas pipeline shall be stubbed into the building per location coordinated with Tenant and shall be individually metered and sized per demand.

**TENANT IMPROVEMENTS:** None.

**OPTION TO RENEW:** Three, five (5) year options to renew the lease. Option rent shall be increased by 2% annually after Year 15 of the initial term and following each successive five-year option period.

**RIGHT OF FIRST OPPORTUNITY ON ADJACENT SPACE:** N/A.

**FAILURE TO DELIVER PREMISES:** If Landlord has not delivered possession of the premises to Tenant with all base building items substantially completed by one-hundred twenty days (120) from the later of lease execution or waiver of CON contingency, Tenant may elect to receive one day of rent abatement for every day of delay beyond the delivery period

**HOLDING OVER:** Tenant shall be obligated to pay 150% for the then current rate.

**TENANT SIGNAGE:** Tenant shall have the right to install building, monument and pylon signage at the Premises, subject to compliance with all applicable laws and regulations and Landlord approval. Landlord, at Landlord's expense, will furnish Tenant with any standard building directory signage.

**BUILDING HOURS:** Tenant requires building hours of 24 hours a day, 7 days a week.

Tenant shall have its own utilities.

**SUBLEASE/ASSIGNMENT:** Tenant will have the right at any time to sublease or assign its interest in this Lease to any majority owned subsidiaries or related entities of DaVita HealthCare Partners, Inc. without the consent of the Landlord, or to unrelated entities with Landlord's reasonable approval, but Tenant shall remain liable.

**ROOF RIGHTS:** Tenant shall have the right to place a satellite dish on the roof at no additional fee.

**NON COMPETE:** N/A.

**HVAC:** *Please provide general description of HVAC systems (i.e. ground units, tonnage, age)*

**DELIVERIES:** *Please indicate manner of deliveries to the Premises (i.e. dock-high door in rear, shared)*

**OTHER CONCESSIONS:** N/A.

**GOVERNMENTAL COMPLIANCE:**

Landlord shall represent and warrant to Tenant that Landlord, at Landlord's sole expense, at time of delivery, will cause the Premises, common areas, the building and parking facilities to be in full compliance with any governmental laws, ordinances, regulations or orders relating to, but not limited to, compliance with the Americans with Disabilities Act (ADA), and environmental conditions relating to the existence of asbestos and/or other hazardous materials, or soil and ground water conditions, and shall indemnify and hold Tenant harmless from any claims, liabilities and cost arising from environmental conditions not caused by Tenant(s).

**CERTIFICATE OF NEED:**

Tenant CON Obligation: Landlord and Tenant understand and agree that the establishment of any chronic outpatient dialysis facility in the State of Illinois is subject to the requirements of the Illinois Health Facilities Planning Act, 20 ILCS 3960/1 et seq. and, thus, the Tenant cannot establish a dialysis facility on the Premises or execute a binding real estate lease in connection therewith unless Tenant obtains a Certificate of Need (CON) permit from the Illinois Health Facilities and Services Review Board (HFSRB). Based on the length of the HFSRB review process, Tenant does not expect to receive a CON permit prior to six (6) months from lease execution. In light of the foregoing facts, the parties agree that they shall promptly proceed with due diligence to negotiate the terms of a definitive lease agreement and execute such agreement prior to approval of the CON permit provided, however, the lease shall not be binding on either party prior to approval of the CON permit and the lease agreement shall contain a contingency clause indicating that the lease agreement is not effective prior to CON permit approval. Lease shall be executed on or before July 15, 2015. If not executed by July 15, 2015, neither party shall have any further obligation to the other party. Assuming CON approval is granted, the effective date of the lease agreement shall be the first day of the calendar month following CON permit approval. In the event that the HFSRB does not award Tenant a CON permit to establish a dialysis center on the Premises within six (6) months from lease execution neither party shall have any further obligation to the other party with regard to the negotiations, lease, or Premises contemplated by this Letter of Intent. CON date to be confirmed – most likely mid October 2015. **Tenant shall use best efforts to pursue CON and building permit(s) in an expedient manner. Tenant shall not pursue any other CON for this dialysis specific zone. Tenant may extend efforts to obtain CON permit for up to sixty days beyond the six (6) month lease execution upon the payment of \$20,000 to Landlord.**

**BROKERAGE FEE:**

Landlord recognizes as the Tenant's sole representative Johnson Controls Real Estate Services, Inc. and shall pay a brokerage fee equal to 2% of the net rent paid for primary term only. Tenant shall retain the right to offset rent for failure to pay the brokerage fee.

**PLANS:**

*Please provide copies of site and construction plans or drawings.*

Please submit your response to this Request for Proposal via e-mail to: [Matt.Gramlich@jci.com](mailto:Matt.Gramlich@jci.com)

It should be understood that this LOI is subject to the terms of Exhibit A attached hereto. The information in this email is confidential and may be legally privileged. It is intended solely for the addressee. Access to this information by anyone but addressee is unauthorized.

Thank you for your time and consideration to partner with DaVita.

Sincerely,

Matthew J. Gramlich

Cc: DaVita Team Genesis Real Estate  
DaVita Regional Operational Leadership  
John Steffens, Johnson Controls Real Estate Services, Inc.

**SIGNATURE PAGE**

**LETTER OF INTENT: 2484 North Elston Avenue, Chicago, IL 60647**

**AGREED TO AND ACCEPTED THIS 15<sup>th</sup> DAY OF JUNE 2015**

By: *Penny Davis DUP*

**On behalf of Total Renal Care, a wholly owned subsidiary of DaVita Healthcare Partners, Inc.  
("Tenant")**

**AGREED TO AND ACCEPTED THIS 15<sup>th</sup> DAY OF JUNE 2015**

By: COLUMBIA EQUITIES, LLC  
By: FGS-I, INC. ITS GENERAL PARTNER  
by: *Alan G. Schwartz*  
("Landlord")

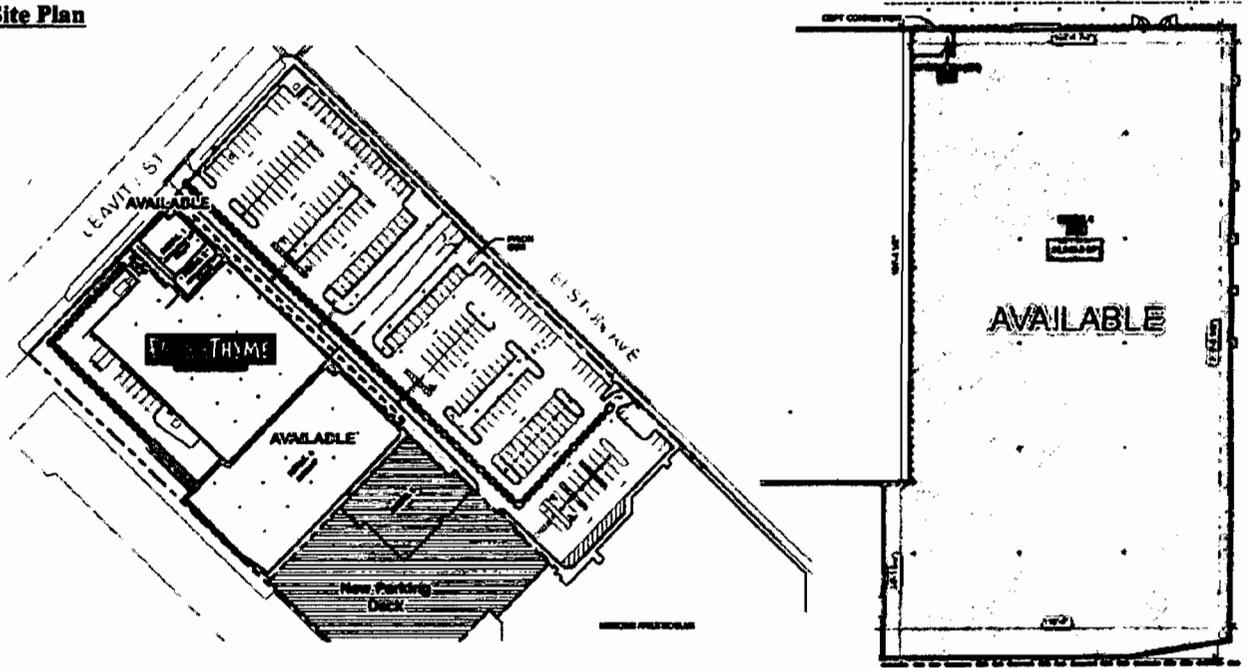
**EXHIBIT A**

**NON-BINDING NOTICE**

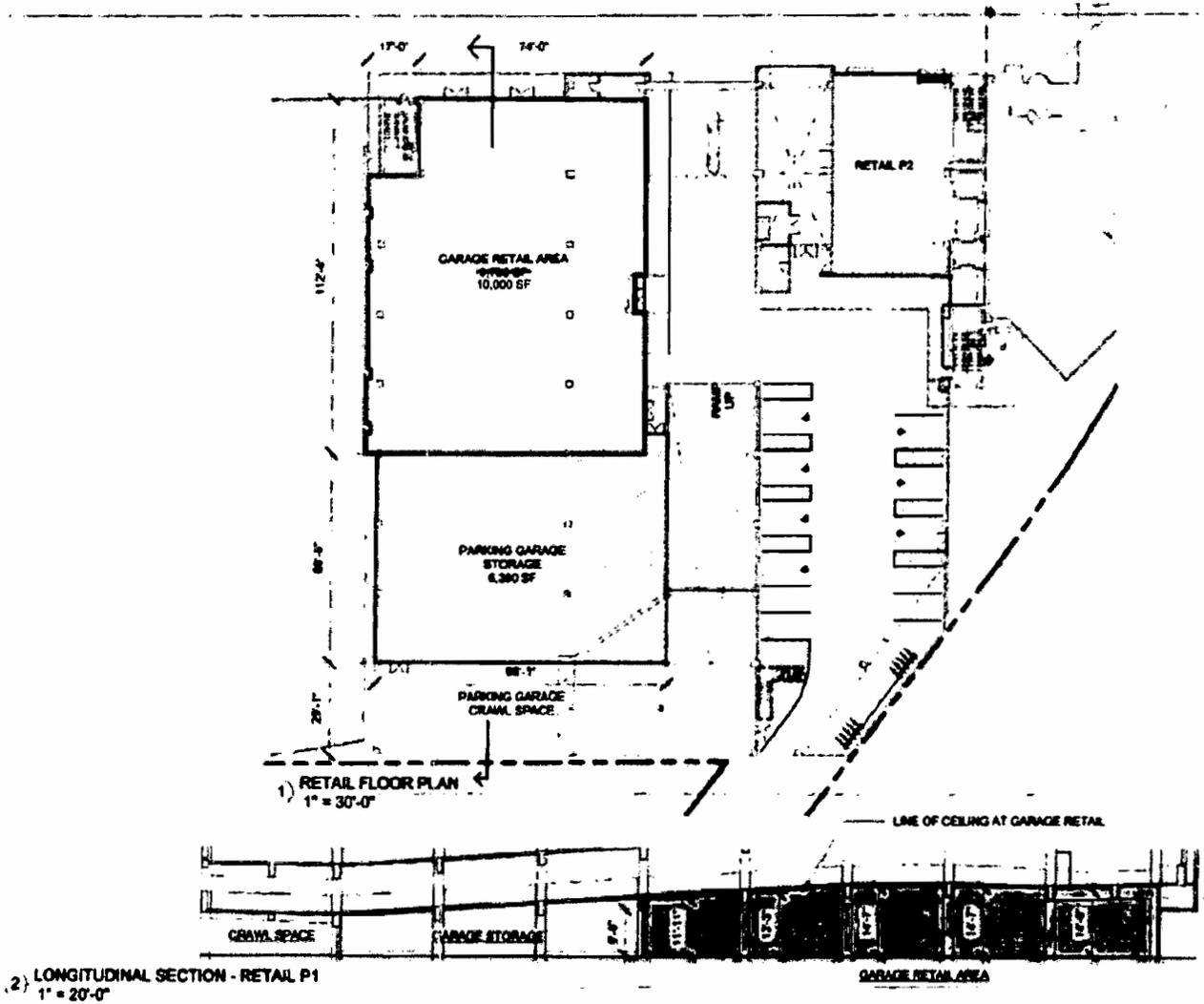
**NOTICE: THE PROVISIONS CONTAINED IN THIS LETTER OF INTENT ARE AN EXPRESSION OF THE PARTIES' INTEREST ONLY. SAID PROVISIONS TAKEN TOGETHER OR SEPERATELY ARE NEITHER AN OFFER WHICH BY AN "ACCEPTANCE" CAN BECOME A CONTRACT, NOR A CONTRACT. BY ISSUING THIS LETTER OF INTENT NEITHER TENANT NOR LANDLORD (OR JCI) SHALL BE BOUND TO ENTER INTO ANY (GOOD FAITH OR OTHERWISE) NEGOTIATIONS OF ANY KIND WHATSOEVER. TENANT RESERVES THE RIGHT TO NEGOTIATE WITH OTHER PARTIES. NEITHER TENANT, LANDLORD NOR JCI INTENDS ON THE PROVISIONS CONTAINED IN THIS LETTER OF INTENT TO BE BINDING IN ANY MANNER, AS THE ANALYSIS FOR AN ACCEPTABLE TRANSACTION WILL INVOLVE ADDITIONAL MATTERS NOT ADDRESSED IN THIS LETTER, INCLUDING, WITHOUT LIMITATION, THE TERMS OF ANY COMPETING PROJECTS, OVERALL ECONOMIC AND LIABILITY PROVISIONS CONTAINED IN ANY LEASE DOCUMENT AND INTERNAL APPROVAL PROCESSES AND PROCEDURES. THE PARTIES UNDERSTAND AND AGREE THAT A CONTRACT WITH RESPECT TO THE PROVISIONS IN THIS LETTER OF INTENT WILL NOT EXIST UNLESS AND UNTIL THE PARTIES HAVE EXECUTED A FORMAL, WRITTEN LEASE AGREEMENT APPROVED IN WRITING BY THEIR RESPECTIVE COUNSEL. JCI IS ACTING SOLELY IN THE CAPACITY OF SOLICITING, PROVIDING AND RECEIVING INFORMATION AND PROPOSALS AND NEGOTIATING THE SAME ON BEHALF OF OUR CLIENTS. UNDER NO CIRCUMSTANCES WHATSOEVER DOES JCI HAVE ANY AUTHORITY TO BIND OUR CLIENTS TO ANY ITEM, TERM OR COMBINATION OF TERMS CONTAINED HEREIN. THIS LETTER OF INTENT IS SUBMITTED SUBJECT TO ERRORS, OMISSIONS, CHANGE OF PRICE, RENTAL OR OTHER TERMS; ANY SPECIAL CONDITIONS IMPOSED BY OUR CLIENTS; AND WITHDRAWAL WITHOUT NOTICE. WE RESERVE THE RIGHT TO CONTINUE SIMULTANEOUS NEGOTIATIONS WITH OTHER PARTIES ON BEHALF OF OUR CLIENT. NO PARTY SHALL HAVE ANY LEGAL RIGHTS OR OBLIGATIONS WITH RESPECT TO ANY OTHER PARTY, AND NO PARTY SHOULD TAKE ANY ACTION OR FAIL TO TAKE ANY ACTION IN DETRIMENTAL RELIANCE ON THIS OR ANY OTHER DOCUMENT OR COMMUNICATION UNTIL AND UNLESS A DEFINITIVE WRITTEN LEASE AGREEMENT IS PREPARED AND SIGNED BY TENANT AND LANDLORD**

**Exhibit C – Leasing/Site Plan**

**Site Plan**



# Exhibit D – Parking Plan



**Section I, Identification, General Information, and Certification**  
**Operating Identity/Licensee**

The Illinois Certificate of Good Standing for Lincoln Park Dialysis Services Inc. is attached at Attachment  
- 3.



**To all to whom these Presents Shall Come, Greeting:**

*I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

LINCOLN PARK DIALYSIS SERVICES, INC., A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON APRIL 26, 1982, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.

***In Testimony Whereof, I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this 6TH day of JULY A.D. 2015 .***



Authentication #: 1518702712 verifiable until 07/06/2016  
Authenticate at: <http://www.cyberdriveillinois.com>

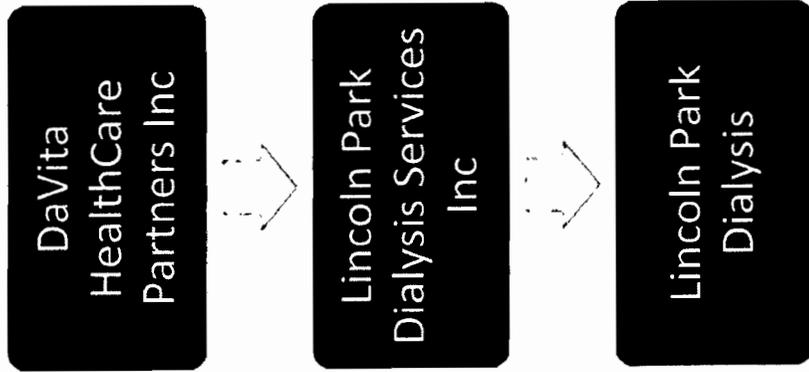
*Jesse White*

SECRETARY OF STATE

**Section I, Identification, General Information, and Certification**  
**Organizational Relationships**

The organizational chart for DaVita HealthCare Partners Inc., Lincoln Park Dialysis Services Inc., and Lincoln Park Dialysis is attached at Attachment – 4.

# Lincoln Park Dialysis Organizational Chart



**Section I, Identification, General Information, and Certification**  
**Flood Plain Requirements**

The site of the proposed dialysis facility complies with the requirements of Illinois Executive Order #2005-5. The proposed dialysis facility will be located at 2484 North Elston Avenue, Chicago, Illinois 60647. As shown on the National Flood Insurance Program FIRM map attached at Attachment – 5, the site of the proposed dialysis facility is located outside of a flood plain.



**Section I, Identification, General Information, and Certification**  
**Historic Resources Preservation Act Requirements**

The Applicants submitted a request for determination that the proposed location is compliant with the Historic Resources Preservation Act from the Illinois Historic Preservation Agency. A copy of the letter is attached at Attachment – 6.



**Illinois Historic  
Preservation Agency**

1 Old State Capitol Plaza, Springfield, IL 62701-1512

FAX (217) 524-7525

[www.illinoishistory.gov](http://www.illinoishistory.gov)

Cook County

Chicago

CON - Lease to Establish a 24-Station Dialysis Facility

2484 N. Elston Ave.

IHPA Log #014062315

July 8, 2015

Timothy Tincknell  
DaVita Healthcare Partners, Inc.  
1333 N. Kingsbury St., Suite 305  
Chicago, IL 60642

Dear Mr. Tincknell:

This letter is to inform you that we have reviewed the information provided concerning the referenced project.

Our review of the records indicates that no historic, architectural or archaeological sites exist within the project area.

Please retain this letter in your files as evidence of compliance with Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq.). This clearance remains in effect for two years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the Illinois Human Skeletal Remains Protection Act (20 ILCS 3440).

If you have any further questions, please contact me at 217/785-5031.

Sincerely,

Rachel Leibowitz, Ph.D.  
Deputy State Historic  
Preservation Officer

**Section I, Identification, General Information, and Certification**  
**Project Costs and Sources of Funds**

<b>Table 1120.110</b>			
<b>Project Cost</b>	<b>Clinical</b>	<b>Non-Clinical</b>	<b>Total</b>
Site Preparation			
Site Survey and Soil Investigation			
New Construction Contracts			
Modernization Contracts	\$1,700,000		\$1,700,000
Contingencies	\$60,000		\$60,000
Architectural/Engineering Fees	\$146,000		\$146,000
Consulting and Other Fees	\$125,000		\$125,000
Moveable and Other Equipment			
Communications	\$122,655		\$122,655
Water Treatment	\$142,500		\$142,500
Bio-Medical Equipment	\$12,485		\$12,485
Clinical Equipment	\$377,985		\$377,985
Clinical Furniture/Fixtures	\$34,290		\$34,290
Lounge Furniture/Fixtures	\$5,465		\$5,465
Storage Furniture/Fixtures	\$8,023		\$8,023
Business Office Fixtures	\$34,665		\$34,665
General Furniture/Fixtures	\$39,500		\$39,500
Signage	\$10,800		\$10,800
Total Moveable and Other Equipment	\$788,368		\$788,368
Fair Market Value of Leased Space	\$3,976,569		\$3,976,569
<b>Total Project Costs</b>	<b>\$6,795,937</b>		<b>\$6,795,937</b>

**Section I, Identification, General Information, and Certification**  
**Project Status and Completion Schedules**

The Applicants anticipate project completion within 18 months of project approval.

Further, although the Letter of Intent attached at Attachment – 2 provides for project obligation to occur after permit issuance, the Applicants will begin negotiations on a definitive lease agreement for the facility, with the intent of project obligation being contingent upon permit issuance.

**Section I, Identification, General Information, and Certification  
Cost Space Requirements**

Cost Space Table							
Dept. / Area	Cost	Gross Square Feet		Amount of Proposed Total Gross Square Feet That Is:			
		Existing	Proposed	New Const.	Modernized	As Is	Vacated Space
<b>CLINICAL</b>							
ESRD	\$6,795,937		9,600		9,600		
<b>Total Clinical</b>	<b>\$6,795,937</b>		<b>9,600</b>		<b>9,600</b>		
<b>NON CLINICAL</b>							
<b>Total Non-clinical</b>							
<b>TOTAL</b>	<b>\$6,795,937</b>		<b>9,600</b>		<b>9,600</b>		

**Section II, Discontinuation**  
**Criterion 1110.130(a), General**

1. The Applicants seek authority from the Health Facilities and Services Review Board (the "Board") to discontinue its existing 22-station dialysis facility at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility") and establish a 22-station dialysis facility at 2484 North Elston Avenue, Chicago, Illinois 60647 (the "Replacement Facility"). The Replacement Facility will be approximately 1.71 miles, or 5 minutes, from the Existing Facility.
2. No other clinical services will be discontinued as a result of this project.
3. Anticipated Discontinuation Date: April 30, 2017
4. The Applicants lease space for the Existing Facility from Imperial Realty Company, as agent for The Klairmont Family LLC. As a result, the Applicants will have no control over the use of the space after discontinuation of the Existing Facility.
5. All medical records will be transferred to the Replacement Facility.
6. This project is a relocation of the Existing Facility and not a discontinuation in its entirety. Therefore, this criterion does not apply.

**Section II, Discontinuation**  
**Criterion 1110.130(b), Reasons for Discontinuation**

The Existing Facility has been at its current location since 1999. The Existing Facility is suboptimal for patients and staff, and in need of repair. Due to patient safety, privacy, and functionality concerns, the outdated Existing Facility simply cannot accommodate the existing and expected future patient volume.

The Existing Facility does not have a patient parking lot or a designated patient drop off area. Patients are dropped off on a congested street (Lincoln Avenue) that has limited metered street parking. Approximately 25% of the Existing Facility's patients rely on walkers, wheelchairs or are transported via stretcher van, which makes arrivals and departures a significant safety concern. The nearest ADA accessible curb ramps are one-half block north and south of the patient entrance at two very congested intersections. For those patients who drive, there are only two designated handicapped spots in front of the facility that are often occupied by vehicles without handicap placards. While some safety risks cannot be avoided during winter or periods of inclement weather, these risks can be minimized in a facility with ample patient parking in its own parking lot.

Additionally, the design and size of the Existing Facility creates operational and logistical inefficiencies. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or 298.1 GSF per station, which is below the Board's minimum standard for in-center hemodialysis stations. As a result, the treatment room is congested, and there is little separation between patients. This creates privacy concerns as it is difficult for medical staff to communicate personal health information to patients, particularly those patients who are hard of hearing, without the being overheard by other patients. Additionally, the treatment floor is divided into two separate rooms, resulting in inadequate sight-lines to all stations. The patient safety concerns based on inadequate sight-lines is further discussed below in Criterion 1110.230(b).

There is no designated wheelchair storage or storage for the emergency evacuation kit or crash cart. The lack of adequate storage of these items hinders the operational efficiency of both the Nurses and Patient Care Technicians. In addition, the Social Worker and Registered Dietitian share an office. The Social Work often discusses sensitive healthcare issues with patients or a patient's family members, requiring the Registered Dietitian to relocate to another room, or the Social Worker must move to the conference room. The Clinical Coordinator does not have an office and often works in the conference room. She must frequently vacate the conference room when the space is needed for patient/family meetings, Kidney Smart classes, etc. Storage space is inadequate to store office supplies, requiring some supplies to be stored in the BioMed room, limiting the work space available for the BioMed Technician. Other supplies need to be stored offsite. Finally, there is no separate medical records area. Patient charts are presently stored in the conference room, with all patient information covered by a chart rack cover.

The site of the Replacement Facility will be in a strip mall, approximately 1.71 miles away. Patient safety will be enhanced, as patient transport vehicles will be able to get closer to the building during each drop off and pick up. Patients who drive will have greater access to parking and designated handicapped spaces. The increased size of the Replacement Facility will allow for a larger conference room, separate offices for the social worker and dietitian, a larger treatment floor with improved sight-lines to patients, and proper storage for all medical and office supplies. Thus, the Applicants must relocate to a modern facility with enhanced accommodations and improved utilities to better provide for current and future ESRD patient needs.

**Section II, Discontinuation**  
**Criterion 1110.130(c), Impact on Access**

1. The relocation of the Existing Facility will not negatively impact access to care. To the contrary, it will improve access to life sustaining dialysis to DaVita's ESRD patient population by making it more accessible to patients residing in Lincoln Park and the surrounding neighborhoods. All existing patients are expected to transfer to the Replacement Facility. Further, Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis is currently treating 16 Stage 4 & 5 CKD patients, who reside within 30 minutes of the Replacement Facility. See Appendix 3. He projects 10 of these CKD patients will initiate dialysis within 24 months of project completion. Accordingly, the Replacement Facility is necessary to ensure the residents of Lincoln Park and the surrounding area have access to life sustaining dialysis.
2. Documentation of the Applicant's request for an impact statement, which was sent to all in-center hemodialysis facilities within 45 minutes normal travel time of the Existing Facility, is attached hereto. A list of facilities located within 45 minutes normal travel time is attached at Attachment – 10. See Appendices – 1 and 2 for documentation that DaVita sent requests for an impact statement to all in-center hemodialysis facilities within 45 minutes travel time.
3. To date, the Applicants have not received any impact statements regarding this project.

**Section III, Project Purpose, Background and Alternatives – Information Requirements**  
**Criterion 1110.230, Project Purpose, Background and Alternatives**

Background of the Applicant

The Applicants are fit, willing and able, and have the qualifications, background and character to adequately provide a proper standard of health care services for the community. The proposed project involves the discontinuation of Lincoln Park Dialysis' existing 22-station facility and the establishment of a 22-station Replacement Facility located at 2484 North Elston Avenue, Chicago, Illinois 60647 to better serve ESRD patients residing in and around the Lincoln Park area of Chicago.

DaVita HealthCare Partners Inc. is a leading provider of dialysis services in the United States and is committed to innovation, improving clinical outcomes, compassionate care, education and empowering patients, and community outreach. A copy of DaVita's 2014 Community Care report, some of which is outlined below, details DaVita's commitment to quality, patient centric focus and community outreach and was previously included in the application for Proj. No. 15-025.

As referenced in the report, DaVita led the industry in quality, with 50 percent of its dialysis centers earning four or five stars in the federal Five-Star Ratings, compared to the 21 percent industry average. DaVita also led the industry in Medicare's Quality Incentive Program, ranking No. 1 in three out of four clinical measures and receiving the fewest penalties.

DaVita has taken on many initiatives to improve the lives of patients suffering from chronic kidney disease ("CKD") and end stage renal disease ("ESRD"). These programs include the Kidney Smart, IMPACT, CathAway, and transplant assistance programs. Information on the Kidney Smart, IMPACT and CathAway programs was previously included in the application for Proj. No. 15-025. Three recent press releases: "DaVita HealthCare Partners Concludes 16<sup>th</sup> Villagewide for 3,500 teammates," "DaVita HealthCare Partners Certified as Freedom-Centered Workplace by WorldBlu," and "DaVita HealthCare Partners Recognizes Military Appreciation Month" are attached at Attachment – 11A.

There are over 26 million patients with CKD and that number is expected to rise. Current data reveals troubling trends, which help explain the growing need for dialysis services:

- Between 1988-1994 and 2007-2012, the overall prevalence estimate for CKD rose from 12.0 to 13.6 percent. The largest relative increase, from 25.4 to 39.5 percent, was seen in those with cardiovascular disease.<sup>1</sup>
- Many studies have shown that diabetes, hypertension, cardiovascular disease, higher body mass index, and advancing age are associated with the increasing prevalence of CKD.<sup>2</sup>
- Nearly six times the number of new patients began treatment for ESRD in 2012 (approximately 115,000) versus 1980 (approximately 20,000).<sup>3</sup>
- Nearly eleven times more patients are now being treated for ESRD than in 1980 (approximately 637,000 versus approximately 60,000).<sup>4</sup>
- U.S. patients newly diagnosed with ESRD were 1 in 2,800 in 2011 versus 1 in 11,000 in 1980.<sup>5</sup>
- U.S. patients treated for ESRD were 1 in 526 in 2011 versus 1 in 3,400 in 1980.<sup>6</sup>

<sup>1</sup> US Renal Data System, USRDS 2014 Annual Data Report: Atlas of Chronic Kidney Disease and End-Stage Renal Disease in the United States, National Institutes of Health, National Institute of Diabetes and Digestive and Kidney Diseases, Bethesda, MD, 15 (2014).

<sup>2</sup> *Id.*

<sup>3</sup> *Id.* at 79

<sup>4</sup> *Id.*

<sup>5</sup> US Renal Data System, USRDS 2013 Annual Data Report: Atlas of Chronic Kidney Disease and End-Stage Renal Disease in the United States, National Institutes of Health, National Institute of Diabetes and Digestive and Kidney Diseases, Bethesda, MD, 160 (2013).

<sup>6</sup> *Id.*

- Increasing prevalence in the diagnosis of diabetes and hypertension, the two major causes of CKD; 44% of new ESRD cases have a primary diagnosis of diabetes; 28% have a primary diagnosis of hypertension.<sup>7</sup>
- Nephrology care prior to ESRD continues to be a concern. Since the 2005 introduction of the new Medical Evidence form (2728), with fields addressing pre-ESRD care, there has been little progress made in this area (pre-ESRD data, however, should be interpreted with caution because of the potential for misreporting). Forty-one percent of new ESRD patients in 2012, for example, had not seen a nephrologist prior to beginning therapy. And among these patients, 49 percent of those on hemodialysis began therapy with a catheter, compared to 21 percent of those who had received a year or more of nephrology care. Among those with a year or more of pre-ESRD nephrologist care, 54 percent began therapy with a fistula – five times higher than the rate among non-referred patients.<sup>8</sup>

Additionally, DaVita's Kidney Smart program helps to improve intervention and education for pre-ESRD patients. Approximately 69% of CKD Medicare patients have never been evaluated by a nephrologist.<sup>9</sup> Timely CKD care is imperative for patient morbidity and mortality. Adverse outcomes of CKD can often be prevented or delayed through early detection and treatment. Several studies have shown that early detection, intervention and care of CKD may result in improved patient outcomes and reduce ESRD:

- Reduced GFR is an independent risk factor for morbidity and mortality,
- A reduction in the rate of decline in kidney function upon nephrologists referrals has been associated with prolonged survival of CKD patients,
- Late referral to a nephrologist has been correlated with lower survival during the first 90 days of dialysis, and
- Timely referral of CKD patients to a multidisciplinary clinical team may improve outcomes and reduce cost.

A care plan for patients with CKD includes strategies to slow the loss of kidney function, manage comorbidities, and prevent or treat cardiovascular disease and other complications of CKD, as well as ease the transition to kidney replacement therapy. Through the Kidney Smart program, DaVita offers educational services to CKD patients that can help patients reduce, delay, and prevent adverse outcomes of untreated CKD. DaVita's Kidney Smart program encourages CKD patients to take control of their health and make informed decisions about their dialysis care.

DaVita's IMPACT program seeks to reduce patient mortality rates during the first 90-days of dialysis through patient intake, education and management, and reporting. Through IMPACT, DaVita's physician partners and clinical team have had proven positive results in addressing the critical issues of the incident dialysis patient. The program has helped improve DaVita's overall gross mortality rate, which has fallen 28% in the last 13 years.

DaVita's CathAway program seeks to reduce the number of patients with central venous catheters ("CVC"). Instead patients receive arteriovenous fistula ("AV fistula") placement. AV fistulas have superior patency, lower complication rates, improved adequacy, lower cost to the healthcare system, and decreased risk of patient mortality compared to CVCs. In July 2003, the Centers for Medicare and Medicaid Services, the End Stage Renal Disease Networks and key providers jointly recommended adoption of a National Vascular Access Improvement Initiative ("NVAII") to increase the appropriate use of AV fistulas for hemodialysis. The CathAway program is designed to comply with NVAII through patient education outlining the benefits for AV fistula placement and support through vessel mapping, fistula

<sup>7</sup> Id at 161.

<sup>8</sup> US Renal Data System, *USRDS 2014 Annual Data Report: Atlas of Chronic Kidney Disease and End-Stage Renal Disease in the United States*, National Institutes of Health, National Institute of Diabetes and Digestive and Kidney Diseases, Bethesda, MD, 107 (2014).

<sup>9</sup> Id at 4.

surgery and maturation, first cannulation and catheter removal. Since the inception of the program, DaVita has worked with its physician partners and clinical teammates to reduce catheter rates by 46 percent over the last seven years.

DaVita was recognized at the National Adult and Influenza Immunization Summit (NAIIS) as the national winner in the "Healthcare Personnel Campaign" category of the 2014 Immunization Excellence Awards. In 2013, DaVita was the first large dialysis provider to implement a comprehensive teammate vaccination order, requiring all teammates who work in or whose jobs require frequent visits to dialysis centers to either be vaccinated against influenza or wear surgical masks in patient-care areas. By March 15, 2014 DaVita achieved 100 percent compliance with its teammate immunization-or-mask directive, with more than 86 percent of teammates choosing vaccination. As of the same date, 92.2 percent of patients were vaccinated for the flu, marking the fourth consecutive year that DaVita's patient vaccination rates exceeded the U.S. Department of Health and Human Services Healthy People 2020 recommendations.

In an effort to improve patient outcomes and experience during dialysis, on May 13, 2014, DaVita announced the first delivery of hemodiafiltration in the United States. It is delivering hemodiafiltration treatments to select patients at its North Colorado Springs Clinic as part of a six-month trial program. Hemodiafiltration incorporates the standard hemodialysis process but adds an extra step to remove even larger toxin particles. It is commonly practiced in Europe but until recently there was no FDA approved device for use in the U.S. DaVita clinical experts will determine whether there are improved outcomes of dialysis treatment and patient quality of life compared to hemodialysis.

For more than a decade, DaVita has been investing and growing its integrated kidney care capabilities, and on May 5, 2014, DaVita's approach to integrated care was recognized with two Dorland Health "Case in Point" Platinum Awards for its Pathways Care Management and VillageHealth Integrated Care Management programs. The Dorland Health awards recognize the most successful and innovative case-management programs working to improve health care across the continuum.

Through Patient Pathways, DaVita partners with hospitals to provide faster, more accurate ESRD patient placement to reduce the length of hospital inpatient stays and readmissions. Importantly, Patient Pathways is not an intake program. An unbiased onsite liaison, who specializes in ESRD patient care, meets with both newly diagnosed and existing ESRD patients to assess their current ESRD care and provide information about insurance, treatment modalities, outpatient care, financial obligations before discharge, and grants available to ESRD patients. Patients choose a provider/center that best meets their needs for insurance, preferred nephrologists, transportation, modality and treatment schedule.

DaVita currently partners with over 350 hospitals nationwide through Patient Pathways. Patient Pathways has demonstrated benefits to hospitals, patients, physicians and dialysis centers. Since its creation in 2007, Patient Pathways has impacted over 130,000 patients. The Patient Pathways program reduced overall readmission rates by 18 percent, reduced average patient stay by half-day, and reduced acute dialysis treatments per patient by 11%. Moreover, patients are better educated and arrive at the dialysis center more prepared and less stressed. They have a better understanding of their insurance coverage and are more engaged and satisfied with their choice of dialysis facility. As a result, patients have higher attendance rates, are more compliant with their dialysis care, and have fewer avoidable readmissions.

Since 1996, Village Health has innovated to become the country's largest renal National Committee for Quality Assurance accredited disease management program. VillageHealth's Integrated Care Management ("ICM") services partners with patients, providers and care team members to focus on the root causes of unnecessary hospitalizations such as unplanned dialysis starts, infection, fluid overload and medication management.

VillageHealth ICM services for payers and ACOs provide CKD and ESRD population health management delivered by a team of dedicated and highly skilled nurses who support patients both in the field and on the phone. Nurses use VillageHealth's industry-leading renal decision support and risk stratification software to manage a patient's coordinated needs. Improved clinical outcomes and reduced hospital

readmission rates have contributed to improved quality of life for patients. As of 2014, VillageHealth ICM has delivered up to a 15 percent reduction in non-dialysis medical costs for ESRD patients, a 15 percent lower year-one mortality rate over a three-year period, and 27 percent fewer hospital readmissions compared to the Medicare benchmark. Applied to DaVita's managed ESRD population, this represents an annual savings of more than \$30 million.

DaVita's transplant referral and tracking program ensures every dialysis patient is informed of transplant as a modality option and promotes access to transplantation for every patient who is interested and eligible for transplant. The social worker or designee obtains transplant center guidelines and criteria for selection of appropriate candidates and assists transplant candidates with factors that may affect their eligibility, such as severe obesity, adherence to prescribed medicine or therapy, and social/emotional/financial factors related to post-transplant functioning.

In an effort to better serve all kidney patients, DaVita believes in requiring that all providers measure outcomes in the same way and report them in a timely and accurate basis or be subject to penalty. There are four key measures that are the most common indicators of quality care for dialysis providers: dialysis adequacy, fistula use rate, nutrition and bone and mineral metabolism. Adherence to these standard measures has been directly linked to 15-20% fewer hospitalizations. On each of these measures, DaVita has demonstrated superior clinical outcomes, which directly translated into 7% reduction in hospitalizations among DaVita patients. DaVita has improved clinical outcomes each year since 2000, generating an estimated \$204 million in net savings to the American healthcare system in 2013.

DaVita Rx, the first and largest licensed, full-service U.S. renal pharmacy, focuses on the unique needs of dialysis patients. Since 2005, DaVita Rx has been helping improve outcomes by delivering medications to dialysis centers or to patients' homes, making it easier for patients to keep up with their drug regimens. DaVita Rx patients have medication adherence rates greater than 80%, almost double that of patients who fill their prescriptions elsewhere, and are correlated with 40% fewer hospitalizations.

DaVita has been repeatedly recognized for its commitment to its employees (or teammates), particularly its more than 1,700 teammates who are reservists, members of the National Guard, military veterans, and military spouses. In June 2013, DaVita received the prestigious Secretary of Defense Employer Support Freedom Award. Presented annually by the Employer Support of the Guard and Reserve ("ESGR"), an arm of the Department of Defense, the Freedom Award recognizes employers for outstanding support of employees who serve in the Guard and Reserve. It is the highest military-friendly award presented by the U.S. government. G.I. Jobs has recognized DaVita as a Military Friendly Employer for six consecutive years. The ranking is based on a survey assessing companies' long-term commitment to hiring those with military service, recruiting and hiring efforts and results, policies for Reserve and National Guard members called to active duty, military spouse programs, and the presence of special military recruitment programs. DaVita was also named as a Civilianjobs.com Most Valuable Employer (MVE) for Military winner for five consecutive years. The MVE was open to all U.S.-based companies, and winners were selected based on surveys in which employers outlined their recruiting, training and retention plans that best serve military service members and veterans.

In May 2015, DaVita was certified by WorldBlu as a "Freedom-Centered Workplace." For the eighth consecutive year, DaVita appeared on WorldBlu's list, formerly known as "most democratic" workplaces. WorldBlu surveys organizations' teammates to determine the level of democracy practiced. For the fourth consecutive year, DaVita was recognized as a Top Workplace by *The Denver Post*. DaVita was named a Silver LearningElite organization for 2014 by *Chief Learning Officer* magazine for creating and implementing exemplary teammate development practices that deliver measurable business value. DaVita ranked No. 29 in a record breaking field of more than 200 companies. Finally, DaVita has been recognized as one of *Fortune*® Magazine's Most Admired Companies in 2015 – for the tenth consecutive year.

DaVita is also committed to sustainability and reducing its carbon footprint. In fact, it is the only kidney care company recognized by the Environmental Protection Agency for its sustainability initiatives. In 2010, DaVita opened the first LEED-certified dialysis center in the U.S. *Newsweek* Green Rankings

recognized DaVita as a 2015 Top Green Company in the United States, and it has appeared on the list every year since the inception of the program in 2009. Furthermore, DaVita annually saves approximately 8 million pounds of medical waste through dialyzer reuse and it also diverts more than 85% of its waste through composting and recycling programs. It has also undertaken a number of similar initiatives at its offices and has achieved LEED Gold certification for its corporate headquarters. In addition, DaVita was also recognized as an "EPA Green Power Partner" by the U.S. Environmental Protection Agency.

DaVita consistently raises awareness of community needs and makes cash contributions to organizations aimed at improving access to kidney care. DaVita provides significant funding to kidney disease-awareness organizations such as the Kidney TRUST, the National Kidney Foundation, the American Kidney Fund, and several other organizations. Its own employees, or members of the "DaVita Village," assisted in these initiatives and have raised approximately \$5 million, thus far, through the annual Tour DaVita bicycle ride, with \$1 million coming in 2013 alone. The Kidney Rock 5K Run/Walk raised an estimated \$1 million for Bridge of Life – DaVita Medical Missions in 2011 and 2012, combined. DaVita continued its "DaVita Way of Giving" program in 2014 with teammates at clinics across the nation selecting more than 950 nonprofits and community organizations to receive more than \$1.6 million in contributions. Nearly \$4 million has been donated through the DaVita Way of Giving since the program began.

DaVita does not limit its community engagement to the U.S. alone. In 2014, DaVita Village Trust completed 21 medical missions in 7 countries, bringing life-saving dialysis treatment to more than 250 patients around the world. Through its first primary care medical mission, it provided care and health education to more than 70 kidney donors and individuals. It provided CKD rapid-screenings for over 8,500 people through 38 domestic and two international CKD screening events. 32 screening events are planned for 2015 for people in at-risk and underserved communities in the U.S. and abroad.

1. Neither the Centers for Medicare and Medicaid Services nor the Illinois Department of Public Health has taken any adverse action involving civil monetary penalties or restriction or termination of participation in the Medicare or Medicaid programs against any of the applicants, or against any Illinois health care facilities owned or operated by the Applicants, directly or indirectly, within three years preceding the filing of this application.

A list of health care facilities owned or operated by the Applicants in Illinois is attached at Attachment – 11B.

Dialysis facilities are currently not subject to State Licensure in Illinois.

2. Certification that no adverse action has been taken against either of the Applicants or against any health care facilities owned or operated by the Applicants in Illinois within three years preceding the filing of this application is attached at Attachment – 11C.
3. An authorization permitting the Illinois Health Facilities and Services Review Board ("HFSRB") and the Illinois Department of Public Health ("IDPH") access to any documents necessary to verify information submitted, including, but not limited to: official records of IDPH or other State agencies; and the records of nationally recognized accreditation organizations is attached at Attachment – 11C.



## DaVita Clinical Research Expands Nephrology Clinical Trial Capabilities in Europe

MINNEAPOLIS, May 28, 2015 /PRNewswire/ -- [DaVita Clinical Research](#) (DCR), a specialty contract research organization with services spanning a broad spectrum of drug and device development, today announced an expansion of its clinical trials capabilities in Europe.

Through expansion in Europe, DCR will be able to facilitate the conduct of late phase clinical trials in several medical centers outside of the U.S. for the first time. Physician leaders from [Germany](#), [Poland](#) and [Portugal](#) with a combined 20 years of research experience will collaborate with DCR to provide data and knowledge-based insights to its clients.

"Together our American and European teams provide unique expertise in clinical research," said Amy Young, vice president and general manager of DCR. "Combining extensive nephrology and clinical trial experience with knowledge of local differences in the practice of nephrology positions us as a valuable resource in drug development for chronic kidney disease management."

DCR has been involved in developing every end stage renal disease drug approved by the U.S. Federal Drug Administration in the last 15 years. Individuals with advanced kidney disease typically have comorbidities, which may cause health complications. Clinical research is a necessary step in providing high quality care to patients with impaired kidney function.

"We have an experienced group of research physicians in our organization," said Bjorn Englund, DaVita HealthCare Partners president for Europe and the Middle East. "It's important that we apply their expertise as a resource to advance care for our patients."

DCR has conducted Phase I clinical trials in the U.S. since 1985, expanding its capabilities to include late phase clinical research, real-world health care data, health economics and outcomes research and medical communications over the past 30 years.

DaVita Clinical Research and DCR are registered trademarks of DaVita Healthcare Partners Inc.

### About DaVita HealthCare Partners

DaVita HealthCare Partners Inc. (NYSE: DVA), a Fortune 500® company, is the parent company of DaVita Kidney Care and HealthCare Partners. DaVita Kidney Care is a leading provider of kidney care in the United States, delivering dialysis services to patients with chronic kidney failure and end stage renal disease. As of March 31, 2015, DaVita Kidney Care operated or provided administrative services at 2,197 outpatient dialysis centers located in the United States serving approximately 174,000 patients. The company also operated 93 outpatient dialysis centers located in 10 countries outside the United States. HealthCare Partners manages and operates medical groups and affiliated physician networks in Arizona, California, Nevada, New Mexico, Florida and Colorado in its pursuit to deliver excellent-quality health care in a dignified and compassionate manner. As of March 31, 2015 HealthCare Partners provided integrated care management for approximately 830,000 patients. For more information, please visit [DaVitaHealthCarePartners.com](http://DaVitaHealthCarePartners.com).

### About DaVita Clinical Research (DCR)

[DaVita Clinical Research \(DCR\)](#), a wholly owned subsidiary of [DaVita HealthCare Partners, Inc.](#), uses its extensive, applied database and real-world health care experience to assist pharmaceutical and medical device companies in the design, recruitment and completion of retrospective, prospective and pragmatic clinical trials. DCR's scientific and clinical expertise spans the lifecycle of product development with more than 175 client companies. DCR's [early clinical research](#) unit (Phase I-IIa) and [late phase clinical research](#) (Phase IIb through post-marketing) network of physicians and investigative sites, [real-world health care data](#), [health economics and outcomes research](#), and [medical communications](#) are focused on providing world-class research in both complex/specialty populations and therapeutic areas, and especially in CKD and ESRD populations. To learn more about DCR, visit [www.davitaclinicalresearch.com](http://www.davitaclinicalresearch.com).

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Attachment - 11A



## DaVita Reports on 2014 Corporate Social Responsibility Progress

### Commitment to Patient Care, Sustainability and Goodwill Continues to Grow

DENVER, June 2, 2015 /PRNewswire/ -- DaVita HealthCare Partners Inc. (NYSE: DVA), one of the nation's largest and most innovative health care communities, today announced the release of its [2014 Community Care report](#), which highlights key clinical, operational and corporate social responsibility (CSR) achievements in 2014.

"In all corners of our Village – whether it's a dialysis center in Saudi Arabia or an urgent care facility in Los Angeles – the spirit of caring for each other, our patients and our communities is alive and well," said Kent Thiry, co-chairman and CEO of DaVita HealthCare Partners.

The report, available at [DaVita.com/CommunityCare](http://DaVita.com/CommunityCare), outlines DaVita's approach for CSR, called the Trilogy of Care: Caring for Our Patients, Caring for Each Other and Caring for Our World. This approach is what drives industry-leading clinical outcomes, multiple goodwill initiatives and a robust environmental commitment. Highlights from the 2014 report include the following.

#### Caring for Our Patients

The Kidney Care and HealthCare Partners divisions of DaVita HealthCare Partners together support more than 1 million primary and specialty care patients through an integrated care model that focuses on the whole patient, not just the disease. DaVita's innovative clinical programs help to coordinate all facets of health, including diet, medications, patient education and emotional support to improve clinical outcomes, reduce healthcare costs and enhance patient quality of life.

#### Leading Industry Quality

Centers for Medicare and Medicaid Services Five-Star Quality Rating System recognized DaVita as the highest rated among all major dialysis providers. DaVita Kidney Care outperformed the industry average by 138 percent, with 50 percent of clinics earning a four- or five-star rating. HealthCare Partners was also recognized in 2014 for outstanding clinical measures. The Integrated Healthcare Association awarded HCP a rating of 4.5 out of 5 stars for quality of care provided to Medicare Advantage patients in California. This was one of the highest ratings across all California physician organizations.

#### Paladina Health

Paladina Health, a primary care subsidiary of DaVita Healthcare Partners provides a patient-centric approach and 24/7 access to personal physicians. Paladina submits information to CMS known as the Healthcare Effectiveness Data and Information Set (HEDIS). In 2014, Paladina's Clinical Excellence program exceeded the HEDIS 90th percentile in hypertension management—a commercial HMO benchmark for quality.

#### International

DaVita Kidney Care is committed to elevating the health and quality of life for patients around the world. In 2014 DaVita celebrated the accreditation of a dialysis center in Malaysia—the first-ever dialysis center to be accredited in the country. DaVita was also recognized in India as the Dialysis Service Provider Company of the Year.

#### Clinical Initiatives

DaVita Kidney Care made strides in four Quality of Life programs that focus on fluid, medication, infection and diabetes management for kidney care patients.

HealthCare Partners has worked to help primary and specialty care patients achieve their best possible health through a number of innovative programs and initiatives, including:

- Transitions of Care: Decrease unnecessary hospital readmissions.
- Flu Vaccinations: Aim to vaccinate 70 percent of patients and 90 percent of teammates.
- Hypertension: Work to achieve blood pressure control for at least 75 percent of hypertensive patients.

Attachment - 11A

## **Caring for Each Other**

DaVita provides unique opportunities for teammates to succeed at work and at home through leadership courses, professional development, education scholarships for children and grandchildren, and support in times of crisis.

DaVita's Village Vitality program offers teammates multiple tools for making healthy choices including:

- Free biometric screenings at work sites
- Stress-management courses
- Tobacco-use cessation programs
- Challenges such as Match the Mayor, a six-week program in which teammates try to match Chairman and CEO Kent Thiry in adding a variety of fruits and vegetables to their daily meals.

## **DaVita Village Network**

The DaVita Village Network gives teammates the opportunity to help each other during times of crisis, such as a natural disaster, an accident or an illness. Teammates can make payroll contributions, which DaVita provides funding to match up to \$250,000 per year.

## **Developing Leaders**

In 2014, a record-breaking number of teammates attended DaVita University's award-winning classes for teammate development. Through DaVita University's School of Leadership, School of Clinical Education and Village Gatherings, DaVita directly touched more than 22,600 teammates in 2014. DaVita University also launched a dozen new and innovative leadership and educational programs, expanded the availability of distance learning and rolled out leadership and development programs to international teammates in multiple countries.

## **DaVita Way**

DaVita Way Days and Monthly Activities introduce teammates to DaVita's Core Values and various symbols and traditions for celebrating success. Teammates learn how to create and lead DaVita Way activities in their centers and offices.

## **Caring for Our World**

DaVita is working to improve the lives of patients, the regions in which DaVita operates and those in need throughout the world by examining and reducing the company's environmental impact, performing international medical missions, offering health screenings and pursuing philanthropic endeavors.

## **DaVita Way of Giving**

DaVita continued its long tradition of supporting local communities this year by making charitable contributions across the nation through the DaVita Way of Giving. As part of the program, teammates in centers chose more than 950 nonprofits and community organizations to receive more than \$1.6 million in 2014. The program has donated a total of \$4 million since it began. In HealthCare Partners' first year with DaVita Way of Giving, 46 clinics in four states donated to 38 different charities.

## **Home-State Engagement**

In addition to \$1.6 million in nationwide giving, DaVita HealthCare Partners contributed more than \$1.3 million in donations to 90 nonprofits and community groups in Denver, where the company is headquartered.

## **KT Community Foundation**

The KT Community Foundation funds teammate-led projects that make a difference in teammates' local communities and overseas. To date, the KT Community Foundation has funded more than \$367,000 for such projects.

## **Village Service Days**

Since 2006, DaVita Kidney Care teammates and their families and friends have volunteered more than 79,000 hours through 1,470 Village Service Days community service projects. HealthCare Partners and Paladina Health teammates also participate in a variety of volunteer projects and events specific to their communities.

## **Community Efforts**

Attachment - 11A

More than 60 HealthCare Partners care sites and administrative offices in California participated in a variety of service projects in 2014. These included literacy programs, collecting blankets for tsunami victims and food for children in need, building prosthetic hands and organizing hygiene kits for women's shelters, among others.

### Sustainability

DaVita HealthCare Partners continues to help improve patients' health and quality of life while reducing our environmental footprint. In 2010, DaVita established environmental goals for the Kidney Care division to achieve by the end of 2015, and is on track to do so.

1. Reduce energy consumption by 15 percent per treatment.  
DaVita Kidney Care has reduced energy consumption by 6 percent per treatment across the country. In 2014, a Building Management Systems pilot launched in 150 centers and we anticipate a 10 percent energy reduction through improvements in temperature controls and set points.
2. Reduce water consumption by 10 percent per treatment.  
Since 2007, DaVita Kidney Care has reduced water consumption in clinics by 30 percent per treatment. Through the efforts of DaVita Kidney Care's biomedical team to optimize the frequency and duration of the water used in the pre-treatment filtration processes, our centers have, on average, reduced gallons per month by 20 percent from 2013 to 2014.
3. Reduce office paper consumption by 20 percent.  
DaVita Kidney Care has reduced paper consumption in centers and offices by 5 percent. Various avenues, including Print to PDF, electronic signatures for contracts and e-faxing capabilities have enabled teammates to move toward more paperless processes.
4. Increase environmentally preferable procurement by 10 percent.  
DaVita Kidney Care continues to increase its environmentally preferable procurement through partnerships with vendors and purchases of environmentally friendly products when available. In 2014 we refurbished more than 1,300 dialysis machines. This prevents hundreds of thousands of pounds of plastic and metal from going to the landfill.
5. Add one teammate education program each year.  
DaVita Kidney Care has added more than one new educational program each year. These programs include events such as green fairs, which educate teammates about sustainability at work and at home. Quarterly criteria were provided for Green Champions, focusing on engaging teammates about energy and paper reduction at their center.

Additionally, DaVita continues to develop processes and protocols to minimize the environmental impact of medical wastage created by necessities associated with patient care – e.g., dialyzers, protective gear, needles, syringes, medication vials, etc.

To learn more about DaVita's approach to corporate social responsibility, please visit [DaVita.com/CommunityCare](http://DaVita.com/CommunityCare).

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To view the original version on PR Newswire, visit: <http://www.prnewswire.com/news-releases/davita-reports-on-2014-corporate-social-responsibility-progress-300092122.html>

SOURCE DaVita HealthCare Partners Inc.



## DaVita Kidney Care Recognizes 15th Anniversary in 2015

### Company celebrates success driven by workplace democracy

DENVER, June 11, 2015 /PRNewswire/ -- [DaVita HealthCare Partners Inc.](#) (NYSE: DVA), one of the nation's largest and most innovative health care communities, is celebrating the anniversary of its teammate-chosen name "DaVita," which in Italian means "giving life."

Asking teammates to contribute to culture-shaping decisions has led to DaVita Kidney Care continuously holding a coveted place on *The WorldBlu List of Most Democratic Workplaces*™. In fact, it is the only Fortune 500™ company to have appeared on the list for the past eight years.

"Active leadership is demonstrated across the Village," said Javier Rodriguez, CEO for DaVita Kidney Care. "It started with the democratic foundation of our name and carries throughout our communities as our teammates lead around the world."

For example, teammates voted on numerous aspects of their work environment, including the design of the headquarters building façade, its top-floor marketplace, desk chairs, and office and cubicle arrangements.

Additionally, the four interior "seasonal gardens" inside the building reflect the seasonal colors, textures, plantings and activities of Colorado. Every floor also features a "Zen room," where teammates can find a secluded, relaxing place to work, if necessary.

Company leadership helps create an intentional, democracy-driven culture that is distinctive in corporate America and has received recognition from numerous third parties. Aside from WorldBlu, DaVita Kidney Care was recognized recently by [The Denver Post](#) as a [2015 Top Workplace](#) for the fourth consecutive year since the company moved to Denver.

"We strive to create a place where talented people can grow professionally and personally and one where everyone's voice can be heard," said Kent Thiry, co-chairman and CEO of DaVita HealthCare Partners.

Tangible success of DaVita's unwavering commitment to patients can be seen in DaVita Kidney Care's performance in the Five-Star Rating system, recently released by the Centers for Medicare and Medicaid. The company outperformed the industry average by 138 percent.

### About DaVita Kidney Care

DaVita Kidney Care is a division of DaVita HealthCare Partners Inc., a Fortune 500® company that, through its operating divisions, provides a variety of health care services to patient populations throughout the United States and abroad. A leading provider of dialysis services in the United States, DaVita Kidney Care treats patients with chronic kidney failure and end stage renal disease. DaVita Kidney Care strives to improve patients' quality of life by innovating clinical care, and by offering integrated treatment plans, personalized care teams and convenient health-management services. As of March 31, 2015, DaVita Kidney Care operated or provided administrative services at 2,197 outpatient dialysis centers located in the United States serving approximately 174,000 patients. The company also operated 93 outpatient dialysis centers located in 10 countries outside the United States. DaVita Kidney Care supports numerous programs dedicated to creating positive, sustainable change in communities around the world. The company's leadership development initiatives and social responsibility efforts have been recognized by Fortune, Modern Healthcare, Newsweek and WorldBlu. For more information, please visit [DaVita.com](#).

### Contact Information

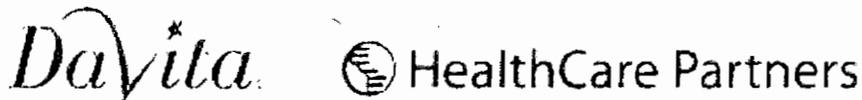
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## DaVita HealthCare Partners Celebrates Men's Health Month

Company recognizes the importance of pre-emptive health care

DENVER, June 26, 2015 /PRNewswire/ -- HealthCare Partners, a division of [DaVita HealthCare Partners Inc.](#) (NYSE: DVA), celebrates the month of June – National Men's Health Month – by recognizing the importance of bringing awareness to the health care issues that affect men.

"We value the health and wellness of our patients and our more than 60,000 teammates," said Dr. Bard Coats, executive vice president of clinical operations at DaVita HealthCare Partners. "We believe it is critical for men of all ages to take an active role in their health care."

National Men's Health Month was established in June 1994 to raise awareness of the health care issues affecting men. DaVita HealthCare Partners provides a variety of tips, resources and access to health enhancement courses online. These health enhancement courses include:

- [Weight Management](#)
- [Diabetes Management](#)
- [Senior Exercise and Fitness](#)
- [High Blood Pressure](#)

### About DaVita HealthCare Partners

DaVita HealthCare Partners Inc., a Fortune 500® company, is the parent company of DaVita Kidney Care and HealthCare Partners. DaVita Kidney Care is a leading provider of kidney care in the United States, delivering dialysis services to patients with chronic kidney failure and end stage renal disease. As of Mar. 31, 2015, DaVita Kidney Care operated or provided administrative services at 2,197 outpatient dialysis centers located in the United States serving approximately 174,000 patients. The company also operated 93 outpatient dialysis centers located in 10 countries outside the United States. HealthCare Partners manages and operates medical groups and affiliated physician networks in Arizona, California, Colorado, Florida, Nevada, New Mexico, and Pennsylvania in its pursuit to deliver excellent-quality health care in a dignified and compassionate manner. As of Mar. 31, 2015, HealthCare Partners provided integrated care management for approximately 830,000 patients. For more information, please visit [DaVitaHealthCarePartners.com](#).

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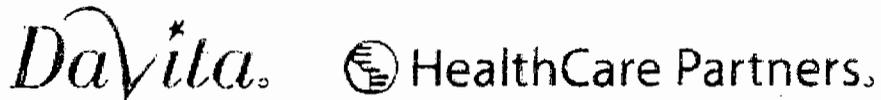
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SOURCE DaVita HealthCare Partners Inc.



## DaVita HealthCare Partners Recognized as a Top Green Company in U.S. by Newsweek

DENVER, June 30, 2015 /PRNewswire/ -- [DaVita HealthCare Partners Inc.](#) (NYSE: DVA), one of the nation's largest and most innovative health care communities, today announced that the company was recognized by *Newsweek* Green Rankings as a 2015 Top Green Company in the U.S. The company has appeared on the list every year the award program has run since 2009.

"Our teammates have a strong track record of creating a culture of sustainability," said Kent Thiry, chairman and CEO of DaVita HealthCare Partners. "We strive to be environmentally conscious."

In 2007, DaVita HealthCare Partners created its [Village Green](#) program to help steward resources and create protocols that aim to reduce the company's environmental footprint. Village Green offers robust educational opportunities and civil discourse for teammates to encourage a shared ownership of conservation efforts.

Village Green initiatives include:

- Piloting a building-management system that optimizes air conditioning and heating in clinics to increase comfort and reduce energy use.
- Recruiting 1,200 "green champions" who drive sustainability efforts in clinics and business offices across the nation.
- Starting a water-optimization program that has helped the average clinic use 20 percent less water.
- Launching a friendly competition between clinics and business offices to reduce paper usage.
- Partnering with construction teams to build sustainable clinics that feature LED lighting, energy- and water-efficient equipment, and local materials.

For more information about DaVita HealthCare Partners' sustainability efforts, visit [DaVita.com/CSR](http://DaVita.com/CSR).

[Newsweek Green Rankings](#) are one of the world's foremost corporate environmental rankings which assess the 500 largest publicly-traded companies in the United States and the 500 largest publicly-traded companies globally on overall environmental performance. Based on research from Corporate Knights Capital, along with a "Green Revenue" score powered by HIP (Human Impact + Profit) Investor Inc., the 2015 iteration of the project features eight indicators that are used to assess and measure the environmental performance of the world's largest publicly traded companies.

### About DaVita HealthCare Partners

DaVita HealthCare Partners Inc., a Fortune 500® company, is the parent company of DaVita Kidney Care and HealthCare Partners. DaVita Kidney Care is a leading provider of kidney care in the United States, delivering dialysis services to patients with chronic kidney failure and end stage renal disease. As of March 31, 2015, DaVita Kidney Care operated or provided administrative services at 2,197 outpatient dialysis centers located in the United States serving approximately 174,000 patients. The company also operated 93 outpatient dialysis centers located in 10 countries outside the United States. HealthCare Partners manages and operates medical groups and affiliated physician networks in Arizona, California, Nevada, New Mexico, Florida and Colorado in its pursuit to deliver excellent-quality health care in a dignified and compassionate manner. As of March 31, 2015 HealthCare Partners provided integrated care management for approximately 830,000 patients. For more information, please visit [DaVitaHealthCarePartners.com](http://DaVitaHealthCarePartners.com).

DaVita and DaVita HealthCare Partners are trademarks or registered trademarks of DaVita HealthCare Partners Inc.

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Attachment - 11A

DaVita HealthCare Partners Inc.							
Illinois Facilities							
Regulatory Name	Address 1	Address 2	City	County	State	Zip	Medicare Certification Number
Adams County Dialysis	436 N 10TH ST		QUINCY	ADAMS	IL	62301-4152	14-2711
Alton Dialysis	3511 COLLEGE AVE		ALTON	MADISON	IL	62002-5009	14-2619
Arlington Heights Renal Center	17 WEST GOLF ROAD		ARLINGTON HEIGHTS	COOK	IL	60005-3905	14-2628
Barrington Creek	28160 W. NORTHWEST HIGHWAY		LAKE BARRINGTON	LAKE	IL	60010	14-2736
Belvidere Dialysis	1755 BELOIT ROAD		BELVIDERE	BOONE	IL	61008	
Benton Dialysis	1151 ROUTE 14 W		BENTON	FRANKLIN	IL	62812-1500	14-2608
Beverly Dialysis	8109 SOUTH WESTERN AVE		CHICAGO	COOK	IL	60620-5939	14-2638
Big Oaks Dialysis	5623 W TOUHY AVE		MILES	COOK	IL	60714-4019	14-2712
Buffalo Grove Renal Center	1291 W. DUNDEE ROAD		BUFFALO GROVE	COOK	IL	60089-4009	14-2650
Calumet City Dialysis	1200 SIBLEY BOULEVARD		CALUMET CITY	COOK	IL	60409	
Carpentersville Dialysis	2203 RANDALL ROAD		CARPENTERSVILLE	KANE	IL	60110-3355	14-2598
Centralia Dialysis	1231 STATE ROUTE 161		CENTRALIA	MARION	IL	62801-6739	14-2609
Chicago Heights Dialysis	177 W JOE ORR RD	STE B	CHICAGO HEIGHTS	COOK	IL	60411-1733	14-2635
Chicago Ridge Dialysis	10511 SOUTH HARLEM AVE		WORTH	COOK	IL	60482	
Churchview Dialysis	5970 CHURCHVIEW DR		ROCKFORD	WINNEBAGO	IL	61107-2574	14-2640
Cobblestone Dialysis	934 CENTER ST	STE A	ELGIN	KANE	IL	60120-2125	14-2715
Country Hills Dialysis	4215 W 167TH ST		COUNTRY CLUB HILLS	COOK	IL	60478-2017	14-2575
Crystal Springs Dialysis	720 COG CIRCLE		CRYSTAL LAKE	MCHENRY	IL	60014-7301	14-2716
Decatur East Wood Dialysis	794 E WOOD ST		DECATUR	MACON	IL	62523-1155	14-2599
Dixon Kidney Center	1131 N GALENA AVE		DIXON	LEE	IL	61021-1015	14-2651
Driftwood Dialysis	1808 SOUTH WEST AVE		FREEPORT	STEPHENSON	IL	61032-6712	14-2747
Edwardsville Dialysis	235 S BUCHANAN ST		EDWARDSVILLE	MADISON	IL	62025-2108	14-2701
Effingham Dialysis	904 MEDICAL PARK DR	STE 1	EFFINGHAM	EFFINGHAM	IL	62401-2193	14-2580
Emerald Dialysis	710 W 43RD ST		CHICAGO	COOK	IL	60609-3435	14-2529
Evanston Renal Center	1715 CENTRAL STREET		EVANSTON	COOK	IL	60201-1507	14-2511
Grand Crossing Dialysis	7319 S COTTAGE GROVE AVENUE		CHICAGO	COOK	IL	60619-1909	14-2728
Freeport Dialysis	1028 S KUNKLE BLVD		FREEPORT	STEPHENSON	IL	61032-6914	14-2642
Garfield Kidney Center	3250 WEST FRANKLIN BLVD		CHICAGO	COOK	IL	60624-1509	14-2777
Granite City Dialysis Center	9 AMERICAN VLG		GRANITE CITY	MADISON	IL	62040-3706	14-2537
Harvey Dialysis	16641 S HALSTED ST		HARVEY	COOK	IL	60426-6174	14-2698
Hazel Crest Renal Center	3470 WEST 183rd STREET		HAZEL CREST	COOK	IL	60429-2428	14-2622
Illini Renal Dialysis	507 E UNIVERSITY AVE		CHAMPAIGN	CHAMPAIGN	IL	61820-3828	14-2633
Jacksonville Dialysis	1515 W WALNUT ST		JACKSONVILLE	MORGAN	IL	62650-1150	14-2581

DaVita HealthCare Partners Inc.

Illinois Facilities

Regulatory Name	Address 1	Address 2	City	County	State	Zip	Medicare Certification Number
Jerseyville Dialysis	917 S STATE ST		JERSEYVILLE	JERSEY	IL	62052-2344	14-2636
Kankakee County Dialysis	581 WILLIAM R LATHAM SR DR	STE 104	BOURBONNAIS	KANKAKEE	IL	60914-2439	14-2685
Kenwood Dialysis	4259 S COTTAGE GROVE AVENUE		CHICAGO	COOK	IL	60653	14-2717
Lake County Dialysis Services	565 LAKEVIEW PARKWAY	STE 176	VERNON HILLS	LAKE	IL	60061	14-2552
Lake Villa Dialysis	37809 N IL ROUTE 59		LAKE VILLA	LAKE	IL	60046-7332	14-2666
Lawndale Dialysis	3934 WEST 24TH ST		CHICAGO	COOK	IL	60623	14-2768
Lincoln Dialysis	2100 WEST FIFTH		LINCOLN	LOGAN	IL	62656-9115	14-2582
Lincoln Park Dialysis	3157 N LINCOLN AVE		CHICAGO	COOK	IL	60657-3111	14-2528
Litchfield Dialysis	915 ST FRANCES WAY		LITCHFIELD	MONTGOMERY	IL	62056-1775	14-2583
Little Village Dialysis	2335 W CERMAK RD		CHICAGO	COOK	IL	60608-3811	14-2668
Loop Square Dialysis	2838 NORTH KIMBALL AVE		CHICAGO	COOK	IL	60618	14-2534
Loop Renal Center	1101 SOUTH CANAL STREET		CHICAGO	COOK	IL	60607-4901	14-2505
Machesney Park Dialysis	6950 NORTH PERRYVILLE ROAD		MACHESNEY PARK	WINNEBAGO	IL	61115	
Macon County Dialysis	1090 W MCKINLEY AVE		DECATUR	MACON	IL	62526-3208	14-2584
Marengo City Dialysis	910 GREENLEE STREET	STE B	MARENGO	MCHENRY	IL	60152-8200	14-2643
Marion Dialysis	324 S 4TH ST		MARION	WILLIAMSON	IL	62959-1241	14-2570
Maryville Dialysis	2130 VADALABENE DR		MARYVILLE	MADISON	IL	62062-5632	14-2634
Mattoon Dialysis	6051 DEVELOPMENT DRIVE		CHARLESTON	COLES	IL	61938-4652	14-2585
Metro East Dialysis	5105 W MAIN ST		BELLEVILLE	SAINT CLAIR	IL	62226-4728	14-2527
Montclare Dialysis Center	7009 W BELMONT AVE		CHICAGO	COOK	IL	60634-4533	14-2649
Mount Vernon Dialysis	1800 JEFFERSON AVE		MOUNT VERNON	JEFFERSON	IL	62864-4300	14-2541
Mt. Greenwood Dialysis	3401 W 111TH ST		CHICAGO	COOK	IL	60655-3329	14-2660
Olney Dialysis Center	117 N BOONE ST		OLNEY	RICHLAND	IL	62450-2109	14-2674
Olympia Fields Dialysis Center	4557B LINCOLN HWY	STE B	MATTESON	COOK	IL	60443-2318	14-2548
Palos Park Dialysis	13155 S LaGRANGE ROAD		ORLAND PARK	COOK	IL	60462-1162	14-2732
Pittsfield Dialysis	640 W WASHINGTON ST		PITTSFIELD	PIKE	IL	62363-1350	14-2708
Red Bud Dialysis	LOT 4 IN 1ST ADDITION OF EAST INDUSTRIAL PARK		RED BUD	RANDOLPH	IL	62278	14-2772
Robinson Dialysis	1215 N ALLEN ST	STE B	ROBINSON	CRAWFORD	IL	62454-1100	14-2714
Rockford Dialysis	3339 N ROCKTON AVE		ROCKFORD	WINNEBAGO	IL	61103-2839	14-2647
Roxbury Dialysis Center	622 ROXBURY RD		ROCKFORD	WINNEBAGO	IL	61107-5089	14-2665
Rushville Dialysis	112 SULLIVAN DRIVE		RUSHVILLE	SCHUYLER	IL	62681-1293	14-2620

DaVita HealthCare Partners Inc.									
Illinois Facilities									
Regulatory Name	Address 1	Address 2	City	County	State	Zip	Medicare Certification Number		
Sauget Dialysis	2061 GOOSE LAKE RD		SAUGET	SAINT CLAIR	IL	62206-2822	14-2561		
Schaumburg Renal Center	1156 S ROSELLE ROAD		SCHAUMBURG	COOK	IL	60193-4072	14-2654		
Shiloh Dialysis	1095 NORTH GREEN MOUNT RD		SHILOH	ST CLAIR	IL	62269	14-2753		
Silver Cross Renal Center - Morris	1551 CREEK DRIVE		MORRIS	GRUNDY	IL	60450	14-2740		
Silver Cross Renal Center - New Lenox	1890 SILVER CROSS BOULEVARD		NEW LENOX	WILL	IL	60451	14-2741		
Silver Cross Renal Center - West	1051 ESSINGTON ROAD		JOLIET	WILL	IL	60435	14-2742		
South Holland Renal Center	16136 SOUTH PARK AVENUE		SOUTH HOLLAND	COOK	IL	60473-1511	14-2544		
Springfield Central Dialysis	932 N RUTLEDGE ST		SPRINGFIELD	SANGAMON	IL	62702-3721	14-2586		
Springfield Montvale Dialysis	2930 MONTVALE DR	STE A	SPRINGFIELD	SANGAMON	IL	62704-5376	14-2590		
Springfield South	2930 SOUTH 6th STREET		SPRINGFIELD	SANGAMON	IL	62703	14-2733		
Stoncrest Dialysis	1302 E STATE ST		ROCKFORD	WINNEBAGO	IL	61104-2228	14-2615		
Stony Creek Dialysis	9115 S CICERO AVE		OAK LAWN	COOK	IL	60453-1895	14-2661		
Stony Island Dialysis	8725 S STONY ISLAND AVE		CHICAGO	COOK	IL	60617-2709	14-2718		
Sycamore Dialysis	2200 GATEWAY DR		SYCAMORE	DEKALB	IL	60178-3113	14-2639		
Taylorville Dialysis	901 W SPRESSER ST		TAYLORVILLE	CHRISTIAN	IL	62568-1831	14-2587		
Tazewell County Dialysis	1021 COURT STREET		PEKIN	TAZEWELL	IL	61554	14-2767		
Timber Creek Dialysis	1001 S. ANNIE GLIDDEN ROAD		DEKALB	DEKALB	IL	60115	14-2763		
Tinley Park Dialysis	16767 SOUTH 80TH AVENUE		TINLEY PARK	COOK	IL	60477			
TRC Children's Dialysis Center	2611 N HALSTED ST		CHICAGO	COOK	IL	60614-2301	14-2604		
Vandalia Dialysis	301 MATTES AVE		VANDALIA	FAYETTE	IL	62471-2061	14-2693		
Vermillion County Dialysis	22 WEST NEWELL ROAD		DANVILLE	VERMILION	IL	61834			
Waukegan Renal Center	1616 NORTH GRAND AVENUE	STE C	Waukegan	COOK	IL	60085-3676	14-2577		
Wayne County Dialysis	303 NW 11TH ST	STE 1	FAIRFIELD	WAYNE	IL	62837-1203	14-2688		
West Lawn Dialysis	7000 S PULASKI RD		CHICAGO	COOK	IL	60629-5842	14-2719		
West Side Dialysis	1600 W 13TH STREET		CHICAGO	COOK	IL	60608			
Whiteside Dialysis	2600 N LOCUST	STE D	STERLING	WHITESIDE	IL	61081-4602	14-2648		
Woodlawn Dialysis	5060 S STATE ST		CHICAGO	COOK	IL	60609	14-2310		

Kathryn Olson  
Chair  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, Illinois 62761

Dear Chair Olson:

I hereby certify under penalty of perjury as provided in § 1-109 of the Illinois Code of Civil Procedure, 735 ILCS 5/1-109 that no adverse action as defined in 77 IAC 1130.140 has been taken against any in-center dialysis facility owned or operated by DaVita HealthCare Partners Inc. or Lincoln Park Dialysis Services Inc. in the State of Illinois during the three year period prior to filing this application.

Additionally, pursuant to 77 Ill. Admin. Code § 1110.1430(b)(3)(J), I hereby authorize the Health Facilities and Services Review Board (“HFSRB”) and the Illinois Department of Public Health (“IDPH”) access to any documents necessary to verify information submitted as part of this application for permit. I further authorize HFSRB and IDPH to obtain any additional information or documents from other government agencies which HFSRB or IDPH deem pertinent to process this application for permit.

Sincerely,



Print Name: Arturo Sida  
Its: Assistant Corporate Secretary  
DaVita HealthCare Partners Inc.

Subscribed and sworn to me  
This \_\_\_ day of \_\_\_, 201\_\_

Notary Public

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of Los Angeles

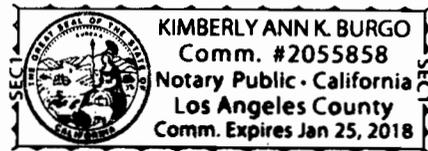
On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public  
(here insert name and title of the officer)

personally appeared \*\* Arturo Sida \*\*

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal  
*Kimberly Ann K. Burgo*  
Signature



OPTIONAL INFORMATION

Law does not require the information below. This information could be of great value to any person(s) relying on this document and could prevent fraudulent and/or the reattachment of this document to an unauthorized document(s)

DESCRIPTION OF ATTACHED DOCUMENT

Title or Type of Document: Ltr. to K. Olson (Lincoln Park Dialysis relocation)  
Document Date: June 29, 2015 Number of Pages: 1 (one)  
Signer(s) if Different Than Above: \_\_\_\_\_  
Other Information: \_\_\_\_\_

CAPACITY(IES) CLAIMED BY SIGNER(S)

Signer's Name(s): \_\_\_\_\_  
 Individual  
 Corporate Officer  
\_\_\_\_\_  
(Title(s))  
 Partner  
 Attorney-in-Fact  
 Trustee  
 Guardian/Conservator  
 Other: Assistant Corporate Secretary

SIGNER IS REPRESENTING: Name of Person or Entity DaVita HealthCare Partners Inc.

**Section III, Project Purpose, Background and Alternatives – Information Requirements**  
**Criterion 1110.230(b), Project Purpose, Background and Alternatives**

Purpose of the Project

1. The Applicants propose to discontinue its existing 22-station facility located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 and establish a 22-station facility 1.71 miles, or 5 minutes away, at 2484 North Elston Avenue, Chicago, Illinois 60647 (the "Replacement Facility").

The Existing Facility is suboptimal for both patients and staff. As the Applicant does not own the building, it has determined that it will be better able to serve the needs of its patients if the service is relocated to a modern facility. The Existing Facility has privacy and functionality concerns and simply cannot accommodate the existing and expected future patient volume. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or only 298.1 GSF per station, which is well below the Board's minimum standard for in-center hemodialysis. This creates privacy concerns as it is difficult for medical staff to communicate personal health information to patients, particularly those patients who are hard of hearing, without the being overheard by other patients

The Existing Facility has suboptimal sight-lines for monitoring patients as the treatment floor is divided into two separate rooms. Work station design for patient and staff visibility is fundamental in the design of any environment where caregivers must work as a team with groups of immobilized patients. Properly designed work stations and clinical areas allow clinicians to monitor patients' conditions, their presence, their actions and their needs. Similarly, patients are able to communicate effectively with staff to get their attention to report problems and to request assistance. Obstructed sight-lines pose increased safety risks. Vascular access issues may occur during dialysis, e.g., patients often sleep during dialysis and may be unaware if their needle dislodges, creating blood loss risks. Additionally, the clinical staff must be aware when patients need to leave their chairs as patients cannot leave their stations unassisted during dialysis.

Further, there is no designated wheelchair storage or storage for the emergency evacuation kit or crash cart. The lack of adequate storage of these items hinders the operational efficiency of both the Nurses and Patient Care Technicians. In addition, the Social Worker and Registered Dietitian share an office. The Social Work often discusses sensitive healthcare issues with patients or a patient's family members, requiring the Registered Dietitian to relocate to another room, or the Social Worker must move to the conference room. The Clinical Coordinator does not have an office and often works in the conference room. She must frequently vacate the conference room when the space is needed for patient/family meetings, Kidney Smart classes, etc. Storage space is inadequate to store office supplies, requiring some supplies to be stored in the BioMed room, limiting the work space available for the BioMed Technician. Other supplies need to be stored offsite. Finally, there is no separate medical records area. Patient charts are presently stored in the conference room, with all patient information covered by a chart rack cover

Finally, the Existing Facility has no patient parking lot or a designated patient drop off area. Patients are dropped off on a congested street (Lincoln Avenue) that has limited metered street parking. Approximately 25% of the Existing Facility's patients rely on walkers, wheelchairs or are transported via stretcher van, which makes arrivals and departures a significant safety concern. The nearest ADA accessible curb ramps are one-half block north and south of the patient entrance at two very congested intersections. For those patients who drive, there are only two designated handicapped spots in front of the facility that are often occupied by vehicles without handicap placards. While some safety risks cannot be avoided during winter or periods of inclement weather, these risks can be minimized in a facility with ample patient parking in its own parking lot.

The Replacement Facility is needed to serve the growing demand for dialysis services in the area, where Health Service Area 6 has an existing need for 97 additional ESRD stations as of June 11, 2015. Currently, as of April 30, 2015, the Existing Facility serves 96 in-center ESRD patients. While it is currently operating below the State Board standard of 80%, it only needs 10 patients to exceed

80 percent utilization. Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. See Appendix 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these CKD patients will require dialysis within 24 months of project completion. Accordingly, the Applicants anticipate the Replacement Facility will reach target utilization by the second year after project complete.

According to The Renal Network ZIP Code Report of June 30, 2015, the Replacement Facility's zip code of 60647 has over 3 ½ times the current number of ESRD patients (110 patients) as the Existing Facility's zip code of 60657 (31 patients). Further, based upon the 2013 U.S. Census population estimates, over 50 percent of the population of zip code 60647 is Hispanic (compared to 6.9 percent in zip code 60657). Diabetes and hypertension (high blood pressure) are the two leading causes of CKD and ESRD. Due to socioeconomic conditions, the Hispanic population exhibits a higher prevalence of obesity, which is a driver of diabetes and hypertension. Hispanics are at an increased risk of ESRD compared to the general population due to the higher prevalence of these conditions in the Hispanic community. In fact, the ESRD incident rate among the Hispanic population is 1.5 times greater than the non-Hispanic population. As a result, utilization at the Replacement Facility is expected to increase. The Replacement Facility will be plumbed to accommodate up to 28 stations. This will allow for a future census capacity of 168 in-center ESRD patients.

As shown in Attachment – 12A, including the Existing Facility, there are currently 70 existing or approved dialysis facilities within 30 minutes normal travel time of the proposed location of the Replacement Facility. However, when excluding the two pediatric facilities, as well as the ten facilities that have not opened or have been operational less than 2 years, the utilization within the GSA climbs to 73.3%. Accordingly, there will be insufficient capacity to accommodate all of Lincoln Park Dialysis' current and future projected patients.

The Replacement Facility will provide necessary space for current and future needs, as well as available parking for patients, staff, and vendors. Further, it will create numerous operational and logistical efficiencies that cannot be achieved at the Existing Facility.

2. A map of the market area for the proposed facility is attached at Attachment – 12B. The market area encompasses an approximate 20 mile radius around the proposed facility. The boundaries of the market area are as follows:

- North approximately 30 minutes normal travel time to Glencoe, Illinois.
- Northeast approximately 10 minutes normal travel time to Irving Park Road and US-41.
- East approximately 5 minutes normal travel time to Lake Michigan.
- Southeast approximately 10 minutes normal travel time to the Loop (downtown Chicago).
- South approximately 30 minutes normal travel time to Burbank, Illinois.
- Southwest approximately 30 minutes normal travel time to LaGrange Park, Illinois.
- West approximately 30 minutes normal travel time to Elmhurst, Illinois.
- Northwest approximately 30 minutes normal travel time to Mount Prospect, Illinois.

3. Source Information

The Renal Network, ZIP Code Report, June 30, 2015 *available at* [http://www.therenalnetwork.org/data/data\\_services.html](http://www.therenalnetwork.org/data/data_services.html) (last visited Jul. 15, 2015).

U.S. Census Bureau, American FactFinder, Fact Sheet, *available at* <http://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml> (last visited Jul. 15, 2015).

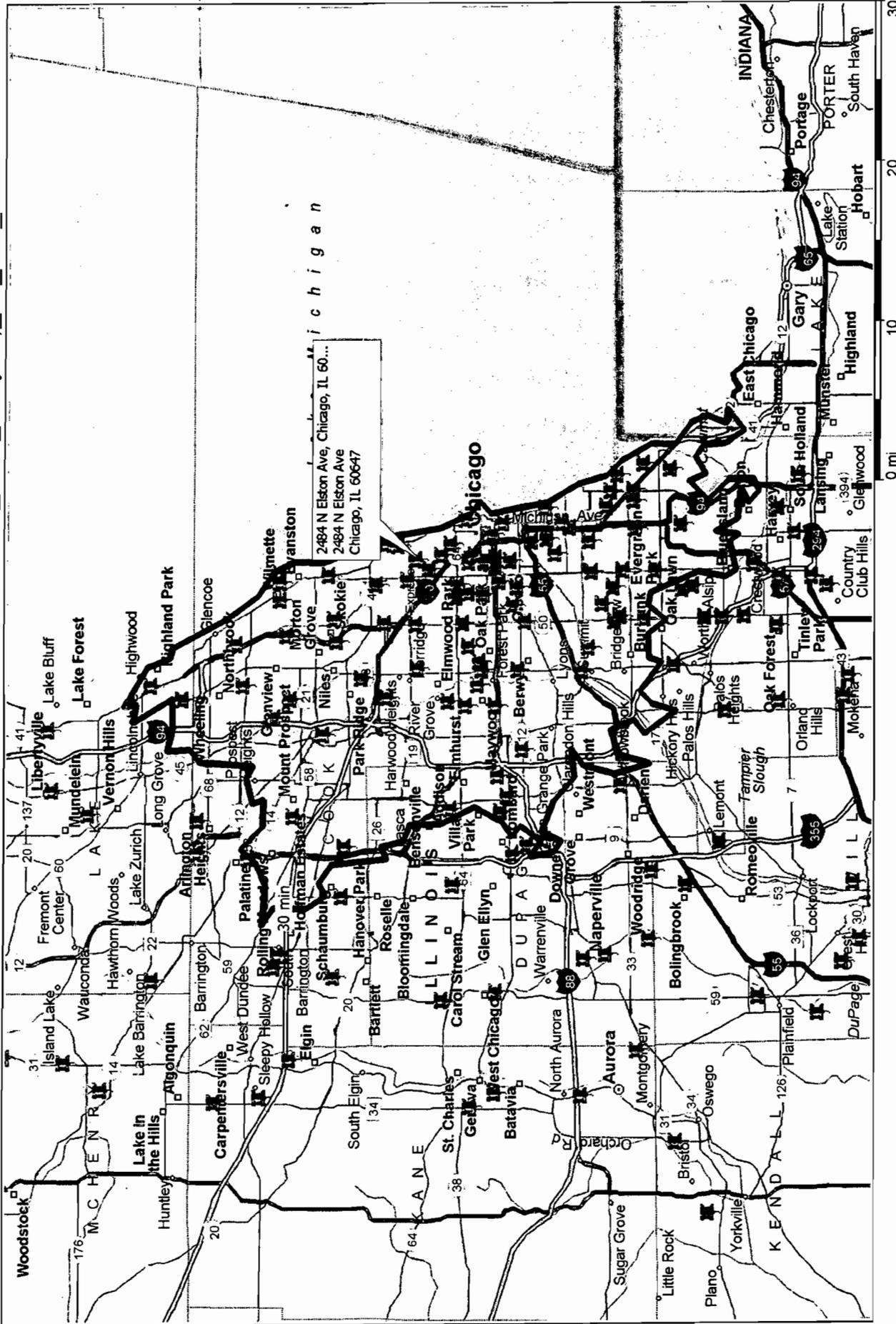
US Renal Data System, USRDS 2014 Annual Data Report: Atlas of Chronic Kidney Disease and End-Stage Renal Disease in the United States, National Institutes of Health, National Institute of Diabetes and Digestive and Kidney Diseases, Bethesda, MD, (2014).

US Renal Data System, USRDS 2013 Annual Data Report: Atlas of Chronic Kidney Disease and End-Stage Renal Disease in the United States, National Institutes of Health, National Institute of Diabetes and Digestive and Kidney Diseases, Bethesda, MD, 160 (2013).

4. As stated above, the Existing Facility is suboptimal for both patients and staff. As the Applicant does not own the building, it has determined that it will be better able to serve the needs of its patients if the service is relocated to a modern facility. As discussed in greater detail above, the Existing Facility has privacy and functionality concerns and simply cannot accommodate the existing and expected future patient volume. The site of the Replacement Facility was selected due to its proximity to the Existing Facility, the necessary space it provides for current and future expansion needs, as well as the available parking for patients, staff, and vendors. The proposed Replacement Facility will create numerous operational and logistical efficiencies. Thus, the Applicants must relocate to a modern facility, with enhanced accommodations and improved utilities, to improve access and better provide for the needs of the area's ESRD patients.
5. The Applicants anticipate the proposed facility will have quality outcomes comparable to other DaVita facilities. Additionally, in an effort to better serve all kidney patients, DaVita believes in requiring all providers measure outcomes in the same way and report them in a timely and accurate basis or be subject to penalty. There are four key measures that are the most common indicators of quality care for dialysis providers: dialysis adequacy, fistula use rate, nutrition and bone and mineral metabolism. Adherence to these standard measures has been directly linked to 15-20% fewer hospitalizations. On each of these measures, DaVita has demonstrated superior clinical outcomes, which directly translated into 7% reduction in hospitalizations among DaVita patients. DaVita has improved clinical outcomes each year since 2000, generating an estimated \$204 million in net savings to the American healthcare system in 2013.

End Stage Renal Disease Facility	Address	City	Distance	Drive Time	Adjusted Drive Time	Stations	03-31-2015 Patients	03-31-2015 Utilization
Arington Heights Renal Center	17 West Golf Road	Arlington Heights	15.73	24	30	18	65	0.6015
Frederick Medical Care Summit	7319 Archer Avenue	Summit	15.77	21	26.25	12	0	0
Frederick Medical Care Chatham	8710 S. Holland Road	Chicago	14.83	16	25	16	70	0.7292
RMC - Rons Dialysis - Englewood	6333 South Green Street	Chicago	12.4	21	26.25	16	88	0.9167
RMC - Garfield	4672 South Bishop Street	Chicago	10.68	19	23.75	16	0	0
Emerald Dialysis	5401 South Wentworth Avenue #18	Chicago	10.1	16	20	22	99	0.75
Frederick Medical Care Bridgeport	710 West 43rd Street	Chicago	9.44	15	18.75	24	117	0.8125
Frederick Medical Care of Rosebud	825 West 35th Street	Chicago	7.46	13	16.25	27	144	0.8859
Greenwood Dialysis Center	132 W. 111th Street	Chicago	12.7	34	30	12	71	0.9861
Stony Island Dialysis	1111 East 87th Street, Suite 700	Chicago	15.74	34	30	38	114	0.7976
Frederick Medical Care - Neomediasouth	8721 S. Stony Island Avenue	Chicago	15.37	34	30	30	142	0.7396
Grand Crossing Dialysis	3000 South Chicago Avenue	Chicago	7.33	16	20	36	184	0.7953
Jackson Park Dialysis	7319 S. Cottage Grove Ave.	Chicago	14.03	30	25	32	88	0.9444
Woodlawn Dialysis	7331 South Stony Island Avenue	Chicago	14.87	32	28.75	34	108	0.75
Kenwood Dialysis	5060 S State Street	Chicago	10.01	16	20	32	123	0.651
Frederick Medical Care South Shore	4253 S Cottage Grove Avenue	Chicago	9.63	16	20	32	123	0.651
Loyola Dialysis Center	2420 East 79th Street	Chicago	15.41	23	28.75	16	72	0.75
Dialysis Center of America - Berwyn	1201 West Roosevelt Road	Meywood	11.53	19	23.75	30	133	0.7389
Frederick Medical Care River Forest	1111 Superior Street	Melrose Park	16.11	23	28.75	18	86	0.6111
Frederick Medical Care Northcutt	2601 South Harlem Avenue	Berwyn	14.73	20	25	28	150	0.8929
Resurrection Medical Center	610 South Maple Avenue	Oak Park	13.12	17	21.25	18	79	0.7315
West Suburban Hosp. Dialysis Unit	103 Forest Ave.	River Forest	15.51	21	26.25	20	85	0.7083
Frederick Medical Care Cicero	4701 North Cimberland Rd.	Northridge	9.04	12	15	14	53	0.631
Northcutt Dialysis Center	733 West Talcott Ave.	Chicago	12.61	17	21.25	12	61	0.8472
Frederick Medical Care Cicero	3100 S. Ashland Blvd., Ste. 3000	Oak Park	12.43	17	21.25	46	255	0.9239
Frederick Medical Care Cicero	3934 West 24th Street	Cicero	10.29	16	20	16	45	0.5521
Northcutt Dialysis Center	4800 W. Chicago Ave. #2a	Chicago	7.01	15	18.75	16	60	0.4688
Northcutt Dialysis Center	4800 West Belmont	Chicago	4.23	8	10	17	83	0.625
Frederick Medical Care West Belmont	4800 North Ripstick Avenue	Chicago	5.18	8	10	28	142	0.8452
Frederick Medical Care North Ripstick	1825 East Oakton Street	Des Plaines	14.37	19	23.75	12	16	0.2222
Frederick Medical Care Die Palms	4248 Commercial Way	Glenview	17.99	24	30	20	79	0.6583
Glenview Dialysis Center	9371 Milwaukee Avenue	Niles	14.68	22	27.5	32	107	0.5573
Frederick Medical Care Highland Park	1657 Old Stoke Road	Highland Park	21.41	24	30	20	7	0.0583
Big Oaks Dialysis	3623 West Touhy Avenue	Niles	9.05	12	15	12	32	0.4444
Center for Renal Replacement	9801 Woodlawn Drive	Skokie	12.96	16	20	14	57	0.6786
Chicago - Mid-America Extension	7901 N. Lincoln Ave., Ste 205	Lincolnwood	9.48	13	16.25	16	64	0.6667
Frederick Medical Care Northfield	2953 Central St.	Evanston	14.64	20	25	20	56	0.4667
Star Dialysis at 26th Street	480 Central Avenue	Northfield	15.44	18	21.5	12	6	0.0833
RMC Dialysis Services of Congress Parkway	3059 West 26th Street	Chicago	9.37	15	18.75	15	17	0.1889
RH Small Hospital Med Ctr	3410 West Van Buren Street	Chicago	7.86	11	13.75	30	116	0.7
Little Village Dialysis	1500 South California Ave.	Chicago	6.24	15	18.75	16	86	0.875
Frederick Medical Care of Chicago - West	2335 W. Cermak Road	Chicago	7.54	14	17.5	31	92	0.8958
University of Illinois Hospital - Dialysis	1340 S. Damen Avenue	Chicago	5.83	9	11.25	9	31	0.5741
John H. Stroger Jr. Hospital of Cook County	1855 W Taylor Street, Room 1003	Chicago	6.52	10	12.5	26	134	0.859
Garfield Kidney Center	3250 W. Franklin Blvd.	Chicago	4.15	13	16.25	16	90	0.9375
RMC - West Metro	3500 West Grand Avenue	Chicago	3.81	12	15	34	0	0
RMC - Chicago Dialysis Center	1044 North Moore St, 3rd Floor	Chicago	3.08	10	12.5	12	182	2.5278
Quinta West Side Dialysis	1806 West Hubbard Street	Chicago	2.84	10	12.5	21	63	0.5
Frederick Medical Care - Logan Square	1600 West 13th Street	Chicago	6.13	10	12.5	12	8	0.1111
Loop Renal Center	1700 West Harrison Street, Suite 713	Chicago	4.68	10	12.5	10	10	0.3333
Frederick Medical Care - Polk Street	1101 S Canal St.	Chicago	4.98	8	10	28	87	0.5379
Circle Medical Management	557 West Polk Street	Chicago	4.93	8	10	24	71	0.4931
Frederick Medical Care West Willow	1426 West Washington Blvd.	Chicago	3.97	7	8.75	27	110	0.679
RMC - Logan Square	1444-1454 West Willow	Chicago	1.28	3	3.75	12	39	0.5417
Logan Square Dialysis	333 North LaSalle Street	Chicago	2.84	6	7.5	8	15	0.4167
Frederick Medical Care Northcutt	2721 N Spaulding Avenue	Chicago	1.84	5	6.25	12	30	0.4167
Nephron Dialysis Ctr Swedish Covenant	2838 N Kimball Ave	Chicago	1.91	5	6.25	28	119	0.7083
Frederick Medical Care of Lakeview	2620 W. Addison	Chicago	1.86	5	6.25	16	71	0.7396
FMC - Uptown	5140 North California Ave. #510	Chicago	4.02	11	13.75	14	82	0.9762
FMC - Proline	3155-57 N. Lincoln Ave.	Chicago	1.71	5	6.25	22	96	0.7273
FMC - Northwestern University	4008 N. Broadway Suite 1200	Chicago	5.16	10	12.5	14	53	0.631
FMC - Rogers Park	4700 N. Marine Drive #200	Chicago	3.63	10	12.5	12	66	0.9167
Evanston Renal Center	1717 South Wabash Avenue	Chicago	4.66	11	13.75	24	101	0.7014
	710 Fairbanks Ct, Olson Pavilion	Chicago	4.66	10	12.5	44	134	0.5076
	2277 West Howard Street	Chicago	6.74	19	23.75	20	84	0.7
	1715 Central Street	Evanston	15.71	22	27.5	18	72	0.6667

2484 North Elston Avenue Chicago IL 60647 (Lincoln Park Dialysis) 30\_Min\_GSA



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**Section III, Project Purpose, Background and Alternatives – Information Requirements**  
**Criterion 1110.230(c), Project Purpose, Background and Alternatives**

Alternatives

The Applicants explored several options prior to determining to relocate Lincoln Park Dialysis. After exploring the options below in detail, the Applicants determined to relocate the Existing Facility in order to create operational efficiencies. A review of each of the options considered and the reasons they were rejected follows.

Do Nothing

The Existing Facility is suboptimal for both patients and staff. It has privacy and functionality concerns and simply cannot accommodate the existing and expected future patient volume. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or only 298.1 GSF per station, which is well below the Board's minimum standard for in-center hemodialysis. This creates privacy concerns as it is difficult for medical staff to communicate personal health information to patients, particularly those patients who are hard of hearing, without the being overheard by other patients

The Existing Facility has suboptimal sight-lines for monitoring patients as the treatment floor is divided into two separate rooms. Work station design for patient and staff visibility is fundamental in the design of any environment where caregivers must work as a team with groups of immobilized patients. Properly designed work stations and clinical areas allow clinicians to monitor patients' conditions, their presence, their actions and their needs. Similarly, patients are able to communicate effectively with staff to get their attention to report problems and to request assistance. Obstructed sight-lines pose increased safety risks. Vascular access issues may occur during dialysis, e.g., patients often sleep during dialysis and may be unaware if their needle dislodges, creating blood loss risks. Additionally, the clinical staff must be aware when patients need to leave their chairs during dialysis as patients cannot leave their stations unassisted.

Further, there is no designated wheelchair storage or storage for the emergency evacuation kit or crash cart. The lack of adequate storage of these items hinders the operational efficiency of both the Nurses and Patient Care Technicians. In addition, the Social Worker and Registered Dietitian share an office. The Social Work often discusses sensitive healthcare issues with patients or a patient's family members, requiring the Registered Dietitian to relocate to another room, or the Social Worker must move to the conference room. The Clinical Coordinator does not have an office and often works in the conference room. She must frequently vacate the conference room when the space is needed for patient/family meetings, Kidney Smart classes, etc. Storage space is inadequate to store office supplies, requiring some supplies to be stored in the BioMed room, limiting the work space available for the BioMed Technician. Other supplies need to be stored offsite. Finally, there is no separate medical records area. Patient charts are presently stored in the conference room, with all patient information covered by a chart rack cover

Finally, the Existing Facility has no patient parking lot or a designated patient drop off area. Patients are dropped off on a congested street (Lincoln Avenue) that has limited metered street parking. Approximately 25% of the Existing Facility's patients rely on walkers, wheelchairs or are transported via stretcher van, which makes arrivals and departures a significant safety concern. The nearest ADA accessible curb ramps are one-half block north and south of the patient entrance at two very congested intersections. For those patients who drive, there are only two designated handicapped spots in front of the facility that are often occupied by vehicles without handicap placards. While some safety risks cannot be avoided during winter or periods of inclement weather, these risks can be minimized in a facility with ample patient parking in its own parking lot.

There is no capital cost with this alternative.

### Renovate the Existing Facility

As the Applicants do not own the building, they have determined that it will be better able to serve the needs of its patients if the service is relocated to a modern facility. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or 298.1 GSF per station, which is well below the Board's minimum standard for in-center hemodialysis stations. As discussed in greater detail above, the treatment floor is congested, creating privacy issues and sub-optimal sight-lines from the nurses' station to patients. The social worker and dietitian share an office, which necessitates one or the other to move to another room when discussing sensitive patient information. Further, there is inadequate space for storage of medical and office supplies, requiring some supplies to be stored in the BioMed room, with additional supplies stored offsite. There is no designated space for storage of wheelchairs, the crash cart, or the emergency evacuation kit in the clinic. Finally, the Existing Facility has no parking lot or designated patient drop-off.

The Applicants considered renovating the Existing Facility. However, many of the issues identified cannot be addressed through renovation. The Existing Facility cannot expand as it is landlocked. Thus, the Applicants decided to relocate to a modern facility with an updated functional design and space to expand, to address the growing need for dialysis services in the community, to better address its patients' needs and to improve access to a broader patient-base.

### Utilize Existing Facilities

The Replacement Facility is needed to serve the growing demand for dialysis services in the area. As of June 11, 2015, Health Service Area 6 has a need for 97 additional ESRD stations. Currently, as of April 30, 2015, the Existing Facility serves 96 in-center ESRD patients. Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who all reside within approximately 30 minutes of the proposed facility. See Appendix – 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these pre-ESRD patients will require dialysis within the next 12 to 24 months. As shown in Attachment – 12A, including the Existing Facility, there are currently 70 existing or approved dialysis facilities within 30 minutes normal travel time of the proposed location of the Replacement Facility, with an average utilization of 66.1%. However, when excluding the two pediatric facilities, as well as the ten facilities that have not opened or have been operational less than 2 years, the utilization within the GSA climbs to 73.3%. Accordingly, there will be insufficient capacity to accommodate all of Lincoln Park Dialysis' current and future projected patients.

There is no capital cost with the alternative of utilizing Existing Facilities. However, the Existing Facilities will not be able to accommodate the anticipated growth in ESRD patients.

### Relocate Lincoln Park Dialysis

DaVita determined that the most effective and efficient way to serve its patients and address the dialysis needs of HSA 6 is to relocate the Existing Facility. The proposed site for the Replacement Facility is located 1.71 miles from the current site, and will adequately serve Lincoln Park Dialysis' current and projected patient-base.

Thus, the Applicants selected this option.

The cost associated with this option is **\$6,795,937**.

**Section IV, Project Scope, Utilization, and Unfinished/Shell Space**  
**Criterion 1110.234(a), Size of the Project**

The Applicants propose to relocate their existing dialysis facility. Pursuant to Section 1110, Appendix B of the HFSRB's rules, the State standard allows for a maximum of 7,920 to 11,440 gross square feet for 22 dialysis stations. The total gross square footage of the proposed dialysis facility is 9,600 gross square feet. The Replacement Facility meets the State standard.

Table 1110.234(a) SIZE OF PROJECT				
DEPARTMENT/SERVICE	PROPOSED BGSF/DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?
ESRD	9,600 GSF	11,440 GSF	(1,840)	MEETS

**Section IV, Project Scope, Utilization, and Unfinished/Shell Space**  
**Criterion 1110.234(b), Project Services Utilization**

By the second year of operation, the proposed facility's annual utilization will meet HFSRB's utilization standard of 80%. Pursuant to Section 1100.1430 of the HFSRB's rules, facilities providing in-center hemodialysis should operate their dialysis stations at or above an annual utilization rate of 80%, assuming three patient shifts per day per dialysis station, operating six days per week.

Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. See Appendix – 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these pre-ESRD patients will require dialysis within 12 to 24 months of project completion. Thus, at least 106 patients will receive treatment at the Replacement Facility within 24 months of project completion.

	<b>Dept./ Service</b>	<b>Historical Utilization (Treatments)</b>	<b>Projected Utilization</b>	<b>State Standard</b>	<b>Met Standard?</b>
<b>2013</b>	ESRD	14,803	N/A	16,473	No
<b>2014</b>	ESRD	13,863	N/A	16,473	No
<b>2018 Projected</b>	ESRD	N/A	<b>16,536</b>	16,473	Yes

**Section IV, Project Scope, Utilization, and Unfinished/Shell Space**  
**Criterion 1110.234(c), Unfinished or Shell Space**

This project will not include unfinished space designed to meet an anticipated future demand for service. Accordingly, this criterion is not applicable.

**Section IV, Project Scope, Utilization, and Unfinished/Shell Space**  
**Criterion 1110.234(d), Assurances**

This project will not include unfinished space designed to meet an anticipated future demand for service. Accordingly, this criterion is not applicable.

**Section VII, Service Specific Review Criteria  
In-Center Hemodialysis  
Criterion 1110.1430(b), Planning Area Need**

1. Planning Area Need

The Applicants propose to discontinue its existing 22-station facility located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 and establish a 22-station facility 1.71 miles, or 5 minutes away, at 2484 North Elston Avenue, Chicago, Illinois 60647 (the "Replacement Facility").

The Existing Facility is suboptimal for both patients and staff. As the Applicant does not own the building, it has determined that it will be better able to serve the needs of its patients if the service is relocated to a modern facility. The Existing Facility has privacy and functionality concerns and simply cannot accommodate the existing and expected future patient volume. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or only 298.1 GSF per station, which is well below the Board's minimum standard for in-center hemodialysis. This creates privacy concerns as it is difficult for medical staff to communicate personal health information to patients, particularly those patients who are hard of hearing, without the being overheard by other patients

The Existing Facility has suboptimal sight-lines for monitoring patients as the treatment floor is divided into two separate rooms. Work station design for patient and staff visibility is fundamental in the design of any environment where caregivers must work as a team with groups of immobilized patients. Properly designed work stations and clinical areas allow clinicians to monitor patients' conditions, their presence, their actions and their needs. Similarly, patients are able to communicate effectively with staff to get their attention to report problems and to request assistance. Obstructed sight-lines pose increased safety risks. Vascular access issues may occur during dialysis, e.g., patients often sleep during dialysis and may be unaware if their needle dislodges, creating blood loss risks. Additionally, the clinical staff must be aware when patients need to leave their chairs as patients cannot leave their stations unassisted during dialysis.

Further, there is no designated wheelchair storage or storage for the emergency evacuation kit or crash cart. The lack of adequate storage of these items hinders the operational efficiency of both the Nurses and Patient Care Technicians. In addition, the Social Worker and Registered Dietitian share an office. The Social Work often discusses sensitive healthcare issues with patients or a patient's family members, requiring the Registered Dietitian to relocate to another room, or the Social Worker must move to the conference room. The Clinical Coordinator does not have an office and often works in the conference room. She must frequently vacate the conference room when the space is needed for patient/family meetings, Kidney Smart classes, etc. Storage space is inadequate to store office supplies, requiring some supplies to be stored in the BioMed room, limiting the work space available for the BioMed Technician. Other supplies need to be stored offsite. Finally, there is no separate medical records area. Patient charts are presently stored in the conference room, with all patient information covered by a chart rack cover

Finally, the Existing Facility has no patient parking lot or a designated patient drop off area. Patients are dropped off on a congested street (Lincoln Avenue) that has limited metered street parking. Approximately 25% of the Existing Facility's patients rely on walkers, wheelchairs or are transported via stretcher van, which makes arrivals and departures a significant safety concern. The nearest ADA accessible curb ramps are one-half block north and south of the patient entrance at two very congested intersections. For those patients who drive, there are only two designated handicapped spots in front of the facility that are often occupied by vehicles without handicap placards. While some safety risks cannot be avoided during winter or periods of inclement weather, these risks can be minimized in a facility with ample patient parking in its own parking lot.

The Replacement Facility is needed to serve the growing demand for dialysis services in the area, where Health Service Area 6 has an existing need for 97 additional ESRD stations as of

June 11, 2015. Currently, as of April 30, 2015, the Existing Facility serves 96 in-center ESRD patients. While it is currently operating below the State Board standard of 80%, it only needs 10 patients to exceed 80 percent utilization. Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. See Appendix 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these CKD patients will require dialysis within 24 months of project completion. Accordingly, the Applicants anticipate the Replacement Facility will reach target utilization by the second year after project complete.

According to The Renal Network ZIP Code Report of June 30, 2015, the Replacement Facility's zip code of 60647 has over 3 ½ times the current number of ESRD patients (110 patients) as the Existing Facility's zip code of 60657 (31 patients). Further, based upon the 2013 U.S. Census population estimates, over 50 percent of the population of zip code 60647 is Hispanic (compared to 6.9 percent in zip code 60657). Diabetes and hypertension (high blood pressure) are the two leading causes of CKD and ESRD. Due to socioeconomic conditions, the Hispanic population exhibits a higher prevalence of obesity, which is a driver of diabetes and hypertension. Hispanics are at an increased risk of ESRD compared to the general population due to the higher prevalence of these conditions in the Hispanic community. In fact, the ESRD incident rate among the Hispanic population is 1.5 times greater than the non-Hispanic population. As a result, utilization at the Replacement Facility is expected to increase. The Replacement Facility will be plumbed to accommodate up to 28 stations. This will allow for a future census capacity of 168 in-center ESRD patients.

The site of the Replacement Facility will be in a strip mall, approximately 1.71 miles away. Patient safety will be enhanced, as patient transport vehicles will be able to get closer to the building during each drop off and pick up. Patients who drive will have greater access to parking and designated handicapped spaces. The increased size of the Replacement Facility will allow for a larger conference room, separate offices for the social worker and dietitian, a larger treatment floor with improved sight-lines to patients, and proper storage for all medical and office supplies. Thus, the Applicants must relocate to a modern facility with enhanced accommodations and improved utilities to better provide for current and future ESRD patient needs.

## 2. Service to Planning Area Residents

The primary purpose is to ensure that the ESRD patient population of Lincoln Park and the surrounding area has access to life sustaining dialysis. As evidenced in the physician referral letter attached at Appendix – 3, all 96 current patients are expected to transfer to the proposed facility and 16 of his Stage 4 and 5 pre-ESRD patients live within approximately 30 minutes of the proposed facility.

## 3. Service Demand – Establishment of In-Center Hemodialysis Service

Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. See Appendix – 3. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. See Appendix – 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these pre-ESRD patients will require dialysis within 24 months of project completion. Thus, at least 106 patients will receive treatment at the Replacement Facility within 24 months of project completion.

#### 4. Service Accessibility

As set forth throughout this application, the proposed relocation is needed to improve access to life-sustaining dialysis for patients in Lincoln Park and the surrounding area. The Existing Facility is suboptimal for patients and staff and cannot adequately serve the patient needs. According to The Renal Network ZIP Code Report of June 30, 2015, the Replacement Facility's zip code of 60647 has over 3 ½ times the current number of ESRD patients (110 patients) as the Existing Facility's zip code of 60657 (31 patients). Further, based upon the 2013 U.S. Census population estimates, over 50 percent of the population of zip code 60647 is Hispanic (compared to 6.9 percent in zip code 60657). Diabetes and hypertension (high blood pressure) are the two leading causes of CKD and ESRD. Due to socioeconomic conditions, the Hispanic population exhibits a higher prevalence of obesity, which is a driver of diabetes and hypertension. Hispanics are at an increased risk of ESRD compared to the general population due to the higher prevalence of these conditions in the Hispanic community. In fact, the ESRD incident rate among the Hispanic population is 1.5 times greater than the non-Hispanic population. As a result, utilization at the Replacement Facility is expected to increase. The Replacement Facility will be plumbed to accommodate up to 28 stations. This will allow for a future census capacity of 168 in-center ESRD patients.

**Section VII, Service Specific Review Criteria  
In-Center Hemodialysis  
Criterion 1110.1430(c), Unnecessary Duplication/Maldistribution**

1. Unnecessary Duplication

- a. The proposed dialysis facility will be located at 2484 North Elston Avenue, Chicago, Illinois 60647. A map of the Lincoln Park Dialysis market area is attached at Attachment – 26A. A list of all zip codes located, in total or in part, within 30 minutes normal travel time of the site of the proposed dialysis facility as well as 2010 census figures for each zip code is provided in Table 1110.1430(c)(1)(A) below.

<b>Table 1110.1430(c)(1)(A) Population of Zip Codes within 30 Minutes of Proposed Facility</b>		
<b>Zip Code</b>	<b>City</b>	<b>Population</b>
60162	HILLSIDE	8,111
60163	BERKELEY	5,209
60018	DES PLAINES	30,099
60016	DES PLAINES	59,690
60402	BERWYN	63,448
60632	CHICAGO	91,326
60621	CHICAGO	35,912
60609	CHICAGO	64,906
60619	CHICAGO	63,825
60653	CHICAGO	29,908
60615	CHICAGO	40,603
60154	WESTCHESTER	16,773
60155	BROADVIEW	7,927
60104	BELLWOOD	19,038
60153	MAYWOOD	24,106
60141	HINES	224
60546	RIVERSIDE	15,668
60130	FOREST PARK	14,167
60305	RIVER FOREST	11,172
60707	ELMWOOD PARK	42,920
60131	FRANKLIN PARK	18,097
60176	SCHILLER PARK	11,795
60171	RIVER GROVE	10,246
60634	CHICAGO	74,298
60706	HARWOOD HEIGHTS	23,134

**Table 1110.1430(c)(1)(A)  
Population of Zip Codes within 30 Minutes of Proposed Facility**

<b>Zip Code</b>	<b>City</b>	<b>Population</b>
60656	CHICAGO	27,613
60631	CHICAGO	28,641
60304	OAK PARK	17,231
60301	OAK PARK	2,539
60302	OAK PARK	32,108
60804	CICERO	84,573
60623	CHICAGO	92,108
60644	CHICAGO	48,648
60639	CHICAGO	90,407
60651	CHICAGO	64,267
60624	CHICAGO	38,105
60641	CHICAGO	71,663
60630	CHICAGO	54,093
60646	CHICAGO	27,177
60712	LINCOLNWOOD	12,590
60068	PARK RIDGE	37,475
60714	NILES	29,931
60025	GLENVIEW	39,105
60053	MORTON GROVE	23,260
60029	GOLF	482
60093	WINNETKA	19,570
60077	SKOKIE	26,825
60076	SKOKIE	33,415
60203	EVANSTON	4,523
60091	WILMETTE	27,020
60608	CHICAGO	82,739
60647	CHICAGO	87,291
60612	CHICAGO	33,472
60622	CHICAGO	52,548
60607	CHICAGO	23,897
60616	CHICAGO	48,433
60642	CHICAGO	18,480
60614	CHICAGO	66,617
60661	CHICAGO	7,792
60654	CHICAGO	14,875

<b>Table 1110.1430(c)(1)(A)</b>		
<b>Population of Zip Codes within 30 Minutes of Proposed Facility</b>		
<b>Zip Code</b>	<b>City</b>	<b>Population</b>
60606	CHICAGO	2,308
60602	CHICAGO	1,204
60610	CHICAGO	37,726
60618	CHICAGO	92,084
60625	CHICAGO	78,651
60659	CHICAGO	38,104
60645	CHICAGO	45,274
60657	CHICAGO	65,996
60613	CHICAGO	48,281
60640	CHICAGO	65,790
60660	CHICAGO	42,752
60626	CHICAGO	50,139
60605	CHICAGO	24,668
60604	CHICAGO	570
60603	CHICAGO	493
60601	CHICAGO	11,110
60611	CHICAGO	28,718
60202	EVANSTON	31,361
60201	EVANSTON	43,125
60043	KENILWORTH	2,513
<b>TOTAL</b>		<b>2,862,982</b>

Source: U.S. Census Bureau, Census 2010, Zip Code Fact Sheet *available at* <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml> (last visited June 24, 2015).

- b. A list of existing and approved dialysis facilities located within 30 minutes normal travel time of the proposed dialysis facility is provided at Attachment – 26B.

## 2. Maldistribution of Services

The proposed dialysis facility will not result in a maldistribution of services. A maldistribution exists when an identified area has an excess supply of facilities, stations, and services characterized by such factors as, but not limited to: (1) ratio of stations to population exceeds one and one-half times the State Average; (2) historical utilization for existing facilities and services is below the State Board's utilization standard; or (3) insufficient population to provide the volume or caseload necessary to utilize the services proposed by the project at or above utilization standards. As discussed more fully below, the ratio of stations to population in the geographic service area is 149.9% of the State average, and the average utilization of existing and approved dialysis facilities within the GSA, as of March 31, 2015, is 66.1%. Importantly, when excluding the two pediatric facilities, as well as the ten facilities that have not opened or have been operational less than 2 years, the utilization within the GSA climbs to 73.3%.

According to The Renal Network ZIP Code Report of June 30, 2015, the Replacement Facility's zip code of 60647 has over 3 ½ times the current number of ESRD patients (110 patients) as the Existing Facility's zip code of 60657 (31 patients). Further, based upon the 2013 U.S. Census population estimates, over 50 percent of the population of zip code 60647 is Hispanic (compared to 6.9 percent in zip code 60657). Diabetes and hypertension (high blood pressure) are the two leading causes of CKD and ESRD. Due to socioeconomic conditions, the Hispanic population exhibits a higher prevalence of obesity, which is a driver of diabetes and hypertension. Hispanics are at an increased risk of ESRD compared to the general population due to the higher prevalence of these conditions in the Hispanic community. In fact, the ESRD incident rate among the Hispanic population is 1.5 times greater than the non-Hispanic population. As a result, utilization at the Replacement Facility is expected to increase. The Replacement Facility will be plumbed to accommodate up to 28 stations. This will allow for a future census capacity of 168 in-center ESRD patients.

a. Ratio of Stations to Population

As shown in Table 1110.1430(c)(2)(A), the ratio of stations to population is 149.9% of the State Average.

<b>Table 1110.1430(c)(2)(A) Ratio of Stations to Population</b>				
	<b>Population</b>	<b>Dialysis Stations</b>	<b>Stations to Population</b>	<b>Standard Met?</b>
Geographic Service Area	2,862,982	1,410	1:2,030	Yes
State	12,830,632	4,217	1:3,042	

b. Historic Utilization of Existing Facilities

As recently as April 30, 2015, the Existing Facility operated at 72.7% utilization. Following relocation to a more accessible modern space, Dr. Roseman anticipates that he will refer approximately 10 of the current pre-ESRD patients within the first 12 to 24 months of project completion. As a result, the facility will reach target utilization, with a minimum census of 106 patients, within 24 months following project completion. Accordingly, there is sufficient patient population to justify the need for the Replacement Facility. There will be no maldistribution of services.

c. Sufficient Population to Achieve Target Utilization

The Applicants propose to discontinue their existing 22-station facility and establish a 22-station facility. The Existing Facility treated 96 patients, as of April 30, 2015. To achieve the State Board's 80% utilization standard for a 22-station facility, within the first two years after project completion, the Applicants would need 10 additional patient referrals. As stated in Appendix – 3, conservatively, Dr. Roseman anticipates referring 10 of the current pre-ESRD patients within 12 to 24 months of project completion. Thus, at least 106 patients will receive treatment at the Replacement Facility within 24 months of project completion.

As the future referrals to Lincoln Park Dialysis grow, the proposed dialysis facility will have the capacity to expand to accommodate the additional patients. Accordingly, there is sufficient population to achieve target occupancy.

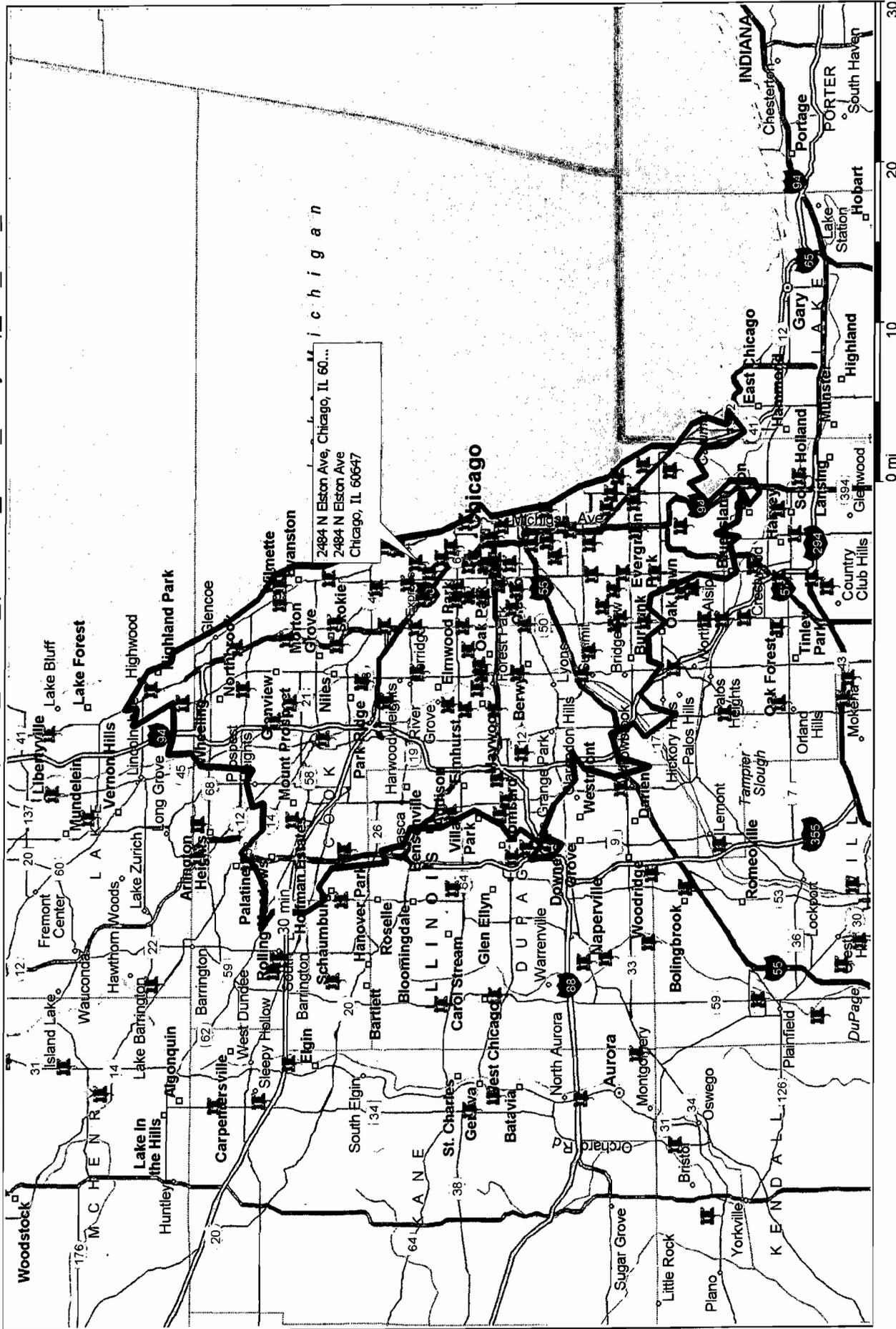
3. Impact to Other Providers

- a. The proposed dialysis facility will not have an adverse impact on existing facilities in the proposed geographic service area. All of the identified patients will either transfer from the

Existing Facility or will be referrals of pre-ESRD patients. No patients will be transferred from other existing dialysis facilities.

- b. The proposed dialysis facility will not lower the utilization of other area providers that are operating below the occupancy standards.

2484\_North\_Elston\_Avenue\_Chicago\_IL\_60647\_(Lincoln\_Park\_Dialysis)\_30\_Min\_GSA



2484 N Elston Ave, Chicago, IL 60...  
 2484 N Elston Ave  
 Chicago, IL 60647

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**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(e), Staffing**

1. The proposed facility will be staffed in accordance with all State and Medicare staffing requirements.
  - a. Medical Director Melvin Roseman M.D. will serve as the Medical Director for the proposed facility. A copy of Dr. Roseman's curriculum vitae is attached at Attachment – 26C.
  - b. As discussed throughout this application, the Applicants seek authority to discontinue their existing 22-station dialysis facility and establish a 22-station dialysis facility. The Existing Facility is Medicare certified and fully staffed with a medical director, administrator, registered nurses, patient care technicians, social worker, and registered dietitian. Upon discontinuation of the Existing Facility, all current staff will transfer to the Replacement Facility.
2. All staff will be trained under the direction of the facility's Governing Body, utilizing DaVita's comprehensive training program. DaVita's training program meets all State and Medicare requirements. The training program includes introduction to the dialysis machine, components of the hemodialysis system, infection control, anticoagulation, patient assessment/data collection, vascular access, kidney failure, documentation, complications of dialysis, laboratory draws, and miscellaneous testing devices used. In addition, it includes in-depth theory on the structure and function of the kidneys; including homeostasis, renal failure, ARF/CRF, uremia, osteodystrophy and anemia, principles of dialysis; components of hemodialysis system; water treatment; dialyzer reprocessing; hemodialysis treatment; fluid management; nutrition; laboratory; adequacy; pharmacology; patient education, and service excellence. A summary of the training program is attached at Attachment – 26D.
3. As set forth in the letter from Arturo Sida, Assistant Corporate Secretary of DaVita HealthCare Partners Inc., attached at Attachment – 26E, the Replacement Facility will maintain an open medical staff.

**MELVIN K. ROSEMAN, M.D.**

**Curriculum Vitae**

**Personal Data:** Born Chicago, Illinois, May 23, 1946  
Married  
Office: 2800 N. Sheridan Road, Suite 510, Chicago, IL 60657  
Phone: 773/248-6700

**Education:** University of Illinois College of Pharmacy  
Chicago, Illinois, 1969: B.S. (Pharmacy)  
  
Chicago Medical School, Chicago, Illinois, 1973; M.D.

**Internship:** St. Joseph Hospital (Internal Medicine), Chicago, Illinois;  
July, 1973-June, 1974

**Residency:** Carney Hospital (Internal Medicine), Boston, Massachusetts;  
July, 1974-June, 1976

**Fellowship:** Fellowship in Nephrology, University of Illinois Medical Center,  
Chicago, Illinois; July, 1976-June, 1978

**Honors:** "Outstanding Intern of the Year" - St. Joseph Hospital; 1974

**Academic Appointments:** Associate in Medicine, University of Illinois Medical Center;  
July, 1976-June, 1978

**Hospital Staff Memberships:** Lincoln Park Hospital  
Illinois Masonic Hospital  
Resurrection Hospital  
St. Joseph Hospital  
Thorek Medical Center  
Weiss Hospital

**Society Membership:** American Board of Quality Assurance & Utilization Review  
American Medical Association  
ACP/ASIM (Fellow)  
American Society of Nephrology  
International Society of Nephrology  
AFCR - American Federation for Clinical Research  
National Kidney Foundation

**Licensure:** Massachusetts, 1974  
Illinois, 1974  
California, 1976  
Florida, 1976

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FAX NO. 1 773 276 4116

Melvin K. Roseman, M.D.  
Curriculum Vitae  
Page 2

Certification: American Board of Internal Medicine, 1978  
American Board of Quality Assurance & Utilization Review, 1984

Offices Held: Member, Board of Directors, St. Joseph Hospital; 2002-Present  
President, Medical Staff, St. Joseph Hospital; January 2000-2002  
Medical Director, DaVita; 1995-Present  
President & Chairman of the Board, Lincoln Park Nephrology Associates; 1982-1995  
Medical Director, Chicago HMO; 1983-1995  
President, Medical Staff, St. Joseph Hospital; January, 1990-December, 1991  
Vice President, Medical Staff, St. Joseph Hospital; January, 1988-December, 1989

Committee Appointments: United Healthcare  
Credentials Committee; 1995-Present

Resurrection Hospital  
By-laws Committee; January, 2003-2004

Great West Health Plan  
Credentials Committee

St. Joseph Hospital  
By-laws Committee; January 2003-Present  
Nominating Committee; January, 2002-Present  
Credentials Committee; January, 1995-December, 1996  
Patient Care Evaluation Committee; January 1990-December, 1996  
Medical Executive Committee; January, 1988-December, 1996  
Quality Assurance Committee, Chairman; January, 1988-December, 1989  
Utilization Review Committee, Chairman; January, 1984-December, 1986  
Budget Committee; January, 1984-December, 1986  
DRG Committee; January, 1984-December, 1986  
Medical Care Committee; January, 1984-December, 1985

**TITLE: BASIC TRAINING PROGRAM OVERVIEW**

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**Mission**

DaVita's Basic Training Program for Hemodialysis provides the instructional preparation and the tools to enable teammates to deliver quality patient care. Our core values of *service excellence, integrity, team, continuous improvement, accountability, fulfillment and fun* provide the framework for the Program. Compliance with State and Federal Regulations and the inclusion of DaVita's Policies and Procedures (P&P) were instrumental in the development of the program.

**Explanation of Content**

Two education programs for the new nurse or patient care technician (PCT) are detailed in this section. These include the training of new DaVita teammates **without** previous dialysis experience and the training of the new teammates **with** previous dialysis experience. A program description including specific objectives and content requirements is included.

This section is designed to provide a *quick reference* to program content and to provide access to key documents and forms.

The **Table of Contents** is as follows:

- I. Program Overview (TR1-01-01)
- II. Program Description (TR1-01-02)
  - Basic Training Class Outline (TR1-01-02A)
  - Basic Charge Nurse Training Class Outline (TR1-01-02B)
- III. Education Enrollment Information (TR1-01-03)
- IV. Education Standards (TR1-01-04)
- V. Verification of Competency
  - New teammate without prior experience (TR1-01-05)
  - New teammate with prior experience (TR1-01-06)
  - Medical Director Approval Form (TR1-01-07)
- VI. Evaluation of Education Program
  - Program Evaluation
  - Basic Training Classroom Evaluation (TR1-01-08A)
  - Basic Charge Nurse Training Classroom Evaluation (TR1-01-08B)
  - Curriculum Evaluation
- VII. Additional Educational Forms
  - New Teammate Weekly Progress Report for the PCT (TR1-01-09)
  - New Teammate Weekly Progress Report for Nurses (TR1-01-10)
  - Training hours tracking form (TR1-01-11)
- VIII. State-specific information/forms (as applicable)

**TITLE: BASIC TRAINING FOR HEMODIALYSIS PROGRAM  
DESCRIPTION**

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**Introduction to Program**

The Basic Training Program for Hemodialysis is grounded in DaVita's Core Values. These core values include a commitment to providing *service excellence*, promoting *integrity*, practicing a *team* approach, systematically striving for *continuous improvement*, practicing *accountability*, and experiencing *fulfillment* and *fun*.

The Basic Training Program for Hemodialysis is designed to provide the new teammate with the theoretical background and clinical skills necessary to function as a competent hemodialysis patient care provider.

DaVita hires both non-experienced and experienced teammates. Newly hired teammates must meet all applicable State requirements for education, training, credentialing, competency, standards of practice, certification, and licensure in the State in which he or she is employed. For individuals with experience in the armed forces of the United States, or in the national guard or in a reserve component, DaVita will review the individual's military education and skills training, determine whether any of the military education or skills training is substantially equivalent to the Basic Training curriculum and award credit to the individual for any substantially equivalent military education or skills training.

A **non-experienced teammate** is defined as:

- A newly hired patient care teammate without prior dialysis experience.
- A rehired patient care teammate who left prior to completing the initial training.
- A newly hired or rehired patient care teammate with previous dialysis experience who has not provided at least 3 months of hands on dialysis care to patients within the past 12 months.

An **experienced teammate** is defined as:

- A newly hired or rehired teammate who can show proof of completing a dialysis training program and has provided at least 3 months of hands on dialysis care to patients within the past 12 months.

The curriculum of the Basic Training Program for Hemodialysis is modeled after Federal Law and State Boards of Nursing requirements, the American Nephrology Nurses Association Core Curriculum for Nephrology Nursing, and the Board of Nephrology Examiners Nursing and Technology guidelines. The program also incorporates the policies, procedures, and guidelines of DaVita HealthCare Partners Inc.

“Day in the Life” is DaVita’s learning portal with videos for RNs, LPN/LVNs and patient care technicians. The portal shows common tasks that are done throughout the workday and provides links to policies and procedures and other educational materials associated with these tasks thus increasing their knowledge of all aspects of dialysis. It is designed to be used in conjunction with the “Basic Training Workbook.”

### **Program Description**

The education program for the newly hired patient care provider teammate **without prior dialysis experience** is composed of at least (1) 120 hours didactic instruction and a minimum of (2) 240 hours clinical practicum, unless otherwise specified by individual state regulations.

The **didactic phase** consists of instruction including but not limited to lectures, readings, self-study materials, on-line learning activities, specifically designed hemodialysis workbooks for the teammate, demonstrations and observations. This education may be coordinated by the Clinical Services Specialist (CSS), a nurse educator, the administrator, or the preceptor.

Within the clinic setting this training includes

- Principles of dialysis
- Water treatment and dialysate preparation
- Introduction to the dialysis delivery system and its components
- Care of patients with kidney failure, including assessment, data collection and interpersonal skills
- Dialysis procedures and documentation, including initiation, monitoring, and termination of dialysis
- Vascular access care including proper cannulation techniques
- Medication preparation and administration
- Laboratory specimen collection and processing
- Possible complications of dialysis
- Infection control and safety
- Dialyzer reprocessing, if applicable

The program also introduces the new teammate to DaVita Policies and Procedures (P&P), and the Core Curriculum for Dialysis Technicians.

The **didactic phase** also includes classroom training with the CSS or nurse educator. Class builds upon the theory learned in the Workbooks and introduces the students to more advanced topics. These include:

- Acute Kidney Injury vs. Chronic Renal Failure
- Manifestations of Chronic Renal Failure
- Normal Kidney Function vs. Hemodialysis
- Documentation & Flow Sheet Review

- Patient Self-management
- Motivational Interviewing
- Infection Control
- Data Collection and Assessment
- Water Treatment and Dialyzer Reprocessing
- Fluid Management
- Pharmacology
- Vascular Access
- Renal Nutrition
- Laboratory
- The Hemodialysis Delivery System
- Adequacy of Hemodialysis
- Complications of Hemodialysis
- Importance of P&P
- Role of the Renal Social Worker
- Conflict Resolution
- The DaVita Quality Index

Also included are workshops, role play, and instructional videos. Additional topics are included as per specific state regulations.

A final comprehensive examination score of 80% (unless state requires a higher score) must be obtained to successfully complete this portion of the didactic phase. If a score of less than 80% is attained, the teammate will receive additional appropriate remediation and a second exam will be given.

Also included in the **didactic phase** is additional classroom training covering Health and Safety Training, systems/applications training, One For All orientation training, Compliance training, Diversity training, mandatory water classes, emergency procedures specific to facility, location of disaster supplies, and orientation to the unit.

The **didactic phase** for nurses includes three days of additional classroom training and covers the following topics:

- Nephrology Nursing, Scope of Practice, Delegation and Supervision, Practicing according to P&P
- Nephrology Nurse Leadership
- Impact – Role of the Nurse
- Care Planning including developing a POC exercise
- Achieving Adequacy with focus on assessment, intervention, available tools
- Interpreting laboratory Values and the role of the nurse

- Hepatitis B – surveillance, lab interpretation, follow up, vaccination schedules
- TB Infection Control for Nurses
- Anemia Management – ESA Hyporesponse: a StarLearning Course
- Survey Readiness
- CKD-MBD – Relationship with the Renal Dietitian
- Pharmacology for Nurses – video
- Workshop
  - Culture of Safety, Conducting a Homeroom Meeting
  - Nurse Responsibilities, Time Management
  - Communication – Meetings, SBAR (Situation, Background, Assessment, Recommendation)
  - Surfing the VillageWeb – Important sites and departments, finding information

The **clinical practicum phase** consists of supervised clinical instruction provided by the facility preceptor, and/or a registered nurse. During this phase the teammate will demonstrate a progression of skills required to perform the hemodialysis procedures in a safe and effective manner. A *Procedural Skills Verification Checklist* will be completed to the satisfaction of the preceptor, and a registered nurse overseeing the training. The Basic Training workbook for Hemodialysis will also be utilized for this training and must be completed to the satisfaction of the preceptor and the registered nurse.

Those teammates who will be responsible for the Water Treatment System within the facility are required to complete the Mandatory Educational Water courses and the corresponding skills checklists.

Both the didactic phase and/or the clinical practicum phase will be successfully completed, along with completed and signed skills checklists, prior to the new teammate receiving an independent assignment. The new teammate is expected to attend all training sessions and complete all assignments and workbooks.

The education program for the newly hired patient care provider teammate **with previous dialysis experience** is individually tailored based on the identified learning needs. The initial orientation to the *Health Prevention and Safety Training* will be successfully completed prior to the new teammate working/receiving training in the clinical area. The new teammate will utilize the Basic Training Workbook for Hemodialysis and progress at his/her own pace. This workbook should be completed within a timely manner as to also demonstrate acceptable skill-level. The *Procedural Skills Verification Checklist* including verification of review of applicable P&P will be completed by the preceptor, and the registered nurse in charge of the training upon demonstration of an acceptable skill-level by the new teammate, and then signed by the new teammate, the RN trainer and the facility administrator.

Ideally teammates will attend Basic Training Class, however, teammates with experience may opt-out of class by successful passing of the *Initial Competency Exam* with a score of 80% or higher. The CSS or RN Trainer responsible for teaching Basic Training Class will enroll the new teammate with experience in the Initial Competency Exam on the LMS. The new teammate's preceptor will proctor the exam. The new experienced teammate should complete all segments of the workbook including the recommended resources to prepare for taking the *Initial Competency Exam* as questions not only assess common knowledge related to the hemodialysis treatment but also knowledge related to specific DaVita P&P, treatment outcome goals based on clinical initiatives and patient involvement in their care. Prior to the new teammate receiving an independent patient-care assignment, the skills checklist must be completed and signed along with a passing score from the classroom or the *Initial Competency Exam*. If the new teammate receives a score of less than 80% on the *Initial Competency Exam*, this teammate will be required to attend Basic Training Class. If the new teammate receives a score of less than 80% on the final comprehensive classroom exam, this teammate will receive theory instruction pertaining to the area of deficiency and a second competency exam will then be given. If the new teammate receives a score of less than 80% on the second exam, this teammate will be evaluated by the administrator, preceptor, and educator to determine if completion of formal training is appropriate.

Following completion of the training, a *Verification of Competency* form will be completed (see forms TR1-01-05, TR1-01-06). In addition to the above, further training and/or certification will be incorporated as applicable by state law.

The goal of the program is for the trainee to successfully meet all training requirements. Failure to meet this goal is cause for dismissal from the training program and subsequent termination by the facility.

### **Process of Program Evaluation**

The Hemodialysis Education Program utilizes various evaluation tools to verify program effectiveness and completeness. Key evaluation tools include the DaVita Basic Training Class Evaluation (TR1-01-08A) and Basic Training Nursing Fundamentals (TR1-0108B), the New Teammate Satisfaction Survey and random surveys of facility administrators to determine satisfaction of the training program. To assure continuous improvement within the education program, evaluation data is reviewed for trends, and program content is enhanced when applicable to meet specific needs.

**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(f), Support Services**

Attached at Attachment – 26E is a letter from Arturo Sida, Assistant Corporate Secretary of DaVita HealthCare Partners Inc. attesting that the proposed facility will participate in a dialysis data system, will make support services available to patients, and will provide training for self-care dialysis, self-care instruction, home and home-assisted dialysis, and home training.

Kathryn Olson  
Chair  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, Illinois 62761

**Re: Reasonableness of Financing Arrangements**

Dear Chair Olson:

I hereby certify under penalty of perjury as provided in § 1-109 of the Illinois Code of Civil Procedure, 735 ILCS 5/1-109 and pursuant to 77 Ill. Admin. Code § 1120.140(a) that the total estimated project costs and related costs will be funded in total with cash and cash equivalents.

Sincerely,

  
Print Name: Arturo Sida  
Its: Assistant Corporate Secretary  
DaVita HealthCare Partners Inc.

Subscribed and sworn to me  
This \_\_\_ day of \_\_\_\_\_, 201\_

See Attached  
\_\_\_\_\_  
Notary Public

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

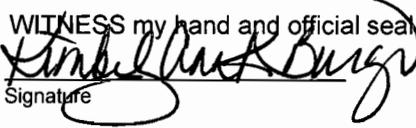
County of Los Angeles

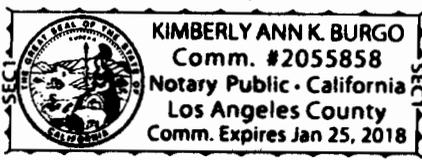
On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public  
(here insert name and title of the officer)

personally appeared \*\* Arturo Sida \*\*

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal  
  
Signature



**OPTIONAL INFORMATION**

Law does not require the information below. This information could be of great value to any person(s) relying on this document and could prevent fraudulent and/or the reattachment of this document to an unauthorized document(s)

**DESCRIPTION OF ATTACHED DOCUMENT** (Lincoln Park Dialysis relocation)

Title or Type of Document: Ltr. to K. Olson - Reasonableness of Financing Arrangements

Document Date: June 29, 2015 Number of Pages: 1 (one)

Signer(s) if Different Than Above: \_\_\_\_\_

Other Information: \_\_\_\_\_

**CAPACITY(IES) CLAIMED BY SIGNER(S)**

Signer's Name(s): \_\_\_\_\_

- Individual
- Corporate Officer

\_\_\_\_\_  
(Title(s))

- Partner
- Attorney-in-Fact
- Trustee
- Guardian/Conservator

Other: Assistant Corporate Secretary

**SIGNER IS REPRESENTING:** Name of Person or Entity DaVita HealthCare Partners Inc.

**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(g), Minimum Number of Stations**

The proposed dialysis facility will be located in the Chicago-Joliet-Naperville metropolitan statistical area ("MSA"). A dialysis facility located within an MSA must have a minimum of eight dialysis stations. The Applicants propose to establish a 22-station dialysis facility. Accordingly, this criterion is met.

**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(h), Continuity of Care**

DaVita HealthCare Partners Inc. has an agreement with the University of Illinois Hospital to provide inpatient care and other hospital services. Attached at Attachment – 26F is a copy of the service agreement with this area hospital.

UNIVERSITY OF ILLINOIS  
AT CHICAGO

College of Medicine  
Division of Transplantation (MC 958)  
Department of Surgery  
840 South Wood Street  
Chicago, Illinois 60612

October 4, 1999

Melvin Roseman, MD  
Medical Director  
Lincoln Park Dialysis Services  
3155-57 M. Lincoln Park  
Chicago, Illinois 60657

Enrico Benedetti, MD  
Associate Professor of Surgery  
Chief, Division of Transplantation

Raymond Pollak, MB, FRCS  
(Ed), FACS  
Professor of Surgery

Amelia Bartholomew, MD  
Assistant Professor of Surgery

Luca Cicalese, MD  
Assistant Professor of Surgery

Cristiana Rastellini, MD  
Assistant Professor of Surgery  
and Immunology

Dear Dr. Roseman:

Please be advised that the University of Illinois Hospital, an approved Medicare provider of End stage Renal (ESRD) services, will be most willing to provide inpatient care and education for your ESRD patients. Our responsibilities will be to avail "all inclusive" inpatient services as well as medical care provided by the hospital.

Our reciprocal cooperation will consist of the following:

1. Responsibility for patient care.
2. Ready acceptance of patient in emergency situations.
3. Timely acceptance of the patient for admission determined by the appropriate attending physician.
4. Transfer of medical records within one working day. The record should be complete including short and long-term care plans.
5. Provision at the University of Illinois Hospital for security for patient's personal effects.

We look forward to working with you and greatly appreciate the joint effort in the care of patients with ESRD.

Sincerely,

  
Enrico Benedetti, MD  
Associate Professor of Surgery  
Chief, Division of Transplantation

EB/cr

Chicago

Peoria

**UIC**

Rockford

Urbana-Champaign

**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(i), Relocation of Facilities**

The Existing Facility has been at its current location since 1999. The Existing Facility is suboptimal for patients and staff and in need of repair. Due to privacy and functionality concerns, the outdated Existing Facility simply cannot accommodate the existing and expected future patient volume.

The design and size of the Existing Facility creates operational and logistical inefficiencies. The Existing Facility houses 22 dialysis stations in 6,559 GSF, or only 298.1 GSF per station, which is well below the Board's minimum standard for in-center hemodialysis. This creates privacy concerns as it is difficult for medical staff to communicate personal health information to patients, particularly those patients who are hard of hearing, without the being overheard by other patients. The Existing Facility has suboptimal sight-lines for monitoring patients as the treatment floor is divided into two separate rooms. Work station design for patient and staff visibility is fundamental in the design of any environment where caregivers must work as a team with groups of immobilized patients. Properly designed work stations and clinical areas allow clinicians to monitor patients' conditions, their presence, their actions and their needs. Similarly, patients are able to communicate effectively with staff to get their attention to report problems and to request assistance. Obstructed sight-lines pose increased safety risks. Vascular access issues may occur during dialysis, e.g., patients often sleep during dialysis and may be unaware if their needle dislodges, creating blood loss risks. Additionally, the clinical staff must be aware when patients need to leave their chairs as patients cannot leave their stations unassisted during dialysis.

Further, there is no designated wheelchair storage or storage for the emergency evacuation kit or crash cart. The lack of adequate storage of these items hinders the operational efficiency of both the Nurses and Patient Care Technicians. In addition, the Social Worker and Registered Dietitian share an office. The Social Work often discusses sensitive healthcare issues with patients or a patient's family members, requiring the Registered Dietitian to relocate to another room, or the Social Worker must move to the conference room. The Clinical Coordinator does not have an office and often works in the conference room. She must frequently vacate the conference room when the space is needed for patient/family meetings, Kidney Smart classes, etc. Storage space is inadequate to store office supplies, requiring some supplies to be stored in the BioMed room, limiting the work space available for the BioMed Technician. Other supplies need to be stored offsite. Finally, there is no separate medical records area. Patient charts are presently stored in the conference room, with all patient information covered by a chart rack cover.

Finally, the Existing Facility has no patient parking lot or a designated patient drop off area. Patients are dropped off on a congested street (Lincoln Avenue) that has limited metered street parking. Approximately 25% of the Existing Facility's patients rely on walkers, wheelchairs or are transported via stretcher van, which makes arrivals and departures a significant safety concern. The nearest ADA accessible curb ramps are one-half block north and south of the patient entrance at two very congested intersections. For those patients who drive, there are only two designated handicapped spots in front of the facility that are often occupied by vehicles without handicap placards. While some safety risks cannot be avoided during winter or periods of inclement weather, these risks can be minimized in a facility with ample patient parking in its own parking lot.

The Replacement Facility is needed to serve the growing demand for dialysis services in the area, where Health Service Area 6 has an existing need for 97 additional ESRD stations as of June 11, 2015. Currently, as of April 30, 2015, the Existing Facility serves 96 in-center ESRD patients. While it is currently operating below the State Board standard of 80%, it only needs 10 patients to exceed 80 percent utilization. Melvin Roseman, M.D., the Medical Director for Lincoln Park Dialysis, anticipates all 96 current patients will transfer to the Replacement Facility. Furthermore, Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. See Appendix 3. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these CKD patients will require dialysis within 24 months of project

completion. Accordingly, the Applicants anticipate the Replacement Facility will reach target utilization by the second year after project complete.

According to The Renal Network ZIP Code Report of June 30, 2015, the Replacement Facility's zip code of 60647 has over 3 ½ times the current number of ESRD patients (110 patients) as the Existing Facility's zip code of 60657 (31 patients). Further, based upon the 2013 U.S. Census population estimates, over 50 percent of the population of zip code 60647 is Hispanic (compared to 6.9 percent in zip code 60657). Diabetes and hypertension (high blood pressure) are the two leading causes of CKD and ESRD. Due to socioeconomic conditions, the Hispanic population exhibits a higher prevalence of obesity, which is a driver of diabetes and hypertension. Hispanics are at an increased risk of ESRD compared to the general population due to the higher prevalence of these conditions in the Hispanic community. In fact, the ESRD incident rate among the Hispanic population is 1.5 times greater than the non-Hispanic population. As a result, utilization at the Replacement Facility is expected to increase. The Replacement Facility will be plumbed to accommodate up to 28 stations. This will allow for a future census capacity of 168 in-center ESRD patients.

The site of the Replacement Facility will be in a strip mall, approximately 1.71 miles away. Patient safety will be enhanced, as patient transport vehicles will be able to get closer to the building during each drop off and pick up. Patients who drive will have greater access to parking and designated handicapped spaces. The increased size of the Replacement Facility will allow for a larger conference room, separate offices for the social worker and dietitian, a larger treatment floor with improved sight-lines to patients, and proper storage for all medical and office supplies. Thus, the Applicants must relocate to a modern facility with enhanced accommodations and improved utilities to better provide for current and future ESRD patient needs

**Section VII, Service Specific Review Criteria**  
**In-Center Hemodialysis**  
**Criterion 1110.1430(j), Assurances**

Attached at Attachment – 26G is a letter from Arturo Sida, Assistant Corporate Secretary of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. certifying that the proposed facility will achieve target utilization by the second year of operation

Kathryn Olson  
Chair  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, Illinois 62761

**Re: In-Center Hemodialysis Assurances**

Dear Chair Olson:

Pursuant to 77 Ill. Admin. Code § 1110.1430(k), I hereby certify the following:

- By the second year after project completion, Lincoln Park Dialysis Services, Inc. expects to achieve and maintain 80% target utilization; and
- Lincoln Park Dialysis Services, Inc. also expects hemodialysis outcome measures will be achieved and maintained at the following minimums:
  - $\geq 85\%$  of hemodialysis patient population achieves urea reduction ratio (URR)  $\geq 65\%$  and
  - $\geq 85\%$  of hemodialysis patient population achieves Kt/V Daugirdas II .1.2

Sincerely,

  
Print Name: Arturo Sida  
Its: Assistant Corporate Secretary  
DaVita HealthCare Partners Inc.

Subscribed and sworn to me  
This \_\_\_ day of \_\_\_\_\_, 201\_

\_\_\_\_\_  
Notary Public

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of Los Angeles

On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public  
(here insert name and title of the officer)

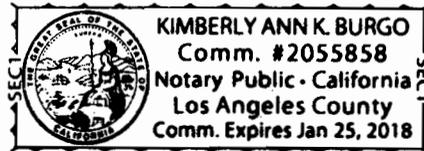
personally appeared \*\* Arturo Sida \*\*

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

*Kimberly Ann K. Burgo*  
Signature



**OPTIONAL INFORMATION**

Law does not require the information below. This information could be of great value to any person(s) relying on this document and could prevent fraudulent and/or the reattachment of this document to an unauthorized document(s)

**DESCRIPTION OF ATTACHED DOCUMENT**

(Lincoln Park Dialysis relocation)

Title or Type of Document: Ltr. to K. Olson - In-Center Hemodialysis Assurances

Document Date: June 29, 2015 Number of Pages: 1 (one)

Signer(s) if Different Than Above: \_\_\_\_\_

Other Information: \_\_\_\_\_

**CAPACITY(IES) CLAIMED BY SIGNER(S)**

Signer's Name(s):

- Individual
- Corporate Officer

\_\_\_\_\_  
(Title(s))

- Partner
- Attorney-in-Fact
- Trustee
- Guardian/Conservator

Other: Assistant Corporate Secretary

**SIGNER IS REPRESENTING:** Name of Person or Entity DaVita HealthCare Partners Inc.

**Section VIII, Financial Feasibility**  
**Criterion 1120.120 Availability of Funds**

The project will be funded entirely with cash and cash equivalents, and a lease from AGS-I Inc., the General Partner of Columbia Equities LLC, which is the beneficiary of the land trust from Chicago Title Land Trust Company. A copy of DaVita's 2014 10-K Statement evidencing sufficient internal resources to fund the project was previously submitted with application 15-020. A letter of intent to lease the facility is attached at Attachment - 36.



**JOHNSON CONTROLS REAL ESTATE SERVICES INC.**

*A JOHNSON CONTROLS COMPANY*

June 1, 2015

Mr. Paul Bryant  
Mid America Real Estate Corporation  
435 North Michigan Avenue  
Suite 2009  
Chicago, IL 60611

**RE: LOI - 2484 North Elston Avenue, Chicago, IL 60647**

Dear Paul:

Johnson Controls Real Estate Services, Inc. ("JCI") has been exclusively authorized by Total Renal Care, Inc – a subsidiary of DaVita HealthCare Partners, Inc. ("DaVita") to assist in securing a lease requirement. DaVita is a Fortune 500 company with approximately 2,000 locations across the US and revenues of approximately \$11.5 billion.

Below is the proposal outlining the terms and conditions wherein the Tenant is willing to lease the subject premises:

- PREMISES:** **2484 North Elston Avenue, Chicago, IL 60647**  
*(please provide legal description of property)*
- TENANT:** "Total Renal Care, Inc. or related entity to be named" to be guaranteed by DaVita Healthcare Partners, Inc.
- LANDLORD:** **Tennis Corporation of America or an assignee.**  
*Please indicate name of Landlord as it is commonly known*
- SPACE REQUIREMENTS:** Approximately 10,000 square feet as shown on attached plan. Square footage to be confirmed/approved by DaVita upon completion of preliminary floor plan.  
  
*Please indicate both rentable and useable square footage for Premises.*
- PRIMARY TERM:** Fifteen (15) years
- BASE RENT:** *\$ 30.00 psf NNN with 2% annual increase.Y1-Y15:*
- ADDITIONAL EXPENSES:** *Please provide an estimated annual cost per square foot for any and all additional operating expenses for which the Tenant will be responsible for paying including Taxes, Insurance and CAM.*  
  
*Estimated to be \$11.00 p.s.f.*  
  
All utilities separately metered to Tenant and Tenant responsibility.  
  
Landlord agrees to a cap on annual increases of standard controllable CAM items at 5% on a cumulative basis with the first year CAM actuals serving as the base year for the CAM cap.

**LANDLORD'S MAINTENANCE:**

Landlord, at its sole cost and expense, shall be responsible for the structural and capitalized items (treated per GAAP standards) for the Property.

**POSSESSION AND RENT COMMENCEMENT:**

Landlord shall deliver Possession of the Premises to the Tenant upon the later of completion of Landlord's required work, (if any) or mutual lease execution, or waiver of CON contingency. Rent Commencement shall be the earlier of four (4) months from Possession or:

- a. Construction improvements within the Premises have been completed in accordance with the final construction documents (except for nominal punch list items); and
- b. A certificate of occupancy (if required by municipality) for the Premises has been obtained from the city or county; and
- c. Tenant has obtained all necessary licenses and permits to operate its business.
- d. Notwithstanding the above, in no event shall rent commence later than i) March 1, 2016; ii) Six (6) months from lease execution; or iii) Four (4) months from waiver of CON contingency, whichever occurs earlier. In no event shall rent commence prior to one-hundred twenty (120) days from lease execution.

**LEASE FORM:**

Tenant's standard lease form. Subject to Landlord review and comments.

**USE:**

The Use is for a Dialysis Clinic, medical offices or other non-competitive retail uses for existing Tenants.

*Please provide a copy of any CCR's or other documents that may impact tenancy.*

**PARKING:**

Parking as per plan.

**BASE BUILDING:**

Landlord shall deliver to the Premises, in a warm shell delivery to include the following:

- Tenant's demising walls;
- HVAC by Tenant. Landlord to furnish steel framing supports. Roof, curbs, and flashing supports by Tenant. Work to be coordinated with Tenant's architect/engineer.
- Landlord will provide and pour floor slab after Tenant has installed its underground drains, piping, sanitary, etc. Landlord will deliver possession of space to Tenant prior to pouring Tenant slab.
- Landlord will furnish and install the insulated storefront glass system and include one 42" door, to be located in coordination with Tenant's floor plan.
- Main sprinkler system by Landlord. Tenant will tie its sprinkler system into Tenant supplied fire alarm system.
- Dedicated 2" water line stubbed to Tenant's space, at a location to be determined based on Tenant's floor plan;

- Maximum 6" sanitary line stubbed to Tenant's space, at a location to be determined based on Tenant's floor plan;
- 480v277 electrical service to Tenant's space. Step down transformer provided by Landlord.
- Natural gas service (provided by Landlord), at a minimum, will be rated to have 6" water column pressure. Natural gas pipeline shall be stubbed into the building per location coordinated with Tenant and shall be individually metered and sized per demand.

**TENANT IMPROVEMENTS:**

None.

**OPTION TO RENEW:**

Three, five (5) year options to renew the lease. Option rent shall be increased by 2% annually after Year 15 of the initial term and following each successive five-year option period.

**RIGHT OF FIRST OPPORTUNITY ON ADJACENT SPACE:**

N/A.

**FAILURE TO DELIVER PREMISES:**

If Landlord has not delivered possession of the premises to Tenant with all base building items substantially completed by one-hundred twenty days (120) from the later of lease execution or waiver of CON contingency, Tenant may elect to receive one day of rent abatement for every day of delay beyond the delivery period

**HOLDING OVER:**

Tenant shall be obligated to pay 150% for the then current rate.

**TENANT SIGNAGE:**

Tenant shall have the right to install building, monument and pylon signage at the Premises, subject to compliance with all applicable laws and regulations and Landlord approval. Landlord, at Landlord's expense, will furnish Tenant with any standard building directory signage.

**BUILDING HOURS:**

Tenant requires building hours of 24 hours a day, 7 days a week.

Tenant shall have its own utilities.

**SUBLEASE/ASSIGNMENT:**

Tenant will have the right at any time to sublease or assign its interest in this Lease to any majority owned subsidiaries or related entities of DaVita HealthCare Partners, Inc. without the consent of the Landlord, or to unrelated entities with Landlord's reasonable approval, but Tenant shall remain liable.

**ROOF RIGHTS:**

Tenant shall have the right to place a satellite dish on the roof at no additional fee.

**NON COMPETE:**

N/A.

**HVAC:**

*Please provide general description of HVAC systems (i.e. ground units, tonnage, age)*

**DELIVERIES:**

*Please indicate manner of deliveries to the Premises (i.e. dock-high door in rear, shared)*

**OTHER CONCESSIONS:**

N/A.

**GOVERNMENTAL COMPLIANCE:**

Landlord shall represent and warrant to Tenant that Landlord, at Landlord's sole expense, at time of delivery, will cause the Premises, common areas, the building and parking facilities to be in full compliance with any governmental laws, ordinances, regulations or orders relating to, but not limited to, compliance with the Americans with Disabilities Act (ADA), and environmental conditions relating to the existence of asbestos and/or other hazardous materials, or soil and ground water conditions, and shall indemnify and hold Tenant harmless from any claims, liabilities and cost arising from environmental conditions not caused by Tenant(s).

**CERTIFICATE OF NEED:**

Tenant CON Obligation: Landlord and Tenant understand and agree that the establishment of any chronic outpatient dialysis facility in the State of Illinois is subject to the requirements of the Illinois Health Facilities Planning Act, 20 ILCS 3960/1 et seq. and, thus, the Tenant cannot establish a dialysis facility on the Premises or execute a binding real estate lease in connection therewith unless Tenant obtains a Certificate of Need (CON) permit from the Illinois Health Facilities and Services Review Board (HFSRB). Based on the length of the HFSRB review process, Tenant does not expect to receive a CON permit prior to six (6) months from lease execution. In light of the foregoing facts, the parties agree that they shall promptly proceed with due diligence to negotiate the terms of a definitive lease agreement and execute such agreement prior to approval of the CON permit provided, however, the lease shall not be binding on either party prior to approval of the CON permit and the lease agreement shall contain a contingency clause indicating that the lease agreement is not effective prior to CON permit approval. Lease shall be executed on or before July 15, 2015. If not executed by July 15, 2015, neither party shall have any further obligation to the other party. Assuming CON approval is granted, the effective date of the lease agreement shall be the first day of the calendar month following CON permit approval. In the event that the HFSRB does not award Tenant a CON permit to establish a dialysis center on the Premises within six (6) months from lease execution neither party shall have any further obligation to the other party with regard to the negotiations, lease, or Premises contemplated by this Letter of Intent. CON date to be confirmed – most likely mid October 2015. **Tenant shall use best efforts to pursue CON and building permit(s) in an expedient manner. Tenant shall not pursue any other CON for this dialysis specific zone. Tenant may extend efforts to obtain CON permit for up to sixty days beyond the six (6) month lease execution upon the payment of \$20,000 to Landlord.**

**BROKERAGE FEE:**

Landlord recognizes as the Tenant's sole representative Johnson Controls Real Estate Services, Inc. and shall pay a brokerage fee equal to 2% of the net rent paid for primary term only. Tenant shall retain the right to offset rent for failure to pay the brokerage fee.

**PLANS:**

*Please provide copies of site and construction plans or drawings.*

Please submit your response to this Request for Proposal via e-mail to: [Matt.Gramlich@jci.com](mailto:Matt.Gramlich@jci.com)

It should be understood that this LOI is subject to the terms of Exhibit A attached hereto. The information in this email is confidential and may be legally privileged. It is intended solely for the addressee. Access to this information by anyone but addressee is unauthorized.

Thank you for your time and consideration to partner with DaVita.

Sincerely,

Matthew J. Gramlich

Cc: DaVita Team Genesis Real Estate  
DaVita Regional Operational Leadership  
John Steffens, Johnson Controls Real Estate Services, Inc.

**SIGNATURE PAGE**

**LETTER OF INTENT: 2484 North Elston Avenue, Chicago, IL 60647**

**AGREED TO AND ACCEPTED THIS 15<sup>th</sup> DAY OF JUNE 2015**

By: Reany Davis DUP

**On behalf of Total Renal Care, a wholly owned subsidiary of DaVita Healthcare Partners, Inc.  
("Tenant")**

**AGREED TO AND ACCEPTED THIS 15<sup>th</sup> DAY OF JUNE 2015**

By: COLUMBIA EQUITIES, LLC

By: FGS-I, Inc. ITS GENERAL PARTNER

by: Alan G. Schwartz  
("Landlord")

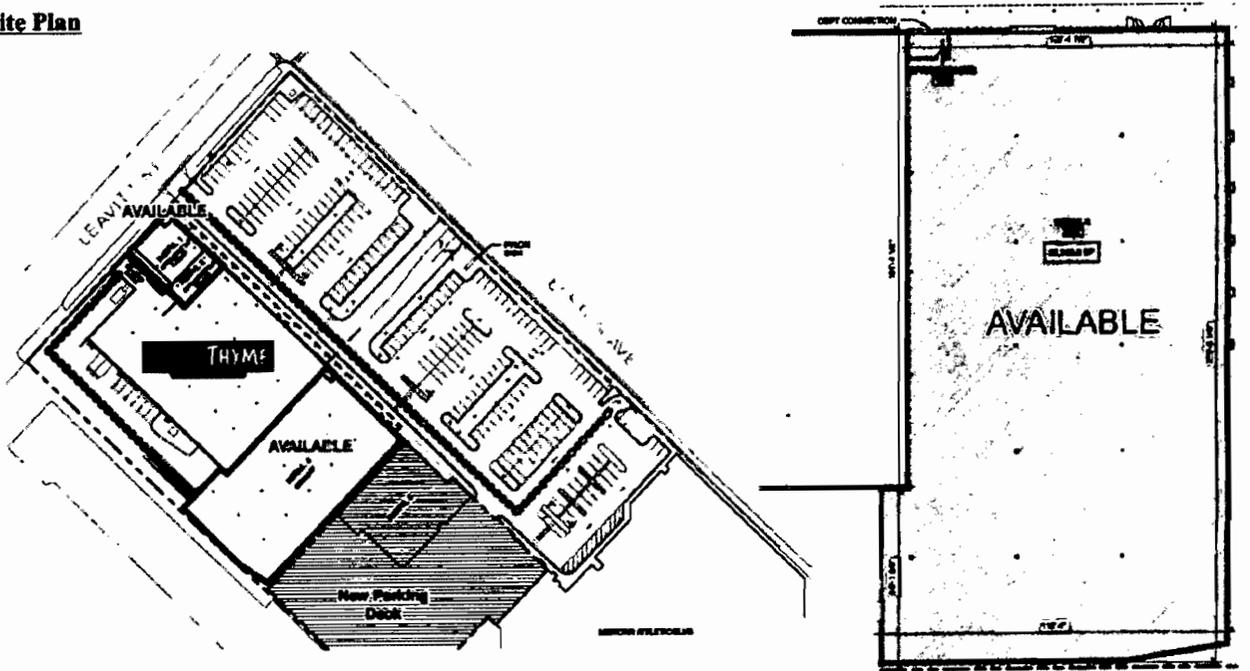
**EXHIBIT A**

**NON-BINDING NOTICE**

**NOTICE: THE PROVISIONS CONTAINED IN THIS LETTER OF INTENT ARE AN EXPRESSION OF THE PARTIES' INTEREST ONLY. SAID PROVISIONS TAKEN TOGETHER OR SEPERATELY ARE NEITHER AN OFFER WHICH BY AN "ACCEPTANCE" CAN BECOME A CONTRACT, NOR A CONTRACT. BY ISSUING THIS LETTER OF INTENT NEITHER TENANT NOR LANDLORD (OR JCI) SHALL BE BOUND TO ENTER INTO ANY (GOOD FAITH OR OTHERWISE) NEGOTIATIONS OF ANY KIND WHATSOEVER. TENANT RESERVES THE RIGHT TO NEGOTIATE WITH OTHER PARTIES. NEITHER TENANT, LANDLORD NOR JCI INTENDS ON THE PROVISIONS CONTAINED IN THIS LETTER OF INTENT TO BE BINDING IN ANY MANNER, AS THE ANALYSIS FOR AN ACCEPTABLE TRANSACTION WILL INVOLVE ADDITIONAL MATTERS NOT ADDRESSED IN THIS LETTER, INCLUDING, WITHOUT LIMITATION, THE TERMS OF ANY COMPETING PROJECTS, OVERALL ECONOMIC AND LIABILITY PROVISIONS CONTAINED IN ANY LEASE DOCUMENT AND INTERNAL APPROVAL PROCESSES AND PROCEDURES. THE PARTIES UNDERSTAND AND AGREE THAT A CONTRACT WITH RESPECT TO THE PROVISIONS IN THIS LETTER OF INTENT WILL NOT EXIST UNLESS AND UNTIL THE PARTIES HAVE EXECUTED A FORMAL, WRITTEN LEASE AGREEMENT APPROVED IN WRITING BY THEIR RESPECTIVE COUNSEL. JCI IS ACTING SOLELY IN THE CAPACITY OF SOLICITING, PROVIDING AND RECEIVING INFORMATION AND PROPOSALS AND NEGOTIATING THE SAME ON BEHALF OF OUR CLIENTS. UNDER NO CIRCUMSTANCES WHATSOEVER DOES JCI HAVE ANY AUTHORITY TO BIND OUR CLIENTS TO ANY ITEM, TERM OR COMBINATION OF TERMS CONTAINED HEREIN. THIS LETTER OF INTENT IS SUBMITTED SUBJECT TO ERRORS, OMISSIONS, CHANGE OF PRICE, RENTAL OR OTHER TERMS; ANY SPECIAL CONDITIONS IMPOSED BY OUR CLIENTS; AND WITHDRAWAL WITHOUT NOTICE. WE RESERVE THE RIGHT TO CONTINUE SIMULTANEOUS NEGOTIATIONS WITH OTHER PARTIES ON BEHALF OF OUR CLIENT. NO PARTY SHALL HAVE ANY LEGAL RIGHTS OR OBLIGATIONS WITH RESPECT TO ANY OTHER PARTY, AND NO PARTY SHOULD TAKE ANY ACTION OR FAIL TO TAKE ANY ACTION IN DETRIMENTAL RELIANCE ON THIS OR ANY OTHER DOCUMENT OR COMMUNICATION UNTIL AND UNLESS A DEFINITIVE WRITTEN LEASE AGREEMENT IS PREPARED AND SIGNED BY TENANT AND LANDLORD**

# Exhibit C - Leasing/Site Plan

## Site Plan





**Section IX, Financial Feasibility**  
**Criterion 1120.130 – Financial Viability Waiver**

The project will be funded entirely with cash. A copy of DaVita's 2014 10-K Statement evidencing sufficient internal resources to fund the project was previously submitted with the application for Project No. 15-020.

**Section X, Economic Feasibility Review Criteria**

**Criterion 1120.140(a), Reasonableness of Financing Arrangements**

Attached at Attachment – 39A is a letter from Arturo Sida, Assistant Corporate Secretary of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. attesting that the total estimated project costs will be funded entirely with cash and cash equivalents.

Kathryn Olson  
Chair  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, Illinois 62761

**Re: Certification of Support Services**

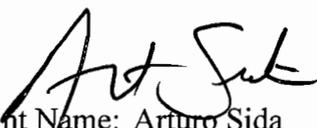
Dear Chair Olson:

I hereby certify under penalty of perjury as provided in § 1-109 of the Illinois Code of Civil Procedure, 735 ILCS 5/1-109 and pursuant to 77 Ill. Admin. Code § 1110.1430(g) that Lincoln Park Dialysis will maintain an open medical staff.

I also certify the following with regard to needed support services:

- DaVita utilizes a dialysis electronic data system;
- Lincoln Park Dialysis Services, Inc. will have available all needed support services required by CMS which may consist of clinical laboratory services, blood bank, nutrition, rehabilitation, psychiatric services, and social services; and
- Patients, either directly or through other area DaVita facilities, will have access to training for self-care dialysis, self-care instruction, and home hemodialysis and peritoneal dialysis.

Sincerely,

  
Print Name: Arturo Sida  
Its: Assistant Corporate Secretary  
DaVita HealthCare Partners Inc.

Subscribed and sworn to me  
This \_\_\_ day of \_\_\_\_\_, 201\_\_

*See Attached*  
\_\_\_\_\_  
Notary Public

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of Los Angeles

On June 29, 2015 before me, Kimberly Ann K. Burgo, Notary Public,  
(here insert name and title of the officer)

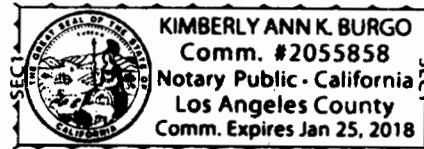
personally appeared **\*\* Arturo Sida \*\***

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

*Kimberly Ann K. Burgo*  
Signature



**OPTIONAL INFORMATION**

Law does not require the information below. This information could be of great value to any person(s) relying on this document and could prevent fraudulent and/or the reattachment of this document to an unauthorized document(s)

**DESCRIPTION OF ATTACHED DOCUMENT** (Lincoln Park Dialysis relocation)

Title or Type of Document: Ltr. to K. Olson - Certification of Support Services

Document Date: June 29, 2015 Number of Pages: 1 (one)

Signer(s) if Different Than Above: \_\_\_\_\_

Other Information: \_\_\_\_\_

**CAPACITY(IES) CLAIMED BY SIGNER(S)**

Signer's Name(s): \_\_\_\_\_

- Individual
- Corporate Officer

\_\_\_\_\_  
(Title(s))

- Partner
- Attorney-in-Fact
- Trustee
- Guardian/Conservator
- Other: Assistant Corporate Secretary

**SIGNER IS REPRESENTING:** Name of Person or Entity DaVita HealthCare Partners Inc.

**Section X, Economic Feasibility Review Criteria**  
**Criterion 1120.140(b), Conditions of Debt Financing**

This project will be funded in total with cash and cash equivalents. Accordingly, this criterion is not applicable.

**Section X, Economic Feasibility Review Criteria**  
**Criterion 1120.310(c), Reasonableness of Project and Related Costs**

1. The Cost and Gross Square Feet by Department is provided in the table below.

<b>Table 1120.310(c)</b>									
<b>COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE</b>									
Department (list below)	A	B	C	D	E	F	G	H	Total Cost (G + H)
	Cost/Square Foot New Mod.		Gross Sq. Ft. New Circ.*		Gross Sq. Ft. Mod. Circ.*		Const. \$ (A x C)	Mod. \$ (B x E)	
ESRD		\$177.08			9,600			\$1,700,000	\$1,700,000
Contingency		\$6.25			9,600			\$60,000	\$60,000
<b>TOTALS</b>		<b>\$183.33</b>			<b>9,600</b>			<b>\$1,760,000</b>	<b>\$1,760,000</b>

\* Include the percentage (%) of space for circulation

2. As shown in Table 1120.310(c) below, the project costs are below the State Standard.

<b>Table 1120.310(c)</b>			
	<b>Proposed Project</b>	<b>State Standard</b>	<b>Above/Below State Standard</b>
Modernization Construction Contracts and Contingencies	\$1,760,000	\$183.68 per gross square foot x 9,600 gross square feet = \$1,763,328	Meets State Standard
Contingencies	\$60,000	10% - 15% of Modernization Construction Costs = 10% - 15% x \$1,700,000 = \$170,000 - \$255,000	Below State Standard
Architectural/Engineering Fees	\$146,000	6.54% - 9.82% x (Construction Costs + Contingencies) = 6.54% - 9.82% x (\$1,700,000 + 60,000) = 6.54% - 9.82% x \$1,760,000 = \$115,104 - \$172,832	Meets State Standard
Consulting and Other Fees	\$125,000	No State Standard	No State Standard
Moveable Equipment	\$788,368	\$50,601.13 per station \$50,601.13 x 22 = \$1,113,224	Below State Standard

**Section X, Economic Feasibility Review Criteria**  
**Criterion 1120.310(d), Projected Operating Costs**

Operating Expenses: \$3,790,363

Treatments: 16,536

Operating Expense per Treatment: \$229.22

**Section X, Economic Feasibility Review Criteria**  
**Criterion 1120.310(e), Total Effect of Project on Capital Costs**

Capital Costs

Depreciation:	\$224,893
Amortization:	\$12,831
Total Capital Costs:	\$237,724

Treatments: 16,536

Capital Costs per Treatment: \$14.38

**Section XI. Safety Net Impact Statement**

1. This criterion is required for all substantive and discontinuation projects. DaVita HealthCare Partners Inc. and its affiliates are safety net providers of dialysis services to residents of the State of Illinois. DaVita is a leading provider of dialysis services in the United States and is committed to innovation, improving clinical outcomes, compassionate care, education and Kidney Smarting patients, and community outreach. A copy of DaVita's 2014 Community Care report, which details DaVita's commitment to quality, patient centric focus and community outreach, was previously included in the application for Proj. No. 15-025. As referenced in the report, DaVita led the industry in quality, with 50 percent of its dialysis centers earning four or five stars in the federal Five-Star Ratings, compared to the 21 percent industry average. DaVita also led the industry in Medicare's Quality Incentive Program, ranking No. 1 in three out of four clinical measures and receiving the fewest penalties. DaVita has taken on many initiatives to improve the lives of patients suffering from CKD and ESRD. These programs include the Kidney Smart, IMPACT, CathAway, and transplant assistance programs. Furthermore, DaVita is an industry leader in the rate of fistula use and has the lowest day-90 catheter rates among large dialysis providers. During 2000 - 2014, DaVita improved its fistula adoption rate by 103 percent. Its commitment to improving clinical outcomes directly translated into 7% reduction in hospitalizations among DaVita patients. DaVita has improved clinical outcomes each year since 2000, generating an estimated \$204 million in net savings to the American healthcare system in 2013.
  
2. The proposed project will not impact the ability of other health care providers or health care systems to cross-subsidize safety net services. As shown in Table 1110.1430(b), average utilization at existing and approved dialysis facilities within 30 minutes normal travel time of the Replacement Facility is 66.1%, as of March 31, 2015. However, when excluding the two pediatric facilities, as well as the ten facilities not open or operational for less than two years facilities, the utilization rate climbs to 73.3%. The Existing Facility utilization rate was 72.7%, as of April 30, 2015, which is below the State's 80% standard. Dr. Roseman anticipates all 96 current patients will transfer to the Replacement Facility. Dr. Roseman is currently treating 16 Stage 4 & 5 CKD patients who reside within approximately 30 minutes of the proposed facility. Conservatively, based upon attrition due to patient death, transplant, or return of function, it is projected that 10 of these pre-ESRD patients will require dialysis within 24 months of project completion. Thus, at least 106 patients will receive treatment at the Replacement Facility within 24 months of project completion. The Replacement Facility is needed to address the growing need for dialysis in the Lincoln Park community of Chicago.
  
3. The proposed project is for the relocation of Lincoln Park Dialysis just 1.71 miles from its current location. Patients currently treated at Lincoln Park Dialysis will receive treatment at the new facility. As such, the discontinuation of service at the current location will not negatively impact the safety net.

Safety Net Information per PA 96-0031			
CHARITY CARE			
	2012	2013	2014
Charity (# of patients)	152	187	146
Charity (cost in dollars)	\$1,199,657	\$2,175,940	\$2,477,363
MEDICAID			
	2012	2013	2014
Medicaid (# of patients)	651	679	708
Medicaid (revenue)	\$11,387,229	\$10,371,416	\$8,603,971

**Section XII, Charity Care Information**

The table below provides charity care information for all dialysis facilities located in the State of Illinois that are owned or operated by the Applicants.

<b>CHARITY CARE</b>			
	<b>2012</b>	<b>2013</b>	<b>2014</b>
<b>Net Patient Revenue</b>	<b>\$228,403,979</b>	<b>\$244,115,132</b>	<b>\$266,319,949</b>
Amount of Charity Care (charges)	\$1,199,657	\$2,175,940	\$2,477,363
Cost of Charity Care	\$1,199,657	\$2,175,940	\$2,477,363

**Appendix 1 – Time & Distance Determination: Discontinuation**

Attached as Appendix 1 is the list of all existing facilities within 45 minutes normal travel time from the Existing Facility as determined by MapQuest.





Notes

FMC Niles to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

15.44 miles / 25 minutes

Download  
Free App



**9371 Milwaukee Ave, Niles, IL 60714-1303**



1. Start out going **northwest** on **N Milwaukee Ave / IL-21**. [Map](#)

**0.04 Mi**

0.04 Mi Total



2. Take the **1st left**. [Map](#)

**0.01 Mi**

*Enterprise Rent-A-Car is on the corner  
If you are on IL-21 and reach IL-58 you've gone about 0.2 miles too far*

0.05 Mi Total



3. Take the **1st left** onto **N Milwaukee Ave / IL-21**. [Map](#)

**0.9 Mi**

*Enterprise Rent-A-Car is on the corner*

0.9 Mi Total



4. Turn **left** onto **W Dempster St**. [Map](#)

**3.1 Mi**

*Miraj Restaurant is on the corner  
If you are on N Milwaukee Ave and reach W Crain St you've gone about 0.1 miles too far*

4.0 Mi Total



5. Merge onto **I-94 E** toward **Chicago**. [Map](#)

**9.1 Mi**

13.2 Mi Total



6. Take the **California Ave** exit, **EXIT 46A**, toward **2800 W**. [Map](#)

**0.1 Mi**

13.3 Mi Total



7. Turn **slight right** onto **N California Ave**. [Map](#)

**0.04 Mi**

13.3 Mi Total



8. Turn **left** onto **W Diversey Ave**. [Map](#)

**1.0 Mi**

*W Diversey Ave is just past N California Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach W Schubert Ave you've gone about 0.1 miles too far*

14.4 Mi Total



9. **W Diversey Ave** becomes **W Diversey Pkwy**. [Map](#)

**0.5 Mi**

14.9 Mi Total



10. Turn **left** onto **N Ashland Ave**. [Map](#)

**0.5 Mi**

*N Ashland Ave is just past N Marshfield Ave  
Four Shadows Tavern is on the corner  
If you reach N Bosworth Ave you've gone a little too far*

15.4 Mi Total



11. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave  
House of Sushi and Noodles is on the corner  
If you reach W Melrose St you've gone a little too far*

15.4 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **15.44 miles - about 25 minutes**

Appendix - 1



Notes

Satelite Dialysis of Glenview to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

19.38 miles / 28 minutes



**2601 Compass Rd, Glenview, IL 60026-8004**

Download Free App

- |   |   |                          |
|---|---|--------------------------|
| ● | 1. Start out going west on <b>Compass Rd</b> toward <b>Patriot Blvd.</b> <a href="#">Map</a>  | 0.1 Mi<br>0.1 Mi Total   |
| ↘ | 2. Turn right onto <b>Patriot Blvd.</b> <a href="#">Map</a><br><i>If you are on Old Willow Rd and reach Shermer Rd you've gone about 0.2 miles too far</i>  | 0.5 Mi<br>0.6 Mi Total   |
| ↘ | 3. Take the 2nd right onto <b>Willow Rd.</b> <a href="#">Map</a><br><i>Willow Rd is 0.1 miles past Lehigh Ave</i>   | 1.3 Mi<br>1.9 Mi Total   |
| ↑ | 4. <b>Willow Rd</b> becomes <b>New Willow Rd.</b> <a href="#">Map</a>   | 1.4 Mi<br>3.3 Mi Total   |
| ↑ | 5. <b>New Willow Rd</b> becomes <b>Willow Rd.</b> <a href="#">Map</a>   | 0.2 Mi<br>3.5 Mi Total   |
| ↗ | 6. Merge onto <b>I-94 E</b> toward <b>Chicago.</b> <a href="#">Map</a><br>  | 13.6 Mi<br>17.1 Mi Total |
|   | 7. Take the <b>California Ave</b> exit, <b>EXIT 46A</b> , toward <b>2800 W.</b> <a href="#">Map</a>   | 0.1 Mi<br>17.3 Mi Total  |
| ↘ | 8. Turn slight right onto <b>N California Ave.</b> <a href="#">Map</a>  | 0.04 Mi<br>17.3 Mi Total |
| ↙ | 9. Turn left onto <b>W Diversey Ave.</b> <a href="#">Map</a><br><i>W Diversey Ave is just past N California Ave<br/>Popeyes Chicken &amp; Biscuits is on the corner<br/>If you reach W Schubert Ave you've gone about 0.1 miles too far</i> | 1.0 Mi<br>18.3 Mi Total  |
| ↑ | 10. <b>W Diversey Ave</b> becomes <b>W Diversey Pkwy.</b> <a href="#">Map</a>   | 0.5 Mi<br>18.8 Mi Total  |
| ↙ | 11. Turn left onto <b>N Ashland Ave.</b> <a href="#">Map</a><br><i>N Ashland Ave is just past N Marshfield Ave<br/>Four Shadows Tavern is on the corner<br/>If you reach N Bosworth Ave you've gone a little too far</i>                    | 0.5 Mi<br>19.3 Mi Total  |
| ↘ | 12. Turn sharp right onto <b>N Lincoln Ave.</b> <a href="#">Map</a><br><i>N Lincoln Ave is 0.1 miles past W Barry Ave<br/>House of Sushi and Noodles is on the corner<br/>If you reach W Melrose St you've gone a little too far</i>        | 0.08 Mi<br>19.4 Mi Total |
| ■ | 13. <b>3157 N LINCOLN AVE</b> is on the left. <a href="#">Map</a><br><i>If you reach W Barry Ave you've gone a little too far</i>   |                          |



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **19.38 miles - about 28 minutes**

Appendix - 1

Notes

FMC Deerfield to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

21.73 miles / 28 minutes



**405 Lake Cook Rd, #13, Deerfield, IL 60015-4918**

Download  
Free App



1. Start out going east on Lake Cook Rd toward S Waukegan Rd / IL-43. [Map](#)

**2.0 Mi**

2.0 Mi Total



2. Merge onto US-41 S toward I-94 E / Chicago. [Map](#)

**4.9 Mi**

6.9 Mi Total



3. Stay straight to go onto I-94 E / Edens Expy S. Continue to follow I-94 E. [Map](#)

**12.6 Mi**

19.5 Mi Total



4. Take the California Ave exit, EXIT 46A, toward 2800 W. [Map](#)

**0.1 Mi**

19.6 Mi Total



5. Turn slight right onto N California Ave. [Map](#)

**0.04 Mi**

19.6 Mi Total



6. Turn left onto W Diversey Ave. [Map](#)

**1.0 Mi**

*W Diversey Ave is just past N California Ave*

*Popeyes Chicken & Biscuits is on the corner*

*If you reach W Schubert Ave you've gone about 0.1 miles too far*

20.6 Mi Total



7. W Diversey Ave becomes W Diversey Pkwy. [Map](#)

**0.5 Mi**

21.1 Mi Total



8. Turn left onto N Ashland Ave. [Map](#)

**0.5 Mi**

*N Ashland Ave is just past N Marshfield Ave*

*Four Shadows Tavern is on the corner*

*If you reach N Bosworth Ave you've gone a little too far*

21.7 Mi Total



9. Turn sharp right onto N Lincoln Ave. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*

21.7 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **21.73 miles - about 28 minutes**

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Notes

FMC Highland Park to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

22.17 miles / 28 minutes

Download  
Free App



**1657 Old Skokie Rd, Highland Park, IL 60035-2349**



1. Start out going **southeast** on **Old Skokie Rd** toward **Berkley Rd**. [Map](#)

**0.4 Mi**

0.4 Mi Total



2. Turn **left** to take the **US-41 S** ramp toward **Central Avenue**. [Map](#)

**0.02 Mi**

*Just past Old Deerfield Rd*

0.4 Mi Total

*If you reach the end of Old Skokie Rd you've gone about 0.2 miles too far*



3. Merge onto **US-41 S**. [Map](#)

**6.9 Mi**

*If you reach Deerfield Rd you've gone about 0.2 miles too far*

7.3 Mi Total



4. Stay **straight** to go onto **I-94 E / Edens Expy S**. Continue to follow **I-94 E**. [Map](#)

**12.6 Mi**

19.9 Mi Total



5. Take the **California Ave** exit, **EXIT 46A**, toward **2800 W**. [Map](#)

**0.1 Mi**

20.0 Mi Total



6. Turn **slight right** onto **N California Ave**. [Map](#)

**0.04 Mi**

20.1 Mi Total



7. Turn **left** onto **W Diversey Ave**. [Map](#)

**1.0 Mi**

*W Diversey Ave is just past N California Ave*

21.1 Mi Total

*Popeyes Chicken & Biscuits is on the corner*

*If you reach W Schubert Ave you've gone about 0.1 miles too far*



8. **W Diversey Ave** becomes **W Diversey Pkwy**. [Map](#)

**0.5 Mi**

21.6 Mi Total



9. Turn **left** onto **N Ashland Ave**. [Map](#)

**0.5 Mi**

*N Ashland Ave is just past N Marshfield Ave*

22.1 Mi Total

*Four Shadows Tavern is on the corner*

*If you reach N Bosworth Ave you've gone a little too far*



10. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

22.2 Mi Total

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **22.17 miles - about 28 minutes**

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Notes

Big Oaks Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

9.81 miles / 16 minutes

Download Free App



**5623 W Touhy Ave, Niles, IL 60714-4019**



1. Start out going east on **W Touhy Ave** toward **Central Ave**. [Map](#)

**0.8 Mi**

0.8 Mi Total



2. Merge onto **I-94 E** toward **Chicago**. [Map](#)

**6.7 Mi**

7.5 Mi Total



3. Take the **California Ave** exit, **EXIT 46A**, toward **2800 W**. [Map](#)

**0.1 Mi**

7.7 Mi Total



4. Turn **slight right** onto **N California Ave**. [Map](#)

**0.04 Mi**

7.7 Mi Total



5. Turn **left** onto **W Diversey Ave**. [Map](#)

**1.0 Mi**

*W Diversey Ave is just past N California Ave*

*Popeyes Chicken & Biscuits is on the corner*

*If you reach W Schubert Ave you've gone about 0.1 miles too far*

8.7 Mi Total



6. **W Diversey Ave** becomes **W Diversey Pkwy**. [Map](#)

**0.5 Mi**

9.2 Mi Total



7. Turn **left** onto **N Ashland Ave**. [Map](#)

**0.5 Mi**

*N Ashland Ave is just past N Marshfield Ave*

*Four Shadows Tavern is on the corner*

*If you reach N Bosworth Ave you've gone a little too far*

9.7 Mi Total



8. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*

9.8 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **9.81 miles - about 16 minutes**

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Notes

FMC Skokie to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

13.72 miles / 19 minutes

Download  
Free App



**9801 Woods Dr, Skokie, IL 60077-1095**



1. Start out going **north** on **Woods Dr** toward **Old Orchard Rd.** [Map](#)

**0.3 Mi**  
0.3 Mi Total



2. Take the 1st **right** onto **Old Orchard Rd.** [Map](#)  
*Life Time Athletic is on the corner*

**0.2 Mi**  
0.5 Mi Total



3. Merge onto **I-94 E** via the ramp on the **left.** [Map](#)

**11.0 Mi**  
11.4 Mi Total



4. Take the **California Ave** exit, **EXIT 46A**, toward **2800 W.** [Map](#)

**0.1 Mi**  
11.6 Mi Total



5. Turn **slight right** onto **N California Ave.** [Map](#)

**0.04 Mi**  
11.6 Mi Total



6. Turn **left** onto **W Diversey Ave.** [Map](#)  
*W Diversey Ave is just past N California Ave*  
*Popeyes Chicken & Biscuits is on the corner*  
*If you reach W Schubert Ave you've gone about 0.1 miles too far*

**1.0 Mi**  
12.6 Mi Total



7. **W Diversey Ave** becomes **W Diversey Pkwy.** [Map](#)

**0.5 Mi**  
13.1 Mi Total



8. Turn **left** onto **N Ashland Ave.** [Map](#)  
*N Ashland Ave is just past N Marshfield Ave*  
*Four Shadows Tavern is on the corner*  
*If you reach N Bosworth Ave you've gone a little too far*

**0.5 Mi**  
13.6 Mi Total



9. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave*  
*House of Sushi and Noodles is on the corner*  
*If you reach W Melrose St you've gone a little too far*

**0.08 Mi**  
13.7 Mi Total



10. **3157 N LINCOLN AVE** is on the **left.** [Map](#)  
*If you reach W Barry Ave you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **13.72 miles - about 19 minutes**

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Notes

Center for Renal Replacement to current Lincoln Park  
Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

10.24 miles / 17 minutes



**7301 N Lincoln Ave, STE 205**, Lincolnwood, IL 60712-1704

Download  
Free App



1. Start out going northwest on N Lincoln Ave / US-41 N toward W Jarvis Ave. [Map](#)

0.4 Mi

0.4 Mi Total



2. Turn sharp left onto Skokie Blvd / IL-50. Continue to follow IL-50. [Map](#)  
IL-50 is 0.1 miles past Lincoln Ave  
If you are on Lincoln Ave and reach Howard St you've gone a little too far

0.4 Mi

0.9 Mi Total



3. Turn right onto W Touhy Ave. [Map](#)  
W Touhy Ave is just past W Jarlath St  
FARAZ BP is on the right  
If you reach W Estes Ave you've gone about 0.1 miles too far

0.2 Mi

1.1 Mi Total



4. Merge onto I-94 E toward Chicago. [Map](#)

6.9 Mi

8.0 Mi Total



5. Take the California Ave exit, EXIT 46A, toward 2800 W. [Map](#)

0.1 Mi

8.1 Mi Total



6. Turn slight right onto N California Ave. [Map](#)

0.04 Mi

8.1 Mi Total



7. Turn left onto W Diversey Ave. [Map](#)  
W Diversey Ave is just past N California Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach W Schubert Ave you've gone about 0.1 miles too far

1.0 Mi

9.2 Mi Total



8. W Diversey Ave becomes W Diversey Pkwy. [Map](#)

0.5 Mi

9.7 Mi Total



9. Turn left onto N Ashland Ave. [Map](#)  
N Ashland Ave is just past N Marshfield Ave  
Four Shadows Tavern is on the corner  
If you reach N Bosworth Ave you've gone a little too far

0.5 Mi

10.2 Mi Total



10. Turn sharp right onto N Lincoln Ave. [Map](#)  
N Lincoln Ave is 0.1 miles past W Barry Ave  
House of Sushi and Noodles is on the corner  
If you reach W Melrose St you've gone a little too far

0.08 Mi

10.2 Mi Total



11. 3157 N LINCOLN AVE is on the left. [Map](#)  
If you reach W Barry Ave you've gone a little too far



**3157 N Lincoln Ave**, Chicago, IL 60657-3111

Total Travel Estimate: **10.24 miles - about 17 minutes**



Notes

FMC - RCG - Evanston to current Lincoln Park  
Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

10.10 miles / 22 minutes

Download  
Free App



**2953 Central St, Evanston, IL 60201-1245**



1. Start out going west on **Central St** toward **Central Park Ave.** [Map](#)

**0.05 Mi**  
0.05 Mi Total



2. Take the 1st **left** onto **Central Park Ave.** [Map](#)  
*Central Park Service is on the left*  
*If you reach Marcy Ave you've gone a little too far*

**0.6 Mi**  
0.7 Mi Total



3. Turn **left** onto **Golf Rd.** [Map](#)  
*Golf Rd is just past Payne St*  
*If you reach Foster St you've gone about 0.1 miles too far*

**0.5 Mi**  
1.2 Mi Total



4. Turn **right** onto **McCormick Blvd.** [Map](#)  
*McCormick Blvd is just past E Prairie Rd*  
*Joe's CITGO is on the corner*  
*If you are on Emerson St and reach Leland Ave you've gone about 0.1 miles too far*

**4.1 Mi**  
5.2 Mi Total



5. Turn **left** onto **N Lincoln Ave / US-41 S.** [Map](#)  
*N Lincoln Ave is 0.2 miles past W Devon Ave*  
*Panda Express is on the corner*  
*If you are on N Kimball Ave and reach W Granville Ave you've gone a little too far*

**1.8 Mi**  
7.0 Mi Total



6. Turn **left** onto **W Foster Ave / US-41 S.** [Map](#)  
*W Foster Ave is just past W Farragut Ave*  
*Dunkin Donuts is on the corner*  
*If you reach W Winona St you've gone a little too far*

**0.2 Mi**  
7.2 Mi Total



7. Turn **right** onto **N Western Ave.** [Map](#)  
*Western Foster Shell is on the corner*  
*If you reach N Claremont Ave you've gone a little too far*

**0.6 Mi**  
7.8 Mi Total



8. Turn **left** onto **W Leland Ave.** [Map](#)  
*W Leland Ave is 0.1 miles past W Lawrence Ave*  
*Lee's Chop Suey is on the corner*  
*If you reach W Eastwood Ave you've gone a little too far*

**0.08 Mi**  
7.9 Mi Total



9. Turn **right** onto **N Lincoln Ave.** [Map](#)  
*Yogurt Square is on the corner*

**2.2 Mi**  
10.1 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **10.10 miles - about 22 minutes**

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Appendix - 1

Notes

FMC Northfield to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

16.20 miles / 21 minutes

Download  
Free App



**480 Central Ave, Northfield, IL 60093-3016**



1. Start out going **south** on **Central Ave** toward **Cherry St.** [Map](#)

**0.2 Mi**

0.2 Mi Total



2. Turn **left** onto **Willow Rd.** [Map](#)

**0.06 Mi**

*Willow Rd is just past Maple St*

0.3 Mi Total

*Starbucks is on the corner*

*If you are on Happ Rd and reach Orchard Ln you've gone a little too far*



3. Merge onto **I-94 E** toward **Chicago.** [Map](#)

**13.6 Mi**

13.9 Mi Total



4. Take the **California Ave** exit, **EXIT 46A**, toward **2800 W.** [Map](#)

**0.1 Mi**

14.1 Mi Total



5. Turn **slight right** onto **N California Ave.** [Map](#)

**0.04 Mi**

14.1 Mi Total



6. Turn **left** onto **W Diversey Ave.** [Map](#)

**1.0 Mi**

*W Diversey Ave is just past N California Ave*

15.1 Mi Total

*Popeyes Chicken & Biscuits is on the corner*

*If you reach W Schubert Ave you've gone about 0.1 miles too far*



7. **W Diversey Ave** becomes **W Diversey Pkwy.** [Map](#)

**0.5 Mi**

15.6 Mi Total



8. Turn **left** onto **N Ashland Ave.** [Map](#)

**0.5 Mi**

*N Ashland Ave is just past N Marshfield Ave*

16.1 Mi Total

*Four Shadows Tavern is on the corner*

*If you reach N Bosworth Ave you've gone a little too far*



9. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

16.2 Mi Total

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **16.20 miles - about 21 minutes**

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Notes

SAH Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

10.20 miles / 19 minutes

- |  | <b>Download<br/>Free App</b>    |
|--|---------------------------------|
|  <b>3059 W 26th St, Chicago, IL 60623-4131</b>  |                                 |
|  1. Start out going <b>east</b> on <b>W 26th St</b> toward <b>S Whipple St</b> . <a href="#">Map</a>  | <b>0.3 Mi</b><br>0.3 Mi Total   |
|  2. Turn <b>left</b> onto <b>S California Ave</b> . <a href="#">Map</a><br><i>S California Ave is 0.1 miles past S Francisco Ave<br/>Popeyes Chicken &amp; Biscuits is on the corner<br/>If you are on W 26th St and reach S California Blvd you've gone a little too far</i> | <b>2.1 Mi</b><br>2.4 Mi Total   |
|  3. Turn <b>right</b> onto <b>W Congress Pkwy</b> . <a href="#">Map</a><br><i>W Congress Pkwy is just past W Harrison St<br/>If you reach W Van Buren St you've gone a little too far</i>   | <b>0.04 Mi</b><br>2.5 Mi Total  |
|   4. Merge onto <b>I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E</b> via the ramp on the <b>left</b> . <a href="#">Map</a>   | <b>2.4 Mi</b><br>4.8 Mi Total   |
|   5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b> toward <b>Wisconsin</b> . <a href="#">Map</a>   | <b>3.5 Mi</b><br>8.3 Mi Total   |
|   6. Take the <b>Armitage Ave</b> exit, <b>EXIT 48A</b> , toward <b>2000 N</b> . <a href="#">Map</a>   | <b>0.2 Mi</b><br>8.5 Mi Total   |
|  7. Turn <b>sharp right</b> onto <b>W Armitage Ave</b> . <a href="#">Map</a><br><i>If you reach I-90 W you've gone about 0.2 miles too far</i>  | <b>0.10 Mi</b><br>8.6 Mi Total  |
|  8. Take the 2nd <b>left</b> onto <b>N Ashland Ave</b> . <a href="#">Map</a><br><i>N Ashland Ave is just past N Holly Ave<br/>If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far</i>  | <b>1.5 Mi</b><br>10.1 Mi Total  |
|  9. Turn <b>sharp right</b> onto <b>N Lincoln Ave</b> . <a href="#">Map</a><br><i>N Lincoln Ave is 0.1 miles past W Barry Ave<br/>House of Sushi and Noodles is on the corner<br/>If you reach W Melrose St you've gone a little too far</i>                                | <b>0.08 Mi</b><br>10.2 Mi Total |
|  10. <b>3157 N LINCOLN AVE</b> is on the <b>left</b> . <a href="#">Map</a><br><i>If you reach W Barry Ave you've gone a little too far</i>  |                                 |
|  <b>3157 N Lincoln Ave, Chicago, IL 60657-3111</b>  |                                 |

Total Travel Estimate: **10.20 miles - about 19 minutes**

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Notes

FMC Congress Pkwy to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

8.69 miles / 15 minutes

Download Free App



**3410 W Van Buren St, Chicago, IL 60624-3358**



1. Start out going east on W Van Buren St toward S Homan Ave. [Map](#)

**0.02 Mi**

0.02 Mi Total



2. Take the 1st right onto S Homan Ave. [Map](#)

**0.1 Mi**

*If you reach S Christiana Ave you've gone a little too far*

0.1 Mi Total



3. Turn left onto W Harrison St. [Map](#)

**0.06 Mi**

*W Harrison St is just past W Congress Pkwy  
Uncle Eddie's is on the corner*

0.2 Mi Total

*If you reach W Floumoy St you've gone a little too far*



4. Merge onto I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E via the ramp on the left. [Map](#)

**3.1 Mi**

3.3 Mi Total



5. Merge onto I-90 W / I-94 W / Kennedy Expy W toward Wisconsin. [Map](#)

**3.5 Mi**

6.8 Mi Total



6. Take the Armitage Ave exit, EXIT 48A, toward 2000 N. [Map](#)

**0.2 Mi**

7.0 Mi Total



7. Turn sharp right onto W Armitage Ave. [Map](#)

**0.10 Mi**

*If you reach I-90 W you've gone about 0.2 miles too far*

7.1 Mi Total



8. Take the 2nd left onto N Ashland Ave. [Map](#)

**1.5 Mi**

*N Ashland Ave is just past N Holly Ave*

8.6 Mi Total

*If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*



9. Turn sharp right onto N Lincoln Ave. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave  
House of Sushi and Noodles is on the corner*

8.7 Mi Total

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: 8.69 miles - about 15 minutes

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Notes

Mt Sinai Dialysis to current Lincoln Park Dialysis facility ^



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

8.73 miles / 16 minutes



**1500 S California Ave, Chicago, IL 60608**

Download  
Free App



1. Start out going **north** on **S California Ave** toward **W Ogden Ave**. [Map](#)

**1.0 Mi**

1.0 Mi Total



2. Turn **right** onto **W Congress Pkwy**. [Map](#)

**0.04 Mi**

*W Congress Pkwy is just past W Harrison St*

1.0 Mi Total

*If you reach W Van Buren St you've gone a little too far*



3. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**2.4 Mi**

3.4 Mi Total



4. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**3.5 Mi**

6.9 Mi Total



5. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**

7.1 Mi Total



6. Turn **sharp right** onto **W Armitage Ave**. [Map](#)

**0.10 Mi**

*If you reach I-90 W you've gone about 0.2 miles too far*

7.1 Mi Total



7. Take the **2nd left** onto **N Ashland Ave**. [Map](#)

**1.5 Mi**

*N Ashland Ave is just past N Holly Ave*

8.7 Mi Total

*If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*



8. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

8.7 Mi Total

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 8.73 miles - about 16 minutes**

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Notes

Little Village Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

7.07 miles / 19 minutes

Download  
Free App



**2335 W Cermak Rd, Chicago, IL 60608-3811**



1. Start out going **west** on **W Cermak Rd** toward **S Western Ave.** [Map](#)

**0.08 Mi**  
0.08 Mi Total



2. Take the **1st right** onto **S Western Ave.** [Map](#)

*Dunkin Donuts is on the corner*

**0.9 Mi**  
1.0 Mi Total



3. Turn **slight right** onto **W Ogden Ave.** [Map](#)

*Dunkin Donuts is on the corner*

*If you are on S Western Ave and reach W Roosevelt Rd you've gone about 0.1 miles too far*

**2.6 Mi**  
3.6 Mi Total



4. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left.** [Map](#)

*If you reach N Aberdeen St you've gone a little too far*

**1.6 Mi**  
5.2 Mi Total



5. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N.** [Map](#)

**0.2 Mi**  
5.4 Mi Total



6. Turn **sharp right** onto **W Armitage Ave.** [Map](#)

*If you reach I-90 W you've gone about 0.2 miles too far*

**0.10 Mi**  
5.5 Mi Total



7. Take the **2nd left** onto **N Ashland Ave.** [Map](#)

*N Ashland Ave is just past N Holly Ave*

*If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*

**1.5 Mi**  
7.0 Mi Total



8. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*

**0.08 Mi**  
7.1 Mi Total



9. **3157 N LINCOLN AVE** is on the **left.** [Map](#)

*If you reach W Barry Ave you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 7.07 miles - about 19 minutes**

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Notes

FMC Chicago West to current Lincoln Park Dialysis facility

Trip to:  
**3157 N Lincoln Ave**  
 Chicago, IL 60657-3111  
 8.37 miles / 18 minutes

Download  
Free App

**A** 1340 S Damen Ave, Chicago, IL 60608-1156



1. Start out going **south** on **S Damen Ave** toward **W 17th St**. [Map](#)

**0.4 Mi**  
0.4 Mi Total



2. Turn **left** onto **W 18th St**. [Map](#)  
*W 18th St is just past W 17th St  
 Zientek's Model Trains and Tavern is on the corner  
 If you reach W 18th Pl you've gone a little too far*

**0.5 Mi**  
0.9 Mi Total



3. Turn **left** onto **S Ashland Ave**. [Map](#)  
*S Ashland Ave is just past S Marshfield Ave  
 Jalpa Birmeria y Taqueria is on the corner  
 If you reach S Laflin St you've gone about 0.1 miles too far*

**1.2 Mi**  
2.1 Mi Total



4. Turn **right** onto **W Congress Pkwy**. [Map](#)  
*W Congress Pkwy is just past W Harrison St  
 If you reach W Van Buren St you've gone a little too far*

**0.01 Mi**  
2.1 Mi Total



5. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**0.9 Mi**  
3.0 Mi Total



6. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**3.5 Mi**  
6.5 Mi Total



7. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**  
6.7 Mi Total



8. Turn **sharp right** onto **W Armitage Ave**. [Map](#)  
*If you reach I-90 W you've gone about 0.2 miles too far*

**0.10 Mi**  
6.8 Mi Total



9. Take the **2nd left** onto **N Ashland Ave**. [Map](#)  
*N Ashland Ave is just past N Holly Ave  
 If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*

**1.5 Mi**  
8.3 Mi Total



10. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave  
 House of Sushi and Noodles is on the corner  
 If you reach W Melrose St you've gone a little too far*

**0.08 Mi**  
8.4 Mi Total



11. **3157 N LINCOLN AVE** is on the **left**. [Map](#)  
*If you reach W Barry Ave you've gone a little too far*

**B** 3157 N Lincoln Ave, Chicago, IL 60657-3111

Total Travel Estimate: **8.37 miles - about 18 minutes**

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Notes

Stroger Hospital Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

6.66 miles / 13 minutes



**1835 W Harrison St, Chicago, IL 60612-3701**

Download Free App



1. Start out going **east** on **W Harrison St** toward **S Wood St**. [Map](#)

**0.3 Mi**

0.3 Mi Total



2. Turn **left** onto **S Ashland Ave**. [Map](#)  
*S Ashland Ave is 0.1 miles past S Paulina St  
 Rooks Corner UIC is on the corner*

**0.07 Mi**

0.4 Mi Total



3. Turn **right** onto **W Congress Pkwy**. [Map](#)  
*If you reach W Van Buren St you've gone a little too far*

**0.01 Mi**

0.4 Mi Total



4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**0.9 Mi**

1.3 Mi Total



5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**3.5 Mi**

4.8 Mi Total



6. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**

5.0 Mi Total



7. Turn **sharp right** onto **W Armitage Ave**. [Map](#)  
*If you reach I-90 W you've gone about 0.2 miles too far*

**0.10 Mi**

5.1 Mi Total



8. Take the **2nd left** onto **N Ashland Ave**. [Map](#)  
*N Ashland Ave is just past N Holly Ave  
 If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*

**1.5 Mi**

6.6 Mi Total



9. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave  
 House of Sushi and Noodles is on the corner  
 If you reach W Melrose St you've gone a little too far*

**0.08 Mi**

6.7 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 6.66 miles - about 13 minutes**

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Notes

UIH Dialysis to current Lincoln Park Dialysis facility



Trip to:  
**3157 N Lincoln Ave**  
 Chicago, IL 60657-3111  
 7.35 miles / 14 minutes

Download  
Free App

**A** 1859 W Taylor St, RM 1003, Chicago, IL 60612-4319

- 

1. Start out going **west** on **W Taylor St** toward **S Wolcott Ave**. [Map](#) 0.2 Mi  
0.2 Mi Total
- 

2. Turn **right** onto **S Damen Ave**. [Map](#)  
*S Damen Ave is 0.1 miles past S Wolcott Ave  
 If you reach S Seeley Ave you've gone a little too far* 0.4 Mi  
0.6 Mi Total
- 

3. Turn **right** onto **W Congress Pkwy**. [Map](#)  
*W Congress Pkwy is just past W Harrison St  
 If you reach W Van Buren St you've gone a little too far* 0.01 Mi  
0.6 Mi Total
- 

 4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the left. [Map](#) 1.4 Mi  
2.0 Mi Total
- 

 5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#) 3.5 Mi  
5.5 Mi Total
- 

 6. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#) 0.2 Mi  
5.7 Mi Total
- 

7. Turn **sharp right** onto **W Armitage Ave**. [Map](#)  
*If you reach I-90 W you've gone about 0.2 miles too far* 0.10 Mi  
5.8 Mi Total
- 

8. Take the **2nd left** onto **N Ashland Ave**. [Map](#)  
*N Ashland Ave is just past N Holly Ave  
 If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far* 1.5 Mi  
7.3 Mi Total
- 

9. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave  
 House of Sushi and Noodles is on the corner  
 If you reach W Melrose St you've gone a little too far* 0.08 Mi  
7.4 Mi Total
- 

10. **3157 N LINCOLN AVE** is on the left. [Map](#)  
*If you reach W Barry Ave you've gone a little too far*

**B** 3157 N Lincoln Ave, Chicago, IL 60657-3111

Total Travel Estimate: **7.35 miles - about 14 minutes**

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Notes

Garfield Kidney Center to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

5.58 miles / 17 minutes

Download Free App



**3250 W Franklin Blvd, Chicago, IL 60624-1509**



1. Start out going west on **W Franklin Blvd** toward **N Sawyer Ave**. [Map](#)

**0.03 Mi**

*0.03 Mi Total*



2. Take the 1st right onto **N Sawyer Ave**. [Map](#)  
*If you reach N Spaulding Ave you've gone a little too far*

**0.1 Mi**

*0.1 Mi Total*



3. Take the 1st right onto **W Ohio St**. [Map](#)

**0.06 Mi**

*0.2 Mi Total*



4. Take the 1st left onto **N Kedzie Ave**. [Map](#)  
*If you reach N Troy St you've gone a little too far*

**1.3 Mi**

*1.5 Mi Total*



5. Turn right onto **W North Ave / IL-64**. [Map](#)  
*W North Ave is just past W Pierce Ave  
Tony's Furniture Inc is on the corner  
If you reach W Wabansia Ave you've gone about 0.1 miles too far*

**2.0 Mi**

*3.5 Mi Total*



6. Turn left onto **N Ashland Ave**. [Map](#)  
*N Ashland Ave is just past N Marshfield Ave  
The Hat Chicago is on the left  
If you reach N Bosworth Ave you've gone a little too far*

**2.0 Mi**

*5.5 Mi Total*



7. Turn sharp right onto **N Lincoln Ave**. [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave  
House of Sushi and Noodles is on the corner  
If you reach W Melrose St you've gone a little too far*

**0.08 Mi**

*5.6 Mi Total*



8. **3157 N LINCOLN AVE** is on the left. [Map](#)  
*If you reach W Barry Ave you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **5.58 miles - about 17 minutes**

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Notes

FMC Humboldt Park to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

5.24 miles / 17 minutes



**3500 W Grand Ave, Chicago, IL 60651-4009**

Download  
Free App



1. Start out going **southeast** on **W Grand Ave** toward **W Thomas St.** [Map](#)

**0.2 Mi**

0.2 Mi Total



2. Take the 1st **left** to stay on **W Grand Ave.** [Map](#)

**0.03 Mi**

0.2 Mi Total

*W Grand Ave is just past N Trumbull Ave*

*If you are on N Homan Ave and reach W Augusta Blvd you've gone a little too far*



3. Turn **left** onto **N Homan Ave.** [Map](#)

**0.7 Mi**

0.9 Mi Total



**64**

4. Turn **right** onto **W North Ave / IL-64.** [Map](#)

**2.3 Mi**

3.1 Mi Total

*W North Ave is just past W Pierce Ave*

*Dunkin Donuts is on the corner*

*If you are on N Kimball Ave and reach W Wabansia Ave you've gone about 0.1 miles too far*



5. Turn **left** onto **N Ashland Ave.** [Map](#)

**2.0 Mi**

5.2 Mi Total

*N Ashland Ave is just past N Marshfield Ave*

*The Hat Chicago is on the left*

*If you reach N Bosworth Ave you've gone a little too far*



6. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)

**0.08 Mi**

5.2 Mi Total

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **5.24 miles - about 17 minutes**

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Notes

FMC West Metro to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

4.51 miles / 14 minutes



**1044 N Mozart St, Chicago, IL 60622-2759**

Download Free App



1. Start out going **south** on **N Mozart St** toward **W Cortez St**. [Map](#)

**0.09 Mi**

*0.09 Mi Total*



2. Turn **left** onto **W Augusta Blvd**. [Map](#)

**0.06 Mi**

*W Augusta Blvd is just past W Cortez St*

*0.1 Mi Total*



3. Turn **left** onto **N California Ave**. [Map](#)

**0.8 Mi**

*Rootstock Wine & Beer Bar is on the corner*

*If you reach N Fairfield Ave you've gone a little too far*

*0.9 Mi Total*



**64**

4. Turn **right** onto **W North Ave / IL-64**. [Map](#)

**1.5 Mi**

*W North Ave is 0.1 miles past W Le Moyne St*

*If you reach W Wabansia Ave you've gone about 0.1 miles too far*

*2.4 Mi Total*



5. Turn **left** onto **N Ashland Ave**. [Map](#)

**2.0 Mi**

*N Ashland Ave is just past N Marshfield Ave*

*The Hat Chicago is on the left*

*If you reach N Bosworth Ave you've gone a little too far*

*4.4 Mi Total*



6. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*

*4.5 Mi Total*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **4.51 miles - about 14 minutes**

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Notes

FMC Chicago to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

3.79 miles / 12 minutes



**1806 W Hubbard St, Chicago, IL 60622-6235**

Download  
Free App



1. Start out going **east** on **W Hubbard St** toward **N Wood St**. [Map](#)

**0.02 Mi**

*0.02 Mi Total*



2. Take the 1st **left** onto **N Wood St**. [Map](#)

**0.08 Mi**

*Flower Firm is on the corner*

*0.09 Mi Total*

*If you reach N Hermitage Ave you've gone a little too far*



3. Take the 2nd **right** onto **W Grand Ave**. [Map](#)

**0.3 Mi**

*W Grand Ave is just past W Ferdinand St*

*0.3 Mi Total*

*Output Lounge & Sports Bar is on the corner*

*If you reach W Race Ave you've gone a little too far*



4. Turn **left** onto **N Ashland Ave**. [Map](#)

**3.4 Mi**

*N Ashland Ave is just past N Marshfield Ave*

*3.7 Mi Total*

*GRAND BAR is on the left*

*If you reach N Armour St you've gone a little too far*



5. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

*3.8 Mi Total*

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 3.79 miles - about 12 minutes**

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Notes

West Side Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

6.96 miles / 14 minutes



**1600 W 13th St, Chicago, IL 60608-1304**

Download  
Free App



1. Start out going **east** on **W 13th St** toward **S Ashland Ave**. [Map](#)

**0.01 Mi**

0.01 Mi Total



2. Take the 1st **left** onto **S Ashland Ave**. [Map](#)

**0.7 Mi**

*Captain Hook's Fish & Chicken is on the left  
If you reach W Washburne Ave you've gone a little too far*

0.7 Mi Total



3. Turn **right** onto **W Congress Pkwy**. [Map](#)

**0.01 Mi**

*W Congress Pkwy is just past W Harrison St  
If you reach W Van Buren St you've gone a little too far*

0.7 Mi Total



4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**0.9 Mi**

1.6 Mi Total



5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**3.5 Mi**

5.1 Mi Total



6. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**

5.3 Mi Total



7. Turn **sharp right** onto **W Armitage Ave**. [Map](#)

**0.10 Mi**

*If you reach I-90 W you've gone about 0.2 miles too far*

5.4 Mi Total



8. Take the 2nd **left** onto **N Ashland Ave**. [Map](#)

**1.5 Mi**

*N Ashland Ave is just past N Holly Ave  
If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*

6.9 Mi Total



9. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave  
House of Sushi and Noodles is on the corner  
If you reach W Melrose St you've gone a little too far*

7.0 Mi Total



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **6.96 miles - about 14 minutes**

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Notes

RUSLMC Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

5.51 miles / 14 minutes



**1750 W Harrison St, STE 735, Chicago, IL 60612-3825**

Download Free App



1. Start out going **west** on **W Harrison St** toward **S Hermitage Ave**. [Map](#)

**0.3 Mi**

0.3 Mi Total



2. Turn **right** onto **W Ogden Ave**. [Map](#)

**1.8 Mi**

*W Ogden Ave is just past S Wolcott Ave*

2.0 Mi Total

*If you reach S Damen Ave you've gone a little too far*



3. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left**. [Map](#)

**1.6 Mi**

*If you reach N Aberdeen St you've gone a little too far*

3.6 Mi Total



4. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**

3.8 Mi Total



5. Turn **sharp right** onto **W Armitage Ave**. [Map](#)

**0.10 Mi**

*If you reach I-90 W you've gone about 0.2 miles too far*

3.9 Mi Total



6. Take the **2nd left** onto **N Ashland Ave**. [Map](#)

**1.5 Mi**

*N Ashland Ave is just past N Holly Ave*

5.4 Mi Total

*If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*



7. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**

*N Lincoln Ave is 0.1 miles past W Barry Ave*

5.5 Mi Total

*House of Sushi and Noodles is on the corner*

*If you reach W Melrose St you've gone a little too far*



8. **3157 N LINCOLN AVE** is on the **left**. [Map](#)

*If you reach W Barry Ave you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 5.51 miles - about 14 minutes**

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Notes

Loop Renal Center to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

5.81 miles / 12 minutes

Download  
Free App



**1101 S Canal St, Chicago, IL 60607-4901**



1. Start out going **north** on **S Canal St** toward **W Taylor St**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **W Taylor St**. [Map](#)  
*If you reach W Polk St you've gone about 0.1 miles too far*

**0.3 Mi**

*0.4 Mi Total*



3. Merge onto **I-90 W / I-94 W / Kennedy Expy W**. [Map](#)  
*If you reach S Union Ave you've gone a little too far*

**3.5 Mi**

*3.9 Mi Total*



4. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N**. [Map](#)

**0.2 Mi**

*4.1 Mi Total*



5. Turn **sharp right** onto **W Armitage Ave**. [Map](#)  
*If you reach I-90 W you've gone about 0.2 miles too far*

**0.10 Mi**

*4.2 Mi Total*



6. Take the **2nd left** onto **N Ashland Ave**. [Map](#)  
*N Ashland Ave is just past N Holly Ave*  
*If you are on W Armitage Ave and reach N Elston Ave you've gone a little too far*

**1.5 Mi**

*5.7 Mi Total*



7. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)  
*N Lincoln Ave is 0.1 miles past W Barry Ave*  
*House of Sushi and Noodles is on the corner*  
*If you reach W Melrose St you've gone a little too far*

**0.08 Mi**

*5.8 Mi Total*



8. **3157 N LINCOLN AVE** is on the **left**. [Map](#)  
*If you reach W Barry Ave you've gone a little too far*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 5.81 miles - about 12 minutes**

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Notes

FMC Polk Street to current Lincoln Park Dialysis facility ↗



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

5.76 miles / 12 minutes

There is a timed restriction on your route

		Download Free App
<b>A</b>	<b>557 W Polk St, Chicago, IL 60607-4314</b>	
●	1. Start out going <b>west</b> on <b>W Polk St</b> toward <b>S Jefferson St.</b> <a href="#">Map</a>	<b>0.1 Mi</b> <i>0.1 Mi Total</i>
↶	2. Make a <b>U-turn</b> onto <b>W Polk St.</b> <a href="#">Map</a>	<b>0.03 Mi</b> <i>0.2 Mi Total</i>
↘	3. Take the <b>1st right</b> onto <b>S Desplaines St.</b> <a href="#">Map</a>	<b>0.2 Mi</b> <i>0.3 Mi Total</i>
↘	4. Take the <b>1st right</b> onto <b>W Taylor St.</b> <a href="#">Map</a>	<b>0.03 Mi</b> <i>0.3 Mi Total</i>
↗	5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W.</b> <a href="#">Map</a>	<b>3.5 Mi</b> <i>3.9 Mi Total</i>
	6. Take the <b>Armitage Ave</b> exit, <b>EXIT 48A</b> , toward <b>2000 N.</b> <a href="#">Map</a>	<b>0.2 Mi</b> <i>4.1 Mi Total</i>
↘	7. Turn <b>sharp right</b> onto <b>W Armitage Ave.</b> <a href="#">Map</a>	<b>0.10 Mi</b> <i>4.2 Mi Total</i>
↶	8. Take the <b>2nd left</b> onto <b>N Ashland Ave.</b> <a href="#">Map</a>	<b>1.5 Mi</b> <i>5.7 Mi Total</i>
↘	9. Turn <b>sharp right</b> onto <b>N Lincoln Ave.</b> <a href="#">Map</a>	<b>0.08 Mi</b> <i>5.8 Mi Total</i>
■	10. <b>3157 N LINCOLN AVE</b> is on the <b>left.</b> <a href="#">Map</a>	
<b>B</b>	<b>3157 N Lincoln Ave, Chicago, IL 60657-3111</b>	

Total Travel Estimate: **5.76 miles - about 12 minutes**

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Notes

Circle Medical Management to current Lincoln Park  
Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

4.80 miles / 11 minutes

Download  
Free App



**1426 W Washington Blvd, Chicago, IL 60607-1821**



1. Start out going east on **W Washington Blvd** toward **N Loomis St.** [Map](#)
2. Turn **left** onto **N Racine Ave.** [Map](#)
3. Turn **left** onto **W Grand Ave.** [Map](#)
4. Turn **right** onto **N Ogden Ave.** [Map](#)
5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left.** [Map](#)
6. Take the **Armitage Ave** exit, **EXIT 48A**, toward **2000 N.** [Map](#)
7. Turn **sharp right** onto **W Armitage Ave.** [Map](#)
8. Take the **2nd left** onto **N Ashland Ave.** [Map](#)
9. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)
10. **3157 N LINCOLN AVE** is on the **left.** [Map](#)

**0.4 Mi**  
*0.4 Mi Total*

**0.6 Mi**  
*0.9 Mi Total*

**0.08 Mi**  
*1.0 Mi Total*

**0.3 Mi**  
*1.3 Mi Total*

**1.6 Mi**  
*2.9 Mi Total*

**0.2 Mi**  
*3.1 Mi Total*

**0.10 Mi**  
*3.2 Mi Total*

**1.5 Mi**  
*4.7 Mi Total*

**0.08 Mi**  
*4.8 Mi Total*



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **4.80 miles - about 11 minutes**

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Notes

FMC West Willow to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

1.98 miles / 6 minutes



**1444 W Willow St, Chicago, IL 60642-1524**

Download  
Free App



1. Start out going **southwest** on **W Willow St** toward **N Elston Ave.** [Map](#)

**0.06 Mi**  
*0.06 Mi Total*



2. Turn **right** onto **N Elston Ave.** [Map](#)

**0.4 Mi**  
*0.4 Mi Total*



3. Turn **slight right** onto **N Ashland Ave.** [Map](#)

**1.5 Mi**  
*1.9 Mi Total*



4. Turn **sharp right** onto **N Lincoln Ave.** [Map](#)

**0.08 Mi**  
*2.0 Mi Total*



5. **3157 N LINCOLN AVE** is on the **left.** [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 1.98 miles - about 6 minutes**

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Notes

TRC Children's Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

2.88 miles / 7 minutes



**1333 N Kingsbury St, Chicago, IL 60642-2623**

Download  
Free App



1. Start out going **southeast** on **N Kingsbury St** toward **N Halsted St**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **N Halsted St**. [Map](#)

**1.4 Mi**

*1.5 Mi Total*



3. Turn **slight left** onto **N Lincoln Ave**. [Map](#)

**1.3 Mi**

*2.9 Mi Total*



4. **3157 N LINCOLN AVE** is on the **right**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 2.88 miles - about 7 minutes**

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Appendix - 1



Notes

FMC Logan Square to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

2.99 miles / 8 minutes



**2721 N Spaulding Ave, Chicago, IL 60647-1338**

Download Free App



1. Start out going **northeast** on **N Spaulding Ave** toward **N Milwaukee Ave**. [Map](#)

**0.02 Mi**  
*0.02 Mi Total*



2. Take the **1st right** onto **N Milwaukee Ave**. [Map](#)

**0.3 Mi**  
*0.3 Mi Total*



3. Turn **left** onto **N Kedzie Ave**. [Map](#)

**0.01 Mi**  
*0.3 Mi Total*



4. Turn **slight right** onto **W Logan Blvd**. [Map](#)

**0.9 Mi**  
*1.2 Mi Total*



5. Keep **left** at the fork to continue on **W Logan Blvd**. [Map](#)

**0.4 Mi**  
*1.6 Mi Total*



6. Turn **right** onto **W Diversey Ave**. [Map](#)

**0.3 Mi**  
*1.9 Mi Total*



7. **W Diversey Ave** becomes **W Diversey Pkwy**. [Map](#)

**0.5 Mi**  
*2.4 Mi Total*



8. Turn **left** onto **N Ashland Ave**. [Map](#)

**0.5 Mi**  
*2.9 Mi Total*



9. Turn **sharp right** onto **N Lincoln Ave**. [Map](#)

**0.08 Mi**  
*3.0 Mi Total*



10. **3157 N LINCOLN AVE** is on the **left**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **2.99 miles - about 8 minutes**

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Notes

Logan Square Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

2.75 miles / 8 minutes



**2838 N Kimball Ave, Chicago, IL 60618-7524**

Download  
Free App



1. Start out going north on N Kimball Ave toward N Dawson Ave. [Map](#)

**0.4 Mi**

*0.4 Mi Total*



2. Turn right onto W Belmont Ave. [Map](#)

**2.3 Mi**

*2.7 Mi Total*



3. Turn right onto N Lincoln Ave. [Map](#)

**0.08 Mi**

*2.7 Mi Total*



4. 3157 N LINCOLN AVE is on the left. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 2.75 miles - about 8 minutes**

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Notes

FMC Northcenter to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

1.70 miles / 4 minutes

Download  
Free App



**2620 W Addison St, Chicago, IL 60618-5905**



1. Start out going **east** on **W Addison St** toward **N Rockwell St**. [Map](#)

**1.1 Mi**

*1.1 Mi Total*



2. Turn **right** onto **N Lincoln Ave**. [Map](#)

**0.6 Mi**

*1.7 Mi Total*



3. **3157 N LINCOLN AVE** is on the **left**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **1.70 miles - about 4 minutes**

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Notes

Nephron Dialysis to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

3.34 miles / 8 minutes



**5140 N California Ave, #510, Chicago, IL 60625-2577**

Download  
Free App



1. Start out going **south** on **N California Ave** toward **W Winona St.** [Map](#)

**0.4 Mi**

*0.4 Mi Total*



2. Turn **left** onto **W Lawrence Ave.** [Map](#)

**0.5 Mi**

*0.9 Mi Total*



3. Turn **right** onto **N Western Ave.** [Map](#)

**0.1 Mi**

*1.1 Mi Total*



4. Turn **left** onto **W Leland Ave.** [Map](#)

**0.08 Mi**

*1.2 Mi Total*



5. Turn **right** onto **N Lincoln Ave.** [Map](#)

**2.2 Mi**

*3.3 Mi Total*



6. **3157 N LINCOLN AVE** is on the **left.** [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **3.34 miles - about 8 minutes**

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Notes

FMC Lakeview to current Lincoln Park Dialysis facility ^



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

2.08 miles / 6 minutes



**4008 N Broadway, STE 1200, Chicago, IL 60613-2111**

**Download  
Free App**



1. Start out going **southeast** on **N Broadway** toward **W Irving Park Rd / IL-19**. [Map](#)

**0.04 Mi**  
*0.04 Mi Total*



**19**

2. Take the 1st **right** onto **W Irving Park Rd / IL-19**. [Map](#)

**1.0 Mi**  
*1.0 Mi Total*



3. Turn **left** onto **N Ashland Ave**. [Map](#)

**1.0 Mi**  
*2.0 Mi Total*



4. Turn **slight left** onto **N Lincoln Ave**. [Map](#)

**0.09 Mi**  
*2.1 Mi Total*



5. **3157 N LINCOLN AVE** is on the **left**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 2.08 miles - about 6 minutes**

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Notes

FMC Uptown to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

3.21 miles / 8 minutes



**4700 N Marine Dr, #200, Chicago, IL 60640-5120**

**Download  
Free App**



1. Start out going north on N Marine Dr toward W Lakeside Pl. [Map](#)

**0.10 Mi**

*0.10 Mi Total*



2. Turn left onto W Lawrence Ave. [Map](#)

**1.0 Mi**

*1.1 Mi Total*



3. Turn left onto N Ashland Ave. [Map](#)

**2.0 Mi**

*3.1 Mi Total*



4. Turn slight left onto N Lincoln Ave. [Map](#)

**0.09 Mi**

*3.2 Mi Total*



5. 3157 N LINCOLN AVE is on the left. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 3.21 miles - about 8 minutes**

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Notes

FMC Prairie to current Lincoln Park Dialysis facility



Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

7.14 miles / 15 minutes

Download  
Free App



**1717 S Wabash Ave, Chicago, IL 60616-1219**



1. Start out going north on S Wabash Ave toward E 16th St. [Map](#)

**0.6 Mi**

*0.6 Mi Total*



2. Turn left onto E Roosevelt Rd. [Map](#)

**0.9 Mi**

*1.6 Mi Total*



3. Take the I-290 W / I-290 E ramp. [Map](#)

**0.03 Mi**

*1.6 Mi Total*



4. Merge onto I-90 W / I-94 W / Kennedy Expy W toward I-90 W / I-94 W / Kennedy Expy / Wisconsin. [Map](#)

**3.7 Mi**

*5.3 Mi Total*



5. Take the Armitage Ave exit, EXIT 48A, toward 2000 N. [Map](#)

**0.2 Mi**

*5.5 Mi Total*



6. Turn sharp right onto W Armitage Ave. [Map](#)

**0.10 Mi**

*5.6 Mi Total*



7. Take the 2nd left onto N Ashland Ave. [Map](#)

**1.5 Mi**

*7.1 Mi Total*



8. Turn sharp right onto N Lincoln Ave. [Map](#)

**0.08 Mi**

*7.1 Mi Total*



9. 3157 N LINCOLN AVE is on the left. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **7.14 miles - about 15 minutes**

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Notes

FMC Northwestern to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

4.92 miles / 9 minutes

Download Free App

**A** 710 N Fairbanks Ct, Chicago, IL 60611-3013



1. Start out going **north** on **N Fairbanks Ct** toward **E Superior St.** [Map](#)

**0.1 Mi**  
*0.1 Mi Total*



2. Take the 2nd **right** onto **E Chicago Ave.** [Map](#)

**0.2 Mi**  
*0.3 Mi Total*



**NORTH**  
**41** 3. Take **US-41 N / N Lake Shore Dr N.** [Map](#)

**2.1 Mi**  
*2.4 Mi Total*



4. Take the **Fullerton Pkwy** exit. [Map](#)

**0.1 Mi**  
*2.6 Mi Total*



5. Turn **left** onto **W Fullerton Pkwy.** [Map](#)

**0.2 Mi**  
*2.7 Mi Total*



6. Turn **right** onto **N Cannon Dr.** [Map](#)

**0.6 Mi**  
*3.3 Mi Total*



7. Turn **left** onto **W Diversey Pkwy.** [Map](#)

**1.0 Mi**  
*4.3 Mi Total*



8. Turn **slight right** onto **N Lincoln Ave.** [Map](#)

**0.6 Mi**  
*4.9 Mi Total*



9. **3157 N LINCOLN AVE** is on the **right.** [Map](#)

**B** 3157 N Lincoln Ave, Chicago, IL 60657-3111



Notes

FMC Rogers Park to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

6.06 miles / 16 minutes



**2277 W Howard St, Chicago, IL 60645-1922**

Download  
Free App



1. Start out going **west** on **Howard St** toward **N Oakley Ave**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **N Western Ave**. [Map](#)

**3.6 Mi**

*3.8 Mi Total*



3. Turn **left** onto **W Leland Ave**. [Map](#)

**0.08 Mi**

*3.9 Mi Total*



4. Turn **right** onto **N Lincoln Ave**. [Map](#)

**2.2 Mi**

*6.1 Mi Total*



5. **3157 N LINCOLN AVE** is on the **left**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

**Total Travel Estimate: 6.06 miles - about 16 minutes**

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Notes

Evanston Renal Center to current Lincoln Park Dialysis facility

Trip to:

**3157 N Lincoln Ave**

Chicago, IL 60657-3111

9.29 miles / 23 minutes



**1715 Central St, Evanston, IL 60201-1509**

Download  
Free App



1. Start out going west on **Central St** toward **Broadway Ave**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **Green Bay Rd**. [Map](#)

**0.9 Mi**

*1.0 Mi Total*



3. Turn **right** onto **Asbury Ave**. [Map](#)

**1.0 Mi**

*2.0 Mi Total*



4. Turn **right** to stay on **Asbury Ave**. [Map](#)

**1.4 Mi**

*3.4 Mi Total*



5. **Asbury Ave** becomes **N Western Ave**. [Map](#)

**3.6 Mi**

*7.0 Mi Total*



6. Turn **left** onto **W Leland Ave**. [Map](#)

**0.08 Mi**

*7.1 Mi Total*



7. Turn **right** onto **N Lincoln Ave**. [Map](#)

**2.2 Mi**

*9.3 Mi Total*



8. **3157 N LINCOLN AVE** is on the **left**. [Map](#)



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Total Travel Estimate: **9.29 miles - about 23 minutes**

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**Appendix 2 – Discontinuation Impact Letters**

Attached as Appendix 2 is documentation that Letters of Impact of Discontinuation and Relocation were sent to all existing dialysis facilities within 45 minutes normal driving distance, as determined by MapQuest.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Ms. Lori Wright  
Fresenius Medical Care  
3500 Lacey Road, Suite 900  
Downers Grove, IL 60515

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. The 59 Fresenius facilities listed in the attached spreadsheet are all within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

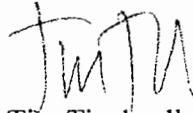
Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', with a stylized, cursive script.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

Appendix - 2

Facility	Ownership	Medicare #	Address	City	State	Zip Code	HSA
Downers Grove Dialysis Center	Fresenius	142503	3825 Highland Ave., Suite 102	Downers Grove	Illinois	60515	7
FMC Dialysis Services of Willowbrook	Fresenius	142632	6300 South Kingery Highway #408	Willowbrook	Illinois	60527	7
Fresenius Medical Care Hoffman Estates	Fresenius	142547	3150 West Higgins Road	Hoffman Estates	Illinois	60169	7
Elk Grove Dialysis Center	Fresenius	142507	901 Belterfield Road Suite 400	Elk Grove Village	Illinois	60007	7
FMC Elmhurst	Fresenius	142612	133 E. Brush Hill Road	Elmhurst	Illinois	60125	7
LaGrange Dialysis Center	Fresenius	142570	2400 Wolf Road, Suite 101a	Westchester	Illinois	60154	7
Fresenius Medical Care Rolling Meadows	Fresenius	142525	4180 Winnetka Avenue	Rolling Meadows	Illinois	60008	7
Fresenius Medical Care Summit	Fresenius	142713	6201 W. 63rd Street	Summit	Illinois	60501	7
Fresenius Medical Care - Midway	Fresenius	142641	4811 W. 77th Street	Chicago	Illinois	60638	6
FMC Dialysis Services - Burbank	Fresenius	142539	12200 South Western Avenue	Burbank	Illinois	60459	7
FMC - Blue Island Dialysis Ctr	Fresenius	142667	11630 S. Kedzie Avenue	Blue Island	Illinois	60406	7
Fresenius Medical Care Evergreen Park	Fresenius	142545	9730 South Western Avenue	Merrionette Park	Illinois	60803	7
Fresenius Medical Care Chatham	Fresenius	142744	8710 S. Holland Road	Evergreen Park	Illinois	60643	7
FMC - Southside	Fresenius	142508	3134 West 76th Street	Chicago	Illinois	60620	6
FMC - Neomedica - Marquette Park	Fresenius	142566	6535 South Western Avenue	Chicago	Illinois	60652	6
FMC - Ross Dialysis - Englewood	Fresenius	142670	6333 South Green Street	Chicago	Illinois	60636	6
FMC New City	Fresenius	142622	South Bishop Street	Chicago	Illinois	60621	6
FMC - Garfield	Fresenius	142555	9401 South Wentworth Avenue #18	Chicago	Illinois	60609	6
Fresenius Medical Care Bridgeport	Fresenius	142524	825 West 35th Street	Chicago	Illinois	60609	6
Fresenius Medical Care of Roseland	Fresenius	142690	132 W. 111th Street	Chicago	Illinois	60609	6
Greenwood Dialysis Center	Fresenius	142601	1111 East 87th Street, Suite 700	Chicago	Illinois	60628	6
Fresenius Medical Care South Deerfield	Fresenius	142756	10555 S. Torrence Avenue	Chicago	Illinois	60619	6
Fresenius Medical Care - Neomedica South	Fresenius	142519	9200 South South Chicago Avenue	Chicago	Illinois	60617	6
Jackson Park Dialysis	Fresenius	142516	7531 South Stony Island Avenue	Chicago	Illinois	60617	6
Fresenius Medical Care South Shore	Fresenius	142572	2420 East 79th Street	Chicago	Illinois	60649	6
Fresenius Medical Care Melrose Park	Fresenius	142554	1111 Superior Street	Melrose Park	Illinois	60160	7
Dialysis Center of America - Berwyn	Fresenius	142533	2601 South Harlem Avenue	Berwyn	Illinois	60402	7
North Avenue Dialysis Center	Fresenius	142602	719 West North Avenue	Melrose Park	Illinois	60160	7
Fresenius Medical Care River Forest	Fresenius	142735	103 Forest Ave.	River Forest	Illinois	60305	7
Fresenius Medical Care North West	Fresenius	142521	4701 North Cumberland Rd.	Norridge	Illinois	60706	7
Oak Park Dialysis Center	Fresenius	142504	733 West Madison Street	Oak Park	Illinois	60302	7
West Suburban Hosp. Dialysis Unit	Fresenius	142530	518 N. Aurtin Blvd., Ste. 5000	Oak Park	Illinois	60302	7
Fresenius Medical Care Cicero	Fresenius	142754	3000 South Cicero Avenue	Cicero	Illinois	60804	7
Austin Community Kidney Center	Fresenius	142653	4800 W. Chicago Ave. #2a	Chicago	Illinois	60651	6
Fresenius Medical Care West Belmont	Fresenius	142523	4848 West Belmont	Chicago	Illinois	60641	6
Fresenius Medical Care North Kilpatrick	Fresenius	142501	4800 North Kilpatrick Avenue	Chicago	Illinois	60630	6
Fresenius Medical Care Des Plaines	Fresenius	142774	1625 East Oakton Street	Des Plaines	Illinois	60018	7
Glenview Dialysis Center	Fresenius	142551	4248 Commercial Way	Glenview	Illinois	60025	7
Fresenius Medical Care Niles	Fresenius	142559	9371 Milwaukee Avenue	Niles	Illinois	60714	7
Fresenius Medical Care of Deerfield	Fresenius	142710	405 Lake Cook Road #13	Deerfield	Illinois	60015	7
Fresenius Medical Care Highland Park	Fresenius	1657	Old Skokie Road	Highland Park	Illinois	60035	8
FMC - Skokie	Fresenius	142618	9801 Woods Drive	Skokie	Illinois	60077	7
RCG - Mid America Evanston	Fresenius	142621	2953 Central St.	Evanston	Illinois	60201	7
Fresenius Medical Care Northfield	Fresenius	142771	480 Central Avenue	Northfield	Illinois	60093	7
FMC Dialysis Services of Congress Parkway	Fresenius	142631	3410 West Van Buren Street	Chicago	Illinois	60624	6
Fresenius Medical Care of Chicago - West	Fresenius	142681	1340 S. Damen Avenue	Chicago	Illinois	60608	6
FMC Humboldt Park	Fresenius	3500	West Grand Avenue	Chicago	Illinois	60651	6
FMC - West Metro	Fresenius	142536	1044 North Mozart, 3rd Floor	Chicago	Illinois	60622	6
FMC - Chicago Dialysis Center	Fresenius	142506	1806 West Hubbard Street	Chicago	Illinois	60622	6
Fresenius Medical Care - Polk Street	Fresenius	142502	557 West Polk Street	Chicago	Illinois	60622	6
Fresenius Medical Care West Willow	Fresenius	142730	1444-1454 West Willow	Chicago	Illinois	60607	6
FMC - Logan Square	Fresenius	142766	2721 N Spaulding Avenue	Chicago	Illinois	60622	6
Fresenius Medical Care Northcenter	Fresenius	142531	2620 W. Addison	Chicago	Illinois	60647	6
Fresenius Medical Care of Lakeview	Fresenius	142679	4008 N. Broadway Suite 1200	Chicago	Illinois	60618	6
FMC - Uptown	Fresenius	142692	4700 N. Marine Drive #200	Chicago	Illinois	60613	6
FMC - Prairie	Fresenius	142669	1717 South Wabash Avenue	Chicago	Illinois	60640	6
FMC - Northwestern University	Fresenius	142597	710 Fairbanks Ct, Olson Pavilion	Chicago	Illinois	60616	6
FMC - Rogers Park	Fresenius	142522	2277 West Howard Street	Chicago	Illinois	60645	6

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (630) 960-6807

BILL SENDER

Ms. Lori Wright  
Fresenius Medical Care  
3500 Lacey Road  
Suite 900  
DOWNERS GROVE, IL 60515

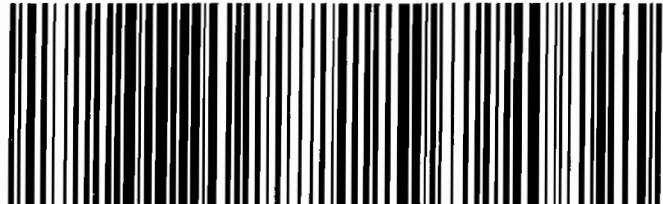
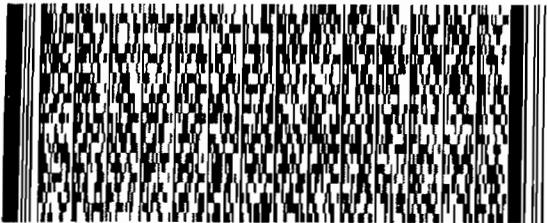
Ref #  
Invoice #  
PO #  
Dept #

WED - 24 JUN 10:30A  
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## Timothy Tincknell

---

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**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773901138804 Delivered

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## Your package has been delivered

Tracking # 773901138804

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:48 AM



Delivered

Ms. Lori Wright  
Fresenius Medical Care  
3500 Lacey Road Suite 900  
DOWNERS GROVE, IL 60515  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773901138804</u>
<b>Status:</b>	Delivered: 06/24/2015 09:48 AM Signed for By: L.SCHANTZ
<b>Signed for by:</b>	L.SCHANTZ
<b>Delivery location:</b>	DOWNERS GROVE, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

USRC Oak Brook  
1201-B Butterfield Rd.  
Downers Grove, IL 60515

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized with a large "T" and "M" and a cursive "Tincknell".

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
Act/Wgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



**SHIP TO: (312) 649-9289**  
**Facility Administrator**  
**USRC Oak Brook**  
**1201-B Butterfield Road**

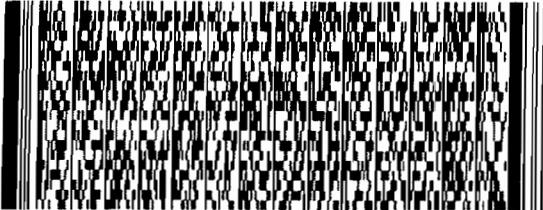
**BILL SENDER**

Ref #  
Invoice #  
PO #  
Dept #

**DOWNERS GROVE, IL 60515**

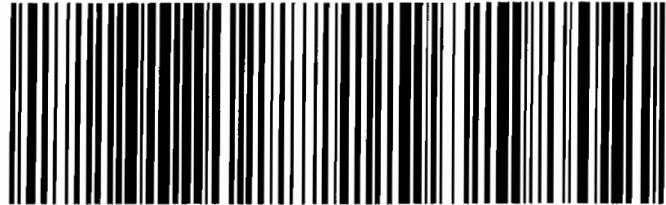
**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

TRK# 7739 0077 0380  
0201



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**60515**  
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**ORD**



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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:33 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900770380 Delivered

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## Your package has been delivered

Tracking # 773900770380

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
8:27 AM



Delivered

Facility Administrator  
USRC Oak Brook  
1201-B Butterfield Road  
DOWNERS GROVE, IL 60515  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900770380</u>
<b>Status:</b>	Delivered: 06/24/2015 08:27 AM Signed for By: M.BOYD
<b>Signed for by:</b>	M.BOYD
<b>Delivery location:</b>	DOWNERS GROVE, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

 Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 8:32 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

ARA-South Barrington Dialysis  
33 W. Higgins Road  
S. Barrington, IL 60010

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

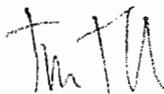
Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized with a large "T" and "M" and a smaller "T" and "N".

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J1512150223031w

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

Facility Administrator  
ARA - South Barrington Dialysis  
33 W Higgins Road

SOUTH BARRINGTON, IL 60010

Ref #  
Invoice #  
PO #  
Dept #

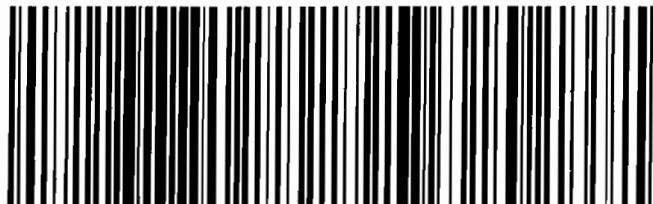
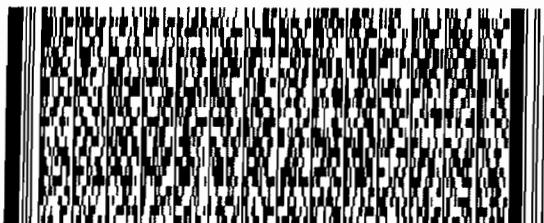
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0079 3061

0201

79 UGNA

60010  
IL-US  
ORD



537J118A0E/EE4B

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1. Use the 'Print' button on this page to print your label to your laser or inkjet printer.
2. Fold the printed page along the horizontal line.
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Warning: Use of the current original label or a copy using a photocopy of this one for shipping purposes is fraudulent and could result in additional charges being added to the destination of your FedEx account number.

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:56 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900793061 Delivered

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## Your package has been delivered

Tracking # 773900793061

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivery date:  
Wednesday, 6/24/15  
9:49 AM

Facility Administrator  
ARA - South Barrington Dialysis  
33 W Higgins Road  
SOUTH BARRINGTON, IL  
60010  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900793061</u>
<b>Status:</b>	Delivered: 06/24/2015 09:49 AM Signed for By: F.JAMIN
<b>Signed for by:</b>	F.JAMIN
<b>Delivery location:</b>	SOUTH BARRINGTON, IL
<b>Delivered to:</b>	Shipping/Receiving
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 9:56 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

NxStage Oak Brook  
1600 West 16th Street  
Oak Brook, IL 60523

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized and somewhat cursive.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



1151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



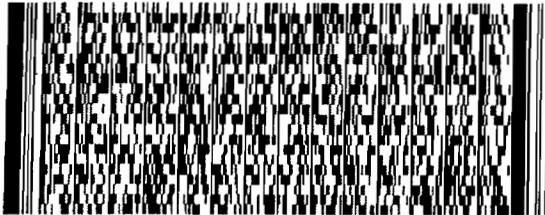
**SHIP TO: (312) 649-9289**  
**Facility Administrator**  
**NxStage Oak Brook**  
**1600 West 16th Street**  
  
**OAK BROOK, IL 60523**

**BILL SENDER**

Ref #  
Invoice #  
PO #  
Dept #

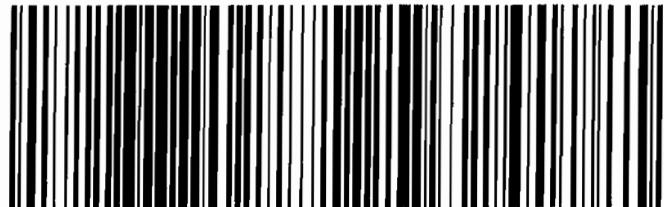
**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

TRK# 7739 0081 1708  
0201



**79 ENLA**

**60523**  
IL-US  
**ORD**



537J18A0E/EE4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:22 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900811708 Delivered

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## Your package has been delivered

Tracking # 773900811708

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
8:20 AM



Delivered

Facility Administrator  
NxStage Oak Brook  
1600 West 16th Street  
OAK BROOK, IL 60523  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900811708</u>
<b>Status:</b>	Delivered: 06/24/2015 08:20 AM Signed for By: A.CARILLO
<b>Signed for by:</b>	A.CARILLO
<b>Delivery location:</b>	OAK BROOK, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 8:22 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Nocturnal Dialysis Spa  
1634 South Ardmore Avenue  
Villa Park, IL 60181

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is written in a cursive, slightly stylized font.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J:51215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

Facility Administrator  
Nocturnal Dialysis Spa  
1634 South Ardmore Avenue

VILLA PARK, IL 60181

Ref #  
Invoice #  
PO #  
Dept #

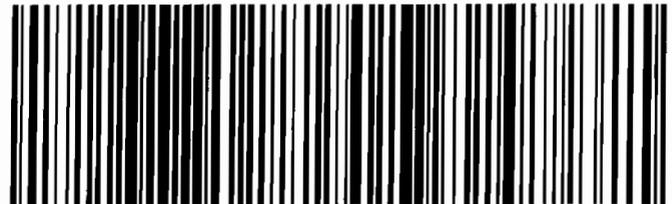
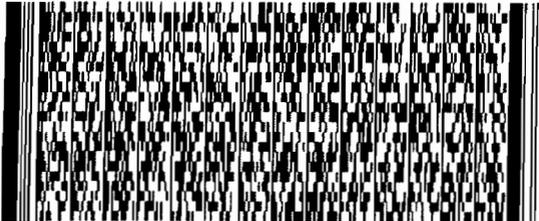
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0083 1169

0201

79 ENLA

60181  
IL-US  
ORD



537 J18A0E/EE4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:16 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900831169 Delivered

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## Your package has been delivered

Tracking # 773900831169

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivered

Delivery date:  
Wednesday, 6/24/15  
8:10 AM

Facility Administrator  
Nocturnal Dialysis Spa  
1634 South Ardmore Avenue  
VILLA PARK, IL 60181  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900831169</u>
<b>Status:</b>	Delivered: 06/24/2015 08:10 AM Signed for By: Signature Release on file
<b>Signed for by:</b>	Signature Release on file
<b>Delivery location:</b>	VILLA PARK, IL
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Exception Reason

Recommended Action

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

US Renal Care Villa Park  
200 East North Avenue  
Villa Park, IL 60181

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

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If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'TWTN', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289  
**Facility Administrator**  
**USRC Villa Park**  
**200 E North Avenue**

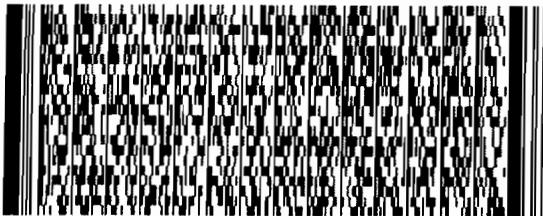
BILL SENDER

Ref #  
Invoice #  
PO #  
Dept #

VILLA PARK, IL 60181

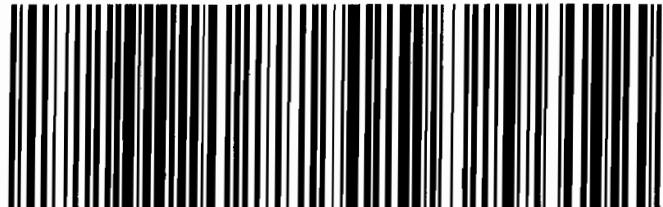
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0084 7146  
0201



**79 ENLA**

60181  
IL-US  
ORD



537J18A0E/EE4B

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2. Fold the printed page along the horizontal line.
3. Place label in shipping pouch and affix it to your shipment so that the barcode portion of the label can be read and scanned.

Warning: Use of this system to create original labels without using a photocopy of this label for shipping purposes is fraudulent and could result in additional charges being assessed along with the suspension of your FedEx account number.

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:32 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900847146 Delivered

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## Your package has been delivered

Tracking # 773900847146

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:28 AM



Delivered

Facility Administrator  
USRC Villa Park  
200 E North Avenue  
VILLA PARK, IL 60181  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900847146

**Status:** Delivered: 06/24/2015 09:28 AM  
Signed for By: B.VARGAS

**Signed for by:** B.VARGAS

**Delivery location:** VILLA PARK, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

RCG-Scottsdale  
4651 W. 79th Street  
Chicago, IL 60652

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uw

Ship Date: 23 JUN 15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



**SHIP TO: (312) 649-9289**  
**Facility Administrator**  
**RCG - Scottsdale**  
**4651 W 79th St**

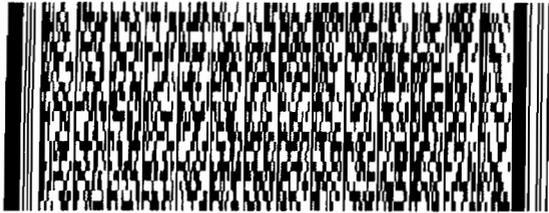
**BILL SENDER**

**CHICAGO, IL 60652**

Ref #  
Invoice #  
PO #  
Dept #

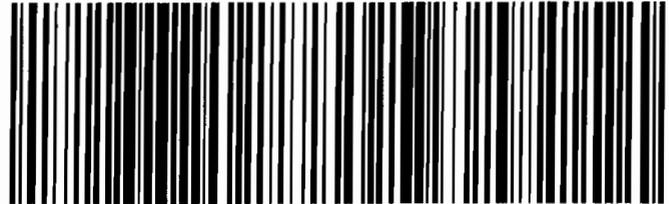
**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

TRK# 7739 0086 1301  
0201



**79 BDFA**

**60652**  
IL-US  
**ORD**



537 J118A0E4E4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:31 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900861301 Delivered

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## Your package has been delivered

Tracking # 773900861301

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:25 AM



Delivered

Facility Administrator  
RCG - Scottsdale  
4651 W 79th St  
CHICAGO, IL 60652  
US

### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900861301</u>
<b>Status:</b>	Delivered: 06/24/2015 09:25 AM Signed for By: J.KRUSE
<b>Signed for by:</b>	J.KRUSE
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 9:31 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Loyola Dialysis Center  
1201 West Roosevelt Road  
Maywood, IL 60153

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

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If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized and somewhat cursive.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



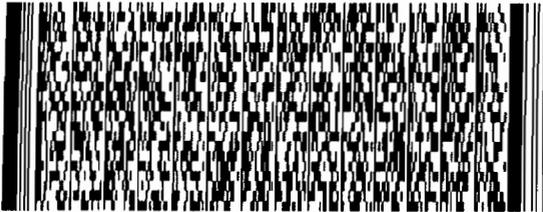
SHIP TO: (312) 649-9289  
**Facility Administrator**  
**Loyola Dialysis Center**  
**1201 W Roosevelt Road**  
  
**MAYWOOD, IL 60153**

**BILL SENDER**

Ref #  
Invoice #  
PO #  
Dept #

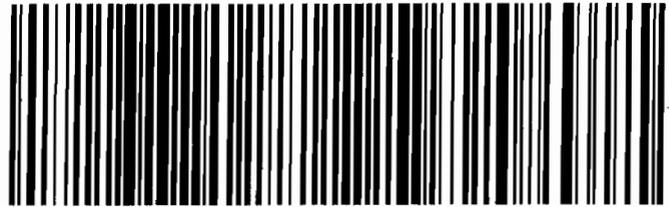
**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

TRK# 7739 0087 6598  
0201



**79 BDFA**

**60153**  
IL-US  
**ORD**



537J1/8A0E/EE4B

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Use of this system constitutes your agreement to the service conditions in the current FedEx Service Guide, available on fedex.com. FedEx will not be responsible for any claim in excess of \$100 per package, whether the result of loss, damage, delay, non-delivery, misdelivery, or misinformation, unless you declare a higher value, pay an additional charge, document your actual loss and file a timely claim. Limitations found in the current FedEx Service Guide apply. Your right to recover from FedEx for any loss, including intrinsic value of the package, loss of sales, income interest, profit, attorney's fees, costs, and other forms of damage whether direct, incidental, consequential, or special is limited to the greater of \$100 or the authorized declared value. Recovery cannot exceed actual documented loss. Maximum for items of extraordinary value is \$1,000, e.g. jewelry, precious metals, negotiable instruments and other items listed in our Service Guide. Written claims must be filed within strict time limits, see current FedEx Service Guide.

**Timothy Tincknell**

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:54 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900876598 Delivered

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## Your package has been delivered

Tracking # 773900876598

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivered

Delivery date:  
Wednesday, 6/24/15  
8:46 AM

Facility Administrator  
Loyola Dialysis Center  
1201 W Roosevelt Road  
MAYWOOD, IL 60153  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900876598

**Status:** Delivered: 06/24/2015 08:46 AM  
Signed for By: M.GRYLES

**Signed for by:** M.GRYLES

**Delivery location:** MAYWOOD, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

 Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 8:54 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Maple Avenue Kidney Center  
610 South Maple Avenue  
Oak Park, IL 60304

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

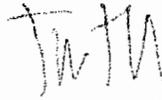
Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA

FedEx  
Express



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

Facility Administrator  
Maple Avenue Kidney Center  
610 S Maple Ave

OAK PARK, IL 60304

Ref #  
Invoice #  
PO #  
Dept #

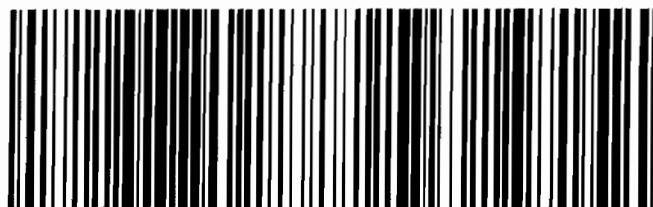
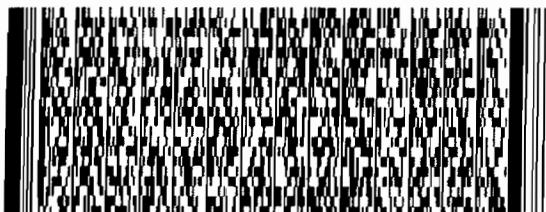
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0089 1028

0201

79 BDFA

60304  
IL-US  
ORD



537J11&A0E/EE4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:37 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900891028 Delivered

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Tracking # 773900891028

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
8:34 AM



Facility Administrator  
Maple Avenue Kidney Center  
610 S Maple Ave  
OAK PARK, IL 60304  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900891028

**Status:** Delivered: 06/24/2015 08:34 AM  
Signed for By: S.MOHAD

**Signed for by:** S.MOHAD

**Delivery location:** OAK PARK, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Resurrection Medical Center  
7435 West Talcott Ave.  
Chicago, IL 60631

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

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If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', with a stylized flourish at the end.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

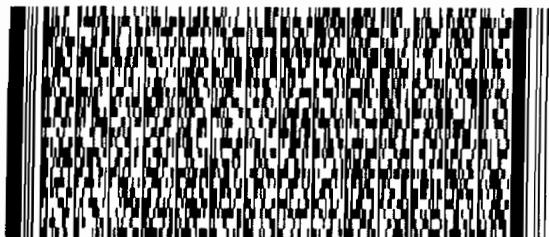
BILL SENDER

Facility Administrator - Dialysis  
Resurrection Medical Center  
Dialysis Unit  
7435 W Talcott Ave  
CHICAGO, IL 60631

Ref #  
Invoice #  
PO #  
Dept #

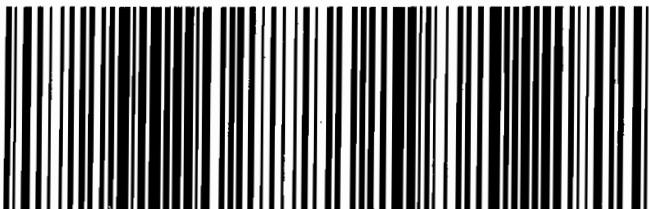
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0091 2328  
0201



79 PWKA

60631  
IL-US  
ORD



537J118A0E/EE4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:25 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900912328 Delivered

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## Your package has been delivered

Tracking # 773900912328

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
8:15 AM

Facility Administrator -  
Dialysis  
Resurrection Medical Center  
7435 W Talcott Ave Dialysis  
Unit  
CHICAGO, IL 60631  
US



Delivered



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900912328</u>
<b>Status:</b>	Delivered: 06/24/2015 08:15 AM Signed for By: J.MARTINEZ
<b>Signed for by:</b>	J.MARTINEZ
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Pharmacy
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Satelite Dialysis of Glenview  
2601 Compass Road  
Glenview, IL 60026

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

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Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

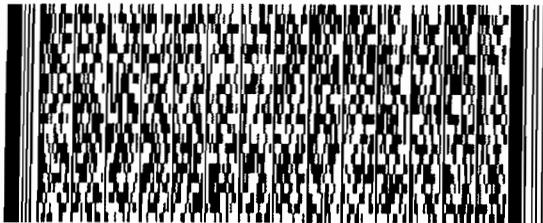
Facility Administrator  
Satelite Dialysis of Glenview  
2601 Compass Road

GLENVIEW, IL 60026

Ref #  
Invoice #  
PO #  
Dept #

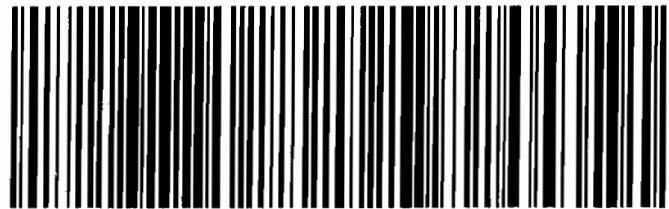
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0092 8073  
0201



79 OBKA

60026  
IL-US  
ORD



537J1/BADE/EF4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:17 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900928073 Delivered

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## Your package has been delivered

Tracking # 773900928073

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:10 AM



Delivered

Facility Administrator  
Satellite Dialysis of Glenview  
2601 Compass Road  
GLENVIEW, IL 60026  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900928073

**Status:** Delivered: 06/24/2015 09:10 AM  
Signed for By: B.FUKES

**Signed for by:** B.FUKES

**Delivery location:** GLENVIEW, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**.FEDERAL EXPRESS**

Center for Renal Replacement  
7301 N. Lincoln Ave., Ste 205  
Lincolnwood, IL 60712

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'TTINCKNELL', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA

FedEx  
Express



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

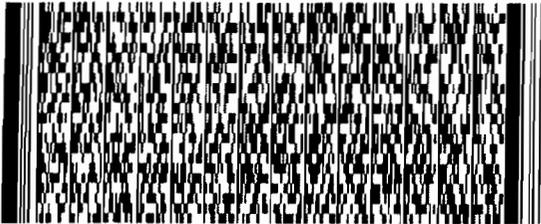
BILL SENDER

Facility Administrator  
Center for Renal Replacement  
7301 N Lincoln Ave  
Suite 205  
LINCOLNWOOD, IL 60712

Ref #  
Invoice #  
PO #  
Dept #

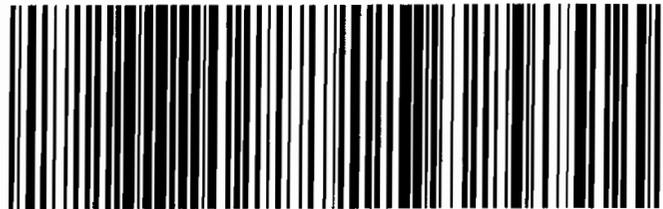
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0094 3382  
0201



79 NBUA

60712  
IL-US  
ORD



537J18A0E/EE4B

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2. Fold the printed page along the horizontal line.
3. Place label in shipping pouch and affix it to your shipment so that the barcode portion of the label can be read and scanned.

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 8:39 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900943382 Delivered

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## Your package has been delivered

Tracking # 773900943382

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
8:34 AM



Delivered

Facility Administrator  
Center for Renal Replacement  
7301 N Lincoln Ave Suite 205  
LINCOLNWOOD, IL 60712  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900943382

**Status:** Delivered: 06/24/2015 08:34 AM  
Signed for By: V.MIANKORA

**Signed for by:** V.MIANKORA

**Delivery location:** LINCOLNWOOD, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

Please do not respond to this message. This email was sent from an unattended mailbox. This report was generated at approximately 8:38 AM CDT on 06/24/2015.

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

SAH Dialysis at 26th Street  
3059 West 26th Street  
Chicago, IL 60623

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized with a large initial "T" and "M".

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

Appendix - 2

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
Act/Wgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289  
**Facility Administrator**  
**SAH Dialysis at 26th Street**  
**3059 W 26th St**

**BILL SENDER**

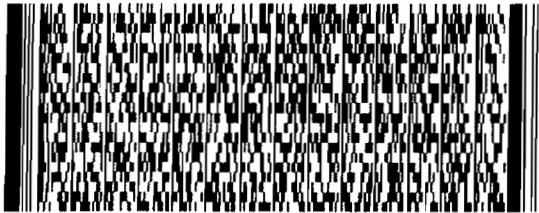
Ref #  
Invoice #  
PO #  
Dept #

**CHICAGO, IL 60623**

**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

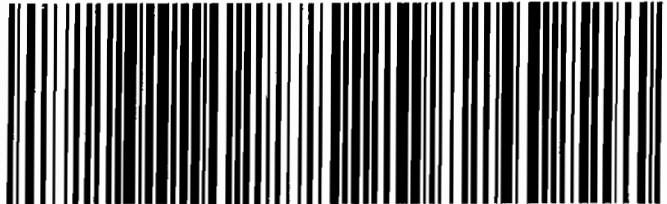
TRK# 7739 0095 9120

0201



**79 BDFA**

**60623**  
IL-US  
**ORD**



537J18A0E/EE4B

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Use of this system constitutes your agreement to the service conditions in the current FedEx Service Guide, available on [fedex.com](http://fedex.com). FedEx will not be responsible for any claim in excess of \$100 per package, whether the result of loss, damage, delay, non-delivery, misdelivery, or misinformation, unless you declare a higher value, pay an additional charge, document your actual loss and file a timely claim. Limitations found in the current FedEx Service Guide apply. Your right to recover from FedEx for any loss, including intrinsic value of the package, loss of sales, income interest, profit, attorney's fees, costs, and other forms of damage whether direct, incidental, consequential, or special is limited to the greater of \$100 or the authorized declared value. Recovery cannot exceed actual documented loss. Maximum for items of extraordinary value is \$1,000, e.g. jewelry, precious metals, negotiable instruments and other items listed in our Service Guide. Written claims must be filed within strict time limits, see current FedEx Service Guide.

**Timothy Tincknell**

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:24 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900959120 Delivered

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## Your package has been delivered

Tracking # 773900959120

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivered

Delivery date:  
Wednesday, 6/24/15  
9:21 AM

Facility Administrator  
SAH Dialysis at 26th Street  
3059 W 26th St  
CHICAGO, IL 60623  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

**Tracking number:** 773900959120

**Status:** Delivered: 06/24/2015 09:21 AM  
Signed for By: B.VIVIAN

**Signed for by:** B.VIVIAN

**Delivery location:** CHICAGO, IL

**Delivered to:** Receptionist/Front Desk

**Service type:** FedEx Priority Overnight

**Packaging type:** FedEx Envelope

**Number of pieces:** 1

**Weight:** 0.50 lb.

**Special handling/Services:** Deliver Weekday

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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Mt. Sinai Hospital Med Ctr  
1500 South California Ave.  
Chicago, IL 60608

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized with a large initial "T" and "M".

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
Act/Wgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

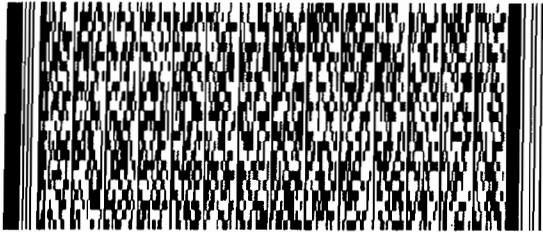
BILL SENDER

Facility Administrator - Dialysis  
Mt Sinai Hospital Medical Center  
Dialysis Unit  
1500 S California Ave  
CHICAGO, IL 60608

Ref #  
Invoice #  
PO #  
Dept #

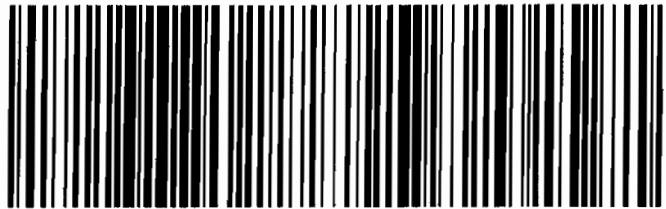
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0098 1247  
0201



79 GYYA

60608  
IL-US  
ORD



537J18A0EJEE4B

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:33 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773900981247 Delivered

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Tracking # 773900981247

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:25 AM

Facility Administrator -  
Dialysis  
Mt Sinai Hospital Medical  
Center  
1500 S California Ave Dialysis  
Unit  
CHICAGO, IL 60608  
US



Delivered

# Fed

### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773900981247</u>
<b>Status:</b>	Delivered: 06/24/2015 09:25 AM Signed for By: G.REYES
<b>Signed for by:</b>	G.REYES
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Shipping/Receiving
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

John H. Stroger Jr. Hospital of Cook County  
1969 W Ogden Ave, Clinic J  
Chicago, IL 60612

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

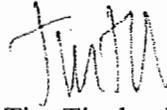
Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is written in a cursive, slightly slanted style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/NET3610

Delivery Address Bar Code



SHIP TO: (312) 864-4600

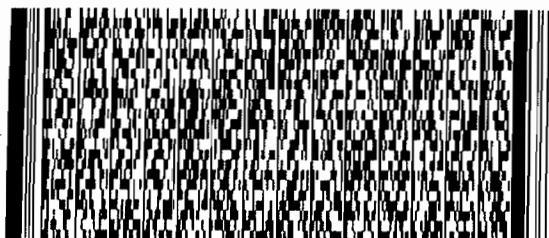
BILL SENDER

Facility Administrator - Dialysis  
Stroger Hospital of Cook County  
1969 W Ogden Ave  
Clinic J  
CHICAGO, IL 60612

Ref #  
Invoice #  
PO #  
Dept #

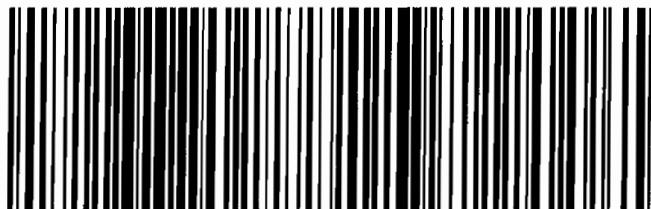
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0100 4652  
0201



79 GYYA

60612  
IL-US  
ORD



537J18A0E/EE4B

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1. Use the 'Print' button on this page to print your label to your laser or inkjet printer.
2. Fold the printed page along the horizontal line.
3. Place label in shipping pouch and affix it to your shipment so that the barcode portion of the label can be read and scanned.

Noting use of the label and the barcode technology of the label, the sender agrees to the terms and conditions of the current FedEx Service Guide, available on fedex.com. FedEx will not be responsible for any claim in excess of \$100 per package, whether the result of loss, damage, delay, non-delivery, misdelivery, or misinformation, unless you declare a higher value, pay an additional charge, document your actual loss and file a timely claim. Limitations found in the current FedEx Service Guide apply. Your right to recover from FedEx for any loss, including intrinsic value of the package, loss of sales, income interest, profit, attorney's fees, costs, and other forms of damage whether direct, incidental, consequential, or special is limited to the greater of \$100 or the authorized declared value. Recovery cannot exceed actual documented loss. Maximum for items of extraordinary value is \$1,000, e.g. jewelry, precious metals, negotiable instruments and other items listed in our Service Guide. Written claims must be filed within strict time limits, see current FedEx Service Guide.

**Timothy Tincknell**

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 10:38 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773901004652 Delivered

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## Your package has been delivered

Tracking # 773901004652

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
10:25 AM

Facility Administrator -  
Dialysis  
Stroger Hospital of Cook  
County  
1969 W Ogden Ave Clinic J  
CHICAGO, IL 60612  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773901004652</u>
<b>Status:</b>	Delivered: 06/24/2015 10:25 AM Signed for By: S.REZKO
<b>Signed for by:</b>	S.REZKO
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Mailroom
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

University of Illinois Hospital - Dialysis  
1859 W Taylor Street, Room 1003  
Chicago, IL 60612

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized with a large initial "T" and a cursive "M".

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

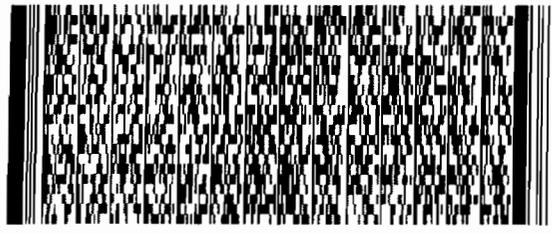
**SHIP TO: (312) 649-9289**  
**BILL SENDER**  
**Facility Administrator**  
**Univ of IL Hospital - Dialysis**  
**1859 W Taylor St**  
**Room 1003**  
**CHICAGO, IL 60612**



Ref #  
Invoice #  
PO #  
Dept #

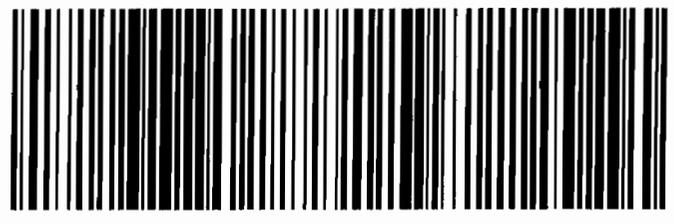
**WED - 24 JUN 10:30A**  
**PRIORITY OVERNIGHT**

TRK# 7739 0102 2191  
0201



**79 GYYA**

**60612**  
IL-US  
**ORD**



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**Timothy Tincknell**

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**To:** Timothy Tincknell  
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Tracking # 773901022191

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivery date:  
Wednesday, 6/24/15  
10:01 AM

Facility Administrator  
Univ of IL Hospital - Dialysis  
1859 W Taylor St Room 1003  
CHICAGO, IL 60612  
US



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Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773901022191</u>
<b>Status:</b>	Delivered: 06/24/2015 10:01 AM Signed for By: .MARTINEZ
<b>Signed for by:</b>	.MARTINEZ
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
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Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Rush University - St Luke's Medical Center  
Pediatric Nephrology – Dialysis Unit  
735 Kellogg  
1653 W Congress Parkway  
Chicago, IL 60612

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

While we do not anticipate the project will impact access to care for residents of the area or area health care facilities because we will accommodate the Lincoln Park Dialysis patient base at another nearby location, the Illinois Health Facilities and Services Review Board requires us to inform you of these plans to provide you an option to provide an impact statement from your facility.

If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tim Tincknell', written in a cursive style.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



SHIP TO: (312) 942-3034

BILL SENDER

Facility Administrator - Dialysis  
Rush Univ - St Luke's Med Ctr  
Peds Nephrology - 735 Kellogg  
1653 W Congress Parkway  
CHICAGO, IL 60612

Ref #  
Invoice #  
PO #  
Dept #

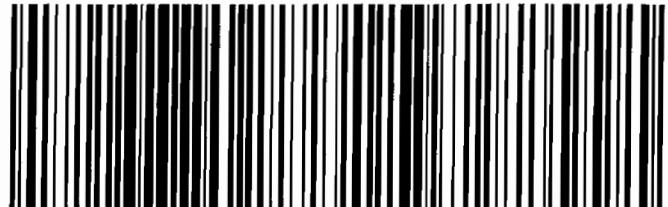
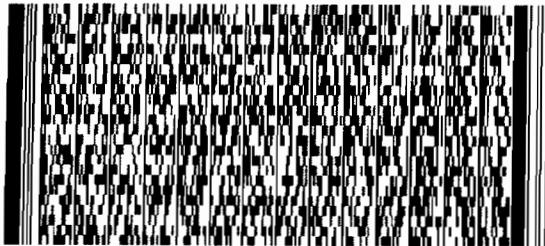
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0104 4027

0201

60612  
IL-US  
ORD

79 GYYA



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**Timothy Tincknell**

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Tracking # 773901044027

Ship (P/U) date:  
**Tuesday, 6/23/15**  
Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
**Wednesday, 6/24/15**  
**8:25 AM**

**Facility Administrator -  
Dialysis**

Rush Univ - St Luke's Med Ctr  
1653 W Congress Parkway  
Peds Nephrology - 735 Kellogg  
CHICAGO, IL 60612  
US



Delivered



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773901044027</u>
<b>Status:</b>	Delivered: 06/24/2015 08:25 AM Signed for By: R.TAASAN
<b>Signed for by:</b>	R.TAASAN
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Shipping/Receiving
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Circle Medical Management  
1426 West Washington Blvd.  
Chicago, IL 60607

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

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If you choose to provide such a response, please detail whether your facility's admissions policies place any restrictions or limitations on providing service to residents of the market area and your capacity by shift. Please send any such response within fifteen days of receipt of this letter to Tim Tincknell, DaVita HealthCare Partners Inc., 1333 North Kingsbury Street, Suite 305, Chicago, Illinois 60642. If we do not receive a response from you within fifteen days, it will be assumed that you agree that the relocation of the Existing Facility will not affect your facility.

If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized and somewhat cursive.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303uv

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

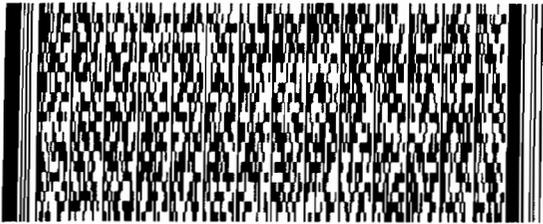
Facility Administrator - Dialysis  
Circle Medical Management  
1426 W Washington Blvd

CHICAGO, IL 60607

Ref #  
Invoice #  
PO #  
Dept #

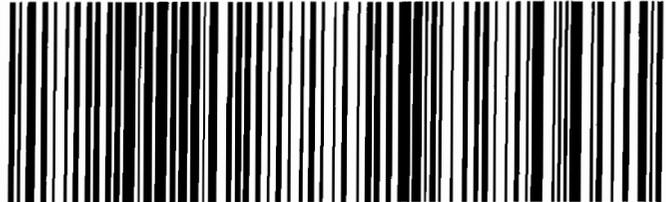
WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0105 9692  
0201



79 GYYA

60607  
IL-US  
ORD



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**Timothy Tincknell**

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**From:** trackingupdates@fedex.com  
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Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US

Delivery date:  
Wednesday, 6/24/15  
9:36 AM

Facility Administrator -  
Dialysis  
Circle Medical Management  
1426 W Washington Blvd  
CHICAGO, IL 60607  
US



Delivered



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Our records indicate that the following package has been delivered.

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<b>Status:</b>	Delivered: 06/24/2015 09:36 AM Signed for By: M.DOMINGUEZ
<b>Signed for by:</b>	M.DOMINGUEZ
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

Lincoln Park Dialysis  
3157 North Lincoln Avenue  
Chicago, Illinois 60657

June 23, 2015

**FEDERAL EXPRESS**

Nephron Dialysis Ctr Swedish Covenant  
5140 North California Ave. #510  
Chicago, IL 60625

To Whom It May Concern:

I am writing on behalf of DaVita HealthCare Partners Inc. and Lincoln Park Dialysis Services Inc. to inform you of the proposed relocation of Lincoln Park Dialysis, located at 3157 North Lincoln Avenue, Chicago, Illinois 60657 (the "Existing Facility"). DaVita plans to relocate the Existing Facility to a nearby location. Your facility is within 45 minutes travel time of the Existing Facility.

The estimated date of discontinuation and relocation is approximately April 30, 2017.

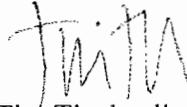
Over the past two years, the facility has served between 90 and 104 end-stage renal disease patients at any given time and the census at the end of May 2015 was 96. We expect all existing patients of the Existing Facility will be transferred to the replacement facility.

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If you have any questions about DaVita's plans to relocate the facility, please feel free to contact me at [timothy.tincknell@davita.com](mailto:timothy.tincknell@davita.com) or 312-649-9289.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Tincknell". The signature is stylized and somewhat cursive.

Tim Tincknell

On behalf of

DaVita HealthCare Partners Inc.

From: (312) 649-9289  
Tim Tincknell  
DaVita  
1333 N Kingsbury St  
Suite 305  
CHICAGO, IL 60642

Origin ID: GYYA



J151215022303UV

Ship Date: 23JUN15  
ActWgt: 0.5 LB  
CAD: 104010597/INET3610

Delivery Address Bar Code



SHIP TO: (312) 649-9289

BILL SENDER

Facility Administrator - Dialysis  
Nephron Dialysis Center  
5140 N California Ave, # 510

CHICAGO, IL 60625

Ref #  
Invoice #  
PO #  
Dept #

WED - 24 JUN 10:30A  
PRIORITY OVERNIGHT

TRK# 7739 0109 1846

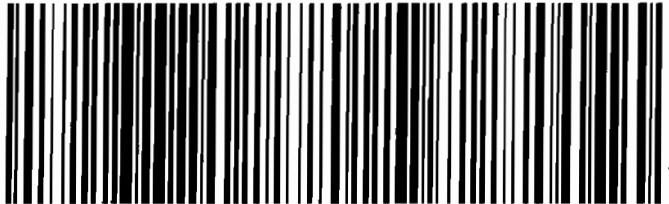
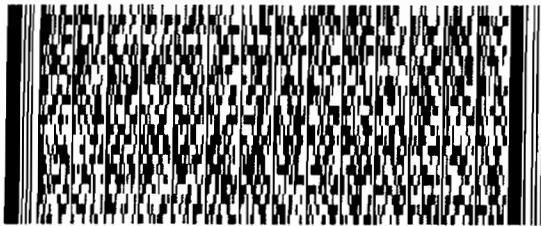
0201

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ORD

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## Timothy Tincknell

---

**From:** trackingupdates@fedex.com  
**Sent:** Wednesday, June 24, 2015 9:11 AM  
**To:** Timothy Tincknell  
**Subject:** FedEx Shipment 773901091846 Delivered

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## Your package has been delivered

Tracking # 773901091846

Ship (P/U) date:  
Tuesday, 6/23/15

Tim Tincknell  
DaVita  
CHICAGO, IL 60642  
US



Delivered

Delivery date:  
Wednesday, 6/24/15  
9:08 AM

Facility Administrator -  
Dialysis  
Nephron Dialysis Center  
5140 N California Ave, # 510  
CHICAGO, IL 60625  
US



### Shipment Facts

Our records indicate that the following package has been delivered.

<b>Tracking number:</b>	<u>773901091846</u>
<b>Status:</b>	Delivered: 06/24/2015 09:08 AM Signed for By: F.HERNANDEZ
<b>Signed for by:</b>	F.HERNANDEZ
<b>Delivery location:</b>	CHICAGO, IL
<b>Delivered to:</b>	Receptionist/Front Desk
<b>Service type:</b>	FedEx Priority Overnight
<b>Packaging type:</b>	FedEx Envelope
<b>Number of pieces:</b>	1
<b>Weight:</b>	0.50 lb.
<b>Special handling/Services:</b>	Deliver Weekday

**Appendix 3 – Physician Referral Letter**

Attached as Appendix 3 is the physician referral letter from Dr. Roseman confirming all 96 current ESRD patients will transfer from the Existing Facility to the Replacement Facility for Lincoln Park Dialysis and projecting 10 pre-ESRD patients will initiate dialysis within the next 12 to 24 months.

Melvin K. Roseman, M.D.  
Presence Saint Joseph Hospital  
2800 North Sheridan Road, Suite 510  
Chicago, Illinois 60657

Kathryn J. Olson  
Chair  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, Illinois 62761

Dear Chair Olson:

As Medical Director for Lincoln Park Dialysis, I am pleased to support DaVita's relocation of Lincoln Park Dialysis. The proposed 22-station chronic renal dialysis facility, to be located at 2484 North Elston Avenue, Chicago, Illinois 60647, will directly benefit my patients.

DaVita's proposed replacement facility will improve access to necessary dialysis services in Chicago's Lincoln Park community. DaVita is well-positioned to provide these services, as it delivers life sustaining dialysis for residents of similar communities throughout the country and abroad. It has also invested in many quality initiatives to improve its patients' health and outcomes.

The site of the proposed replacement facility is located 1.71 miles or approximately 5 minutes from the existing facility and will provide better access to my patients. According to March 31, 2015 reported census data, utilization of existing facilities within 30 minutes of the proposed facility was 66.1%. However, when excluding the two Pediatric dialysis facilities, as well as the ten facilities that are either not yet open or operational for two years, the utilization rate climbs to 73.3% .

I have identified 16 patients from my practice who are suffering from Stage 4 or 5 CKD, who all reside within an approximate 30 minute commute of the proposed replacement facility. Conservatively, I predict at least 10 of these patients will initiate dialysis within 12 to 24 months of the proposed replacement facility becoming operational. My patient base and the identified need for 97 ESRD stations in Health Service Area 6 demonstrate considerable demand for this facility.

Lincoln Park Dialysis treated 96 ESRD patients as of April 30, 2015 for a utilization rate of 72.7%. All of the patients at the existing facility are expected to transfer to the new facility. A list of my patients who have received care at Lincoln Park Dialysis over the past 3 years and most recent quarter is provided at Attachment – 1. A list of my new patients that have been referred to Lincoln Park Dialysis for in-center hemodialysis for the past 1 1/4 years is provided at

Attachment – 2. The list of zip codes for the 16 pre-ESRD patients previously referenced from my practice is provided at Attachment – 3.

These patient referrals have not been used to support another pending or approved certificate of need application. The information in this letter is true and correct to the best of my knowledge.

DaVita is a leading provider of dialysis services in the United States, and I support the proposed relocation of Lincoln Park Dialysis.

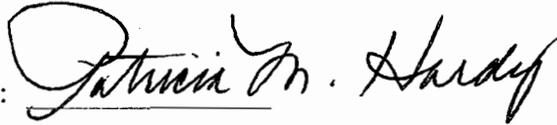
Sincerely,



Melvin K. Roseman, M.D.  
Nephrologist  
Presence Saint Joseph Hospital  
2800 North Sheridan Road, Suite 510  
Chicago, Illinois 60657

Subscribed and sworn to me  
This 9 day of July, 2015

Notary Public:



**Attachment 1**  
**Historical Patient Utilization**

Lincoln Park Dialysis							
2012		2013		2014		2015 YTD 3/31	
Zip Code	Pt Count	Zip Code	Pt Count	Zip Code	Pt Count	Zip Code	Pt Count
60201	1	60201	1	60610	1	60176	1
60202	1	60202	1	60613	5	60610	1
60610	1	60610	1	60614	10	60613	2
60613	3	60613	4	60615	1	60614	11
60614	5	60614	9	60618	4	60615	1
60615	1	60615	1	60620	1	60618	3
60617	1	60617	1	60624	2	60620	1
60618	3	60618	3	60625	2	60624	3
60620	1	60620	1	60626	1	60625	2
60624	2	60624	2	60629	1	60626	1
60625	2	60625	2	60630	2	60629	1
60626	3	60626	2	60637	1	60630	2
60630	2	60630	2	60639	1	60637	1
60639	1	60639	2	60640	1	60639	1
60640	1	60640	1	60641	3	60640	2
60641	3	60641	2	60645	1	60641	3
60645	1	60645	1	60649	4	60645	1
60649	2	60649	4	60651	1	60649	3
60651	3	60651	2	60657	6	60651	1
60654	1	60654	1	60659	2	60657	6
60657	1	60657	1	60660	3	60659	2
60660	1	60659	1	60645	1	60660	1
		60660	2				
		60805	1				

**Attachment 2**

**New Patients**

<b>Lincoln Park Dialysis</b>			
<b>2014</b>		<b>2015 YTD 03/31</b>	
<b>Zip Code</b>	<b>Pt Count</b>	<b>Zip Code</b>	<b>Pt Count</b>
60610	1	60176	1
60613	2	60614	1
60614	5	60624	1
60618	1	60640	1
60620	2		
60625	1		
60628	1		
60629	1		
60630	1		
60637	1		
60641	2		
60657	7		
60659	1		
60660	1		

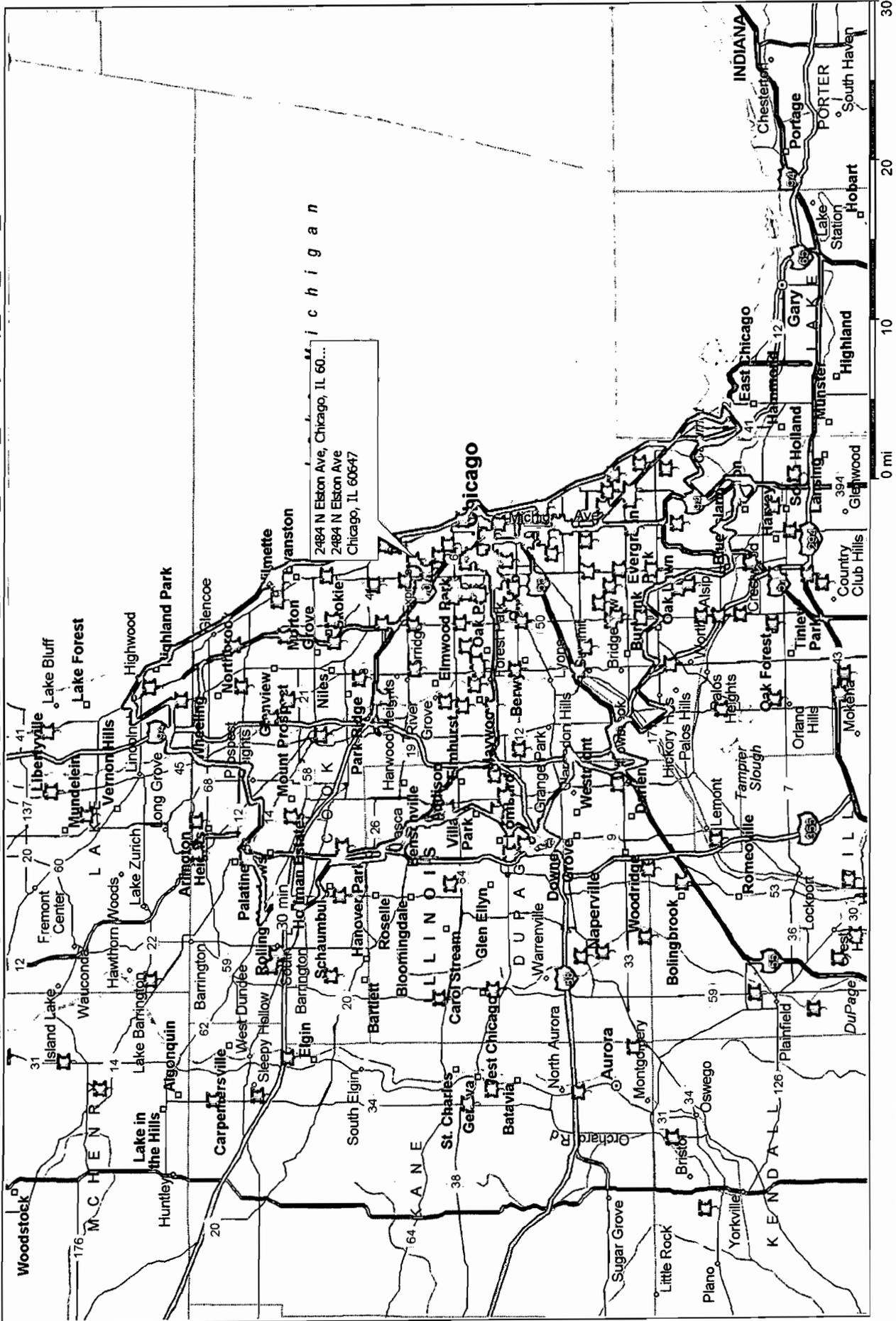
**Attachment 3**  
**Pre-ESRD Patients**

<b>Zip Code</b>	<b>Total</b>
60068	2
60612	1
60613	5
60614	2
60619	1
60622	3
60657	2
<b>Total</b>	<b>16</b>

**Appendix 4 – Time & Distance Determination: Replacement Facility**

Attached as Appendix 4 are the distance and normal travel time from the proposed facility to all existing dialysis facilities within 30 minutes normal travel time as determined by MapQuest.

2484 North Elston Avenue Chicago IL 60647 (Lincoln Park Dialysis) 30 Min GSA



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Notes

Arlington Heights Renal Center to proposed site for  
Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

19.73 miles / 24 minutes



**17 W Golf Rd, Arlington Heights, IL 60005-3905**

Download  
Free App



1. Start out going **east** on **W Golf Rd / IL-58** toward **S Arlington Heights Rd**. [Map](#)

**0.09 Mi**  
0.09 Mi Total



2. Take the 1st **right** onto **S Arlington Heights Rd**. [Map](#)  
*Ann's Flowers is on the right*

**0.7 Mi**  
0.8 Mi Total



3. Merge onto **I-90 E** toward **Chicago** (Portions toll). [Map](#)

**18.2 Mi**  
19.0 Mi Total



4. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**  
19.1 Mi Total



5. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**  
19.3 Mi Total



6. Turn **slight left** onto **W Fullerton Ave**. [Map](#)  
*W Fullerton Ave is just past N Western Ave*  
*If you reach I-90 E you've gone about 0.2 miles too far*

**0.3 Mi**  
19.6 Mi Total



7. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Seeley Ave*  
*Popeyes Chicken & Biscuits is on the corner*  
*If you reach N Elston Ave you've gone a little too far*

**0.03 Mi**  
19.6 Mi Total



8. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**  
19.7 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **19.73 miles - about 24 minutes**

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Notes

FMC Summit to proposed site for Lincoln Park Dialysis ↗



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

15.77 miles / 21 minutes



**7319 Archer Ave, Summit, IL 60501**

Download  
Free App



1. Start out going **east** on **Archer Ave** toward **S 73rd Ave**. [Map](#)

**0.2 Mi**

*0.2 Mi Total*



2. Turn **left** onto **S Harlem Ave / IL-43**. [Map](#)

**0.5 Mi**

*0.6 Mi Total*

*Burger King is on the corner*

*If you are on W Archer Ave and reach S Neva Ave you've gone a little too far*



3. Merge onto **I-55 N / Adlai E Stevenson Expy N**. [Map](#)

**8.0 Mi**

*8.6 Mi Total*

*If you are on Harlem Ave and reach Harlem Dr you've gone about 0.1 miles too far*



4. Merge onto **I-90 W / I-94 W** via **EXIT 292A** toward **Wisconsin**. [Map](#)

**6.6 Mi**

*15.2 Mi Total*



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

*15.4 Mi Total*



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

*15.6 Mi Total*



7. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*15.8 Mi Total*

*N Elston Ave is just past W Fullerton Ave*



**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 15.77 miles - about 21 minutes**

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Notes

FMC Chatham to proposed site for Lincoln Park  
Dialysis

Trip to:  
**2484 N Elston Ave**  
Chicago, IL 60647-2004  
14.83 miles / 20 minutes

Download  
Free App

**A** 8710 S Holland Rd, Chicago, IL 60620-1332

- 

1. Start out going **northwest** on **S Holland Rd** toward **S Princeton Ave**. [Map](#) **0.08 Mi**  
0.08 Mi Total
- 

2. Take the 1st **right** onto **W 87th St**. [Map](#)  
*W 87th St is just past S Princeton Ave* **0.4 Mi**  
0.5 Mi Total
- 

3. Turn **left** onto **S State St**. [Map](#)  
*S State St is just past S Lafayette Ave*  
*BARKAT BP is on the corner*  
*If you are on E 87th St and reach S Wabash Ave you've gone a little too far* **0.06 Mi**  
0.6 Mi Total
- 


4. Merge onto **I-94 W** via the ramp on the **left**. [Map](#) **13.7 Mi**  
14.3 Mi Total
- 

5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) **0.2 Mi**  
14.5 Mi Total
- 

6. Turn **right** onto **N Damen Ave**. [Map](#) **0.2 Mi**  
14.7 Mi Total
- 

7. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* **0.1 Mi**  
14.8 Mi Total
- 

8. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **14.83 miles - about 20 minutes**

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Notes

FMC - Ross Dialysis - Englewood to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 12.40 miles / 21 minutes

- |          |   | Download<br>Free App           |
|----------|---|--------------------------------|
| <b>A</b> | <b>6333 S Green St, Chicago, IL 60621-1921</b>  |                                |
| ●        | 1. Start out going <b>south</b> on <b>S Green St</b> toward <b>W 65th St</b> . <a href="#">Map</a>  | <b>0.1 Mi</b><br>0.1 Mi Total  |
| ↶        | 2. Take the 1st <b>left</b> onto <b>W 65th St</b> . <a href="#">Map</a>   | <b>0.07 Mi</b><br>0.2 Mi Total |
| ↶        | 3. Take the 1st <b>left</b> onto <b>S Halsted St</b> . <a href="#">Map</a><br><i>If you are on W 65th St and reach S Union Ave you've gone a little too far</i>                     | <b>1.2 Mi</b><br>1.4 Mi Total  |
| ↷        | 4. Turn <b>right</b> onto <b>W Garfield Blvd</b> . <a href="#">Map</a><br><i>If you reach W 54th Pl you've gone a little too far</i>  | <b>0.8 Mi</b><br>2.2 Mi Total  |
| ↶        | 5. Turn <b>left</b> onto <b>S Wentworth Ave</b> . <a href="#">Map</a><br><i>S Wentworth Ave is just past S Wells St<br/>If you reach S La Salle St you've gone a little too far</i> | <b>0.06 Mi</b><br>2.2 Mi Total |
| ↗        | 6. Merge onto <b>I-94 W</b> via the ramp on the <b>left</b> . <a href="#">Map</a>   | <b>9.6 Mi</b><br>11.9 Mi Total |
|          | 7. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b> , toward <b>2000 W</b> . <a href="#">Map</a>   | <b>0.2 Mi</b><br>12.1 Mi Total |
| ↷        | 8. Turn <b>right</b> onto <b>N Damen Ave</b> . <a href="#">Map</a>  | <b>0.2 Mi</b><br>12.3 Mi Total |
| ↶        | 9. Turn <b>slight left</b> onto <b>N Elston Ave</b> . <a href="#">Map</a><br><i>N Elston Ave is just past W Fullerton Ave</i>   | <b>0.1 Mi</b><br>12.4 Mi Total |
| ■        | 10. <b>2484 N ELSTON AVE</b> is on the <b>left</b> . <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>   |                                |
| <b>B</b> | <b>2484 N Elston Ave, Chicago, IL 60647-2004</b>  |                                |

Total Travel Estimate: **12.40 miles - about 21 minutes**

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Notes

FMC New City to proposed site for Lincoln Park  
Dialysis

Trip to:  
**2484 N Elston Ave**  
Chicago, IL 60647-2004  
10.88 miles / 19 minutes



**4622 S Bishop St, Chicago, IL 60609-3240**

Download  
Free App



1. Start out going **south** on **S Bishop St** toward **W 47th St**. [Map](#)

**0.08 Mi**

*0.08 Mi Total*



2. Turn **left** onto **W 47th St**. [Map](#)

**1.6 Mi**

*Walmart Neighborhood Market is on the left  
If you reach W 48th St you've gone about 0.1 miles too far*

*1.7 Mi Total*



3. Turn **left** onto **S La Salle St**. [Map](#)

**0.1 Mi**

*S La Salle St is just past S Wells St  
If you reach S Federal St you've gone about 0.1 miles too far*

*1.8 Mi Total*



4. Merge onto **I-94 W**. [Map](#)

**8.6 Mi**

*10.4 Mi Total*



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

*10.5 Mi Total*



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

*10.7 Mi Total*



7. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*10.9 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **10.88 miles - about 19 minutes**

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Notes

FMC Garfield to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

10.10 miles / 16 minutes

- |   |   |   |
|---|---|---|
|    | <p><b>5401 S Wentworth Ave, #18, Chicago, IL 60609-6300</b></p>   | <p><b>Download<br/>Free App</b></p>           |
|    | <p>1. Start out going north on <b>S Wentworth Ave</b> toward <b>W 54th St</b>. <a href="#">Map</a></p>  | <p><b>0.9 Mi</b><br/><i>0.9 Mi Total</i></p>  |
|    | <p>2. <b>S Wentworth Ave</b> becomes <b>S La Salle St</b>. <a href="#">Map</a></p>  | <p><b>0.1 Mi</b><br/><i>1.0 Mi Total</i></p>  |
|     | <p>3. Merge onto <b>I-94 W</b>. <a href="#">Map</a></p>   | <p><b>8.6 Mi</b><br/><i>9.6 Mi Total</i></p>  |
|     | <p>4. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b>, toward <b>2000 W</b>. <a href="#">Map</a></p>  | <p><b>0.2 Mi</b><br/><i>9.8 Mi Total</i></p>  |
|    | <p>5. Turn <b>right</b> onto <b>N Damen Ave</b>. <a href="#">Map</a></p>  | <p><b>0.2 Mi</b><br/><i>10.0 Mi Total</i></p> |
|   | <p>6. Turn <b>slight left</b> onto <b>N Elston Ave</b>. <a href="#">Map</a><br/><i>N Elston Ave is just past W Fullerton Ave</i></p>            | <p><b>0.1 Mi</b><br/><i>10.1 Mi Total</i></p> |
|  | <p>7. <b>2484 N ELSTON AVE</b> is on the <b>left</b>. <a href="#">Map</a><br/><i>If you reach N Leavitt St you've gone a little too far</i></p> |   |
|  | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>   |   |

Total Travel Estimate: **10.10 miles - about 16 minutes**

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Notes

Emerald Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

9.44 miles / 15 minutes



**710 W 43rd St, Chicago, IL 60609-3435**

Download  
Free App



1. Start out going east on **W 43rd St** toward **S Union Ave**. [Map](#)

**0.7 Mi**  
0.7 Mi Total



2. Turn **left** onto **S La Salle St**. [Map](#)  
*S La Salle St is just past S Wentworth Ave  
If you reach S Federal St you've gone a little too far*

**0.01 Mi**  
0.7 Mi Total



3. Merge onto **I-94 W** via the ramp on the **left**. [Map](#)

**8.2 Mi**  
8.9 Mi Total



4. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
9.1 Mi Total



5. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
9.3 Mi Total



6. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
9.4 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **9.44 miles - about 15 minutes**

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Notes

FMC Bridgeport to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 7.46 miles / 13 minutes

Download  
Free App

- |   |  |   |
|---|--|---|
| <br><br><br><br><br><br><br><br><br><br><br><br><br><br><br><br> | <p><b>825 W 35th St, Chicago, IL 60609-1511</b></p> <ol style="list-style-type: none"> <li>1. Start out going <b>east</b> on <b>W 35th St</b> toward <b>S Halsted St</b>. <a href="#">Map</a></li> <li>2. Take the <b>1st left</b> onto <b>S Halsted St</b>. <a href="#">Map</a><br/><i>Ramova Grill is on the corner</i><br/><i>If you reach S Emerald Ave you've gone a little too far</i></li> <li>3. Turn <b>right</b> onto <b>W Taylor St</b>. <a href="#">Map</a></li> <li>4. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b> via the ramp on the <b>left</b>. <a href="#">Map</a><br/><i>If you reach S Desplaines St you've gone a little too far</i></li> <li>5. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b>, toward <b>2000 W</b>. <a href="#">Map</a></li> <li>6. Turn <b>right</b> onto <b>N Damen Ave</b>. <a href="#">Map</a></li> <li>7. Turn <b>slight left</b> onto <b>N Elston Ave</b>. <a href="#">Map</a><br/><i>N Elston Ave is just past W Fullerton Ave</i></li> <li>8. <b>2484 N ELSTON AVE</b> is on the <b>left</b>. <a href="#">Map</a><br/><i>If you reach N Leavitt St you've gone a little too far</i></li> </ol> | <p><b>0.06 Mi</b><br/>0.06 Mi Total</p> <p><b>2.7 Mi</b><br/>2.7 Mi Total</p> <p><b>0.1 Mi</b><br/>2.9 Mi Total</p> <p><b>4.1 Mi</b><br/>6.9 Mi Total</p> <p><b>0.2 Mi</b><br/>7.1 Mi Total</p> <p><b>0.2 Mi</b><br/>7.3 Mi Total</p> <p><b>0.1 Mi</b><br/>7.5 Mi Total</p> |
|---|--|---|

**B** **2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **7.46 miles - about 13 minutes**

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Notes

FMC Roseland to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 17.70 miles / 24 minutes

Download  
Free App

- |   |  |   |
|---|--|---|
|    | <p><b>132 W 111th St, Chicago, IL 60628-4215</b></p>   | <p><b>0.3 Mi</b><br/>0.3 Mi Total</p>   |
|     | <p>1. Start out going east on <b>W 111th St</b> toward <b>S Perry Ave</b>. <a href="#">Map</a></p>   |   |
|     | <p>2. Turn left onto <b>S Michigan Ave</b>. <a href="#">Map</a><br/> <i>S Michigan Ave is 0.1 miles past S State St<br/>                 Taste Of Chicago is on the corner<br/>                 If you reach S Edbrooke Ave you've gone a little too far</i></p> | <p><b>1.5 Mi</b><br/>1.8 Mi Total</p>   |
|     | <p>3. Turn slight left onto <b>E 99th Pl</b>. <a href="#">Map</a><br/> <i>E 99th Pl is 0.1 miles past E 100th St<br/>                 If you reach E 98th Pl you've gone a little too far</i></p>  | <p><b>0.04 Mi</b><br/>1.8 Mi Total</p>  |
|     | <p>4. Merge onto <b>I-94 W</b> via the ramp on the left. <a href="#">Map</a></p>   | <p><b>15.3 Mi</b><br/>17.2 Mi Total</p> |
|   | <p>5. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b>, toward <b>2000 W</b>. <a href="#">Map</a></p>   | <p><b>0.2 Mi</b><br/>17.4 Mi Total</p>  |
|   | <p>6. Turn right onto <b>N Damen Ave</b>. <a href="#">Map</a></p>  | <p><b>0.2 Mi</b><br/>17.6 Mi Total</p>  |
|   | <p>7. Turn slight left onto <b>N Elston Ave</b>. <a href="#">Map</a><br/> <i>N Elston Ave is just past W Fullerton Ave</i></p>   | <p><b>0.1 Mi</b><br/>17.7 Mi Total</p>  |
|  | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>  |   |

Total Travel Estimate: **17.70 miles - about 24 minutes**

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Notes

FMC Greenwood to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 15.74 miles / 22 minutes

**A** 1111 E 87th St, STE 700, Chicago, IL 60619-7011

Download  
Free App

- 

1. Start out going **west** on **E 87th St** toward **S Greenwood Ave**. [Map](#) 1.4 Mi  
1.4 Mi Total
- 

2. Turn **right** onto **S State St**. [Map](#)  
*BARKAT BP is on the corner*  
*If you are on W 87th St and reach S Lafayette Ave you've gone a little too far* 0.05 Mi  
1.5 Mi Total
- 


3. Merge onto **I-94 W** via the ramp on the **left**. [Map](#) 13.7 Mi  
15.2 Mi Total
- 

4. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) 0.2 Mi  
15.4 Mi Total
- 

5. Turn **right** onto **N Damen Ave**. [Map](#) 0.2 Mi  
15.6 Mi Total
- 

6. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* 0.1 Mi  
15.7 Mi Total
- 

7. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **15.74 miles - about 22 minutes**

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Notes

Stony Island Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 16.37 miles / 24 minutes



**8721 S Stony Island Ave, Chicago, IL 60617-2709**

Download  
Free App



1. Start out going **north** on **S Stony Island Ave** toward **E 87th St.** [Map](#)

**0.05 Mi**  
0.05 Mi Total



2. Turn **left** onto **E 87th St.** [Map](#)

*Checkers is on the right  
 If you reach E 86th Pl you've gone a little too far*

**2.0 Mi**  
2.1 Mi Total



3. Turn **right** onto **S State St.** [Map](#)

*BARKAT BP is on the corner  
 If you are on W 87th St and reach S Lafayette Ave you've gone a little too far*

**0.05 Mi**  
2.1 Mi Total



4. Merge onto **I-94 W** via the ramp on the **left.** [Map](#)

**13.7 Mi**  
15.8 Mi Total



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**  
16.0 Mi Total



6. Turn **right** onto **N Damen Ave.** [Map](#)

**0.2 Mi**  
16.2 Mi Total



7. Turn **slight left** onto **N Elston Ave.** [Map](#)

*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
16.4 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **16.37 miles - about 24 minutes**

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Notes

FMC Neomedica South to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

7.23 miles / 16 minutes



**[5997 - 5999] W Chicago Ave, Chicago, IL 60651-2524**

Download  
Free App



1. Start out going **west** on **W Chicago Ave** toward **N Austin Blvd**. [Map](#)

**0.01 Mi**

*0.01 Mi Total*



2. Take the **1st right** onto **N Austin Blvd**. [Map](#)

**1.0 Mi**

*1.0 Mi Total*

*Positive Attitudes Working is on the right  
If you are on Chicago Ave and reach N Humphrey Ave you've gone a little too far*



3. **N Austin Blvd** becomes **N Austin Ave**. [Map](#)

**1.0 Mi**

*2.0 Mi Total*



4. Turn **right** onto **W Fullerton Ave**. [Map](#)

**5.0 Mi**

*7.1 Mi Total*

*W Fullerton Ave is 0.1 miles past W Belden St  
Fullerton Austin Shell is on the corner  
If you reach W Altgeld St you've gone about 0.1 miles too far*



5. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*7.1 Mi Total*

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach N Elston Ave you've gone a little too far*



6. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*7.2 Mi Total*



7. **2484 N ELSTON AVE** is on the **left**. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **7.23 miles - about 16 minutes**

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Notes

Grand Crossing Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

14.03 miles / 20 minutes



**7319 S Cottage Grove Ave, Chicago, IL 60619-1909**

Download Free App



1. Start out going **south** on **S Cottage Grove Ave** toward **E 74th St**. [Map](#)

**0.2 Mi**  
0.2 Mi Total



2. Take the 2nd **right** onto **E 75th St**. [Map](#)  
*E 75th St is 0.1 miles past E 74th St  
Papa Philly and Fish is on the corner  
If you reach E 76th St you've gone about 0.1 miles too far*

**1.0 Mi**  
1.2 Mi Total



3. Turn **right** onto **S State St**. [Map](#)  
*S State St is just past S Wabash Ave  
Walgreens is on the corner  
If you are on W 75th St and reach S Lafayette Ave you've gone a little too far*

**0.03 Mi**  
1.3 Mi Total



4. Merge onto **I-94 W** via the ramp on the **left**. [Map](#)

**12.2 Mi**  
13.5 Mi Total



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
13.7 Mi Total



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
13.9 Mi Total



7. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
14.0 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **14.03 miles - about 20 minutes**

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Notes

Jackson Park Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 14.87 miles / 23 minutes

**A** 7531 S Stony Island Ave, Chicago, IL 60649-3954

Download  
Free App

- 

1. Start out going **north** on **S Stony Island Ave** toward **E 75th Pl**. [Map](#) **0.02 Mi**  
0.02 Mi Total
- 

2. Turn **left** onto **E 75th St**. [Map](#)  
*E 75th St is just past E 75th Pl  
 Jewel-Osco is on the corner* **2.1 Mi**  
2.1 Mi Total
- 

3. Turn **right** onto **S State St**. [Map](#)  
*S State St is just past S Wabash Ave  
 Walgreens is on the corner  
 If you are on W 75th St and reach S Lafayette Ave you've gone a little too far* **0.03 Mi**  
2.1 Mi Total
- 


4. Merge onto **I-94 W** via the ramp on the **left**. [Map](#) **12.2 Mi**  
14.3 Mi Total
- 

5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) **0.2 Mi**  
14.5 Mi Total
- 

6. Turn **right** onto **N Damen Ave**. [Map](#) **0.2 Mi**  
14.7 Mi Total
- 

7. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* **0.1 Mi**  
14.9 Mi Total
- 

8. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **14.87 miles - about 23 minutes**

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Notes

Woodlawn Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

10.01 miles / 16 minutes



**5060 S State St, Chicago, IL 60609-5328**

Download  
Free App



1. Start out going **south** on **S State St** toward **W 51st St**. [Map](#)

**0.04 Mi**  
*0.04 Mi Total*



2. Take the **1st right** onto **W 51st St**. [Map](#)  
*If you reach W 51st Pl you've gone a little too far*

**0.2 Mi**  
*0.3 Mi Total*



3. Take the **2nd right** onto **S Wentworth Ave**. [Map](#)  
*S Wentworth Ave is just past W 51st St  
If you reach S Wells St you've gone a little too far*

**0.5 Mi**  
*0.8 Mi Total*



4. **S Wentworth Ave** becomes **S La Salle St**. [Map](#)

**0.1 Mi**  
*0.9 Mi Total*



5. Merge onto **I-94 W**. [Map](#)

**8.6 Mi**  
*9.5 Mi Total*



6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
*9.7 Mi Total*



7. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
*9.9 Mi Total*



8. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
*10.0 Mi Total*



9. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **10.01 miles - about 16 minutes**

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Notes

Kenwood Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

9.93 miles / 16 minutes



**4253 S Cottage Grove Ave, Chicago, IL 60653-2929**

Download Free App



1. Start out going **south** on **S Cottage Grove Ave** toward **E 43rd St.** [Map](#)

**0.05 Mi**

*0.05 Mi Total*



2. Take the **1st right** onto **E 43rd St.** [Map](#)

**1.2 Mi**

*Tasty Beef is on the corner*

*1.2 Mi Total*

*If you reach E 44th St you've gone about 0.1 miles too far*



3. Turn **right** onto **S La Salle St.** [Map](#)

**0.01 Mi**

*S La Salle St is just past S Federal St*

*1.2 Mi Total*

*If you reach S Wentworth Ave you've gone a little too far*



4. Merge onto **I-94 W** via the ramp on the **left.** [Map](#)

**8.2 Mi**

*9.4 Mi Total*



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**

*9.6 Mi Total*



6. Turn **right** onto **N Damen Ave.** [Map](#)

**0.2 Mi**

*9.8 Mi Total*



7. Turn **slight left** onto **N Elston Ave.** [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*9.9 Mi Total*



8. **2484 N ELSTON AVE** is on the **left.** [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **9.93 miles - about 16 minutes**

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Notes

FMC South Shore to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

15.41 miles / 23 minutes

Download Free App



**2420 E 79th St, Chicago, IL 60649-5112**



1. Start out going **west** on **E 79th St** toward **S Yates Blvd**. [Map](#)

**0.04 Mi**

*0.04 Mi Total*



2. Take the 1st **right** onto **S Yates Blvd**. [Map](#)

**1.0 Mi**

*CITGO QUICK STOP is on the corner  
If you reach S Oglesby Ave you've gone a little too far*

*1.1 Mi Total*



3. **S Yates Blvd** becomes **US-41 N**. [Map](#)

**1.0 Mi**

*2.0 Mi Total*



4. Turn **right** onto **S Coast Guard Dr / US-41 N**. Continue to follow **US-41 N**. [Map](#)

**5.3 Mi**

*US-41 N is 0.1 miles past S Commondove Whalen Dr  
If you reach S Richard Dr you've gone about 0.1 miles too far*

*7.3 Mi Total*



5. Merge onto **I-55 S / Adlai E Stevenson Expy S** toward **St Louis**. [Map](#)

**1.4 Mi**

*8.7 Mi Total*



6. Take **EXIT 292** toward **I-90 / I-94 W / Wisconsin**. [Map](#)

**0.9 Mi**

*9.5 Mi Total*



7. Merge onto **I-90 W / I-94 W** toward **Wisconsin**. [Map](#)

**5.4 Mi**

*14.9 Mi Total*



8. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

*15.1 Mi Total*



9. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

*15.3 Mi Total*



10. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*15.4 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **15.41 miles - about 23 minutes**

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Notes

Loyola Dialysis Center to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

15.30 miles / 19 minutes



**1201 W Roosevelt Rd, Maywood, IL 60153-4046**

Download Free App



1. Start out going east on **W Roosevelt Rd** toward **S 12th Ave**. [Map](#)

**0.2 Mi**  
0.2 Mi Total



2. Turn **left** onto **S 9th Ave**. [Map](#)  
*S 9th Ave is just past S 10th Ave  
If you reach S 8th Ave you've gone a little too far*

**0.5 Mi**  
0.7 Mi Total



3. Turn **right** onto **Bataan Dr**. [Map](#)  
*Bataan Dr is just past Lexington St  
If you reach Harrison St you've gone a little too far*

**0.02 Mi**  
0.7 Mi Total



4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**10.1 Mi**  
10.8 Mi Total



5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**4.0 Mi**  
14.8 Mi Total



6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
15.0 Mi Total



7. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
15.2 Mi Total



8. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
15.3 Mi Total



9. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 15.30 miles - about 19 minutes**

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Notes

FMC Melrose Park to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

16.11 miles / 23 minutes

Download Free App

**A** 1111 Superior St, Melrose Park, IL 60160-4137

- 

1. Start out going east on **Superior St** toward **N 11th Ave**. [Map](#) 0.01 Mi  
0.01 Mi Total
- 

2. Take the 1st **right** onto **N 11th Ave**. [Map](#)  
*If you reach N 9th Ave you've gone about 0.1 miles too far* 0.08 Mi  
0.09 Mi Total
- 

3. Take the 1st **left** onto **W Lake St**. [Map](#)  
*Taco Fiesta is on the corner* 0.7 Mi  
0.8 Mi Total
- 

 4. Turn **right** onto **N 1st Ave / IL-171**. [Map](#)  
*N 1st Ave is just past N 2nd Ave  
Walgreens is on the corner  
If you reach Des Plaines Ave you've gone a little too far* 1.2 Mi  
2.0 Mi Total
- 

 5. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)  
*If you reach Lexington St you've gone a little too far* 9.6 Mi  
11.6 Mi Total
- 

 6. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)  
4.0 Mi  
15.6 Mi Total
- 

 7. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)  
0.2 Mi  
15.8 Mi Total
- 

8. Turn **right** onto **N Damen Ave**. [Map](#) 0.2 Mi  
16.0 Mi Total
- 

9. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* 0.1 Mi  
16.1 Mi Total
- 

10. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: 16.11 miles - about 23 minutes

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Notes

FMC Berwyn to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

14.73 miles / 20 minutes



**2601 S Harlem Ave, Berwyn, IL 60402-2100**

Download  
Free App



1. Start out going north on Harlem Ave / IL-43 toward 26th St. [Map](#)

2.1 Mi

2.1 Mi Total



2. Merge onto I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E. [Map](#)

8.1 Mi

10.2 Mi Total



3. Merge onto I-90 W / I-94 W / Kennedy Expy W toward Wisconsin. [Map](#)

4.0 Mi

14.2 Mi Total



4. Take the Damen Ave exit, EXIT 47B, toward 2000 W. [Map](#)

0.2 Mi

14.4 Mi Total



5. Turn right onto N Damen Ave. [Map](#)

0.2 Mi

14.6 Mi Total



6. Turn slight left onto N Elston Ave. [Map](#)

0.1 Mi

*N Elston Ave is just past W Fullerton Ave*

14.7 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **14.73 miles - about 20 minutes**

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Notes

Maple Avenue Kidney Center to proposed site for  
Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

13.12 miles / 17 minutes

Download  
Free App

**A** 610 S Maple Ave, Oak Park, IL 60304-1003

- 

1. Start out going **south** on **S Maple Ave** toward **Adams St**. [Map](#) **0.1 Mi**  
0.1 Mi Total
- 

2. Take the 1st **right** onto **Jackson Blvd**. [Map](#)  
*Jackson Blvd is just past Adams St*  
*If you are on Harrison St and reach Wisconsin Ave you've gone about 0.2 miles too far* **0.05 Mi**  
0.2 Mi Total
- 

**43** 3. Take the 1st **left** onto **Harlem Ave / IL-43**. [Map](#)  
*If you reach Elgin Ave you've gone a little too far* **0.3 Mi**  
0.4 Mi Total
- 

**43** 4. Make a **U-turn** at **Harrison St** onto **Harlem Ave / IL-43**. [Map](#)  
*If you reach Lexington St you've gone about 0.1 miles too far* **0.09 Mi**  
0.5 Mi Total
- 

**EAST**  
**290** 5. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E**. [Map](#) **8.1 Mi**  
8.6 Mi Total
- 

**WEST**  
**90** 6. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#) **4.0 Mi**  
12.6 Mi Total
- 

**47B**  
**EXIT** 7. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) **0.2 Mi**  
12.8 Mi Total
- 

8. Turn **right** onto **N Damen Ave**. [Map](#) **0.2 Mi**  
13.0 Mi Total
- 

9. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* **0.1 Mi**  
13.1 Mi Total
- 

10. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **13.12 miles - about 17 minutes**

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Notes

FMC River Forest to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

15.51 miles / 21 minutes

**A** 103 Forest Ave, River Forest, IL 60305-2003

Download Free App

- 

1. Start out going **south** on **Forest Ave** toward **Vine St**. [Map](#) 0.2 Mi  
0.2 Mi Total
- 

2. Take the **2nd right** onto **Madison St**. [Map](#)  
*Madison St is 0.1 miles past Vine St* 0.7 Mi  
0.8 Mi Total
- 

 3. Take the **3rd left** onto **S 1st Ave / IL-171**. [Map](#)  
*S 1st Ave is just past Orchard Ave  
Maywood BP is on the corner  
If you reach S 2nd Ave you've gone a little too far* 0.6 Mi  
1.4 Mi Total
- 

 4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)  
*If you reach Lexington St you've gone a little too far* 9.6 Mi  
11.0 Mi Total
- 

 5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#) 4.0 Mi  
15.0 Mi Total
- 

 6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) 0.2 Mi  
15.2 Mi Total
- 

7. Turn **right** onto **N Damen Ave**. [Map](#) 0.2 Mi  
15.4 Mi Total
- 

8. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* 0.1 Mi  
15.5 Mi Total
- 

9. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **15.51 miles - about 21 minutes**

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Notes

FMC Northwest to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

11.00 miles / 15 minutes

Download Free App



**4701 N Cumberland Ave, Norridge, IL 60706-4238**



1. Start out going north on **N Cumberland Ave / IL-171** toward **W Lawrence Ave**. [Map](#)

**1.2 Mi**

*1.2 Mi Total*



2. Merge onto **I-90 E / Kennedy Expy E**. [Map](#)

**9.1 Mi**

*10.3 Mi Total*



3. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

*10.4 Mi Total*



4. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

*10.5 Mi Total*



5. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave  
If you reach I-90 E you've gone about 0.2 miles too far*

*10.8 Mi Total*



6. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach N Elston Ave you've gone a little too far*

*10.9 Mi Total*



7. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*11.0 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **11.00 miles - about 15 minutes**

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Notes

Resurrection Medical Center to proposed site for  
Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

9.04 miles / 12 minutes

Download  
Free App

**A** 7435 W Talcott Ave, Chicago, IL 60631-3707



1. Start out going **southeast** on **W Talcott Ave** toward **N Oketo Ave**. [Map](#)

**0.4 Mi**

0.4 Mi Total



**43**

2. Turn **right** onto **N Harlem Ave / IL-43**. [Map](#)

*N Harlem Ave is just past N Oconto Ave  
Immaculate Conception Church is on the right  
If you reach N Nina Ave you've gone a little too far*

**0.3 Mi**

0.7 Mi Total



**EAST**  
**90**

3. Merge onto **I-90 E / Kennedy Expy E**. [Map](#)

**7.6 Mi**

8.3 Mi Total



4. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

8.4 Mi Total



5. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

8.6 Mi Total



6. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

*W Fullerton Ave is just past N Western Ave  
If you reach I-90 E you've gone about 0.2 miles too far*

**0.3 Mi**

8.9 Mi Total



7. Turn **left** onto **N Damen Ave**. [Map](#)

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach N Elston Ave you've gone a little too far*

**0.03 Mi**

8.9 Mi Total



8. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

9.0 Mi Total



**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **9.04 miles - about 12 minutes**

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Notes

FMC Oak Park to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

12.61 miles / 17 minutes

Download  
Free App



**733 Madison St, Oak Park, IL 60302-4419**



1. Start out going **east** on **Madison St** toward **S Euclid Ave**. [Map](#)

**1.0 Mi**

*1.0 Mi Total*



2. Turn **right** onto **S Austin Blvd**. [Map](#)

**0.6 Mi**

*Park National Bank is on the corner*

*1.6 Mi Total*

*If you are on W Madison St and reach S Mason Ave you've gone a little too far*



3. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**6.5 Mi**

*8.1 Mi Total*

*If you reach Garfield St you've gone a little too far*



4. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**4.0 Mi**

*12.1 Mi Total*



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

*12.3 Mi Total*



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

*12.5 Mi Total*



7. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*12.6 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **12.61 miles - about 17 minutes**

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Notes

FMC West Suburban Hospital to proposed site for  
Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

12.43 miles / 17 minutes

Download  
Free App



**518 N Austin Blvd, STE. 5000, Oak Park, IL 60302-2947**



1. Start out going south on N Austin Blvd toward W Ohio St. [Map](#)

1.4 Mi

1.4 Mi Total



2. Merge onto I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E via the ramp on the left. [Map](#)

6.5 Mi

7.9 Mi Total

*If you reach Garfield St you've gone a little too far*



3. Merge onto I-90 W / I-94 W / Kennedy Expy W toward Wisconsin. [Map](#)

4.0 Mi

11.9 Mi Total



4. Take the Damen Ave exit, EXIT 47B, toward 2000 W. [Map](#)

0.2 Mi

12.1 Mi Total



5. Turn right onto N Damen Ave. [Map](#)

0.2 Mi

12.3 Mi Total



6. Turn slight left onto N Elston Ave. [Map](#)

0.1 Mi

*N Elston Ave is just past W Fullerton Ave*

12.4 Mi Total



7. **2484 N ELSTON AVE** is on the left. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **12.43 miles - about 17 minutes**

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Notes

FMC Cicero to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

13.40 miles / 20 minutes

Download  
Free App



**3000 S Cicero Ave, Cicero, IL 60804-3638**



1. Start out going south on S Cicero Ave / IL-50 toward W 31st St. [Map](#)

1.5 Mi

1.5 Mi Total



2. Merge onto I-55 N / Adlai E Stevenson Expy N via the ramp on the left. [Map](#)

4.7 Mi

*If you are on S Cicero Ave and reach W 43rd St you've gone about 0.1 miles too far*

6.3 Mi Total



3. Merge onto I-90 W / I-94 W via EXIT 292A toward Wisconsin. [Map](#)

6.6 Mi

12.9 Mi Total



4. Take the Damen Ave exit, EXIT 47B, toward 2000 W. [Map](#)

0.2 Mi

13.1 Mi Total



5. Turn right onto N Damen Ave. [Map](#)

0.2 Mi

13.3 Mi Total



6. Turn slight left onto N Elston Ave. [Map](#)

0.1 Mi

*N Elston Ave is just past W Fullerton Ave*

13.4 Mi Total



7. 2484 N ELSTON AVE is on the left. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: 13.40 miles - about 20 minutes

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Notes

Lawndale Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

10.29 miles / 16 minutes

Download  
Free App



**3934 W 24th St, Chicago, IL 60623-3073**



1. Start out going **west** on **W 24th St** toward **S Pulaski Rd**. [Map](#)

**0.06 Mi**  
0.06 Mi Total



2. Take the 1st **right** onto **S Pulaski Rd**. [Map](#)  
*El Coloneal is on the corner*  
*If you reach S Karlov Ave you've gone a little too far*

**1.8 Mi**  
1.8 Mi Total



3. Turn **right** onto **W Harrison St**. [Map](#)  
*W Harrison St is just past W 5th Ave*  
*Mary's Bar-B-Que is on the left*  
*If you reach W Congress Pkwy you've gone a little too far*

**0.3 Mi**  
2.2 Mi Total



4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#)

**3.6 Mi**  
5.8 Mi Total



5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#)

**4.0 Mi**  
9.8 Mi Total



6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
10.0 Mi Total



7. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
10.1 Mi Total



8. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
10.3 Mi Total



9. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **10.29 miles - about 16 minutes**

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Notes

FMC Austin Community Kidney Care to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

5.74 miles / 17 minutes

There is a timed restriction on your route



**4800 W Chicago Ave, #2A, Chicago, IL 60651-3223**

Download Free App



1. Start out going east on **W Chicago Ave** toward **N Cicero Ave / IL-50**. [Map](#)

**1.3 Mi**  
1.3 Mi Total



2. Turn **left** onto **N Hamlin Ave**. [Map](#)  
*N Hamlin Ave is just past N Avers Ave  
Petes is on the right  
If you reach N Ridgeway Ave you've gone a little too far*

**1.0 Mi**  
2.3 Mi Total



3. Turn **right** onto **W North Ave / IL-64**. [Map](#)  
*W North Ave is 0.1 miles past W Le Moyne St  
Sabor Latino is on the corner*

**2.3 Mi**  
4.6 Mi Total



4. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Milwaukee Ave  
Timed turn restriction: Mon-Fri 7:00 AM to 9:00 AM  
Timed turn restriction: Mon-Fri 4:00 PM to 6:00 PM  
If you reach N Winchester Ave you've gone a little too far*

**1.0 Mi**  
5.6 Mi Total



5. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
5.7 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **5.74 miles - about 17 minutes**

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Notes

Monteclare Dialysis Center to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

7.01 miles / 15 minutes

Download Free App



**7009 W Belmont Ave, Chicago, IL 60634-4533**



1. Start out going east on **W Belmont Ave** toward **N Sayre Ave**. [Map](#)

**4.6 Mi**

4.6 Mi Total



2. Turn **left** onto **N Kimball Ave**. [Map](#)

**0.08 Mi**

*N Kimball Ave is just past N Bernard St  
SHELL is on the left*

4.7 Mi Total

*If you reach N Christiana Ave you've gone a little too far*



3. Merge onto **I-90 E / I-94 E / Kennedy Expy E**. [Map](#)

**1.6 Mi**

*If you reach W Henderson St you've gone about 0.1 miles too far*

6.3 Mi Total



4. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

6.4 Mi Total



5. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

6.5 Mi Total



6. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave*

6.8 Mi Total

*If you reach I-90 E you've gone about 0.2 miles too far*



7. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner*

6.9 Mi Total

*If you reach N Elston Ave you've gone a little too far*



8. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

7.0 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **7.01 miles - about 15 minutes**

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Notes

FMC West Belmont to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

4.25 miles / 8 minutes

Download Free App



**4848 W Belmont Ave, Chicago, IL 60641-4329**



1. Start out going east on **W Belmont Ave** toward **N Cicero Ave / IL-50**. [Map](#)

**1.8 Mi**

1.8 Mi Total



2. Turn **left** onto **N Kimball Ave**. [Map](#)

**0.08 Mi**

*N Kimball Ave is just past N Bernard St  
SHELL is on the left*

1.9 Mi Total

*If you reach N Christiana Ave you've gone a little too far*



3. Merge onto **I-90 E / I-94 E / Kennedy Expy E**. [Map](#)

**1.6 Mi**

*If you reach W Henderson St you've gone about 0.1 miles too far*

3.5 Mi Total



4. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

3.6 Mi Total



5. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

3.8 Mi Total



6. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave*

4.1 Mi Total

*If you reach I-90 E you've gone about 0.2 miles too far*



7. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner*

4.1 Mi Total

*If you reach N Elston Ave you've gone a little too far*



8. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

4.3 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **4.25 miles - about 8 minutes**

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Notes

FMC North Kilpatrick to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

5.18 miles / 8 minutes

Download Free App



**4800 N Kilpatrick Ave, Chicago, IL 60630-1725**



1. Start out going **south** on **N Kilpatrick Ave** toward **W Lawrence Ave**. [Map](#)

**0.01 Mi**  
0.01 Mi Total



2. Turn **right** onto **W Lawrence Ave**. [Map](#)  
*Joy & James Cafe is on the corner*

**0.1 Mi**  
0.1 Mi Total



3. Turn **left** onto **N Cicero Ave / IL-50**. [Map](#)  
*N Cicero Ave is just past N Keating Ave*  
*If you reach N Lamon Ave you've gone about 0.1 miles too far*

**0.2 Mi**  
0.4 Mi Total



4. Take the 1st **left** onto **W Wilson Ave**. [Map](#)

**0.02 Mi**  
0.4 Mi Total



5. Merge onto **I-94 E**. [Map](#)  
*If you reach N Kilpatrick Ave you've gone about 0.1 miles too far*

**4.1 Mi**  
4.4 Mi Total



6. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**  
4.6 Mi Total



7. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**  
4.7 Mi Total



8. Turn **slight left** onto **W Fullerton Ave**. [Map](#)  
*W Fullerton Ave is just past N Western Ave*  
*If you reach I-90 E you've gone about 0.2 miles too far*

**0.3 Mi**  
5.0 Mi Total



9. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Seeley Ave*  
*Popeyes Chicken & Biscuits is on the corner*  
*If you reach N Elston Ave you've gone a little too far*

**0.03 Mi**  
5.0 Mi Total



10. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**  
5.2 Mi Total



11. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **5.18 miles - about 8 minutes**

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Notes

FMC Des Plaines to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

14.37 miles / 19 minutes

Download Free App



**1625 E Oakton St, Des Plaines, IL 60018-2107**



1. Start out going **east** on **E Oakton St** toward **Linden St**. [Map](#)

**0.3 Mi**

*0.3 Mi Total*



2. Turn **right** onto **S River Rd**. [Map](#)

**1.1 Mi**

*S River Rd is just past Locust St  
Cuzzins is on the right*

*1.5 Mi Total*



3. Merge onto **I-294 S / Tri State Tollway S** toward **Indiana** (Portions toll). [Map](#)

**1.1 Mi**

*2.5 Mi Total*



4. Merge onto **I-90 E** toward **Kennedy Expy / Chicago** (Portions toll). [Map](#)

**11.1 Mi**

*13.6 Mi Total*



5. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

*13.7 Mi Total*



6. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

*13.9 Mi Total*



7. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave  
If you reach I-90 E you've gone about 0.2 miles too far*

*14.2 Mi Total*



8. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach N Elston Ave you've gone a little too far*

*14.2 Mi Total*



9. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*14.4 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **14.37 miles - about 19 minutes**

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Notes

FMC Glenview to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

17.99 miles / 24 minutes

		Download Free App
	<b>4248 Commercial Way, Glenview, IL 60025-3573</b>	
	1. Start out going east on <b>Commercial Way</b> toward <b>Dearlove Rd.</b> <a href="#">Map</a>	<b>0.06 Mi</b> 0.06 Mi Total
	2. Turn <b>right</b> onto <b>Dearlove Rd.</b> <a href="#">Map</a>	<b>0.3 Mi</b> 0.3 Mi Total
	3. Take the 3rd <b>right</b> onto <b>W Central Rd.</b> <a href="#">Map</a> <i>W Central Rd is 0.1 miles past Regency Dr</i>	<b>0.4 Mi</b> 0.7 Mi Total
	4. Take the 2nd <b>left</b> onto <b>N East River Rd.</b> <a href="#">Map</a> <i>N East River Rd is 0.1 miles past Zenith Dr</i> <i>If you are on Central Rd and reach Circle Dr you've gone about 0.4 miles too far</i>	<b>0.9 Mi</b> 1.5 Mi Total
	5. <b>N East River Rd</b> becomes <b>Bender Rd.</b> <a href="#">Map</a>	<b>0.7 Mi</b> 2.2 Mi Total
	6. Turn <b>right</b> onto <b>E Ballard Rd.</b> <a href="#">Map</a>	<b>0.3 Mi</b> 2.5 Mi Total
	7. Turn <b>left</b> onto <b>Rand Rd.</b> <a href="#">Map</a>	<b>0.4 Mi</b> 3.0 Mi Total
	8. <b>Rand Rd</b> becomes <b>N Northwest Hwy.</b> <a href="#">Map</a>	<b>0.1 Mi</b> 3.1 Mi Total
 	9. Merge onto <b>I-294 S / Tri State Tollway S</b> toward <b>Indiana</b> (Portions toll). <a href="#">Map</a>	<b>3.1 Mi</b> 6.1 Mi Total
 	10. Merge onto <b>I-90 E</b> toward <b>Kennedy Expy / Chicago</b> (Portions toll). <a href="#">Map</a>	<b>11.1 Mi</b> 17.3 Mi Total
	11. Take the <b>Fullerton Ave</b> exit, <b>EXIT 47A</b> , toward <b>2400 N.</b> <a href="#">Map</a>	<b>0.1 Mi</b> 17.4 Mi Total
	12. Merge onto <b>N Western Ave.</b> <a href="#">Map</a>	<b>0.2 Mi</b> 17.5 Mi Total
	13. Turn <b>slight left</b> onto <b>W Fullerton Ave.</b> <a href="#">Map</a> <i>W Fullerton Ave is just past N Western Ave</i> <i>If you reach I-90 E, you've gone about 0.2 miles too far</i>	<b>0.3 Mi</b> 17.8 Mi Total
	14. Turn <b>left</b> onto <b>N Damen Ave.</b> <a href="#">Map</a> <i>N Damen Ave is just past N Seeley Ave</i> <i>Popeyes Chicken &amp; Biscuits is on the corner</i> <i>If you reach N Elston Ave you've gone a little too far</i>	<b>0.03 Mi</b> 17.8 Mi Total
	15. Turn <b>slight left</b> onto <b>N Elston Ave.</b> <a href="#">Map</a>	<b>0.1 Mi</b> 18.0 Mi Total



16. **2484 N ELSTON AVE** is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave**, Chicago, IL 60647-2004

Total Travel Estimate: **17.99 miles - about 24 minutes**

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Notes

FMC Niles to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

14.68 miles / 22 minutes

Download  
Free App

**A** 9371 Milwaukee Ave, Niles, IL 60714-1303

- 

1. Start out going northwest on N Milwaukee Ave / IL-21. [Map](#) 0.04 Mi  
0.04 Mi Total
- 

2. Take the 1st left. [Map](#)  
*Enterprise Rent-A-Car is on the corner*  
*If you are on IL-21 and reach IL-58 you've gone about 0.2 miles too far* 0.01 Mi  
0.05 Mi Total
- 

3. Take the 1st left onto N Milwaukee Ave / IL-21. [Map](#)  
*Enterprise Rent-A-Car is on the corner* 0.9 Mi  
0.9 Mi Total
- 

4. Turn left onto W Dempster St. [Map](#)  
*Miraj Restaurant is on the corner*  
*If you are on N Milwaukee Ave and reach W Crain St you've gone about 0.1 miles too far* 3.1 Mi  
4.0 Mi Total
- 

5. Merge onto I-94 E toward Chicago. [Map](#) 9.9 Mi  
13.9 Mi Total
- 

6. Take the Fullerton Ave exit, EXIT 47A, toward 2400 N. [Map](#) 0.1 Mi  
14.1 Mi Total
- 

7. Merge onto N Western Ave. [Map](#) 0.2 Mi  
14.2 Mi Total
- 

8. Turn slight left onto W Fullerton Ave. [Map](#)  
*W Fullerton Ave is just past N Western Ave*  
*If you reach I-90 E you've gone about 0.2 miles too far* 0.3 Mi  
14.5 Mi Total
- 

9. Turn left onto N Damen Ave. [Map](#)  
*N Damen Ave is just past N Seeley Ave*  
*Popeyes Chicken & Biscuits is on the corner*  
*If you reach N Elston Ave you've gone a little too far* 0.03 Mi  
14.5 Mi Total
- 

10. Turn slight left onto N Elston Ave. [Map](#) 0.1 Mi  
14.7 Mi Total
- 

11. 2484 N ELSTON AVE is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: 14.68 miles - about 22 minutes

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Notes

FMC Highland Park to proposed site for Lincoln Park  
Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

21.41 miles / 24 minutes

Download  
Free App



**1657 Old Skokie Rd, Highland Park, IL 60035-2349**



1. Start out going **southeast** on **Old Skokie Rd** toward **Berkley Rd**. [Map](#)

**0.4 Mi**

*0.4 Mi Total*



2. Turn **left** to take the **US-41 S** ramp toward **Central Avenue**. [Map](#)

**0.02 Mi**

*Just past Old Deerfield Rd*

*0.4 Mi Total*

*If you reach the end of Old Skokie Rd you've gone about 0.2 miles too far*



3. Merge onto **US-41 S**. [Map](#)

**6.9 Mi**

*If you reach Deerfield Rd you've gone about 0.2 miles too far*

*7.3 Mi Total*



4. Stay **straight** to go onto **I-94 E / Edens Expy S**. Continue to follow **I-94 E**. [Map](#)

**13.4 Mi**

*20.7 Mi Total*



5. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

*20.8 Mi Total*



6. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

*20.9 Mi Total*



7. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave*

*21.2 Mi Total*

*If you reach I-90 E you've gone about 0.2 miles too far*



8. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave*

*21.3 Mi Total*

*Popeyes Chicken & Biscuits is on the corner*

*If you reach N Elston Ave you've gone a little too far*



9. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*21.4 Mi Total*



10. **2484 N ELSTON AVE** is on the **left**. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **21.41 miles - about 24 minutes**

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Notes

Big Oaks Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 9.05 miles / 12 minutes

**A** 5623 W Touhy Ave, Niles, IL 60714-4019

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Free App

- 

1. Start out going **east** on **W Touhy Ave** toward **Central Ave.** [Map](#)

**0.8 Mi**  
0.8 Mi Total
- 


2. Merge onto **I-94 E** toward **Chicago.** [Map](#)

**7.5 Mi**  
8.3 Mi Total
- 

3. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N.** [Map](#)

**0.1 Mi**  
8.4 Mi Total
- 

4. Merge onto **N Western Ave.** [Map](#)

**0.2 Mi**  
8.6 Mi Total
- 

5. Turn **slight left** onto **W Fullerton Ave.** [Map](#)  
*W Fullerton Ave is just past N Western Ave  
 If you reach I-90 E you've gone about 0.2 miles too far*

**0.3 Mi**  
8.9 Mi Total
- 

6. Turn **left** onto **N Damen Ave.** [Map](#)  
*N Damen Ave is just past N Seeley Ave  
 Popeyes Chicken & Biscuits is on the corner  
 \* If you reach N Elston Ave you've gone a little too far*

**0.03 Mi**  
8.9 Mi Total
- 

7. Turn **slight left** onto **N Elston Ave.** [Map](#)

**0.1 Mi**  
9.1 Mi Total
- 

8. **2484 N ELSTON AVE** is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **9.05 miles - about 12 minutes**

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Notes

FMC Skokie to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

12.96 miles / 16 minutes



**9801 Woods Dr, Skokie, IL 60077-1095**

Download  
Free App



1. Start out going **north** on **Woods Dr** toward **Old Orchard Rd**. [Map](#)

**0.3 Mi**

*0.3 Mi Total*



2. Take the **1st right** onto **Old Orchard Rd**. [Map](#)

**0.2 Mi**

*Life Time Athletic is on the corner*

*0.5 Mi Total*



3. Merge onto **I-94 E** via the ramp on the **left**. [Map](#)

**11.8 Mi**

*12.2 Mi Total*



4. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**

*12.3 Mi Total*



5. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**

*12.5 Mi Total*



6. Turn **slight left** onto **W Fullerton Ave**. [Map](#)

**0.3 Mi**

*W Fullerton Ave is just past N Western Ave*

*If you reach I-90 E you've gone about 0.2 miles too far*

*12.8 Mi Total*



7. Turn **left** onto **N Damen Ave**. [Map](#)

**0.03 Mi**

*N Damen Ave is just past N Seeley Ave*

*Popeyes Chicken & Biscuits is on the corner*

*If you reach N Elston Ave you've gone a little too far*

*12.8 Mi Total*



8. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*13.0 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 12.96 miles - about 16 minutes**

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Notes

Center for Renal Replacement to proposed site for  
Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

9.48 miles / 13 minutes

- |  |  |                              |
|--|--|------------------------------|
|  | <b>7301 N Lincoln Ave, STE 205, Lincolnwood, IL 60712-1704</b>   | <b>Download<br/>Free App</b> |
|  | 1. Start out going <b>northwest</b> on <b>N Lincoln Ave / US-41 N</b> toward <b>W Jarvis Ave.</b> <a href="#">Map</a>  | 0.4 Mi<br>0.4 Mi Total       |
|  | 2. Turn <b>sharp left</b> onto <b>Skokie Blvd / IL-50</b> . Continue to follow <b>IL-50</b> . <a href="#">Map</a><br><i>IL-50 is 0.1 miles past Lincoln Ave<br/>If you are on Lincoln Ave and reach Howard St you've gone a little too far</i> | 0.4 Mi<br>0.9 Mi Total       |
|  | 3. Turn <b>right</b> onto <b>W Touhy Ave.</b> <a href="#">Map</a><br><i>W Touhy Ave is just past W Jarlath St<br/>FARAZ BP is on the right<br/>If you reach W Estes Ave you've gone about 0.1 miles too far</i>                                | 0.2 Mi<br>1.1 Mi Total       |
|  | 4. Merge onto <b>I-94 E</b> toward <b>Chicago</b> . <a href="#">Map</a>  | 7.7 Mi<br>8.7 Mi Total       |
|  | 5. Take the <b>Fullerton Ave</b> exit, <b>EXIT 47A</b> , toward <b>2400 N</b> . <a href="#">Map</a>  | 0.1 Mi<br>8.9 Mi Total       |
|  | 6. Merge onto <b>N Western Ave.</b> <a href="#">Map</a>  | 0.2 Mi<br>9.0 Mi Total       |
|  | 7. Turn <b>slight left</b> onto <b>W Fullerton Ave.</b> <a href="#">Map</a><br><i>W Fullerton Ave is just past N Western Ave<br/>If you reach I-90 E you've gone about 0.2 miles too far</i>   | 0.3 Mi<br>9.3 Mi Total       |
|  | 8. Turn <b>left</b> onto <b>N Damen Ave.</b> <a href="#">Map</a><br><i>N Damen Ave is just past N Seeley Ave<br/>Popeyes Chicken &amp; Biscuits is on the corner<br/>If you reach N Elston Ave you've gone a little too far</i>                | 0.03 Mi<br>9.3 Mi Total      |
|  | 9. Turn <b>slight left</b> onto <b>N Elston Ave.</b> <a href="#">Map</a>   | 0.1 Mi<br>9.5 Mi Total       |
|  | 10. <b>2484 N ELSTON AVE</b> is on the <b>left</b> . <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>  |                              |

**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 9.48 miles - about 13 minutes**

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Notes

FMC Evanston to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 14.64 miles / 20 minutes

- |  |  |   |
|--|--|---|
|   | <p><b>2953 Central St, Evanston, IL 60201-1245</b></p>   | <p><b>Download<br/>Free App</b></p>     |
|    | <p>1. Start out going <b>west</b> on <b>Central St</b> toward <b>Central Park Ave.</b> <a href="#">Map</a></p>   | <p><b>0.6 Mi</b><br/>0.6 Mi Total</p>   |
|    | <p>2. Turn <b>slight left</b> onto <b>Gross Point Rd.</b> <a href="#">Map</a><br/> <i>Gross Point Rd is just past Crawford Ave</i></p>   | <p><b>0.2 Mi</b><br/>0.8 Mi Total</p>   |
|    | <p>3. Turn <b>slight right</b> onto <b>Old Orchard Rd.</b> <a href="#">Map</a><br/> <i>If you reach Kedvale Ave you've gone a little too far</i></p>   | <p><b>1.4 Mi</b><br/>2.1 Mi Total</p>   |
|   | <p>4. Merge onto <b>I-94 E.</b> <a href="#">Map</a></p>  | <p><b>11.8 Mi</b><br/>13.9 Mi Total</p> |
|    | <p>5. Take the <b>Fullerton Ave</b> exit, <b>EXIT 47A</b>, toward <b>2400 N.</b> <a href="#">Map</a></p>   | <p><b>0.1 Mi</b><br/>14.0 Mi Total</p>  |
|    | <p>6. Merge onto <b>N Western Ave.</b> <a href="#">Map</a></p>   | <p><b>0.2 Mi</b><br/>14.2 Mi Total</p>  |
|    | <p>7. Turn <b>slight left</b> onto <b>W Fullerton Ave.</b> <a href="#">Map</a><br/> <i>W Fullerton Ave is just past N Western Ave</i><br/> <i>If you reach I-90 E you've gone about 0.2 miles too far</i></p>  | <p><b>0.3 Mi</b><br/>14.5 Mi Total</p>  |
|    | <p>8. Turn <b>left</b> onto <b>N Damen Ave.</b> <a href="#">Map</a><br/> <i>N Damen Ave is just past N Seeley Ave</i><br/> <i>Popeyes Chicken &amp; Biscuits is on the corner</i><br/> <i>If you reach N Elston Ave you've gone a little too far</i></p> | <p><b>0.03 Mi</b><br/>14.5 Mi Total</p> |
|    | <p>9. Turn <b>slight left</b> onto <b>N Elston Ave.</b> <a href="#">Map</a></p>  | <p><b>0.1 Mi</b><br/>14.6 Mi Total</p>  |
|   | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>  |   |

Total Travel Estimate: **14.64 miles - about 20 minutes**

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Notes

FMC Northfield to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

15.44 miles / 18 minutes

- |      |   |                              |
|------|---|------------------------------|
|      | <b>480 Central Ave, Northfield, IL 60093-3016</b>   | <b>Download<br/>Free App</b> |
|      | 1. Start out going <b>south</b> on <b>Central Ave</b> toward <b>Cherry St.</b> <a href="#">Map</a>  | 0.2 Mi<br>0.2 Mi Total       |
|      | 2. Turn <b>left</b> onto <b>Willow Rd.</b> <a href="#">Map</a><br><i>Willow Rd is just past Maple St<br/>Starbucks is on the corner<br/>If you are on Happ Rd and reach Orchard Ln you've gone a little too far</i>             | 0.06 Mi<br>0.3 Mi Total      |
| <br> | 3. Merge onto <b>I-94 E</b> toward <b>Chicago.</b> <a href="#">Map</a>  | 14.4 Mi<br>14.7 Mi Total     |
|      | 4. Take the <b>Fullerton Ave</b> exit, <b>EXIT 47A</b> , toward <b>2400 N.</b> <a href="#">Map</a>  | 0.1 Mi<br>14.8 Mi Total      |
|      | 5. Merge onto <b>N Western Ave.</b> <a href="#">Map</a>   | 0.2 Mi<br>15.0 Mi Total      |
|      | 6. Turn <b>slight left</b> onto <b>W Fullerton Ave.</b> <a href="#">Map</a><br><i>W Fullerton Ave is just past N Western Ave<br/>If you reach I-90 E you've gone about 0.2 miles too far</i>                                    | 0.3 Mi<br>15.3 Mi Total      |
|      | 7. Turn <b>left</b> onto <b>N Damen Ave.</b> <a href="#">Map</a><br><i>N Damen Ave is just past N Seeley Ave<br/>Popeyes Chicken &amp; Biscuits is on the corner<br/>If you reach N Elston Ave you've gone a little too far</i> | 0.03 Mi<br>15.3 Mi Total     |
|      | 8. Turn <b>slight left</b> onto <b>N Elston Ave.</b> <a href="#">Map</a>  | 0.1 Mi<br>15.4 Mi Total      |
|      | <b>2484 N ELSTON AVE</b> is on the left. <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>   |                              |

Total Travel Estimate: **15.44 miles - about 18 minutes**

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Notes

SAH Dialysis to proposed site for Lincoln Park Dialysis



Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 9.37 miles / 15 minutes

Download  
Free App

- |          |  |                                |
|----------|--|--------------------------------|
| <b>A</b> | <b>3059 W 26th St, Chicago, IL 60623-4131</b>  |                                |
|          | 1. Start out going <b>east</b> on <b>W 26th St</b> toward <b>S Whipple St</b> . <a href="#">Map</a>  | <b>0.3 Mi</b><br>0.3 Mi Total  |
|          | 2. Turn <b>left</b> onto <b>S California Ave</b> . <a href="#">Map</a><br><i>S California Ave is 0.1 miles past S Francisco Ave<br/>Popeyes Chicken &amp; Biscuits is on the corner<br/>If you are on W 26th St and reach S California Blvd you've gone a little too far</i> | <b>2.1 Mi</b><br>2.4 Mi Total  |
|          | 3. Turn <b>right</b> onto <b>W Congress Pkwy</b> . <a href="#">Map</a><br><i>W Congress Pkwy is just past W Harrison St<br/>If you reach W Van Buren St you've gone a little too far</i>   | <b>0.04 Mi</b><br>2.5 Mi Total |
|          | 4. Merge onto <b>I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E</b> via the ramp on the left. <a href="#">Map</a>  | <b>2.4 Mi</b><br>4.8 Mi Total  |
|          | 5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b> toward <b>Wisconsin</b> . <a href="#">Map</a>  | <b>4.0 Mi</b><br>8.8 Mi Total  |
|          | 6. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b> , toward <b>2000 W</b> . <a href="#">Map</a>  | <b>0.2 Mi</b><br>9.0 Mi Total  |
|          | 7. Turn <b>right</b> onto <b>N Damen Ave</b> . <a href="#">Map</a>   | <b>0.2 Mi</b><br>9.2 Mi Total  |
|          | 8. Turn <b>slight left</b> onto <b>N Elston Ave</b> . <a href="#">Map</a><br><i>N Elston Ave is just past W Fullerton Ave</i>  | <b>0.1 Mi</b><br>9.4 Mi Total  |
|          | 9. <b>2484 N ELSTON AVE</b> is on the left. <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>   |                                |

**B** **2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 9.37 miles - about 15 minutes**

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Notes

FMC Congress Parkway to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 7.86 miles / 11 minutes

Download  
Free App

- A 3410 W Van Buren St, Chicago, IL 60624-3358**

**0.02 Mi**

*0.02 Mi Total*
- 1. Start out going east on **W Van Buren St** toward **S Homan Ave.** [Map](#)

**0.1 Mi**

*0.1 Mi Total*
- 2. Take the 1st right onto **S Homan Ave.** [Map](#)  
*If you reach S Christiana Ave you've gone a little too far*

**0.06 Mi**

*0.2 Mi Total*
- 3. Turn left onto **W Harrison St.** [Map](#)  
*W Harrison St is just past W Congress Pkwy  
 Uncle Eddie's is on the corner  
 If you reach W Flourney St you've gone a little too far*

**3.1 Mi**

*3.3 Mi Total*
- 4. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the left. [Map](#)

**4.0 Mi**

*7.3 Mi Total*
- 5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin.** [Map](#)

**0.2 Mi**

*7.5 Mi Total*
- 6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**

*7.7 Mi Total*
- 7. Turn right onto **N Damen Ave.** [Map](#)

**0.1 Mi**

*7.9 Mi Total*
- 8. Turn slight left onto **N Elston Ave.** [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**

*7.9 Mi Total*
- 9. **2484 N ELSTON AVE** is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B 2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **7.86 miles - about 11 minutes**

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Notes

Mt Sinai Hospital to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

7.90 miles / 12 minutes



**1500 S California Ave, Chicago, IL 60608**

Download  
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1. Start out going north on S California Ave toward W Ogden Ave. [Map](#)

1.0 Mi  
1.0 Mi Total



2. Turn right onto W Congress Pkwy. [Map](#)  
*W Congress Pkwy is just past W Harrison St  
If you reach W Van Buren St you've gone a little too far*

0.04 Mi  
1.0 Mi Total



3. Merge onto I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E via the ramp on the left. [Map](#)

2.4 Mi  
3.4 Mi Total



4. Merge onto I-90 W / I-94 W / Kennedy Expy W toward Wisconsin. [Map](#)

4.0 Mi  
7.4 Mi Total



5. Take the Damen Ave exit, EXIT 47B, toward 2000 W. [Map](#)

0.2 Mi  
7.6 Mi Total



6. Turn right onto N Damen Ave. [Map](#)

0.2 Mi  
7.8 Mi Total



7. Turn slight left onto N Elston Ave. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

0.1 Mi  
7.9 Mi Total



8. 2484 N ELSTON AVE is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: 7.90 miles - about 12 minutes

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Notes

Little Village Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 6.24 miles / 15 minutes

**A** 2335 W Cermak Rd, Chicago, IL 60608-3811

Download  
Free App

- 

1. Start out going **west** on **W Cermak Rd** toward **S Western Ave.** [Map](#)

**0.08 Mi**  
0.08 Mi Total
- 

2. Take the **1st right** onto **S Western Ave.** [Map](#)  
*Dunkin Donuts is on the corner*

**0.9 Mi**  
1.0 Mi Total
- 

3. Turn **slight right** onto **W Ogden Ave.** [Map](#)  
*Dunkin Donuts is on the corner*  
*If you are on S Western Ave and reach W Roosevelt Rd you've gone about 0.1 miles too far*

**2.6 Mi**  
3.6 Mi Total
- 

 4. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left.** [Map](#)  
*If you reach N Aberdeen St you've gone a little too far*

**2.1 Mi**  
5.7 Mi Total
- 

5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**  
5.9 Mi Total
- 

6. Turn **right** onto **N Damen Ave.** [Map](#)

**0.2 Mi**  
6.1 Mi Total
- 

7. Turn **slight left** onto **N Elston Ave.** [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
6.2 Mi Total
- 

8. **2484 N ELSTON AVE** is on the **left.** [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **6.24 miles - about 15 minutes**

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Notes

FMC Chicago West to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 7.54 miles / 14 minutes

Download  
Free App

**A** 1340 S Damen Ave, Chicago, IL 60608-1156

- 

1. Start out going **south** on **S Damen Ave** toward **W 17th St**. [Map](#) 0.4 Mi  
0.4 Mi Total
- 

2. Turn **left** onto **W 18th St**. [Map](#)  
*W 18th St is just past W 17th St  
 Zientek's Model Trains and Tavern is on the corner  
 If you reach W 18th Pl you've gone a little too far* 0.5 Mi  
0.9 Mi Total
- 

3. Turn **left** onto **S Ashland Ave**. [Map](#)  
*S Ashland Ave is just past S Marshfield Ave  
 Jalpa Birrieria y Taqueria is on the corner  
 If you reach S Laflin St you've gone about 0.1 miles too far* 1.2 Mi  
2.1 Mi Total
- 

4. Turn **right** onto **W Congress Pkwy**. [Map](#)  
*W Congress Pkwy is just past W Harrison St  
 If you reach W Van Buren St you've gone a little too far* 0.01 Mi  
2.1 Mi Total
- 

 5. Merge onto **I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E** via the ramp on the **left**. [Map](#) 0.9 Mi  
3.0 Mi Total
- 

 6. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **Wisconsin**. [Map](#) 4.0 Mi  
7.0 Mi Total
- 

 7. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) 0.2 Mi  
7.2 Mi Total
- 

8. Turn **right** onto **N Damen Ave**. [Map](#) 0.2 Mi  
7.4 Mi Total
- 

9. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* 0.1 Mi  
7.5 Mi Total
- 

10. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **7.54 miles - about 14 minutes**

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Notes

Stroger Hospital to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

5.83 miles / 9 minutes

Download  
Free App

**A** 1835 W Harrison St, Chicago, IL 60612-3701



1. Start out going east on W Harrison St toward S Wood St. [Map](#)

**0.3 Mi**

0.3 Mi Total



2. Turn left onto S Ashland Ave. [Map](#)  
S Ashland Ave is 0.1 miles past S Paulina St  
Rooks Corner UIC is on the corner

**0.07 Mi**

0.4 Mi Total



3. Turn right onto W Congress Pkwy. [Map](#)  
If you reach W Van Buren St you've gone a little too far

**0.01 Mi**

0.4 Mi Total



 4. Merge onto I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E via the ramp on the left. [Map](#)

**0.9 Mi**

1.3 Mi Total



 5. Merge onto I-90 W / I-94 W / Kennedy Expy W toward Wisconsin. [Map](#)

**4.0 Mi**

5.3 Mi Total



6. Take the Damen Ave exit, EXIT 47B, toward 2000 W. [Map](#)

**0.2 Mi**

5.5 Mi Total



7. Turn right onto N Damen Ave. [Map](#)

**0.2 Mi**

5.7 Mi Total



8. Turn slight left onto N Elston Ave. [Map](#)  
N Elston Ave is just past W Fullerton Ave

**0.1 Mi**

5.8 Mi Total



**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **5.83 miles - about 9 minutes**

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Notes

University of Illinois Hospital Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 6.52 miles / 10 minutes

Download  
Free App

- |  |   |  |
|--|---|--|
|   | <p><b>1859 W Taylor St, RM 1003, Chicago, IL 60612-4319</b></p>   | <p><b>0.2 Mi</b><br/>0.2 Mi Total</p>  |
|   | <p>1. Start out going west on <b>W Taylor St</b> toward <b>S Wolcott Ave</b>. <a href="#">Map</a></p>   | <p><b>0.4 Mi</b><br/>0.6 Mi Total</p>  |
|   | <p>2. Turn <b>right</b> onto <b>S Damen Ave</b>. <a href="#">Map</a><br/> <i>S Damen Ave is 0.1 miles past S Wolcott Ave<br/>                 If you reach S Seeley Ave you've gone a little too far</i></p>      | <p><b>0.01 Mi</b><br/>0.6 Mi Total</p> |
|   | <p>3. Turn <b>right</b> onto <b>W Congress Pkwy</b>. <a href="#">Map</a><br/> <i>W Congress Pkwy is just past W Harrison St<br/>                 If you reach W Van Buren St you've gone a little too far</i></p> | <p><b>1.4 Mi</b><br/>2.0 Mi Total</p>  |
|     | <p>4. Merge onto <b>I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E</b> via the ramp on the left. <a href="#">Map</a></p>  | <p><b>4.0 Mi</b><br/>6.0 Mi Total</p>  |
|   | <p>5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b> toward <b>Wisconsin</b>. <a href="#">Map</a></p>   | <p><b>0.2 Mi</b><br/>6.2 Mi Total</p>  |
|    | <p>6. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b>, toward <b>2000 W</b>. <a href="#">Map</a></p>  | <p><b>0.2 Mi</b><br/>6.4 Mi Total</p>  |
|   | <p>7. Turn <b>right</b> onto <b>N Damen Ave</b>. <a href="#">Map</a></p>  | <p><b>0.1 Mi</b><br/>6.5 Mi Total</p>  |
|    | <p>8. Turn <b>slight left</b> onto <b>N Elston Ave</b>. <a href="#">Map</a><br/> <i>N Elston Ave is just past W Fullerton Ave</i></p>   | <p><b>0.1 Mi</b><br/>6.5 Mi Total</p>  |
|   | <p>9. <b>2484 N ELSTON AVE</b> is on the left. <a href="#">Map</a><br/> <i>If you reach N Leavitt St you've gone a little too far</i></p>   |  |
|  | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>   |  |

Total Travel Estimate: **6.52 miles - about 10 minutes**

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Notes

Garfield Kidney Center to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 4.15 miles / 13 minutes

There is a timed restriction on your route

- |   |   |   |
|---|---|---|
|    | <p><b>3250 W Franklin Blvd, Chicago, IL 60624-1509</b></p>  | <p><b>Download<br/>Free App</b></p>     |
|     | <p>1. Start out going <b>west</b> on <b>W Franklin Blvd</b> toward <b>N Sawyer Ave</b>. <a href="#">Map</a></p>   | <p><b>0.03 Mi</b><br/>0.03 Mi Total</p> |
|     | <p>2. Take the 1st <b>right</b> onto <b>N Sawyer Ave</b>. <a href="#">Map</a><br/> <i>If you reach N Spaulding Ave you've gone a little too far</i></p>   | <p><b>0.1 Mi</b><br/>0.1 Mi Total</p>   |
|     | <p>3. Take the 1st <b>right</b> onto <b>W Ohio St</b>. <a href="#">Map</a></p>  | <p><b>0.06 Mi</b><br/>0.2 Mi Total</p>  |
|     | <p>4. Take the 1st <b>left</b> onto <b>N Kedzie Ave</b>. <a href="#">Map</a><br/> <i>If you reach N Troy St you've gone a little too far</i></p>  | <p><b>1.3 Mi</b><br/>1.5 Mi Total</p>   |
|    | <p> 5. Turn <b>right</b> onto <b>W North Ave / IL-64</b>. <a href="#">Map</a><br/> <i>W North Ave is just past W Pierce Ave<br/>                 Tony's Furniture Inc is on the corner<br/>                 If you reach W Wabansia Ave you've gone about 0.1 miles too far</i></p> | <p><b>1.5 Mi</b><br/>3.0 Mi Total</p>   |
|   | <p>6. Turn <b>left</b> onto <b>N Damen Ave</b>. <a href="#">Map</a><br/> <i>N Damen Ave is just past N Milwaukee Ave<br/>                 Timed turn restriction: Mon-Fri 7:00 AM to 9:00 AM<br/>                 Timed turn restriction: Mon-Fri 4:00 PM to 6:00 PM<br/>                 If you reach N Winchester Ave you've gone a little too far</i></p>          | <p><b>1.0 Mi</b><br/>4.0 Mi Total</p>   |
|   | <p>7. Turn <b>slight left</b> onto <b>N Elston Ave</b>. <a href="#">Map</a><br/> <i>N Elston Ave is just past W Fullerton Ave</i></p>   | <p><b>0.1 Mi</b><br/>4.2 Mi Total</p>   |
|  | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>   |   |

Total Travel Estimate: **4.15 miles - about 13 minutes**

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Notes

FMC Humboldt Park to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 3.81 miles / 12 minutes

There is a timed restriction on your route

- |   |  |  |
|---|--|--|
|    | <p><b>3500 W Grand Ave, Chicago, IL 60651-4009</b></p>   | <p><b>Download<br/>Free App</b></p>    |
|     | <p>1. Start out going <b>southeast</b> on <b>W Grand Ave</b> toward <b>W Thomas St.</b> <a href="#">Map</a></p>  | <p><b>0.2 Mi</b><br/>0.2 Mi Total</p>  |
|     | <p>2. Take the 1st <b>left</b> to stay on <b>W Grand Ave.</b> <a href="#">Map</a><br/> <i>W Grand Ave is just past N Trumbull Ave<br/>                 If you are on N Homan Ave and reach W Augusta Blvd you've gone a little too far</i></p>   | <p><b>0.03 Mi</b><br/>0.2 Mi Total</p> |
|     | <p>3. Turn <b>left</b> onto <b>N Homan Ave.</b> <a href="#">Map</a></p>  | <p><b>0.7 Mi</b><br/>0.9 Mi Total</p>  |
|     | <p> 4. Turn <b>right</b> onto <b>W North Ave / IL-64.</b> <a href="#">Map</a><br/> <i>W North Ave is just past W Pierce Ave<br/>                 Dunkin Donuts is on the corner<br/>                 If you are on N Kimball Ave and reach W Wabansia Ave you've gone about 0.1 miles too far</i></p> | <p><b>1.8 Mi</b><br/>2.6 Mi Total</p>  |
|   | <p>5. Turn <b>left</b> onto <b>N Damen Ave.</b> <a href="#">Map</a><br/> <i>N Damen Ave is just past N Milwaukee Ave<br/>                 Timed turn restriction: Mon-Fri 7:00 AM to 9:00 AM<br/>                 Timed turn restriction: Mon-Fri 4:00 PM to 6:00 PM<br/>                 If you reach N Winchester Ave you've gone a little too far</i></p>                           | <p><b>1.0 Mi</b><br/>3.7 Mi Total</p>  |
|   | <p>6. Turn <b>slight left</b> onto <b>N Elston Ave.</b> <a href="#">Map</a><br/> <i>N Elston Ave is just past W Fullerton Ave</i></p>  | <p><b>0.1 Mi</b><br/>3.8 Mi Total</p>  |
|  | <p><b>2484 N Elston Ave, Chicago, IL 60647-2004</b></p>  |  |

Total Travel Estimate: **3.81 miles - about 12 minutes**

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Notes

FMC Chicago to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 3.08 miles / 10 minutes

There is a timed restriction on your route

- |          |   |  |
|----------|---|--|
| <b>A</b> | <b>1044 N Mozart St, Chicago, IL 60622-2759</b>   | <b>Download<br/>Free App</b>           |
| ●        | 1. Start out going <b>south</b> on <b>N Mozart St</b> toward <b>W Cortez St</b> . <a href="#">Map</a>   | <b>0.09 Mi</b><br><i>0.09 Mi Total</i> |
| ↩        | 2. Turn <b>left</b> onto <b>W Augusta Blvd</b> . <a href="#">Map</a><br><i>W Augusta Blvd is just past W Cortez St</i>  | <b>0.06 Mi</b><br><i>0.1 Mi Total</i>  |
| ↩        | 3. Turn <b>left</b> onto <b>N California Ave</b> . <a href="#">Map</a><br><i>Rootstock Wine &amp; Beer Bar is on the corner</i><br><i>If you reach N Fairfield Ave you've gone a little too far</i>   | <b>0.8 Mi</b><br><i>0.9 Mi Total</i>   |
| ➡        | <span style="border: 1px solid black; padding: 2px;">64</span> 4. Turn <b>right</b> onto <b>W North Ave / IL-64</b> . <a href="#">Map</a><br><i>W North Ave is 0.1 miles past W Le Moyne St</i><br><i>If you reach W Wabansia Ave you've gone about 0.1 miles too far</i>   | <b>1.0 Mi</b><br><i>1.9 Mi Total</i>   |
| ↩        | 5. Turn <b>left</b> onto <b>N Damen Ave</b> . <a href="#">Map</a><br><i>N Damen Ave is just past N Milwaukee Ave</i><br><i>Timed turn restriction: Mon-Fri 7:00 AM to 9:00 AM</i><br><i>Timed turn restriction: Mon-Fri 4:00 PM to 6:00 PM</i><br><i>If you reach N Winchester Ave you've gone a little too far</i> | <b>1.0 Mi</b><br><i>2.9 Mi Total</i>   |
| ↩        | 6. Turn <b>slight left</b> onto <b>N Elston Ave</b> . <a href="#">Map</a><br><i>N Elston Ave is just past W Fullerton Ave</i>   | <b>0.1 Mi</b><br><i>3.1 Mi Total</i>   |
| ■        | 7. <b>2484 N ELSTON AVE</b> is on the <b>left</b> . <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>  |  |
| <b>B</b> | <b>2484 N Elston Ave, Chicago, IL 60647-2004</b>  |  |

Total Travel Estimate: **3.08 miles - about 10 minutes**

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Notes

FMC Chicago to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

2.84 miles / 10 minutes



**1806 W Hubbard St, Chicago, IL 60622-6235**

Download  
Free App



1. Start out going **west** on **W Hubbard St** toward **N Wolcott Ave**. [Map](#)

**0.2 Mi**

*0.2 Mi Total*



2. Take the **2nd right** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Winchester Ave  
If you reach N Seeley Ave you've gone a little too far*

**2.5 Mi**

*2.7 Mi Total*



3. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**

*2.8 Mi Total*



4. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **2.84 miles - about 10 minutes**

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Notes

FMC West Metro to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

3.08 miles / 10 minutes

There is a timed restriction on your route



**1044 N Mozart St, Chicago, IL 60622-2759**

Download Free App



1. Start out going **south** on **N Mozart St** toward **W Cortez St**. [Map](#)

**0.09 Mi**  
0.09 Mi Total



2. Turn **left** onto **W Augusta Blvd**. [Map](#)  
*W Augusta Blvd is just past W Cortez St*

**0.06 Mi**  
0.1 Mi Total



3. Turn **left** onto **N California Ave**. [Map](#)  
*Rootstock Wine & Beer Bar is on the corner*  
*If you reach N Fairfield Ave you've gone a little too far*

**0.8 Mi**  
0.9 Mi Total



4. Turn **right** onto **W North Ave / IL-64**. [Map](#)  
*W North Ave is 0.1 miles past W Le Moyne St*  
*If you reach W Wabansia Ave you've gone about 0.1 miles too far*

**1.0 Mi**  
1.9 Mi Total



5. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Milwaukee Ave*  
*Timed turn restriction: Mon-Fri 7:00 AM to 9:00 AM*  
*Timed turn restriction: Mon-Fri 4:00 PM to 6:00 PM*  
*If you reach N Winchester Ave you've gone a little too far*

**1.0 Mi**  
2.9 Mi Total



6. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
3.1 Mi Total



7. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **3.08 miles - about 10 minutes**

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Notes

West Side Dialysis to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 6.13 miles / 10 minutes

- |  |   | Download<br>Free App     |
|--|---|--------------------------|
| <b>A</b>   | <b>1600 W 13th St, Chicago, IL 60608-1304</b>   |                          |
| ●  | 1. Start out going east on <b>W 13th St</b> toward <b>S Ashland Ave</b> . <a href="#">Map</a>   | 0.01 Mi<br>0.01 Mi Total |
| ↶  | 2. Take the 1st left onto <b>S Ashland Ave</b> . <a href="#">Map</a><br><i>Captain Hook's Fish &amp; Chicken is on the left</i><br><i>If you reach W Washburne Ave you've gone a little too far</i>                 | 0.7 Mi<br>0.7 Mi Total   |
| ↷  | 3. Turn right onto <b>W Congress Pkwy</b> . <a href="#">Map</a><br><i>W Congress Pkwy is just past W Harrison St</i><br><i>If you reach W Van Buren St you've gone a little too far</i>                             | 0.01 Mi<br>0.7 Mi Total  |
| ↑↗   |  4. Merge onto <b>I-290 E / Chicago-Kansas City Expressway E / Eisenhower Expy E</b> via the ramp on the left. <a href="#">Map</a> | 0.9 Mi<br>1.6 Mi Total   |
| ↑↖   |  5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b> toward <b>Wisconsin</b> . <a href="#">Map</a>                              | 4.0 Mi<br>5.6 Mi Total   |
|  | 6. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b> , toward <b>2000 W</b> . <a href="#">Map</a>   | 0.2 Mi<br>5.8 Mi Total   |
| ↷  | 7. Turn right onto <b>N Damen Ave</b> . <a href="#">Map</a>   | 0.2 Mi<br>6.0 Mi Total   |
| ↶  | 8. Turn slight left onto <b>N Elston Ave</b> . <a href="#">Map</a><br><i>N Elston Ave is just past W Fullerton Ave</i>  | 0.1 Mi<br>6.1 Mi Total   |
| ■  | 9. <b>2484 N ELSTON AVE</b> is on the left. <a href="#">Map</a><br><i>If you reach N Leavitt St you've gone a little too far</i>  |                          |
| <b>B</b>   | <b>2484 N Elston Ave, Chicago, IL 60647-2004</b>  |                          |

Total Travel Estimate: **6.13 miles - about 10 minutes**

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Notes

Rush Univ - St Luke's Med Ctr Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

4.68 miles / 10 minutes



**1750 W Harrison St, STE 735, Chicago, IL 60612-3825**

Download Free App



1. Start out going **west** on **W Harrison St** toward **S Hermitage Ave**. [Map](#)

**0.3 Mi**

0.3 Mi Total



2. Turn **right** onto **W Ogden Ave**. [Map](#)

**1.8 Mi**

*W Ogden Ave is just past S Wolcott Ave*

2.0 Mi Total

*If you reach S Damen Ave you've gone a little too far*



3. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left**. [Map](#)

**2.1 Mi**

*If you reach N Aberdeen St you've gone a little too far*

4.2 Mi Total



4. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

4.3 Mi Total



5. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

4.5 Mi Total



6. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

4.7 Mi Total



7. **2484 N ELSTON AVE** is on the **left**. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **4.68 miles - about 10 minutes**

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Notes

Loop Renal Center to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 4.98 miles / 8 minutes

**A** 1101 S Canal St, Chicago, IL 60607-4901

Download  
Free App

- 

1. Start out going **north** on **S Canal St** toward **W Taylor St**. [Map](#) **0.1 Mi**  
0.1 Mi Total
- 

2. Turn **left** onto **W Taylor St**. [Map](#)  
*If you reach W Polk St you've gone about 0.1 miles too far* **0.3 Mi**  
0.4 Mi Total
- 


3. Merge onto **I-90 W / I-94 W / Kennedy Expy W**. [Map](#)  
*If you reach S Union Ave you've gone a little too far* **4.1 Mi**  
4.5 Mi Total
- 

4. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#) **0.2 Mi**  
4.6 Mi Total
- 

5. Turn **right** onto **N Damen Ave**. [Map](#) **0.2 Mi**  
4.8 Mi Total
- 

6. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave* **0.1 Mi**  
5.0 Mi Total
- 

7. **2484 N ELSTON AVE** is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

**Total Travel Estimate: 4.98 miles - about 8 minutes**

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Notes

FMC Polk Street to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 4.93 miles / 8 minutes

There is a timed restriction on your route

- |  |  |  |
|--|--|--|
|  | <b>557 W Polk St, Chicago, IL 60607-4314</b>   | <b>Download<br/>Free App</b>                   |
|  | <p>1. Start out going <b>west</b> on <b>W Polk St</b> toward <b>S Jefferson St</b>. <a href="#">Map</a><br/> <i>Timed turn restriction: Mon, Tue, Wed, Thu 5:00 PM to 9:00 AM</i><br/> <i>Timed turn restriction: Fri 5:00 PM to Midnight (end of day)</i><br/> <i>Timed turn restriction: Sat, Sun All day</i><br/> <i>Closed to vehicle traffic: Mon, Tue, Wed, Thu 5:00 PM to 9:00 AM</i><br/> <i>Closed to vehicle traffic: Fri 5:00 PM to Midnight (end of day)</i><br/> <i>Closed to vehicle traffic: Sat, Sun All day</i></p> | <p><b>0.1 Mi</b><br/> <i>0.1 Mi Total</i></p>  |
|  | <p>2. Make a <b>U-turn</b> onto <b>W Polk St</b>. <a href="#">Map</a></p>  | <p><b>0.03 Mi</b><br/> <i>0.2 Mi Total</i></p> |
|  | <p>3. Take the <b>1st right</b> onto <b>S Desplaines St</b>. <a href="#">Map</a><br/> <i>Rubi's at the New Maxwell Street Market is on the right</i><br/> <i>Timed turn restriction: Mon, Tue, Wed, Thu 5:00 PM to 9:00 AM</i><br/> <i>Timed turn restriction: Fri 5:00 PM to Midnight (end of day)</i><br/> <i>Timed turn restriction: Sat, Sun All day</i><br/> <i>If you reach S Jefferson St you've gone a little too far</i></p>  | <p><b>0.2 Mi</b><br/> <i>0.3 Mi Total</i></p>  |
|  | <p>4. Take the <b>1st right</b> onto <b>W Taylor St</b>. <a href="#">Map</a><br/> <i>W Taylor St is 0.1 miles past W Cabrini St</i><br/> <i>TONYS CITGO is on the corner</i><br/> <i>If you reach W Roosevelt Rd you've gone about 0.1 miles too far</i></p>   | <p><b>0.03 Mi</b><br/> <i>0.3 Mi Total</i></p> |
|  | <p>5. Merge onto <b>I-90 W / I-94 W / Kennedy Expy W</b>. <a href="#">Map</a><br/> <i>If you reach S Union Ave you've gone a little too far</i></p>  | <p><b>4.1 Mi</b><br/> <i>4.4 Mi Total</i></p>  |
|  | <p>6. Take the <b>Damen Ave</b> exit, <b>EXIT 47B</b>, toward <b>2000 W</b>. <a href="#">Map</a></p>   | <p><b>0.2 Mi</b><br/> <i>4.6 Mi Total</i></p>  |
|  | <p>7. Turn <b>right</b> onto <b>N Damen Ave</b>. <a href="#">Map</a></p>   | <p><b>0.2 Mi</b><br/> <i>4.8 Mi Total</i></p>  |
|  | <p>8. Turn <b>slight left</b> onto <b>N Elston Ave</b>. <a href="#">Map</a><br/> <i>N Elston Ave is just past W Fullerton Ave</i></p>  | <p><b>0.1 Mi</b><br/> <i>4.9 Mi Total</i></p>  |
|  | <b>2484 N Elston Ave, Chicago, IL 60647-2004</b>   |  |

Total Travel Estimate: **4.93 miles - about 8 minutes**

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Notes

Circle Medical Management to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

3.97 miles / 7 minutes

Download Free App



**1426 W Washington Blvd, Chicago, IL 60607-1821**



1. Start out going **east** on **W Washington Blvd** toward **N Loomis St.** [Map](#)

**0.4 Mi**

*0.4 Mi Total*



2. Turn **left** onto **N Racine Ave.** [Map](#)

**0.6 Mi**

*N Racine Ave is just past N Willard Ct*

*0.9 Mi Total*

*If you reach N May St you've gone a little too far*



3. Turn **left** onto **W Grand Ave.** [Map](#)

**0.08 Mi**

*W Grand Ave is just past W Hubbard St*

*1.0 Mi Total*

*Salemo's is on the left*



4. Turn **right** onto **N Ogden Ave.** [Map](#)

**0.3 Mi**

*Twisted Spoke is on the corner*

*1.3 Mi Total*

*If you reach N Elizabeth St you've gone a little too far*



5. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left.** [Map](#)

**2.1 Mi**

*If you reach N Aberdeen St you've gone a little too far*

*3.4 Mi Total*



6. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**

*3.6 Mi Total*



7. Turn **right** onto **N Damen Ave.** [Map](#)

**0.2 Mi**

*3.8 Mi Total*



8. Turn **slight left** onto **N Elston Ave.** [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*4.0 Mi Total*



9. **2484 N ELSTON AVE** is on the **left.** [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 3.97 miles - about 7 minutes**

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Notes

FMC West Willow to proposed site for Lincoln Park  
Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

1.28 miles / 3 minutes



**1444 W Willow St, Chicago, IL 60642-1524**

Download  
Free App



1. Start out going **southwest** on **W Willow St** toward **N Elston Ave**. [Map](#)

**0.06 Mi**  
*0.06 Mi Total*



2. Turn **right** onto **N Elston Ave**. [Map](#)

**1.2 Mi**  
*1.3 Mi Total*



3. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*Your destination is 0.1 miles past N Damen Ave  
If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **1.28 miles - about 3 minutes**

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Notes

TRC Children's Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

2.86 miles / 6 minutes



**1333 N Kingsbury St, Chicago, IL 60642-2623**

Download Free App



1. Start out going **southeast** on **N Kingsbury St** toward **N Halsted St**. [Map](#)

**0.1 Mi**  
0.1 Mi Total



2. Turn **right** onto **N Halsted St**. [Map](#)

**0.1 Mi**  
0.2 Mi Total



3. Take the 1st **right** onto **W Division St**. [Map](#)  
*W Division St is just past W Scott St  
If you reach N Kingsbury St you've gone a little too far*

**0.7 Mi**  
0.9 Mi Total



4. Merge onto **I-90 W / I-94 W / Kennedy Expy W**. [Map](#)  
*If you reach N Noble St you've gone about 0.1 miles too far*

**1.4 Mi**  
2.3 Mi Total



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**  
2.5 Mi Total



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**  
2.7 Mi Total



7. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Fullerton Ave*

**0.1 Mi**  
2.9 Mi Total



8. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **2.86 miles - about 6 minutes**

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Notes

FMC Logan Square to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 1.84 miles / 5 minutes

Download  
Free App



**2721 N Spaulding Ave, Chicago, IL 60647-1338**



1. Start out going **northeast** on **N Spaulding Ave** toward **N Milwaukee Ave**. [Map](#)

**0.02 Mi**  
0.02 Mi Total



2. Take the **1st right** onto **N Milwaukee Ave**. [Map](#)  
*Harding Tavern is on the right*

**0.3 Mi**  
0.3 Mi Total



3. Turn **left** onto **N Kedzie Ave**. [Map](#)  
*Comfort Station Logan Square is on the corner*  
*If you reach N Sacramento Ave you've gone about 0.2 miles too far*

**0.01 Mi**  
0.3 Mi Total



4. Turn **slight right** onto **W Logan Blvd**. [Map](#)  
*Comfort Station Logan Square is on the corner*  
*If you reach N Troy St you've gone a little too far*

**0.9 Mi**  
1.2 Mi Total



5. Keep **left** at the fork to continue on **W Logan Blvd**. [Map](#)

**0.2 Mi**  
1.5 Mi Total



6. Turn **right** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is 0.1 miles past N Jones St*  
*Chase ATM is on the corner*  
*If you reach W Diversey Ave you've gone about 0.1 miles too far*

**0.4 Mi**  
1.8 Mi Total



7. **2484 N ELSTON AVE** is on the **right**. [Map](#)  
*Your destination is just past N Leavitt St*  
*If you reach N Damen Ave you've gone about 0.1 miles too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **1.84 miles - about 5 minutes**

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Notes

Logan Square Dialysis to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

1.91 miles / 5 minutes



**2838 N Kimball Ave, Chicago, IL 60618-7524**

Download  
Free App



1. Start out going **south** on **N Kimball Ave** toward **N Milwaukee Ave**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **W Diversey Ave**. [Map](#)  
*W Diversey Ave is just past N Woodard St  
Vvaw Military Counseling is on the corner  
If you reach W Parker Ave you've gone a little too far*

**1.3 Mi**

*1.4 Mi Total*



3. Turn **slight right** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past N Western Ave  
Ginger's Citgo Gas Station is on the right  
If you reach N Oakley Ave you've gone about 0.1 miles too far*

**0.6 Mi**

*1.9 Mi Total*



4. **2484 N ELSTON AVE** is on the **right**. [Map](#)  
*Your destination is just past N Leavitt St  
If you reach N Damen Ave you've gone about 0.1 miles too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **1.91 miles - about 5 minutes**

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Notes

FMC Northcenter to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

1.86 miles / 5 minutes



**2620 W Addison St, Chicago, IL 60618-5905**

Download  
Free App



1. Start out going **east** on **W Addison St** toward **N Rockwell St**. [Map](#)

**0.3 Mi**  
0.3 Mi Total



2. Turn **right** onto **N Western Ave**. [Map](#)  
*N Western Ave is just past N Artesian Ave  
Heros Submarine Sandwich Shop is on the corner  
If you reach N Claremont Ave you've gone a little too far*

**1.0 Mi**  
1.3 Mi Total



3. Turn **slight left** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is just past W Wolfram St  
Hyun's Hapkido & Tae Kwon Do-North is on the corner  
If you are on N Western Ave and reach W Diversey Ave you've gone a little too far*

**0.6 Mi**  
1.9 Mi Total



4. **2484 N ELSTON AVE** is on the **right**. [Map](#)  
*Your destination is just past N Leavitt St  
If you reach N Damen Ave you've gone about 0.1 miles too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **1.86 miles - about 5 minutes**

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Notes

Nephron Dialysis Ctr (Swedish Covenant) to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

4.02 miles / 11 minutes



**5140 N California Ave, #510, Chicago, IL 60625-2577**

Download Free App



1. Start out going **south** on **N California Ave** toward **W Winona St.** [Map](#)

**0.4 Mi**

*0.4 Mi Total*



2. Turn **left** onto **W Lawrence Ave.** [Map](#)  
*Snappy Convenience Center is on the corner*

**0.5 Mi**

*0.9 Mi Total*



3. Turn **right** onto **N Western Ave.** [Map](#)  
*N Western Ave is just past N Artesian Ave  
Walgreens is on the corner  
If you reach N Lincoln Ave you've gone a little too far*

**2.5 Mi**

*3.5 Mi Total*



4. Turn **slight left** onto **N Elston Ave.** [Map](#)  
*N Elston Ave is just past W Wolfram St  
Hyun's Hapkido & Tae Kwon Do-North is on the corner  
If you are on N Western Ave and reach W Diversey Ave you've gone a little too far*

**0.6 Mi**

*4.0 Mi Total*



5. **2484 N ELSTON AVE** is on the **right.** [Map](#)  
*Your destination is just past N Leavitt St  
If you reach N Damen Ave you've gone about 0.1 miles too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **4.02 miles - about 11 minutes**

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Notes

Existing Lincoln Park Dialysis center to proposed relocation site

Trip to:  
**2484 N Elston Ave**  
Chicago, IL 60647-2004  
1.71 miles / 5 minutes



**3157 N Lincoln Ave, Chicago, IL 60657-3111**

Download  
Free App



1. Start out going **northwest** on **N Lincoln Ave** toward **W Belmont Ave**. [Map](#)

**0.08 Mi**  
0.08 Mi Total



2. Turn **left** onto **W Belmont Ave**. [Map](#)  
*House of Sushi and Noodles is on the corner  
If you reach W Melrose St you've gone a little too far*

**0.5 Mi**  
0.6 Mi Total



3. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is 0.1 miles past N Wolcott Ave  
Phillips Butter Kist Bakery is on the left  
If you reach N Hoyne Ave you've gone about 0.1 miles too far*

**1.0 Mi**  
1.6 Mi Total



4. Turn **sharp right** onto **N Elston Ave**. [Map](#)  
*N Elston Ave is 0.4 miles past N Clybourn Ave  
If you reach W Fullerton Ave you've gone a little too far*

**0.1 Mi**  
1.7 Mi Total



5. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

**Total Travel Estimate: 1.71 miles - about 5 minutes**

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Notes

FMC Lakeview to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

3.63 miles / 10 minutes

Download Free App



**4008 N Broadway, STE 1200, Chicago, IL 60613-2111**



1. Start out going **southeast** on **N Broadway** toward **W Irving Park Rd / IL-19**. [Map](#)

**0.04 Mi**  
0.04 Mi Total



2. Take the 1st **right** onto **W Irving Park Rd / IL-19**. [Map](#)

*Barcro's Baking & Catering is on the right  
If you reach W Dakin St you've gone a little too far*

**1.0 Mi**  
1.0 Mi Total



3. Turn **left** onto **N Ashland Ave**. [Map](#)

*N Ashland Ave is just past N Greenvew Ave  
Popeyes Chicken & Biscuits is on the corner  
If you reach N Paulina St you've gone a little too far*

**1.5 Mi**  
2.5 Mi Total



4. Turn **right** onto **W Diversey Pkwy**. [Map](#)

*W Diversey Pkwy is just past W Wolfram St  
Four Shadows Tavern is on the right  
If you reach W Wrightwood Ave you've gone about 0.2 miles too far*

**0.5 Mi**  
3.0 Mi Total



5. Turn **left** onto **N Damen Ave**. [Map](#)

*Maxwell Street Bus Stop is on the corner  
If you are on W Diversey Ave and reach N Hoyne Ave you've gone a little too far*

**0.5 Mi**  
3.5 Mi Total



6. Turn **sharp right** onto **N Elston Ave**. [Map](#)

*If you reach W Fullerton Ave you've gone a little too far*

**0.1 Mi**  
3.6 Mi Total



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **3.63 miles - about 10 minutes**

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Notes

FMC Uptownt to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 5.16 miles / 10 minutes

Download  
Free App

**A** 4700 N Marine Dr, #200, Chicago, IL 60640-5120

- 

1. Start out going **south** on **N Marine Dr** toward **W Wilson Ave**. [Map](#) 0.4 Mi  
0.4 Mi Total
- 


2. Merge onto **US-41 S / N Lake Shore Dr S**. [Map](#) 1.4 Mi  
1.8 Mi Total
- 

3. Take the **Belmont Ave** exit. [Map](#) 0.1 Mi  
2.0 Mi Total
- 

4. Turn **right** onto **W Belmont Ave**. [Map](#)  
*If you are on N Lake Shore Dr and reach W Briar Pl you've gone about 0.1 miles too far* 0.04 Mi  
2.0 Mi Total
- 

5. Take the 1st **left** onto **N Sheridan Rd**. [Map](#)  
*If you reach N Hudson Ave you've gone a little too far* 0.5 Mi  
2.5 Mi Total
- 

6. Turn **right** onto **W Diversey Pkwy**. [Map](#)  
*W Diversey Pkwy is just past W Surf St  
 Fion Wine & Spirits is on the right  
 If you are on N Lakeview Ave and reach W Wrightwood Ave you've gone about 0.1 miles too far* 2.0 Mi  
4.5 Mi Total
- 

7. Turn **left** onto **N Damen Ave**. [Map](#)  
*Maxwell Street Bus Stop is on the corner  
 If you are on W Diversey Ave and reach N Hoyne Ave you've gone a little too far* 0.5 Mi  
5.0 Mi Total
- 

8. Turn **sharp right** onto **N Elston Ave**. [Map](#)  
*If you reach W Fullerton Ave you've gone a little too far* 0.1 Mi  
5.2 Mi Total
- 

9. **2484 N ELSTON AVE** is on the **left**. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*

**B** 2484 N Elston Ave, Chicago, IL 60647-2004

Total Travel Estimate: **5.16 miles - about 10 minutes**

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Notes

FMC Prairie to proposed site for Lincoln Park Dialysis



Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

6.31 miles / 11 minutes



**1717 S Wabash Ave, Chicago, IL 60616-1219**

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Free App



1. Start out going **north** on **S Wabash Ave** toward **E 16th St**. [Map](#)

**0.6 Mi**

*0.6 Mi Total*



2. Turn **left** onto **E Roosevelt Rd**. [Map](#)

**0.9 Mi**

*E Roosevelt Rd is 0.1 miles past E 13th St*

*Chop Sticks is on the corner*

*If you reach E 11th St you've gone about 0.1 miles too far*

*1.6 Mi Total*



3. Take the **I-290 W / I-290 E** ramp. [Map](#)

**0.03 Mi**

*If you reach S Union Ave you've gone a little too far*

*1.6 Mi Total*



4. Merge onto **I-90 W / I-94 W / Kennedy Expy W** toward **I-90 W / I-94 W / Kennedy Expy / Wisconsin**. [Map](#)

**4.2 Mi**

*5.8 Mi Total*



5. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W**. [Map](#)

**0.2 Mi**

*6.0 Mi Total*



6. Turn **right** onto **N Damen Ave**. [Map](#)

**0.2 Mi**

*6.2 Mi Total*



7. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*6.3 Mi Total*



8. **2484 N ELSTON AVE** is on the **left**. [Map](#)

*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **6.31 miles - about 11 minutes**

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Notes

FMC Northwestern to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

4.66 miles / 8 minutes



**710 N Fairbanks Ct, Chicago, IL 60611-3013**

Download Free App



1. Start out going **south** on **N Fairbanks Ct** toward **E Huron St.** [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **right** onto **E Ontario St.** [Map](#)

**0.9 Mi**

*E Ontario St is just past N Fairbanks Ct  
Michel Sendra French Cafe is on the corner  
If you reach E Ohio St you've gone a little too far*

*1.0 Mi Total*



3. Merge onto **I-90 W / I-94 W / Kennedy Expy W** via the ramp on the **left.** [Map](#)

**3.1 Mi**

*If you reach N Kingsbury St you've gone about 0.2 miles too far*

*4.1 Mi Total*



4. Take the **Damen Ave** exit, **EXIT 47B**, toward **2000 W.** [Map](#)

**0.2 Mi**

*4.3 Mi Total*



5. Turn **right** onto **N Damen Ave.** [Map](#)

**0.2 Mi**

*4.5 Mi Total*



6. Turn **slight left** onto **N Elston Ave.** [Map](#)

**0.1 Mi**

*N Elston Ave is just past W Fullerton Ave*

*4.7 Mi Total*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **4.66 miles - about 8 minutes**

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Notes

FMC Rogers Park to proposed site for Lincoln Park Dialysis

Trip to:

**2484 N Elston Ave**

Chicago, IL 60647-2004

6.74 miles / 19 minutes



**2277 W Howard St, Chicago, IL 60645-1922**

Download  
Free App



1. Start out going **west** on **Howard St** toward **N Oakley Ave**. [Map](#)

**0.1 Mi**

*0.1 Mi Total*



2. Turn **left** onto **N Western Ave**. [Map](#)

**6.0 Mi**

*N Western Ave is just past N Claremont Ave*

*6.2 Mi Total*

*IHOP is on the corner*

*If you reach N Maplewood Ave you've gone about 0.1 miles too far*



3. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.6 Mi**

*N Elston Ave is just past W Wolfram St*

*6.7 Mi Total*

*Hyun's Hapkido & Tae Kwon Do-North is on the corner*

*If you are on N Western Ave and reach W Diversey Ave you've gone a little too far*



4. **2484 N ELSTON AVE** is on the **right**. [Map](#)

*Your destination is just past N Leavitt St*

*If you reach N Damen Ave you've gone about 0.1 miles too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **6.74 miles - about 19 minutes**

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Notes

Evanston Renal Center to proposed site for Lincoln Park Dialysis

Trip to:  
**2484 N Elston Ave**  
 Chicago, IL 60647-2004  
 15.71 miles / 22 minutes



**1715 Central St, Evanston, IL 60201-1509**

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Free App



1. Start out going west on **Central St** toward **Broadway Ave**. [Map](#)

**1.7 Mi**  
1.7 Mi Total



2. Turn **slight left** onto **Gross Point Rd**. [Map](#)  
*Gross Point Rd is just past Crawford Ave*

**0.2 Mi**  
1.8 Mi Total



3. Turn **slight right** onto **Old Orchard Rd**. [Map](#)  
*If you reach Kedvale Ave you've gone a little too far*

**1.4 Mi**  
3.2 Mi Total



4. Merge onto **I-94 E**. [Map](#)

**11.8 Mi**  
15.0 Mi Total



5. Take the **Fullerton Ave** exit, **EXIT 47A**, toward **2400 N**. [Map](#)

**0.1 Mi**  
15.1 Mi Total



6. Merge onto **N Western Ave**. [Map](#)

**0.2 Mi**  
15.2 Mi Total



7. Turn **slight left** onto **W Fullerton Ave**. [Map](#)  
*W Fullerton Ave is just past N Western Ave*  
*If you reach I-90 E you've gone about 0.2 miles too far*

**0.3 Mi**  
15.5 Mi Total



8. Turn **left** onto **N Damen Ave**. [Map](#)  
*N Damen Ave is just past N Seeley Ave*  
*Popeyes Chicken & Biscuits is on the corner*  
*If you reach N Elston Ave you've gone a little too far*

**0.03 Mi**  
15.6 Mi Total



9. Turn **slight left** onto **N Elston Ave**. [Map](#)

**0.1 Mi**  
15.7 Mi Total



10. **2484 N ELSTON AVE** is on the left. [Map](#)  
*If you reach N Leavitt St you've gone a little too far*



**2484 N Elston Ave, Chicago, IL 60647-2004**

Total Travel Estimate: **15.71 miles - about 22 minutes**

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After paginating the entire, completed application, indicate in the chart below, the page numbers for the attachments included as part of the project's application for permit:

<b>INDEX OF ATTACHMENTS</b>		
<b>ATTACHMENT NO.</b>		<b>PAGES</b>
1	Applicant/Coapplicant Identification including Certificate of Good Standing	25-27
2	Site Ownership	28-36
3	Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.	37-38
4	Organizational Relationships (Organizational Chart) Certificate of Good Standing Etc.	39-40
5	Flood Plain Requirements	41-42
6	Historic Preservation Act Requirements	43-44
7	Project and Sources of Funds Itemization	45
8	Obligation Document if required	46
9	Cost Space Requirements	47
10	Discontinuation	48-50
11	Background of the Applicant	51-67
12	Purpose of the Project	68-72
13	Alternatives to the Project	73-74
14	Size of the Project	75
15	Project Service Utilization	76
16	Unfinished or Shell Space	77
17	Assurances for Unfinished/Shell Space	78
18	Master Design Project	
19	Mergers, Consolidations and Acquisitions	
	<b>Service Specific:</b>	
20	Medical Surgical Pediatrics, Obstetrics, ICU	
21	Comprehensive Physical Rehabilitation	
22	Acute Mental Illness	
23	Neonatal Intensive Care	
24	Open Heart Surgery	
25	Cardiac Catheterization	
26	In-Center Hemodialysis	79-108
27	Non-Hospital Based Ambulatory Surgery	
28	Selected Organ Transplantation	
29	Kidney Transplantation	
30	Subacute Care Hospital Model	
31	Children's Community-Based Health Care Center	
32	Community-Based Residential Rehabilitation Center	
33	Long Term Acute Care Hospital	
34	Clinical Service Areas Other than Categories of Service	
35	Freestanding Emergency Center Medical Services	
	<b>Financial and Economic Feasibility:</b>	
36	Availability of Funds	109-117
37	Financial Waiver	118
38	Financial Viability	
39	Economic Feasibility	119-125
40	Safety Net Impact Statement	126
41	Charity Care Information	127
Appendix 1	Time and Distance Determination: Discontinuation	128-166
Appendix 2	Discontinuation Impact Letters	167-244
Appendix 3	Physician Referral Letter	245-250
Appendix 4	Time and Distance DeterminationL Replacement Facility	251-324