

Good afternoon. I am Bill Lyke, and I am chairman of the St. Elizabeth's Hospital Board of Directors. I am here to show my support for our plans to build a replacement hospital near the corner of Green Mount Road and Regency Parkway in St. Clair County.

Our Board has a very strong sense of responsibility to the Metro East region. In fact, we represent the entire region, with board members who live throughout St. Clair County. We're all part of the same community, and that greater community transcends municipal boundary lines.

A few years ago, when we began discussing the many challenges facing our hospital, we took into consideration the health care needs of our entire community. The St. Elizabeth's Board believes that our community – and everyone who lives here – deserves access to modern health care that is delivered in the most cost-effective manner.

We also took into consideration our nearly 140-year history in Belleville and the health care residents here need. We know they already have a full-service hospital with Belleville Memorial. And, we know they are using more outpatient services and spending less time with inpatient stays.

With this knowledge, we chose to build a replacement hospital and re-envision our current campus. We know it will have:

- A same-day ambulatory clinic;
- Imaging services;
- Physical therapy;
- Physicians' and specialists' offices;
- Southern Illinois Healthcare Foundation (SIHF) clinic;
- Southern Illinois Division central business offices;
- Marketing and communications;
- Staff education and information technology; and
- Purchasing and print shop.

Many services our patients need will still be offered at our existing campus.

Belleville is very important to me. It's where I live. It's where I grew up. I am proud to say I was born at St. Elizabeth's. And, my family goes to St. Elizabeth's whenever they need hospital care.

I've been telling this story a lot recently, but, not too long ago my mother – who is 94 and still lives on her own – was admitted for a brief stay. She has considered St. Elizabeth's "her hospital" for her whole life. And here's what she said: "It's a good hospital, but it's really time for a new hospital."

My mother is correct. It IS time for St. Elizabeth's to offer services to its patients in a modern facility. And, I ask the Review Board to approve our application and allow us to bring this needed facility to our patients.

Thank you.

Hello. My name is Jason Snow and I'm the director of people services at St. Elizabeth's.

I'm here to share some facts that I hope will address a few of the concerns I've been hearing about the new O'Fallon location. The facts are about jobs, drive times and public transportation.

- St. Elizabeth's is keeping health care services and jobs in Belleville. The St. Elizabeth's Health Center-Belleville will still employ staff and bring in visitors. These colleagues and visitors will continue to shop, go out to eat, spend money and contribute to Belleville's economy and St. Elizabeth's presence will still be known in Belleville.
- Less than 30% of St. Elizabeth's colleagues live in Belleville. The rest of our colleagues reside in other communities across Southwestern Illinois.
- We have yet to hear from any of our colleagues who say they will move from their home because they will report to work at our planned replacement hospital seven miles away from our current campus.
- That's because there will be minimal changes in drive times for our colleagues. Drive times will increase by only about **TWO MINUTES** on average as a result of the move.

- We have about 36 colleagues who participate in our Metro Pass program regularly. We will continue to offer this program, especially since there will be a bus stop in front of the proposed new campus.

I share these facts so that the public knows that St. Elizabeth's colleagues will continue to be part of this community.

Thank you.

Hello. My name is Tim Claxton. I am the Interim Director of the Environment of Care at St. Elizabeth's Hospital, and the Manager of Safety and Emergency Management. I also am the Deputy Fire Chief for the O'Fallon Fire Department, and have served with the department for the past 16 years.

I am here today to express my emphatic support of St. Elizabeth's plan to build a replacement hospital just off Interstate 64 in St. Clair County.

Many people have asked why St. Elizabeth's is choosing to leave its current location when it could simply renovate it to make it more modern. The reality is it is very expensive and time consuming to retrofit and renovate an aging and inefficient facility.

Every day, we must devote our time, attention and money to fixing problems in order to simply maintain the building and keep it up to code. For example, our elevators break down so often it seems as if they are constantly under repair. We also have to perform regular maintenance on the terrazzo floor, and repair leaks on our dozens of roof tops. And more recently, we have discovered damage in our boiler and steam distribution lines, which are costly repairs. Both of our primary boilers are well beyond their life expectancy of about 40 years.

All of these efforts cost money that cannot be spent elsewhere, such as on improvements or renovations that would more directly benefit our patients.

Additionally, our power bills are sky high because our electricity infrastructure is outdated and inefficient. The cost of simply heating, cooling and keeping the lights on in our building eats up budgets that could be spent elsewhere.

The decision to build a replacement hospital rather than renovate on site was not taken lightly. In the end, however, we chose to build along I-64 because renovating the existing hospital would not only be more expensive than constructing a brand new replacement hospital, but also inconvenience patients, physicians and neighbors for years.

As someone who has worked with facility issues at the hospital for the past 15 years, I strongly encourage the Review Board to approve St. Elizabeth's plan. The new hospital will be more efficient and modern – which means everyone can devote scarce health care dollars to providing excellent patient care versus maintaining an aging building. Thank you for your time.

Good Afternoon. My name is Dr. Shelly Harkins, and I am the Chief Medical Officer at St. Elizabeth's Hospital. I strongly urge the Review Board to approve our plans to build a replacement hospital on Interstate 64.

St. Elizabeth's delivers the best possible health care to our patients. We have been recognized for our outcome driven programs in many areas of quality, patient safety and colleague engagement, but we are particularly proud of two honors. We were awarded the Illinois Performance Excellence 2013 Bronze Award for Commitment to Excellence. Also, in 2012 and 2013, Truven Health Analytics named us one of the top 50 cardiovascular hospitals in the **country**. That is an impressive feat for a regional health center.

Our new hospital will allow us to continue and improve the programs and initiatives that we are known for, deliver high-quality care in a more cost-effective manner, and be more accessible to the region we serve. The modern hospital environment will have additional benefits, as well. Facility design has a positive effect on patient care. It has been shown to reduce lengths of stay, improve patient satisfaction, increase patient safety, and reduce patient stress.

One of the benefits of our new facility will be integrated care. With the cath lab, surgery suite and endoscopy rooms all in one area, patients will be prepped, have their procedure and go to recovery all in an effective vicinity. This efficient design is far superior to the siloed work flow at our current hospital.

The new hospital also will feature advanced medical technologies that allow for safer delivery and higher quality, such as

- Video capacity in operating rooms for teaching and pathology consultations;
- A contemporary electronic health records system linked to other hospitals; and
- State-of-the-art facilities, such as a clinical and anatomical pathology library that will be a resource for hospitals throughout the region.

Lastly, the hospital's planned medical office building responds to physicians' and nurses' desire for efficient, convenient facilities to better serve patients. By offering convenient ancillary services in a connected office building, St. Elizabeth's will not only be able to provide better, integrated care but also attract top specialty physicians to our health care community ensuring patients can receive the best care possible for all of their health care needs right here in their own region – without leaving the state of Illinois.

There are too many exciting improvements in the proposed hospital to discuss in the short time I have today. In closing, however, I urge you to consider not only the benefits this hospital will bring to our entire region but also to our patients. The quality features of the new St. Elizabeth's will enhance safety, the patient experience and outcomes across the board.

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**PUBLIC HEARING TESTIMONY**  
**Illinois State Senator William R. Haine**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

Good afternoon. I'm Senator Bill Haine. I represent portions of St. Clair, Madison and Jersey counties. As one of the elected officials who would represent St. Elizabeth's at its new location, I am here today to voice my support for St. Elizabeth's plans to build a replacement hospital along Interstate 64 in St. Clair County.

My constituents come from diverse backgrounds, but the common thread among all of them is that they want access to first-rate health care. They want a hospital that is technology advanced, easily accessible and prepared to meet the health care needs of the future. They also want a hospital that will attract the best physicians and specialists in the country.

St. Elizabeth's replacement hospital is designed to provide 21<sup>st</sup> century care and will attract top doctors and specialists.

A St. Elizabeth's Hospital of this caliber will enhance the reputation of our region, as well as improve our quality of life. When businesses look for areas to locate or expand, or when homebuyers look for new houses, the quality of life in the community is an important factor in their decision-making processes.

In my district, we understand that we are not individual communities. We make up a larger whole and all work together to make southwestern Illinois stronger.

I see this in the Metro East, as well. With its location just off I-64, this new hospital will be much easier to get to for residents who are traveling from southern Illinois and southwest Illinois. It is perfectly situated for the Metro East region.

And, its proximity to Scott Air Force Base will help ensure the base can continue to thrive. This is a point especially important to me as an Army veteran of the Vietnam War, who was a commander of American Legion Post 204. I believe our service members and all residents deserve access to state-of-the-art care.

Additionally, at a time when our economy is still recovering, jobs from the construction project will be a boon to those who work in construction. Once completed, the hospital will serve as an anchor for future development in the region. Its nearby location to higher education institutions such as McKendree University and Southwestern Illinois College will help keep graduates in Illinois.

Thank you for your time and consideration.

Good Afternoon. My name is Dr. Shelly Harkins, and I am the Chief Medical Officer at St. Elizabeth's Hospital. I strongly urge the Review Board to approve our plans to build a replacement hospital on Interstate 64.

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Thank you for your time.

Julie Orlet  
208 East Main Street  
Suite 330  
Belleville, Illinois 62220

We are a community who has grown up together and so this issue before us is emotionally charged.

~~But~~<sup>S</sup> some will argue that business is business – and emotions don't pay the bills.

Some might argue that dreams don't pay the bills either, but we stand in this building today which 10 years ago was vacant. Today we celebrate the realization of a dream. Our entire community benefits from this vibrant, growing university that stands in testament to what vision, financial planning, and forward thinking can accomplish.

I look to the visionaries at St. Louis University who chose instead of moving, to rebuild, and revitalize the neighborhood in which it stood. I applaud their vision, and the emotionally charged decision to remain in what was clearly a blighted area. I applaud the visionaries at Barnes Jewish Hospitals who created a state of the art campus in the heart of the city.

Today, these institutions are leaders in their fields – not because of their location, but because of the quality of their services.

I dream of a vibrant hospital campus in the heart of downtown Belleville, assessable to all, in a city that has supported one for more than 140 years.

Renovations should have been ongoing, with poor planning & responsible that the hospital is so outdated

Julie Orlet  
208 East Main Street  
Suite 330  
Belleville, Illinois 62220

October 2, 2014

To: Health Facilities and Services Review Board

From: (Dr.) Karen Kelly, EdD, RN, NEA-BC



***Testimony in support of the relocation of St. Elizabeth's Hospital to O'Fallon from Belleville***

I support the relocation of St. Elizabeth's Hospital to O'Fallon from Belleville. In full disclosure, I am a resident of O'Fallon and a former administrative employee of St. Elizabeth's Hospital, where I served in several roles, including Director of Critical Care Services and Director of Behavioral Health Care and Social Services.

I am now an associate professor at SIUE in the School of Nursing, where I teach graduate and doctoral courses in health policy, health care finance, and other health care administration topics. I also hold advanced certification in nursing administration. I am past president of two major state-wide nursing organizations and served on the boards of three state nursing organizations, as well as appointed roles for national nursing organizations. I served as a nurse administrator and healthcare consultant for 14 years before accepting my current faculty position at SIUE.

I support the relocation of the hospital for four major reasons.

1. The land-locked hospital location makes rebuilding on the present campus financially prohibitive. Railroad tracks and the beautiful cathedral make adequate expansion of the campus impossible.
2. The building is outdated and lacks minimal amenities demanded by today's healthcare consumers, such as private rooms and private showers in the patient rooms. Today's healthcare consumers expect hotel-like amenities, including space for family members who spend the night, spacious bathrooms that can accommodate patient and visitor needs, and adequate parking space.
3. Hospitals will be undergoing massive transformation in the services they provide to communities and individuals over the next 20 years. Today about 60% of the services offered in hospitals in the US are inpatient services, with about 40% of services offered on an outpatient basis. Changes in reimbursement systems and new technologies continue to revolutionize health care delivery. Cataract surgery once required eight days of hospitalization with one's head immobilized by sand bags; today this is an outpatient procedure. Removal of one's gallbladder resulted in 6-10 days of hospitalization. Now it requires no more than an overnight stay and may be an outpatient procedure. New systems of healthcare delivery require new designs for the institutions that deliver care.

(Dr.) Karen Kelly, EdD, RN, NEA-BC

***Testimony in support of the relocation of St. Elizabeth's Hospital to O'Fallon from Belleville***

October 2, 2014

Page 1

St. Elizabeth's once provided more than 500 patient beds; most of those rooms are now used as offices or for storage. The Metro-East was once home to two more hospitals, St. Joseph's in Alton and Wood River Township. Both closed long ago because of changes in the healthcare delivery system. Those changes continue at far more rapid rates today as prevention and population health become the new focus of the healthcare delivery system, not just illness care that has dominated our healthcare system and has driven the high costs of healthcare, with the US offering the most expensive healthcare system in the industrialized world with outcomes far inferior to other comparable nations.

4. The hospital was originally built along railroad tracks in the center of town to facilitate access. Today access to major healthcare organizations require access via highways. In the St. Louis area there was much public anguish when facilities like St. John's Mercy (now Mercy), Missouri Baptist, DePaul, St. Luke's, Christian, and St. Anthony's Hospitals all moved from the city of St. Louis to different areas in St. Louis County because of changes in population patterns and all close to major highways.

Changes in population patterns resulted in the construction of Anderson Hospital in the 1970s when its construction was opposed by St. Elizabeth's, now Gateway, Hospital. Memorial Hospital has also followed the change in population patterns in building its new satellite hospital in Shiloh, just as auto dealers, restaurants, and retailers have followed the same pattern of growth in the area of O'Fallon, Shiloh, and Fairview Heights. Change is often difficult, but it is inevitable. Systems that fail to change atrophy and die. The HSHS system has already indicated that, without approval of the certificate of need, the hospital will close. Even non-profit organizations must operate with a profit margin to allow for organizational maintenance and growth, growth in both services and the people who provide those services.

I support the relocation of St. Elizabeth's Hospital to O'Fallon. As an expert on health policy, I find that the plan is a logical way to ensure continued operation of the hospital, as a financially healthy organization, able to offer a wide range of health services to a broad region of the Metro-East. As a consumer of healthcare services, I utilize the services of both St. Elizabeth's and Memorial Hospitals and their subsidiary services.

I encourage the Health Facilities and Services Review Board to **approve** the certificate of need requested by the Hospital Sisters Health System to relocate St. Elizabeth's Hospital from Belleville to O'Fallon

**PUBLIC HEARING TESTIMONY  
of Shelley A. Harris, Chief Nursing Executive  
Illinois Southern Division of Hospital Sisters Health System**

**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville  
October 2, 2014**

Good Afternoon. My name is Dr. Shelley Harris. I serve as the Chief Nursing Executive for the Southern Illinois Division of Hospital Sisters Health System, and the Chief Nursing Officer for St. Elizabeth's Hospital. I'm here to support St. Elizabeth's application to build a replacement hospital along Interstate 64 in St. Clair County.

As a proud member of the St. Elizabeth's team for more than 28 years, I've provided care and built processes that have helped to greatly improve quality, change patient care and increase nursing staff engagement. We've facilitated award-winning care, even with an aging building and its design disadvantages.

Our current hospital was designed with mid-century care models in mind. The manner in which clinicians provide care is vastly different than it was in the 1950's, or even 10 years ago. Technology and medicine have both advanced requiring supportive infrastructure in every patient room and corridor.

Our health care teams have gone wireless, and connectivity is now a must for most patient equipment. The patient beds "talk" to the nurses, the IV pumps "talk" to nurse call systems, and both of these examples "talk" to the electronic medical record. But this 21<sup>st</sup> century technology is incredibly challenging in our current facility.

Also, our patient rooms in many areas are too small to support needed equipment. Clinicians are forced to climb around things to provide care. Clinicians at St. Elizabeth's are hampered by the geography of our units; nurse stations and medication rooms are not close to the patients, which takes our teams further from patients for prolonged periods of time.

Additionally, many of our interventional areas such as the cardiac cath lab, and diagnostic areas are in different areas of the hospital. This outdated model is a challenge for our care teams, and results in an inefficient use of space for procedure prep and recovery. In the proposed hospital, these things will be in one area making it more accessible and comfortable for patients and physicians.

Similar benefits will be realized in the inpatient areas of the proposed facility. Nurses' stations will be in pods so nurses and care givers are closer to their assigned patients' rooms. Nurse stations and supplies stations will be present outside of every patient room. New wireless technology will be employed that allows for better connectivity between the nurses and the patients.

I believe the residents and clinicians of the Metro East deserve a modern St. Elizabeth's and I ask the Review Board to grant St. Elizabeth's a certificate of need to proceed with its replacement hospital.

Ken Kinsella, Alderman, Ward 1  
City of Belleville

Mayor Graham from O'Fallon recently stated "St. Elizabeth's leaders have already said that they **will not consider reinvesting in its Belleville hospital** building if plans to build a replacement hospital in O'Fallon are denied by a state regulatory board." After 140 years they are ready to abandon the community that has supported them and housed them for greener pastures. They complain that the hospital is out of date but between 2010–2012 St. Elizabeth's spent about **half** of what Memorial Hospital spent in keeping up its Belleville Hospital. St. Elizabeth's created the problem themselves and now want to use it as an excuse to abandon Belleville for a more affluent community. It's just not right. St. Elizabeth's talks about the "best interest of the Metro-East community" but they are a "not-for-profit" company with over \$2.2 Billion in net assets. They are only protecting their own bottom line – we are asking the State Board to help us protect our bottom line.

October 2, 2014

Mr. Mike Constantino  
Supervisor, Project Review Section  
Illinois Health Facilities and Services Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761  
#14-043

Dear Mr. Constantino,

I am a life- long citizen of Belleville, Illinois. I am friends with dozens of employees of St. Elizabeth's. We are a community who has grown up together and so the issue of St. Elizabeth's move is emotionally charged.

I too have an emotional connection to St. E's, but it with my mind and not my heart that I appeal to you to keep a vibrant hospital in downtown Belleville. I understand the arguments for a new and improved facility, but I would so like to see the new and improved St. Elizabeth's in the city which has supported it for over 140 years.

I applaud visionaries who rebuild and revitalize neighborhoods instead of leaving for more affluent environments. Just a few years ago, Lindenwood University moved into Belleville and rehabilitated our old high school campus. Today, it is a vibrant, successful addition to our community which benefits not only hundreds of college students, but everyone in the city of Belleville.

I would ask this board to please consider the negative impact the move of St. Elizabeth's from Belleville will have on our economy and our health care system. I would ask you to consider the positive impact rebuilding and revitalizing in the same neighborhood will have on countless citizens of Southern Illinois.

Sincerely,



Julie Orlet

208 East Main Street  
Belleville, IL 62220

Cc: Courtney Avery

PUBLIC HEARING ON PROPOSED CLOSURE OF ST. ELIZABETH HOSPITAL

DATE: THURSDAY, OCTOBER 2<sup>ND</sup>

PLACE: LINDENWOOD UNIVERSITY AUDITORIUM

TIME: 3:30PM FOR SIGN-IN, HEARING STARTS AT 4:00PM

WHEN YOU SIGN IN, YOU WILL VOTE TO OPPOSE CLOSING.  
EACH PERSON WHO SIGNS IN WILL BE CALLED FOR THEIR  
COMMENTS AFTER 4:00PM

COMMENTS FAVORABLE FOR NEIGHBORHOOD RESIDENTS ARE AS  
FOLLOWS:

COMMENTS:

1. I LIVE IN THE FRANKLIN, PLEASANT/HILL NEIGHBORHOOD, NEAR  
ST. ELZABETH HOSPITAL.

2. I AM ON MEDICAID OR MEDICARE

3. I AM OPPOSED TO THE CLOSING OF ST. ELIZABETH BECAUSE

*I only live 5 blocks from St. Elizabeth  
In case of a non-life threatening illness  
I could walk to St. Elizabeth. If a  
life threatening reason I would go to  
Memorial Hospital and hope and pray I  
make it there alive. If a child from Franklin*

4. IF THEY DO CLOSE, I WILL GO TO THE NEAREST HOSPITAL, THAT IS  
MEMORIAL. over

Robin Jenkins  
Name, PRINT

Robin Jenkins  
Name, SIGN

DATE Oct 1, 2014

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1. I LIVE IN THE FRANKLIN, PLEASANT/HILL NEIGHBORHOOD, NEAR ST. ELIZABETH HOSPITAL. *Yes, I do + love living here*
2. I AM ON MEDICAID OR MEDICARE  
*Medicaid*
3. I AM OPPOSED TO THE CLOSING OF ST. ELIZABETH BECAUSE  
*I feel like this is the biggest hospital so why close it down? It is close to my house. Every time I go here the service is quick compared to going to Memorial Hospital. I feel like this is inconveniencing people to get to O'Fallon especially if you don't have transportation. My family loves this hospital right where it is.*
4. IF THEY DO CLOSE, I WILL GO TO THE NEAREST HOSPITAL, THAT IS MEMORIAL. *I guess I would not have a choice.*

DATE *10/1/14*

*Stacey Green*  
Name, PRINT  
*Stacey Green*  
Name, SIGN

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I Don't Drive AND IT IS THE CLOSEST  
HOSPITAL. Plus if you close it I will Be  
force To go To memorial. Cause AMBULANCES  
STILL COST TO much. I Depend ON People  
giving me Rides
4. IF THEY DO CLOSE, I WILL GO TO THE NEAREST HOSPITAL, THAT IS MEMORIAL.

BRENDA MANGRUM  
Name, PRINT

Brenda Mangrum  
Name, SIGN

DATE 10/2/14

PUBLIC HEARING ON PROPOSED CLOSURE OF ST. ELIZABETH HOSPITAL

DATE: THURSDAY, OCTOBER 2<sup>ND</sup>

PLACE: LINDENWOOD UNIVERSITY AUDITORIUM

TIME: 3:30PM FOR SIGN-IN, HEARING STARTS AT 4:00PM

WHEN YOU SIGN IN, YOU WILL VOTE TO OPPOSE CLOSING.  
EACH PERSON WHO SIGNS IN WILL BE CALLED FOR THEIR  
COMMENTS AFTER 4:00PM

COMMENTS FAVORABLE FOR NEIGHBORHOOD RESIDENTS ARE AS  
FOLLOWS:

COMMENTS:

1. I LIVE IN THE FRANKLIN, PLEASANT/HILL NEIGHBORHOOD, NEAR  
ST. ELIZABETH HOSPITAL. *Yes, I do + love living here*
2. I AM ON MEDICAID OR MEDICARE  
*Medicaid*
3. I AM OPPOSED TO THE CLOSING OF ST. ELIZABETH BECAUSE  
*I feel like this is the biggest hospital so why close it?  
It is close to my house. Every time I go here the service is quick compared to going to Memorial Hospital. I feel like this is the only way people to get to O'Fallon especially if you don't have transportation. My family loves this hospital right where it is.*
4. IF THEY DO CLOSE, I WILL GO TO THE NEAREST HOSPITAL, THAT IS  
MEMORIAL. *I guess I would not have a choice.*

DATE

*10/1/14*

*Stacey Green*

Name, PRINT

*Stacey Green*

Name, SIGN



# OPPOSE THE MOVE

Save St. E's Belleville

We, the undersigned, are concerned citizens in and around Belleville, Illinois do hereby voice our opposition to the proposed project to relocate St. Elizabeth's Hospital to O'Fallon, Illinois; while we support the notion of a modern St. Elizabeth's Hospital, we cannot support it being built outside of Belleville.

Action petitioned for

Printed Name	Signature	Street Address	City	Zip
JARED R. ISON	[Signature]	90 Oak Fork Creek	B. VINE	62223
Theresa <del>HARTMANN</del> HARTMANN	[Signature]	18 Sanderedge Drive	Belleville	62220
SHARON WILSON	[Signature]	33 Greenwood Dr.	Belleville	62220
KEE SAKKISIAN	[Signature]	2 SANDWEDGE	Belleville	62220
Betty Sandy	[Signature]	109 Rose Marie	Belleville	62220
Joyce Leif	[Signature]	118 Rose Marie Dr Belleville	Belleville	62220
Dwight ELIEN	[Signature]	118 Rose Marie Dr Belleville, Ill	Belleville	62220
ALLEN HARTMANN	[Signature]	18 Sandedge Dr Belleville, Ill	Belleville	62220
ROBERT WILSON	[Signature]	33 THREE WOOD DR.	BELLEVILLE	62220
Richard Rujawitz	[Signature]	42 Three wood Dr	Belleville	62220
Bonnie Rujawitz	[Signature]	42 Greenwood Dr	Belleville	62220
Gita Fischen	[Signature]	200 ROSE MARIE DR	BELLEVILLE	62220
Shirley Priest	[Signature]	29 Three Wood Dr.	Belleville	62220
Anne M. Cardenas	[Signature]	25 Three Wood Dr	Belleville	62220
CANDICE D SANTOS	[Signature]	10 BIRDIE DR	BELLEVILLE	62220
BERNADETTE FORNEA	[Signature]	10 BIRDIE	BELLEVILLE	62220

Mr. Mike Constantino  
Supervisor, Project Review Section  
Illinois Health Facilities & Services Board  
525 W. Jefferson St., 2nd Floor  
Springfield, IL 62761

CC: Courtney Avery

As a person who has had a long standing involvement with St. Elizabeth's Hospital as an employee and volunteer, I must oppose a move to O'Fallon, Illinois. There is a question of subsidence to the property obtained on Green Mount Road, as well as ease of access to the property if such a move is approved.

A question of age in regards to the building seems a matter of interpretation. A new boiler, for example, has been a subject around St. E's for several years - why wasn't it attended to at that time? An investment at the present site would be more economical than subsidence protection.

Also, as many people have noticed, several hospitals of greater reputation, such as St. Louis University, Barnes, St. Mary's in Clayton, have older edifices and no space for a "campus", yet enjoy not only local, but also national recognition as centers of medical expertise.

Access to the Green Mount site is really a challenge at many times. The ramp exiting I-64 is often backed up onto the highway, and progress on Green Mount Road is compromised by traffic moving slowly, with only two lanes available. No public transportation reaches to the proposed site.

The philosophy of the Franciscan religious order has always been service to those most in need. How is that philosophy being practiced by moving "7 miles," often in severe traffic, to a place where they will need a ride? How is this philosophy being extended to those people who live in Freeburg, Millstadt, Smithton, and other areas of the county? St. Elizabeth's has been a "regional hospital" since its inception - how is moving to O'Fallon making this any different?

Please consider this proposed move carefully! The area of O'Fallon has less population and will have two hospitals. Is that necessary?

Sincerely,  
Nancy Olson  
904 Hampton Court  
Belleville, IL 62223

**PUBLIC HEARING ON PROPOSED CLOSURE OF ST. ELIZABETH HOSPITAL**

**DATE: THURSDAY, OCTOBER 2<sup>ND</sup>**

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FOLLOWS:**

**COMMENTS:**

1. I LIVE IN THE FRANKLIN, PLEASANT/HILL NEIGHBORHOOD, NEAR  
ST. ELIZABETH HOSPITAL.

2. I AM ON MEDICAID OR MEDICARE

3. I AM OPPOSED TO THE CLOSING OF ST. ELIZABETH BECAUSE

-----  
See Attached  
-----  
See Attached  
-----  
-----

4. IF THEY DO CLOSE, I WILL GO TO THE NEAREST HOSPITAL, THAT IS  
MEMORIAL.

DATE 10-01-14

Jessica Mackins  
Name, PRINT

Jessica Mackins  
Name, SIGN

I live in the Franklin neighborhood and I am a member of St. Elizabeths community, which I'd like to point out is mainly made up of minorities, the elderly and poor or low income people. I point this out because there is plenty of research <sup>that</sup> shows that there is a very high correlation of living in poor or low income areas and suffering from poor health. This is why I'm confused on this proposed move. I fail to understand the logic behind taking a hospital that is in close proximity to the group of people who "statistically speaking" are some of the sickest, those whose need is very much real.

I'm very much opposed to the closing of St. Elizabeths in our neighborhood. The proposed site is 7 miles away only, again studies have found that children living more than 1 mile from hospitals used its services 11% less than children from other groups. Harvard research also shows that longer distances and protracted wait times actually increase your likelihood of dying by 5%. Are people really that expendable?

If this proposed move happens, you will see human lives lost as a result. This move would ultimately condemn some to death. That is not an exaggeration, because in an emergency time is of the essence. With this proposed move pediatrics would also be affected among other things. I have a 2 year old who if not for St. Elizabeths close proximity would not be here today she was born 3 months early and weighed 1.14, needless to say we have had very real emergencies, where I've no doubts she would not have made it to a hospital any further away, it has been vital to keeping her alive.

I'm also lucky that I have reliable transportation if I'm forced to travel further away, that is not the case with many others from our community. What about those who rely on walking or public transportation, what if they can't afford the fees associated with public transportation, do you propose they walk the 7 miles to seek Emergency Care? I personally will choose not to follow St. Elizabeths should they move. I will use Memorial Hospital in that case.

I strongly oppose this move simply because human life is far more valuable than any monetary gain you hope to seek by moving this hospital.

Thank you

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Name, PRINT

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Name, SIGN

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Thank You

**PUBLIC HEARING TESTIMONY**  
**Lebanon Area Chamber of Commerce President Paul Jansen**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

Good afternoon. I'm Paul Jansen, president of the Lebanon Area Chamber of Commerce. I'm here today to share my support for St. Elizabeth's plans to build a replacement hospital.

The hospital's new 114-acre site off Interstate 64 in St. Clair County is perfectly located to provide easier access to care to our entire region.

I know the Review Board will hear a lot about "region" as it works through St. Elizabeth's CON application. The Lebanon Area Chamber thinks much along these same lines; we include "Area" in our title because our members' employees come from across the region; their customers come from across the region. Our local businesses' markets are not defined by city lines.

And St. Elizabeth's new hospital will benefit everyone who operates in this greater Metro East economy, regardless of their specific zip code.

For one, the new hospital's closer location to Lebanon will create a lot of referral opportunities for our members' employees. If approved, Lebanon's businesses would be centrally located in a triangle of three HSHS hospitals: Breese, Highland and a location along I-64 in O'Fallon.

Our members and their employees receive excellent general care at Breese and Highland. But where do these employees go for advanced conditions, such as stroke or cardiac complications?

Right now, it takes less time for Lebanon workers to travel to St. Louis than to St. Elizabeth's in Belleville. However, that will change with the proposed replacement site on I-64.

We need to be providing our employees with access to high-quality health care, right here in the Metro East, and St. Elizabeth's plans will make that happen. The hospital is designed to keep patients, jobs and economic development close to home.

I respectfully ask that you approve St. Elizabeth's Hospital's plans for a conveniently located, easily accessible replacement hospital along Interstate 64. Thank you.

October 2, 2014

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson St., IL 62761

Subject: Support of Project 14-043 St. Elizabeth's Hospital replacement hospital in O'Fallon

Dear Ms. Avery,

I am writing in full support of St. Elizabeth's Hospital's plans to build a replacement regional hospital in O'Fallon, IL. I fully support St. Elizabeth's Hospital's efforts to make high quality healthcare more accessible to residents of southwestern Illinois, especially rural residents.

I grew up on a southern Illinois farm. My father and both of my grandfathers were farmers. My husband and one of my brothers became farmers. Accessibility of medical care, especially in emergency situations, is very important to those of us who live in rural areas. I currently live in rural Troy and most of my family members live in rural areas near St. Libory, Venedy, Okawville, and New Baden. Having St. Elizabeth's Hospital located off of I-64 will be more quickly accessible for all of us.

My family has relied on St. Elizabeth's Hospital for health care for generations. When I was a teenager, my father became very ill and suffered from kidney failure. He received life-saving treatment at St. Elizabeth's Hospital. A couple of years ago when my stepdad suffered a heart attack, he received life-saving treatment at St. Elizabeth's Hospital. My father-in-law, my mother-in-law, and my husband have also been hospitalized at St. Elizabeth's over the last few years because we trust in the healthcare provided there.

It is obvious that St. Elizabeth's Hospital has worked hard to keep their old facility in Belleville up to date, but healthcare changes rapidly and retrofitting obsolete structures is just too expensive. The vision of St. Elizabeth's Hospital's leadership to provide region-leading healthcare to Illinois residents is a vision I believe in. We would much rather have state-of-the-art services available in Illinois, than to have to drive further to obtain such healthcare services. I urge you to approve St. Elizabeth's replacement in O'Fallon to enhance health care for all residents of the southwestern Illinois region.

Thank you,

  
Cindy Middendorf

522 Troy O'Fallon Road, Troy, IL 62294

618-667-1601

cindy.middendorf@usa.net

Dr. Phil Silsby  
6 Berry Ridge Court  
Belleville, IL 62220

There seems to be a disconnect where St. Elizabeth's is so focused upon what IT wants for ITSELF that it is simply ignoring the reality of what is happening around it. There are serious concerns that are being raised by the community that are being ignored. There is an important approval process involving the CON Board, but St. Elizabeth's is acting like this is a done deal. It is not!

This board had requested to move the hearing date from November to December because the board felt the issues were significant enough to take the proper time afforded it to consider St. Elizabeth's application and the public comments. I read the letter from St. Elizabeth's attorney requesting that the board keep the November date because moving the hearing to December would delay their new construction efforts into winter months. They claim that they are basically scheduled to break ground immediately following the approval they were going to receive in November and it would be inconvenient to have to wait until December to be approved.

This attitude seems to be dismissive toward the entire process, the importance of public comment, the concerns about the impact this is going to have on the community in general, and this Board's role in the healthcare planning process.

## **Testimony Opposing St. Elizabeth's Certificate of Need**

**Thursday, October 2, 2014**

Thank you for this opportunity to speak at this public hearing. My name is Dr. Phil Silsby, retired educator who presently serves as the Alderman of the Ward where St. Elizabeth's is currently located. I also speak as a resident of Belleville, a family member of someone who has used the current facility, and as a community leader. This issue facing the City of Belleville is a very complex issue. It is more than just building a new hospital at a new site. It involves the impact it will have on the lives of the residents of Belleville, the city growth and economic impact, as well as the future of health care in this city and surrounding areas.

As I began to think about this move and its impact I was reminded of an African proverb that says: It takes an entire village to raise a child. How true that is. But I would like to change this proverb just slightly: I conclude that it takes an entire community to raise a child, care for the sick and hurting, help the poor and homeless, and grow a city to best meet the needs of all its residents. St. Elizabeth's isn't just a hospital; it is an important member of this community. Its leaving will create a chasm that will affect how our community grows, remains healthy, and addresses the many issues facing the community.

Most of all St. Elizabeth's Hospital, the staff, doctors, administrators, board members, Sisters, Priests have taken a vow to minister to those in need no matter what their economic status, no matter what their gender, no matter their geographic location, or their religious background. A vow to minister and carry forth the mission of the organization is more than words, more than financial gain, more than location, more than the people—in reality it is the confidence that someone cares, it is the belief

that the medicine provided will be the best possible, it is the belief that my needs will be met just like those who are financially able to get the best, it is the belief that even though I might need you right now, your assistance and ministry will be there for me when I need it. In a time of need an individual who lives close by may not be able to travel the seven miles. Seven miles which is highly traveled to those who need immediate care is like a hundred miles.

New facilities are great and help better meet the need of people, but abandoning the community that has supported you is not progress. What if Jesus had abandoning the people because he could have gone to the temple and worked there and had all his needs met. No he stayed in the community and met the people there who had needs – in the long run he had more than money can buy.

I, therefore, submit my opposition to this move by St. Elizabeth's Hospital from the Belleville Community. We are oppose to updating facilities but we are opposed to abandon the community when it is so need by all of us.

Nelson Mandella said "In Africa there is a concept know as Ubuntu –n the profound sense that we are human only through the humanity of others; that if we are to accomplish anything in this world, it will in equal measure be due to the work and achievement of others. Unbuntu means community.

I urge you not to let our community be broken by this move by St. Elizabeth's Hospital.

Thank You

Dr. Phil Silsby  
6 Berry Ridge Court  
Belleville, Il 62220

Ryan C. Wallis  
402 Abend St.  
Belleville, IL 62220

October 2, 2014

Mr. Mike Constantino  
Supervisor, Project Review Section  
Illinois Health Facilities & Services Board  
525 W. Jefferson St., 2<sup>nd</sup> Floor  
Springfield, IL 62761

CC: Courtney Avery

Dear Mr. Constantino:

I have lived in Belleville over the course of several years, at various times. My wife and I returned to Belleville in 2013. We believe that the continuing presence, and reinvestment in, St. Elizabeth's hospital is vital to the health of Belleville and its citizens. We believe that depriving this community of St. Elizabeth's Hospital would cause harm to this community that is not justified.

Last year, my wife and I purchased a home that is located in a historic neighborhood within sight of St. Elizabeth's Hospital. We love our neighborhood. It has wonderful, old homes populated by a diverse group of people. It's not like those pretty developments springing up along Greenmount Road. My neighborhood has beautiful architecture and reminders of history, but it also has signs of the complexity that comes with the coming and going of generations of human lives. Some roads need work. Some historical structures need reinvestment to preserve them. Like most neighborhoods that have not been recently built, its health, beauty, and livability depends in large part on the efforts of the people that live there to maintain it.

But when the effort is made—when people invest in these old homes, they help to preserve the neighborhood for another generation. I'm glad they do, as not everyone can live in one of those nice new developments (and some do not wish to). We hope that people keep investing in older homes in these historic neighborhoods, because we are stuck living next to them.

St. Elizabeth's Hospital dwarfs all of our homes. Its massive size and impact means that its presence can be felt no matter where you are in my neighborhood. It also has a massive economic impact, as it is the largest economic engine in the area.

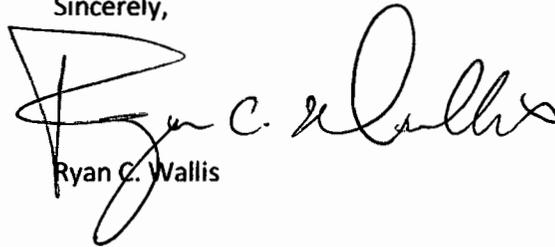
As we all know, the community into which St. Elizabeth seeks to move is already going to be served by the new facilities of Memorial Hospital. In light of that, it seems untenable to assert that the new

hospital is moving to fill a void. Rather, it is apparently moving to greener pastures. This raises several questions.

- Does St. Elizabeth's owe a duty to care for people in and near downtown Belleville? If so, how does can it fulfill that duty while causing the following harms?
  - leaving a huge, empty, and presumably eventually blighted building dominating downtown;
  - depriving downtown of 1,200 to 2,000 jobs;
  - removing the provider of healthcare from downtown.
- If moving will cause us harm, how can one say that the interests of O'Fallon residents outweigh those of us in the vicinity of the current hospital?
- If the motive to avoid investing money in this hospital is to seek out a cheaper solution, how can one say that that money outweighs the harm to those hurt by the loss of the hospital?

The answers to the questions are readily apparent. We pray that St. Elizabeth's Hospital will not be permitted to withdraw from our community, and cause such harm.

Sincerely,



Ryan C. Wallis

Hello

My name is Roy Rothweiler and I live in Belleville. I am against giving approval to move Saint Elizabeth's Hospital to O'Fallon because the need is here in Belleville not in O'fallon.

I am an older person and if an emergency came up, I don't know that I would make the 25 minute trip way out there to O'fallon. Putting it way out there like that is not replacing Saint Elizabeth's, it is moving it out of town and out of the reach of us needing their services.

They are building a new full service hospital in O'fallon already. How can a town half of Belleville's size need two big hospitals and leave Belleville with only 1?

They talk about leaving some services here but for how long? They did that in Waterloo Illinois before and now all that's gone and Waterloo has nothing. That's what will happen here too if this is approved.

I am all for Saint Elizabeth's Hospital building a replacement facility here in Belleville very near the current location and I'm sure the City of Belleville would do whatever is needed to do that.

Please vote NO on this proposal. The need is here and the move is not a replacement hospital for us.

Thank You for listening.

Roy Rothweiler

637 S. Missouri Ave.

Belleville, IL. 62220

"Every moment is ~~critical~~ <sup>critical</sup> in an emergency" <sup>opening remarks</sup>  
~~Monday~~

## BELLEVILLE FIRE DEPARTMENT STATISTICS

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- Belleville is one of only two full time fire departments in St Clair County, the other is E. St Louis.
- Station 1- 315 Carlyle Avenue -staffed 24hrs per day with 3 firefighters 1.67 driving miles from St. Elizabeth's Hospital.
- Station 2- 2200 West Washington- staffed 24 hrs per day with 4 firefighters and an aerial 1.59 driving miles from St. Elizabeth's Hospital.
- Station 3- 6200 West Main- staffed 24 hrs per day with 3 firefighters 4.04 driving miles from St. Elizabeth's Hospital.
- Station 4 - 1125 South Illinois - staffed 24 hrs per day with 5 firefighters an aerial and command vehicle .94 driving miles from St. Elizabeth's Hospital.
- First alarm assignments to St. Elizabeth's Hospital also are filled with 2- 75 ft aerials, 1-100 ft aerial, one pumper and a pumper moved to station 2.
- A recent review by the Insurance Service Office (ISO) revealed several facts based on the last 12 months response from September 1 2013 to September 1 2014.
  1. The average daily personnel for the Belleville Fire Department during this time period was 13 firefighters.
  2. The average response time to structure fires during this period was 2.5 minutes.
  3. The average number of personnel on scene of structure fires was 15 including Chief officers.
  4. The Belleville Fire Department uses Hyper-Reach when necessary to automatically call in 2 shifts of firefighters in the event of a second alarm and can recall all 60 firefighters immediately. The City uses mutual aid from surrounding communities but in the event of of a wide scale disaster it is important to note that all Cities may be on their own and should be self sufficient day or night.
- The Belleville Fire Department responded to 95 calls for service over the last four years.
- The quick response is essential for calls such as the last dryer fire we had because we quickly were able to ventilate the building, minimizing damage or injuries.
- I am concerned with our local ambulances being used in place of mass transit for non emergency rides to the hospital, leaving a shortage of ambulances for true emergencies.

Belleville Fire Dept

Incidents for St Elizabeth's Jan 2010 to present

inci_no	alm_date	alm_time	sta	inci	descript	incident_addr
10-0000766	28-Jun-10	10:39:00	2	311	Medical assist, assist EMS crew	180 S 3rd ST /100
11-0000779	10-Jul-11	18:24:00	4	735	Alarm system sounded due to malfunction	180 S 3rd ST
12-0000271	10-Mar-12	05:08:00	4	745	Alarm system activation, no fire - unintentional	180 S 3rd ST
12-0000707	24-Jun-12	01:31:00	4	735	Alarm system sounded due to malfunction	180 S 3rd ST
12-0000927	15-Aug-12	22:39:00	4	745	Alarm system activation, no fire - unintentional	180 S 3rd ST
12-0001480	21-Dec-12	09:18:00	4	745	Alarm system activation, no fire - unintentional	180 S 3rd ST
13-0000437	22-Apr-13	08:24:00	4	721	Bomb scare - no bomb	180 S 3rd ST
14-0000580	23-Apr-14	07:12:00	4	324	Motor Vehicle Accident with no injuries	180 S 3rd ST
14-0000874	27-Jun-14	14:31:53	4	100	Fire, Other	180 S 3rd ST /Suite 200
	9					
14-0000142	26-Jan-14	16:15:00	4	743	Smoke detector activation, no fire - unintentional	211 S 3rd ST
14-0000253	19-Feb-14	14:03:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
14-0000286	22-Feb-14	16:34:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
14-0000322	03-Mar-14	04:27:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
14-0000416	20-Mar-14	03:30:22	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
14-0000565	20-Apr-14	04:01:00	4	531	Smoke or odor investigation	211 S 3rd ST
14-0000574	22-Apr-14	06:51:00	4	700	False alarm or false call, Other	211 S 3rd ST
14-0000662	09-May-14	19:41:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
14-0000665	10-May-14	19:41:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
14-0000781	06-Jun-14	16:06:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
14-0000839	19-Jun-14	15:11:00	4	740	Unintentional transmission of alarm, Other	211 S 3rd ST
14-0000799	11-Jun-14	02:18:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
14-0000974	18-Jul-14	04:18:00	4	740	Unintentional transmission of alarm, Other	211 S 3rd ST
14-0001196	05-Sep-14	15:49:00	4	324	Motor Vehicle Accident with no injuries	211 S 3rd ST /Belleville, IL 62221
13-0000092	28-Jan-13	07:50:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
13-0000306	21-Mar-13	09:27:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
13-0000357	06-Apr-13	19:20:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
13-0000356	06-Apr-13	19:03:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
13-0000376	10-Apr-13	03:29:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
13-0000421	18-Apr-13	13:23:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
13-0000464	26-Apr-13	20:52:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
13-0000490	02-May-13	10:16:00	4	730	System malfunction, Other	211 S 3rd ST
13-0000487	02-May-13	06:36:00	4	743	Smoke detector activation, no fire - unintentional	211 S 3rd ST
13-0000520	07-May-13	23:07:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
13-0000610	25-May-13	17:23:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
13-0000658	05-Jun-13	09:30:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0000670	07-Jun-13	10:47:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
13-0000689	10-Jun-13	21:59:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
13-0000685	10-Jun-13	16:13:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
13-0000684	10-Jun-13	13:11:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0000693	11-Jun-13	09:01:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0000702	13-Jun-13	18:17:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
13-0000740	21-Jun-13	11:51:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0000833	14-Jul-13	04:42:00	4	111	Building fire	211 S 3rd ST
13-0000865	21-Jul-13	15:47:00	4	734	Heat detector activation due to malfunction	211 S 3rd ST
13-0000926	05-Aug-13	23:19:15	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
13-0000924	05-Aug-13	22:32:50	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
13-0000942	10-Aug-13	04:49:10	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
13-0000951	11-Aug-13	18:26:00	4	734	Heat detector activation due to malfunction	211 S 3rd ST
13-0001036	06-Sep-13	19:41:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST

Belleville Fire Dept

Incidents for St Elizabeth's Jan 2010 to present

inci_no	alm_date	alm_time	sta	inci	descript	incident_addr
13-0001063	13-Sep-13	18:39:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0001123	26-Sep-13	03:41:00	4	700	False alarm or false call, Other	211 S 3rd ST
13-0001329	05-Nov-13	20:28:00	4	443	Breakdown of light ballast	211 S 3rd ST
12-0000269	09-Mar-12	09:46:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0000358	28-Mar-12	11:29:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0000360	29-Mar-12	06:42:00	4	611	Dispatched & cancelled en route	211 S 3rd ST
12-0000366	30-Mar-12	14:23:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
12-0000695	21-Jun-12	09:39:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
12-0000965	23-Aug-12	14:33:00	2	131	Passenger vehicle fire	211 S 3rd ST
12-0001073	17-Sep-12	08:51:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
12-0001115	27-Sep-12	05:24:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
12-0001430	07-Dec-12	19:04:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0001432	08-Dec-12	02:05:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0001445	12-Dec-12	21:37:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0001459	18-Dec-12	16:26:00	4	740	Unintentional transmission of alarm, Other	211 S 3rd ST
12-0001462	19-Dec-12	09:52:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
12-0001486	23-Dec-12	07:18:00	4	740	Unintentional transmission of alarm, Other	211 S 3rd ST
11-0000007	03-Jan-11	13:59:00	4	743	Smoke detector activation, no fire - unintentional	211 S 3rd ST
11-0000021	06-Jan-11	15:37:00	4	731	Sprinkler activation due to malfunction	211 S 3rd ST
11-0000037	11-Jan-11	09:00:00	4	743	Smoke detector activation, no fire - unintentional	211 S 3rd ST
11-0000043	13-Jan-11	07:46:00	2	652	Steam, vapor, fog or dust thought to be smoke	211 S 3rd ST /100
11-0000084	26-Jan-11	04:00:00	4	442	Overheated motor	211 S 3rd ST
11-0000247	28-Feb-11	12:43:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
11-0000375	05-Mar-11	00:03:00	4	743	Smoke detector activation, no fire - unintentional	211 S 3rd ST
11-0000317	28-Mar-11	21:51:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
11-0000498	09-May-11	15:40:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST /Belleville, IL 62221
11-0000502	10-May-11	06:22:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
11-0000613	05-Jun-11	11:19:00	4	542	Animal rescue	211 S 3rd ST
11-0000680	20-Jun-11	10:46:00	4	700	False alarm or false call, Other	211 S 3rd ST
11-0000781	21-Jun-11	22:31:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
11-0000684	22-Jun-11	13:55:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
11-0000691	24-Jun-11	22:03:00	4	734	Heat detector activation due to malfunction	211 S 3rd ST
10-0000134	05-Feb-10	08:40:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
10-0000180	14-Feb-10	17:21:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
10-0000379	02-Apr-10	21:52:00	4	733	Smoke detector activation due to malfunction	211 S 3rd ST
10-0000420	15-Apr-10	03:45:00	4	734	Heat detector activation due to malfunction	211 S 3rd ST
10-0000594	21-May-10	17:29:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
10-0000693	09-Jun-10	01:06:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
10-0000726	18-Jun-10	08:08:00	4	745	Alarm system activation, no fire - unintentional	211 S 3rd ST
10-0000784	02-Jul-10	19:03:00	4	700	False alarm or false call, Other	211 S 3rd ST
10-0000808	07-Jul-10	19:23:00	4	531	Smoke or odor removal	211 S 3rd ST
10-0000817	09-Jul-10	18:13:00	4	551	Assist police or other governmental agency	211 S 3rd ST
10-0000927	30-Jul-10	17:48:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
10-0001116	07-Sep-10	21:48:00	4	735	Alarm system sounded due to malfunction	211 S 3rd ST
10-0001140	13-Sep-10	22:29:00	4	451	Biological hazard, confirmed or suspected	211 S 3rd ST
10-0001164	18-Sep-10	01:07:00	4	744	Detector activation, no fire - unintentional	211 S 3rd ST
86						

Deacon Doug Boyer  
208 East Main Street, Suite 230  
Belleville, IL

I am a permanent deacon in the Catholic Church. An essential element of diaconal ministry is the charity. This is particularly important in being an advocate for those on the margins of society.

Like most Catholics I follow Pope Francis closely. The Holy Father wants the church to align more prominently with the world's poor and marginalized communities. In the first week of his papacy, he called for a church that is "poor, and for the poor." He has echoed this idea constantly since then.

Catholic health care facilities like St. Elizabeth are being called to help the Pope lead the American church in this direction. Catholic hospitals are being called to do more – to be more accessible to the poor. After all, if measured in dollar terms, **the American church's most substantial service to poor people comes through its health care ministry, by far.**

Now is NOT the time to be moving a Catholic hospital from a struggling community to an affluent community and to a location that has less access for the poor. Public transportation makes healthcare truly accessible to all.

This is an opportunity for St. Elizabeth's to assume a leadership role that is in alignment with its mission and the mission of the Church according to the Holy Father.

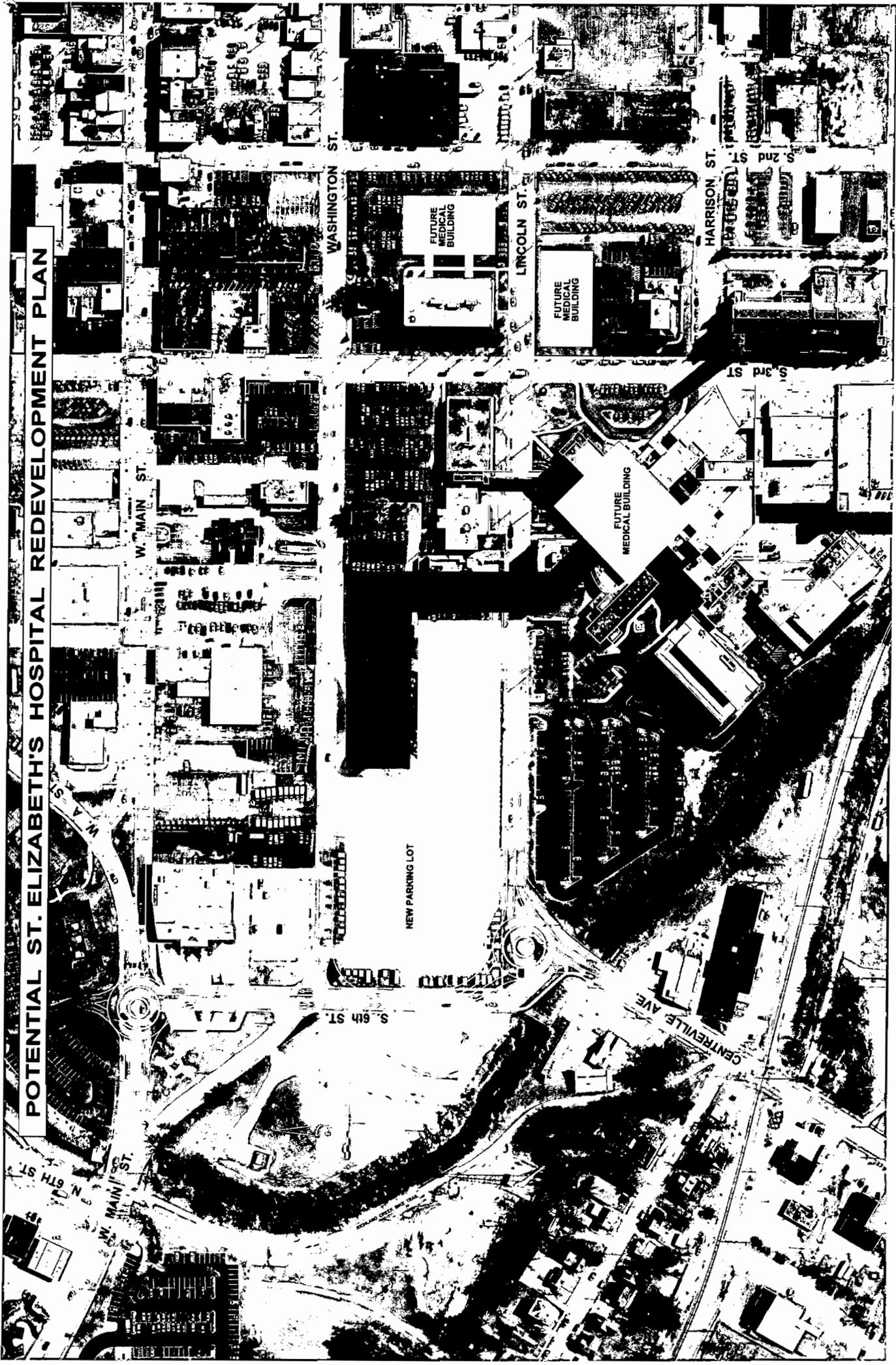
Todd Reyling, P.E.  
4516 Boardwalk  
Smithton, IL 62285

I looked at St. E's application for their explanation of why certain alternatives were not viable, like staying in Belleville. The reasons I found to be somewhat trivial given their request to uproot a 140 year old establishment. They rejected rebuilding on the existing site because they claim they cannot fit or they have geographic access issues. If you look at the land they currently occupy and also the adjacent land owned by the City of Belleville, there is more than enough room to build a new hospital and add several new medical buildings in downtown as can be seen on the attached map. Their claim that one way streets are a burden is inappropriate. Almost all urban hospital centers have some element of restricted street access and the current St. E's Campus has no restrictions other than a few one way streets which the City has offered to either close or alter.

They also claim that this "would require multi-year phasing with disruption to hospital operations and patient care for several years." Since they are not renovating but instead building a new building, I don't understand how the disruption would be any different for a new facility in Belleville vs. O'Fallon. Building near their existing hospital would lessen the transition time and costs.

Attachment

POTENTIAL ST. ELIZABETH'S HOSPITAL REDEVELOPMENT PLAN



POTENTIAL ST. ELIZABETH'S HOSPITAL REDEVELOPMENT PLAN

W. MAIN ST.

WASHINGTON ST.

LINCOLN ST.

HARRISON ST.

S. 3rd ST.

S. 6th ST.

CENTREVILLE AVE.

NEW PARKING LOT

FUTURE MEDICAL BUILDING

FUTURE MEDICAL BUILDING

FUTURE MEDICAL BUILDING

N. 6th ST.

W. MAIN ST.

Dean Hardt, *City Treasurer, City of Belleville*

100 N 81<sup>st</sup> Street

Belleville, IL 62223

I would like to speak to the cost factor used to reject the Downtown Belleville alternative. According to page 106 in the CON, "cost is no benefit over the chosen alternative cost", in plainer English, St. Elizabeth's are picking the cheaper option. In the media they keep claiming that building in Belleville is twice the cost (or 100%). Their proposed cost for a hospital in O'Fallon is \$288M and the projected cost for replacing in Belleville is \$365M, which is only a 27% increase over the proposed project which is a far cry from the 100% being reported. I'm also suspicious of the projected costs listed for the alternatives as there are no sources stated for how they "came up with" these numbers. They haven't been honest about the costs publically so why should we believe that amounts used to reject an alternative haven't been altered too.

Although St. Elizabeth's says to the public that they will leave the same day access clinic, laboratory, general radiology, mammography and outpatient therapies, these services are housed in St. Elizabeth's current hospital. Their CON application on page 76 says "the entire hospital will be discontinued and replaced". This was also stated by St. Elizabeth's yesterday. How can these facilities be left in Belleville if the entire hospital will be moved to O'Fallon?

I speculate the entire campus will eventually be moved to O'Fallon. If the overall costs to build a new hospital and medical campus in O'Fallon would be more expensive than incorporating the existing medical office space, parking garage, and Southern Illinois Heart Institute into a regenerated Belleville campus that houses a new St. Elizabeth's Hospital.

Attachment

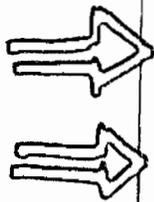
**SECTION II. DISCONTINUATION**

This Section is applicable to any project that involves discontinuation of a health care facility or a category of service. NOTE: If the project is solely for discontinuation and if there is no project cost, the remaining Sections of the application are not applicable.

**Criterion 1110.130 - Discontinuation**

READ THE REVIEW CRITERION and provide the following information:

**GENERAL INFORMATION REQUIREMENTS**



1. Identify the categories of service and the number of beds, if any that is to be discontinued.
2. Identify all of the other clinical services that are to be discontinued.
3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.
6. For applications involving the discontinuation of an entire facility, certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 60 days following the date of discontinuation.

**REASONS FOR DISCONTINUATION**

The applicant shall state the reasons for discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

**St. E's Answer...**



2. The entire hospital will be discontinued and replaced.
3. The anticipated discontinuation date will coincide with the simultaneous opening of the replacement hospital and ACC/POB. The applicants anticipate the replacement hospital will be certified for occupancy on or before December 31, 2017, which will be the date of the discontinuation of the current Hospital.



4. Anticipated Physical Plant and Equipment Use.

The existing Hospital will be vacated (see Attachment 9). The Hospital will continue to maintain it until an appropriate re-use (if any) can be decided upon. It plans to work with the City of Belleville and the community generally to determine an appropriate re-use.

As feasible, certain clinical and other equipment will be relocated to the new facility. Some equipment will be scrapped if at the end of its useful life, while some will remain on site for use in the remaining services to be retained on the Belleville Campus.

**Good afternoon.**

**I am Allen Gilbert, the EMS Director for the Village of New Baden. I am here to give my support to St. Elizabeth's plans to build a replacement hospital.**

**Much of my career has been transporting patients in need of medical attention to hospitals' emergency rooms. I have served as a paramedic, volunteer firefighter, and now as the director for New Baden EMS. I also have served my country in the United States Army. In every situation, time is crucial to our patient's well-being.**

**For patients in need of medical attention, time is of the essence to retain cardiac muscle and brain function. Quick, efficient, and safe transfer of patients from our ambulance to St. Elizabeth's emergency staff can provide the appropriate medical attention they need for the best outcome.**

**St. Elizabeth's Hospital had our communities' needs in mind when they developed these plans for a regional hospital. The new location is central to the Metro East and will be easy for all residents and emergency personnel to access in emergency situations.**

**It's one thing to navigate in downtown areas and one-way streets when you are driving during a non-emergency situation. It is very different as an EMS provider trying to navigate with light and sirens.**

**The proposed site for St. Elizabeth's new hospital could save our EMS teams up to 15 minutes or more in transport times, which could provide a more positive outcome for the patient.**

**In return, we will be able to take these crucial extra minutes to get back into service for our area. Returning back-in-service times is equally important when covering a large region with limited resources.**

**New Baden EMS takes great pride in the patient communities we serve. Our venue alone is roughly 50 square miles and we have 15 miles of interstate that we cover. We assist in mutual aid for Mascoutah, Sugar Creek and Breese EMS who all have equally large areas. In the event of a larger scale emergency, we would be able to assist Scott Air Force Base and increase our call volume with the proposed location being off Interstate 64.**

**When we think about the loved ones in our lives wouldn't you do everything necessary to improve their outcomes? With St. Elizabeth's plans for a centrally-located regional hospital, we have a real opportunity to improve access to medical care for residents throughout the Metro East.**

**For more than 140 years, St. Elizabeth's Hospital has provided high-quality health care to every patient who comes through its doors. It's the goal of my ambulance service to get patients through that door as quickly as possible for their best outcomes possible. I ask that you help us do so by approving St. Elizabeth's application. Thank you.**

Jim Wieggers

I will have to agree with my wife. St. Elizabeth's needs to stay in the community that supported it for 140 years. **Every benefit O'Fallon/Shiloh will receive from having this hospital is a detriment that will befall on the City of Belleville.**

O'Fallon/Shiloh has already been granted a brand new state of the art hospital.... Why should they get two at the expense of Belleville?

We do not oppose St. Elizabeth's vision of a new modern hospital. We do not oppose progress... but we DO oppose abandoning Belleville. What St. Elizabeth's claims it needs can be accomplished in Belleville. Maybe not in the exact way St. E's wants... Maybe not with the better "payor mix" they want so badly, but it CAN be done and it CAN be made to work. There is nothing about moving seven miles away – and destroying the community that spent 140 years helping build you – that allows their mission to suddenly be fulfilled. We want a modern St. Elizabeth's... but we want it in Belleville where it belongs.

Susan Wieggers

My name is Susan Wieggers and I am a life-long resident of Belleville and a nurse, this is my husband Jim. I am a retired dentist who practiced in downtown Belleville for 20 years.

§ We are here to oppose the move of St. Elizabeth's Hospital to O'Fallon, IL.

§ St. Elizabeth's centers their support on issues that could be resolved with a new St.

Elizabeth's Hospital. Consider the reasons to support a new hospital for St. E's:

- § o The hospital is outdated;
- § o It's not built to today's design standards;
- § o There is a need for newer technology;
- § o It should be a smaller with higher quality care;
- § o Construction will create new union labor jobs;
- § o People want access to private rooms.

~~I understand and agree that a new hospital would resolve many of their issues... but I ask the State Board and St. Elizabeth's supporters:~~

- o Can the union labor building a new hospital not take place in Belleville?
- o Is there some new technology offered in O'Fallon that is not offered in Belleville?
- o Do they not allow private rooms in Belleville?
- o Would a "new hospital" be any less new if it were built in Belleville?

"But it will be closer to the highway!" – Tell that to people without a car and dependent upon public transportation.

Carole Piontkowsky

St. E's

They are telling their employees that they are going to go under because they are spending too much money on indigent care. A not-for-profit hospital with \$2.2 Billion in assets is claiming that they will go under by serving the poor. 2013 Annual Hospital Question raises the facts taken from the IL Dept. of Public Health, which are attached, show that Memorial Hospital spent \$4,781,902 on charity care expenses and St. Elizabeth's spent \$4,398,861 on charity care expenses. The hospitals of Belleville work together to provide indigent care, 52% by Memorial and 48% by St. Elizabeth's. St Elizabeth's is not spending too much money on indigent care, they are simply sharing the load with Memorial Hospital.

Attachment

<u>Ownership, Management and General Information</u>		<u>Patients by Race</u>		<u>Patients by Ethnicity</u>	
ADMINISTRATOR NAME:	Maryann Resse	White	78.5%	Hispanic or Latino:	0.3%
ADMINSTRATOR PHONE	618-641-5462	Black	19.3%	Not Hispanic or Latino:	99.2%
OWNERSHIP:	St. Elizabeth's Hospital	American Indian	0.0%	Unknown:	0.5%
OPERATOR:	St. Elizabeth's Hospital	Asian	0.5%		
MANAGEMENT:	Church-Related	Hawaiian/ Pacific	0.1%	IDPH Number:	2345
CERTIFICATION:		Unknown	1.5%	HPA	F-01
FACILITY DESIGNATION:	(Not Answered)			HSA	11
ADDRESS	211 South 3rd Street	CITY:	Belleville	COUNTY:	St. Clair County

**Facility Utilization Data by Category of Service**

<u>Clinical Service</u>	Authorized CON Beds 12/31/2013	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	202	142	104	6,066	24,181	2,976	4.5	74.4	36.8	52.4
0-14 Years				1	1					
15-44 Years				996	2,882					
45-64 Years				1,983	7,578					
65-74 Years				1,124	4,629					
75 Years +				1,962	9,091					
Pediatric	14	0	0	0	0	0	0.0	0.0	0.0	0.0
Intensive Care	24	24	22	1,591	5,074	47	3.2	14.0	58.5	58.5
Direct Admission				1,318	3,962					
Transfers				273	1,112					
Obstetric/Gynecology	30	28	18	1,038	2,342	94	2.3	6.7	22.2	23.8
Maternity				925	2,177					
Clean Gynecology				113	165					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	36	27	1,458	5,888	0	4.0	16.1	0.0	44.8
Rehabilitation	33	30	27	463	5,416	0	11.7	14.8	45.0	49.5
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	303			10,343	42,901	3,117	4.4	126.1	41.6	

(Includes ICU Direct Admissions Only)

**Inpatients and Outpatients Served by Payor Source**

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	38.5%	13.7%	7.6%	29.0%	5.2%	6.1%	10,343
	3981	1415	788	2998	535	626	
Outpatients	20.7%	17.6%	11.4%	41.3%	5.4%	3.6%	134,597
	27866	23648	15314	55639	7292	4838	

<u>Financial Year Reported:</u>	7/1/2012 to	6/30/2013	<u>Inpatient and Outpatient Net Revenue by Payor Source</u>					Charity Care Expense	Total Charity Care Expense
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals			
Inpatient Revenue ( \$ )	47.9%	6.7%	5.3%	31.6%	8.5%	100.0%		4,398,861	
	40,398,704	5,683,598	4,451,680	26,616,892	7,143,164	84,294,037	2,224,944		
Outpatient Revenue ( \$ )	15.0%	15.5%	8.6%	49.1%	11.8%	100.0%			
	11,138,149	11,516,150	6,357,980	36,484,796	8,755,935	74,253,010	2,173,917	2.8%	

**Birth Data**

Number of Total Births:	887
Number of Live Births:	879
Birthing Rooms:	0
Labor Rooms:	0
Delivery Rooms:	0
Labor-Delivery-Recovery Rooms:	8
Labor-Delivery-Recovery-Postpartum Rooms:	0
C-Section Rooms:	2
CSections Performed:	190

**Newborn Nursery Utilization**

	Level I	Level II	Level II+
Beds	22	8	0
Patient Days	1,475	125	236
Total Newborn Patient Days			1,836

**Organ Transplantation**

Kidney:	0
Heart:	0
Lung:	0
Heart/Lung:	0
Pancreas:	0
Liver:	0
Total:	0

**Laboratory Studies**

Inpatient Studies	276,639
Outpatient Studies	283,764
Studies Performed Under Contract	20,819

<u>Ownership, Management and General Information</u>		<u>Patients by Race</u>		<u>Patients by Ethnicity</u>	
ADMINISTRATOR NAME:	Mark J. Turner	White	67.6%	Hispanic or Latino:	1.2%
ADMINISTRATOR PHONE:	618/257-5642	Black	31.7%	Not Hispanic or Latino:	98.8%
OWNERSHIP:	Protestant Memorial Medical Center, Inc.	American Indian	0.1%	Unknown:	0.0%
OPERATOR:	Protestant Memorial Medical Center, Inc.	Asian	0.5%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R)	Hawaiian/ Pacific	0.1%	IDPH Number:	1461
CERTIFICATION:		Unknown	0.0%	HPA	F-01
FACILITY DESIGNATION:	General Hospital			HSA	11
ADDRESS:	4500 Memorial Drive	CITY:	Belleville	COUNTY:	St. Clair County

Facility Utilization Data by Category of Service

<u>Clinical Service</u>	Authorized CON Beds 12/31/2013	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	175	253	188	12,406	55,393	1,432	4.6	155.7	89.0	61.5
0-14 Years				0	0					
15-44 Years				1,775	6,541					
45-64 Years				3,941	16,915					
65-74 Years				2,474	11,726					
75 Years +				4,216	20,211					
Pediatric	14	14	12	37	79	6	2.3	0.2	1.7	1.7
Intensive Care	19	20	20	1,613	5,433	14	3.4	14.9	78.5	74.6
Direct Admission				1,039	3,337					
Transfers				574	2,096					
Obstetric/Gynecology	8	29	21	1,841	4,557	252	2.6	13.2	164.7	45.4
Maternity				1,706	4,200					
Clean Gynecology				135	357					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	216			15,323	65,462	1,704	4.4	184.0	85.2	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payer Source

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	44.9%	13.9%	2.3%	27.6%	4.0%	7.3%	
	6879	2132	354	4225	608	1125	15,323
Outpatients	27.9%	14.9%	5.9%	43.0%	4.2%	4.0%	
	55868	29850	11734	85970	8499	8071	199,992

<u>Financial Year Reported:</u>	1/1/2013 to	12/31/2013	<u>Inpatient and Outpatient Net Revenue by Payer Source</u>					Charity Care Expense	Total Charity Care Expense 4,781,902
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals		Total Charity Care as % of Net Revenue	
Inpatient Revenue ( \$ )	52.4%	12.0%	1.9%	33.7%	0.1%	100.0%			
	59,090,730	13,496,685	2,177,701	37,970,359	98,680	112,834,155	3,150,592		
Outpatient Revenue ( \$ )	18.4%	3.3%	4.2%	73.9%	0.1%	100.0%			
	23,641,447	4,297,250	5,402,096	95,014,437	179,532	128,534,762	1,631,310	2.0%	

Birthing Data

Number of Total Births:	1,610
Number of Live Births:	1,609
Birthing Rooms:	0
Labor Rooms:	2
Delivery Rooms:	1
Labor-Delivery-Recovery Rooms:	8
Labor-Delivery-Recovery-Postpartum Rooms:	0
C-Section Rooms:	2
CSections Performed:	494

Newborn Nursery Utilization

	Level I	Level II	Level II+
Beds	29	18	0
Patient Days	2,534	858	0
Total Newborn Patient Days			3,392

Organ Transplantation

Kidney:	0
Heart:	0
Lung:	0
Heart/Lung:	0
Pancreas:	0
Liver:	0
Total:	0

Laboratory Studies

Inpatient Studies	531,177
Outpatient Studies	603,926
Studies Performed Under Contract	12,932

*Julie Harvey*

*I'm Julie Harvey a long-time West End Belleville resident and community volunteer for many years.*

*St. Elizabeth's owns almost everything in downtown Belleville between Washington and Monroe from 2nd Street beyond 4th Street. The promise of an urgent care center does little to fill almost 12 city blocks. In addition, the City of Belleville owns another 6 - 8 city blocks directly adjacent to the land St. E's owns. There is no honesty to St. Elizabeth's claim that they <sup>are for a terrible</sup> COULDN'T rebuild in downtown Belleville - they just don't want to. <sup>There is no uncertainty</sup> It does not take a whole lot of imagination to understand the economic devastation that losing 2,000 jobs and abandoning a dozen city blocks will have on Belleville.*



Barb Ducey

When I decided to educate myself on St. Elizabeth's proposed move, I began looking at a map of hospitals in our region of Southern Illinois. I was disheartened to learn in a 50 mile area we have two hospitals south of Belleville. Red Bud Regional Hospital, Illinois has 25 beds. Sparta Community Hospital in Sparta has 26 beds.

As I further examined the map, I noted in the same distance to the north of Belleville there are 11 hospitals with a total of 1,523 beds. That's quite a discrepancy. I began to wonder why locating in O'Fallon was seen as a better alternative to Belleville if being assessable to people in need is part of St. Elizabeth's mission. Looking at the attached map it appears that if St. Elizabeth's wants to move out of Belleville, they should be moving south!

I hope someone can address my concern.

Attachment



Hi, my name is Steven Dumstorff and I'm here today to show my support for St. Elizabeth's new hospital.

When St. Elizabeth's builds a new hospital in O'Fallon it will mean easier access to specialists and high quality healthcare. Right now many people are traveling to St. Louis to get medical attention. It's inconvenient and doesn't make sense that **MISSOURI** is receiving health care dollars that should stay within the State of Illinois!

Not only is the State of Missouri getting our money, but they're getting our jobs, too. St. Elizabeth's new hospital will create jobs **during** construction and **after** completion. The economy in Illinois will get a much-needed boost from this project!

Why can't O'Fallon be the place that Metro-East citizens go for their healthcare needs ... conveniently located right off I-64?

For these reasons, it's clear that supporting St. Elizabeth's decision to build a new medical center in O'Fallon is the right decision to make.

I hope the board understands how beneficial it is to bring a modern healthcare facility to O'Fallon and votes YES to Elizabeth's plans.

Thank you.

Patrick Sullivan  
300 S 52<sup>nd</sup> Street  
Belleville, IL 62226

St. Elizabeth's leadership has shown they are willing to mislead the citizens of Belleville – but worse than that, they've shown they are willing to mislead the State Board who has to decide whether or not to allow this project.

<sup>24</sup> In September ~~of~~ 2013 St. Elizabeth's was before the <sup>VOM Board</sup> ~~Health Facilities and Services Review Board~~ seeking permission to stop providing mental health care. One of the Board members – I believe it was you Member Bradley – asked St. Elizabeth's if that project “represents the first step towards closing that hospital in downtown Belleville and moving it elsewhere.” St. Elizabeth's said they were ‘doing due diligence’ and tried to avoid the question. The member asked “Should I take from that that the people who are concerned that hospital remaining in downtown Belleville with the services and the jobs may have some reason for concern?” Another sidestep – trying to hide behind that application being about mental health in the region. The Board member would not let them duck or dodge the question and said “No, this is about answering a question from somebody who is responsible for implementing overall planning for health facilities in the State and may at some time have to deal with the question of whether to allow you to close the hospital. I think you'd be well advised not to duck the question!” But duck they did and said “I don't have an answer for that right now.”

Well – now St. Elizabeth's should have to answer that question. Because they did have an answer. In 2011 they made O'Fallon annex land for their “new hospital” and create a TIFF district for their “new hospital” and spend millions of dollars remediating the undermining so they could build their “new hospital” in O'Fallon. But in 2013 they were doing “due diligence” and didn't have answer.

*based on years of careful study*

- ~~- Access to care for the prisoners~~
- ~~- Leaving Ambulatory care in Belleville?~~
- ~~- check the title of 14-044~~
- ~~- Clearly shows intent to move it~~

Janet Schmidt, Alderman, Ward 2

What makes Belleville different than Highland? Back in 2011, the same organization that owns St. Elizabeth's, the HSHS, determined a new "replacement" hospital was needed in Highland. They cited many of the same reasons for requiring a new facility as St. E's has in their current application. BUT, Highland stayed within 1 ½ miles for their replacement facility. Interstate 70 is 3 miles away but instead of being on the interstate, they chose to stay in Highland. I doubt many of us would be here talking to you today if St. E's only wanted to go 1 ½ miles within Belleville. Highland, just like Belleville had their hospital for over 130 years and we are closer to 140 years. St. Joseph's Highland hospital was also aging at 63 years and Belleville's is also in its 60's. We applaud the idea that St. E's wants to modernize but why do they need to leave the town that has supported them for almost 1 ½ centuries.

On a personal note, my husband just had open heart surgery at St. Elizabeth's. He received excellent care. This hospital means a lot to me and my family. We want St. Elizabeth's to build a new hospital in Belleville.

Brian Besse  
Seven Restaurant and Lounge and Shichi Shushi Bar  
7 South High Street  
Belleville, IL

My name is Brian Besse and I own Seven restaurant and Lounge and Shichi Sushi bar. I'm here to say a few things about the possibility of St Elizabeth's hospital leaving the downtown area of Belleville. I came here from St Louis to open a restaurant in Belleville for a number of reasons. I saw the investment the city was putting into the downtown area and it reminded me of areas that I have owned businesses in, in St. Louis. And the neighborhood I live in. The cwe is similar in that it has hospitals, schools, restaurants and retail and residential. All of the things that I saw in Belleville. That's why we made the investment. I personally deliver to St Elizabeth's 3 times a week minimum. My employees deliver there even more. We have had holiday parties, going away parties, retirement parties from the staff of St Elizabeth's hospital. We have developed a great relationship with many of its employees. This move will present a serious drop in our bottom line. In addition, I think it is too easy to pick up and move and say oh well, it's just a better move for us financially. These people making these decisions don't work, live or care what happens to the community in which supported them for a very long time. They should do the responsible thing and reinvest in the community that invested in them.

Hello everyone. My name is Dan O'Sullivan. I'm the Business Manager and Financial Secretary/Treasurer for Iron Workers Local 392 out of East St. Louis. I'm here to tell you why I think it's SO important to allow St. Elizabeth's to build a new hospital in O'Fallon.

We have more than 600 members that live and work in this area. The last thing on anyone's mind is to be injured or ill, and in need of medical care. Unfortunately, injuries and illnesses do happen. That is why it's CRUCIAL to have a fully-equipped, state-of-the-art emergency room with easy access off of the interstate, and without having to travel into a densely populated city. This is beneficial, not only to construction workers, but to everyone living, working, or visiting this area.

The jobs it would create, and future economic impact would be an asset to this area.

Again, we need this hospital to be built to allow easy access to healthcare and emergency assistance. That's why we need St. Elizabeth's new hospital at I-64 and Green Mount Road. I understand there will be two exits in either direction on I-64, and the hospital will be minutes off the highway.

Thank you.

**Testimony in Opposition  
St. Elizabeth's O'Fallon  
Project # 14-043**

I am here today as a longtime Belleville resident and former Alderman. For 16 years I represented the interests of a diverse community of Belleville residents. Unfortunately, many in our community face economic and employment challenges. But because of the strong community of support and the great organizations within Belleville, there is help for all those in need.

That is why it is so shocking to see St. Elizabeth's leave this community behind. The impact of closing their Belleville hospital will be significant. And it will be felt most by those within our community who have the very least among us. This is not the Belleville community so many of us know and cherish. This is not the St. Elizabeth's we have supported for so long.

Healthcare is supposed to be provided for all, regardless of their ability to pay. St. Elizabeth's may say they remain committed but their actions speak louder than their words. You cannot commit to serving the poor by moving away from them.

Today is a sad day. Those who can afford it the very least will pay the greatest price.

Thank you

Dorothy Meyer

**Public Hearing Remarks from  
Dr. Paul Malcherek  
For St. Elizabeth's Hospital's Project #14-043**

Good afternoon. I am Dr. Paul Malcherek. I am a physician with Hospital Sisters Health System medical group in Collinsville. I have been practicing medicine in the Metro-East region for almost 20 years and on staff at St. Elizabeth's hospital *+ Memorial* for over 15 years. I am here today to ~~stand in~~ support of plans for a replacement hospital in St. Clair County off of Interstate 64.

Living in the Metro-east, I have realized that we are not just individual cities located in close proximity - we are one large community - the Metro East.

I appreciate St. Elizabeth's focus on region-leading healthcare, and I feel that building this replacement hospital will improve access to both high quality primary care and specialty care services to Metro East residents.

*+SI*

I ask the Review Board to approve St. Elizabeth's replacement hospital project.

Thank you.

Good afternoon. My name is Michael Nowobilski. I am President and co-founder of Mid-America Energy and Mining Services, and I am here in support of St. Elizabeth's plans for a replacement hospital.

I am a resident of O'Fallon with strong ties to the region through my service as Past President of the O'Fallon Sunrise Rotary Club and Past District Governor of Rotary International District 6510. Rotary is a worldwide service organization of more than 1.2 million business, professional and community leaders. Members of Rotary clubs, known as Rotarians, provide humanitarian service, encourage high ethical standards in all vocations and help build goodwill and peace in the world.

My wife and I are both very involved in the Rotary, and we have relationships with members of 48 clubs all over the southern Illinois region. The St. Elizabeth's replacement hospital complements the Rotary mission of serving the communities of the Metro East region.

I am excited for the new location to make the hospital available to the entire region, not tucked away in Belleville. Also, this improved accessibility, coupled with the state-of-the-art care, will boost job creation and attract patients. More people will visit the hospital to receive advanced care, and they will need services and goods provided by our local businesses.

By providing modern health care services, St. Elizabeth's replacement hospital will continue to build and strengthen the population and economy of Metro East region.

I am in full support of St. Elizabeth's replacement hospital. If you believe in the growth of the Metro East region, you will approve St. Elizabeth's plans.

Thank you for your time today and allowing me to voice my support.

## Elizabeth Coggins

Hello. I'm pleased to add my support for St. Elizabeth's proposed, new hospital on I-64. As a mother, a local resident, a former patient, and a volunteer at St. Elizabeth's, I'm going to share my personal experience with the hospital and why I endorse building this new facility.

I work and live on Scott Air Force Base, where I've been stationed since September 2013. I previously served at Scott Air Force Base from May 2003 until January 2006. My husband and I have ~~two~~<sup>3</sup> children and we are delighted to return to this wonderful community.

I delivered my first child at St. Elizabeth's nine years ago. As a new mother with many complications, I was very nervous and scared. The hospital staff was fantastic about easing my fears and addressing all clinical issues. I was especially impressed how the staff respected my wishes and followed the birth plan I wanted. Their attentive, thoughtful professionalism created an amazing experience.

I returned to St. Elizabeth's for surgery this past August. Again, I received outstanding, efficient, and compassionate care. The staff did an excellent job of communicating with me and my family during my entire stay.

Being a volunteer at St. Elizabeth's gives me the opportunity to give back to the hospital and staff that have served me so well.

I'm very aware that the current building is outdated and inefficient. It doesn't work as well as it must for the families seeking medical treatment today and those who will need it in the future. This community deserves access to modern health care that is delivered in a cost-effective manner.

We have two special-needs children and parking at the current location can be difficult. With the new hospital site on I-64, I'm looking forward to greater accessibility. It will be closer to the base and I won't have to navigate through one-way streets in Belleville. I'm equally excited about the prospect of improved medical technology, aesthetically pleasing spaces and an updated Emergency Department with greater privacy capabilities.

Building the replacement hospital and a medical building on the same campus offers the possibility of more physicians and specialists who could serve all of my family's medical needs in one place.

I enthusiastically request that the Review Board approve St. Elizabeth's plans. Thank you.

Good afternoon. I'm Dan Jackson and I am the Regional President of Carrollton Bank in O'Fallon. My wife and I reside in O'Fallon and our three children attend school there. I'm here to show my support for St. Elizabeth's new hospital in O'Fallon.

Growing up in the area, my parents always took us to St. Elizabeth's for medical care. St. Elizabeth's has always been our hospital of choice. However, we also have traveled across the river many times to get care and I'm looking forward to having easier access to St. Elizabeth's services when the new hospital is built. Our daughter was born prematurely and spent four months in a St. Louis hospital NICU. We were there daily. It is my understanding a NICU Level 3 facility is in the long-term plan for the new St. E's facility. It would be nice for families that are in that situation in the future to have access to that level of health care.

With the growth of O'Fallon and other communities along the I-64 corridor, I believe there is a definite need for a regional, full-service hospital. We are looking forward to a new, state-of-the-art, full-service hospital, which would eliminate the need for many residents along the I-64 corridor to travel to St. Louis for their health care needs.

Medical services should be evenly distributed throughout the region and that's why I'm here to support St. Elizabeth's efforts to bring a brand new, 21<sup>st</sup> century medical center to the O'Fallon area. Thanks.

24050 ndew Dr

Alex Enyart

Tom Schattenbrand

Belleville

314 686 9869

We get so used to driving by St. Elizabeth's every day that we don't even realize that the healthcare campus occupies 12 blocks of Downtown. 12 blocks is a lot of space in a downtown. Imagining what our downtown would look like if St. Elizabeth's was gone got me thinking about all the property tax dollars those 12 blocks could have generated over the last 140 years. It's probably 10s of millions of dollars in property taxes the City did not collect because those 12 blocks were the home of St. Elizabeth's. Instead of collecting money for that property, the City spent money building an infrastructure to support the hospital. It built its City up around the hospital to support the hospital. No one minded. The City was happy to do it because it supports this hospital. After 140 years of giving to St. Elizabeth's, Belleville would like to receive - receive the benefit of a new state of the art hospital in the heart of our City.

4  
 For 140  
 yrs the  
 City has  
 foregone the  
 property tax  
 as it was

RECI/MBA @ 25 yrs exp

① Worked @ STC - 10yrs + additional 7 @ SSB  
 Learned the mission - St. Elizabeth's Hungary

Let's be clear @ motivation

O'Fallon has median value @ accepted in 2x Belleville  
 persons to pay limit 1/2 Belleville

Household Tax 2x Belleville

Abdicating values of Care, Respect  
 Comp Joy

pg 1003

**Public Hearing Testimony  
David Nosacka  
Division CFO, Hospital Sisters Health System**

Hello. My name is David Nosacka and I am the Hospital Sisters Health System Southern Illinois Division Chief Financial Officer.

For nearly 140 years, St. Elizabeth's Hospital has been committed to caring for residents in the Metro East region. That mission is as strong as ever and will remain our guiding mission, regardless of our location.

Throughout our planning process, we have reviewed at length patient origin, patient and family travel, and access to care for the patients we serve.

Regarding patient origin: Currently, St. Elizabeth's cares for more Medicaid patients who reside outside of Belleville than it does for Medicaid patients who reside in the city of Belleville.

I share that fact because our goal with the replacement hospital is to make it more accessible to the patients we serve today and those that may be forced to access care in St Louis or Other Missouri locations.

David  
Nosacka  
pg. 2063

Regarding patient and family travel: The new hospital will only be seven miles from our current location. Many of our existing patients will be as close, if not closer to us, depending on where they live.

Regarding access to care: We have calculated that the drive time to our new location will actually decrease for two-thirds of Metro East residents who are living at or below the poverty level.

Patients will still have access to outpatient care, both through the services that will stay on our Belleville campus and through the new ambulatory care center near the replacement hospital.

Further, St. Elizabeth's will continue its strong charity care program, which is available to low income residents, regardless of where they live. Almost 3 percent of St. Elizabeth's revenue is provided to charity care patients, which is higher than most hospitals in the region, including the other hospital in Belleville.

Lastly, as Division CFO I would be remiss to not point out that the decision to replace at a new location results in considerable savings in comparison to attempting to renovate on our current site. The dollars we save will allow St. Elizabeth to focus more of our resources towards our charitable mission.

In closing, St. Elizabeth's Hospital and the Hospitals Sisters Health System are committed to providing the best care, in the right setting,

to the most people, of the Metro East region. I urge you to approve these plans.

David  
Nosack  
pg. 3 of 3

**PUBLIC HEARING TESTIMONY  
of Maryann L. Reese, President and Chief Executive Officer  
St. Elizabeth's Hospital**

**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville  
October 2, 2014**

I am Maryann Reese the President of St. Elizabeth's Hospital. I am here today to support our application to build a replacement hospital along Interstate 64 in St. Clair County.

I want to begin by making one thing ... very clear. I appeared before the Review Board last year to present our project with Touchette Hospital. At that time, the City of Belleville provided opposition testimony that had nothing to do with that project, but referenced what the city thought were our plans to relocate. When asked about the testimony, I made it clear that a decision had not been made. At that point, we were still determining how to best serve the future health care needs of the region. The decision to replace our existing hospital was made at a special board meeting on May 12, 2014. There are two main reasons why our board approved building a replacement hospital...

First, the current building is not capable of being rehabbed.

Second, the current location makes no sense for easy access to the whole region. It is important to understand that we serve the region – not just the City of Belleville. 74 percent of our patients are from zip codes outside Belleville, and almost 18 percent of those patients are Medicaid recipients. Our new location will be closer to more residents who are living at or below the poverty line. In addition, we expect our current Belleville patients to receive outpatient care at our Belleville campus and fully expect them to travel the short 7 miles for any inpatient care.

To suggest we are abandoning Belleville is nonsense. We will offer significant outpatient services and operate administrative offices at our current campus. More importantly, we will continue to serve Belleville residents.

Lastly, there are two hospitals in Belleville offering duplicative services – us and Memorial. Our move will eliminate this duplication. Some people say we're duplicating services by moving closer to Memorial's satellite facility. When, in fact, we will have a full-service hospital, which will provide high acuity care that Memorial's satellite facility can't.

In summary, I urge the Review Board to approve this project; residents of the state of Illinois are entitled to nothing less.

Mike McManus statement for October 2 Public Hearing concerning the St. Elizabeth Hospital Project

My name is Mike McManus and I am the Chief Operating Officer of Memorial Hospital in Belleville. I am here today to express Memorial Hospital's strong opposition to St. Elizabeth's application to discontinue its hospital in Belleville and establish a new hospital in O'Fallon.

Memorial opposes this application for the following five reasons:

- 1) The closure of St. Elizabeth's hospital in Belleville will have a significant negative impact on access to healthcare by residents of Belleville and surrounding communities. In particular, that impact will be felt by patients who are medically underserved or who rely on Medicaid. The assumption that these patients will travel to the proposed new location is unrealistic and is not supported by any credible studies.
- 2) Memorial Hospital in Belleville is concerned about our capacity to care for the surge of patients that will result from the closure of St. Elizabeth's Hospital in Belleville given that our bed capacity will change with the Memorial East opening. In particular, Memorial is concerned about emergency and intensive care services. At the present time, EMS transports these patients to both St. Elizabeth and Memorial. If St. Elizabeth's closes, local EMS providers have told us that they will be required to transport all critically ill patients from Belleville and surrounding communities to Memorial as the closest hospital.
- 3) The proposed new hospital in O'Fallon is less than two miles from Memorial East and will result in an unnecessary duplication of services. The purpose of the CON process is to avoid such duplication and to insure access to care by the medically underserved. This project directly contradicts both purposes. The CON Board's unanimous approval of Memorial East, which is under construction and will open in the spring of 2016, has addressed the need for hospital services in the O'Fallon/Shiloh region.
- 4) St. Elizabeth's characterizes their proposed Shiloh hospital as a "regional" referral center, suggesting that it will be able to provide services that are not already provided in

Belleville. St. Elizabeth's proposed hospital will not provide a single new service to the region. In fact, services will be diminished from current levels due to fewer beds and the discontinuation of pediatric and psychiatric services by St. Elizabeth.

- 5) When Memorial filed its application to establish a new hospital in Shiloh, we carefully weighed the impact that our proposal would have on the communities we serve. Unlike St. Elizabeth's, Memorial committed to maintain a full complement of hospital services in Belleville. Memorial has continued to invest and grow the services we offer at our Belleville hospital, and we have invested nearly \$50 million in capital improvements there since 2011. By contrast, St. Elizabeth and the HSHS System have had the opportunity, and the financial resources, to invest in their Belleville hospital but has chosen not to. Instead, they have opted to pull up stakes and relocate.

Thank you for the opportunity to express our opposition.

October 2, 2014

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson St., IL 62761

RE: In Support of Project 14-043 St. Elizabeth's Hospital replacement hospital in O'Fallon

Dear Ms. Avery:

I was pleased to learn of St. Elizabeth's Hospital's plans to build a region-leading, replacement hospital in O'Fallon. I am writing in support of this project.

I have lived in the Metro East region all of my life. I am retired.

My firstborn and 3 following children were born at St. Elizabeth's Hospital. The Hospital was only 5 years old for my first birth, a modern facility, and the Hospital Sisters care had me home with my new baby and very happy with the whole experience. Over the years and many visits to the hospital for all members of my family, we have very good memories, sad memories too, but all in all, St. Elizabeth Hospital has been a comfort that is so appreciated.

The replacement hospital will be a most welcome benefit for me, my family, and for the our community, because it will be in an easy accessible location, and much needed room for all advanced technology in giving of outstanding care that is St. Elizabeth is known for.

I support the Plans for this project because a new facility, in my opinion, would help me and my family stay here in Metro East for our health care, and not have to travel to another state.

Thank you and I urge you to approve St. Elizabeth's replacement in O'Fallon to enhance health care for all residents of the Metro East region.

Sincerely,



Carol Dobyns

4275 Pensoneau Rd

Marissa, IL 62257

618-768-4396

[ceekay@egyptian.net](mailto:ceekay@egyptian.net)

Hello. My name is Dr. Douglas Wood, and I am the Superintendent for O'Fallon School District 90. I believe that our school district would directly benefit from a modern, state-of-the-art St. Elizabeth's Hospital in O'Fallon, and I am here today to voice my support for the plan to build a replacement hospital in our community.

O'Fallon 90 is comprised of seven schools, serving more than 3,500 students in grades pre-kindergarten through eighth grade, and we employ more than 200 faculty and staff.

I believe a full-service hospital in O'Fallon would improve our community and enhance the quality of life for students and their families. At the same time, the hospital will reach communities in need of access to quality health care.

What may surprise those in attendance today is that more than 20 percent of students in our district are considered low income. As I understand it, St. Elizabeth's mission is to care for the underserved, and by settling in O'Fallon, the hospital will be accessible to many of those patients who need it most.

Every day I work with educators who are shaping the hearts and minds of the next generation, and I can't help but think of our students as I stand here to today. They will be the ones who benefit most from a new, modern hospital in their hometown – both now and for decades to come. Based on the kids who attend our schools, I am very optimistic about the future of our community, and I think a new St. Elizabeth's will help ensure a brighter future for our school district, as well as the entire region.

Thank you for your time.

## **Jill Pietrusinski**

Hello everyone. I'm very happy to participate in this important public hearing to voice my support for St. Elizabeth's plans for the future. I hope to bring several perspectives to the discussion.

I've been a resident of Metro East since 1992. I'm a registered nurse who worked at St. Elizabeth's from 1992 to 1996. And, I'm the wife of a retired military man, which led me to focus on helping members of the military in my current role as a financial advisor. I'm devoted to this community and will support the plans that will best serve all its residents.

This new hospital brings the promise of room to grow and adapt to our future health care needs. It will have state-of-the art technology that will help recruit the best health care providers, which will result in better, more efficient and patient-centered care.

Plans also include a medical office building for the new hospital campus. This facility and the hospital will be important additions to the area's growing medical district along I-64. Together, they will address the needs of patients who are increasingly receiving care in outpatient settings. In addition, placing the medical office building near the new hospital will help foster collaboration among all other hospitals and health care providers in our area. This could benefit so many with improved health care delivery and efficiencies.

The replacement hospital also will be closer to Scott Air Force Base. St. Elizabeth's is proud to partner with the base, Saint Louis University and Southern Illinois Healthcare Foundation to offer a family practice medical residency program on the base.

A third benefit to consider is accessibility and our ability to serve Illinois patients. I've found it's easier for me to get to downtown St. Louis than to St. Elizabeth's in downtown Belleville. Many patients in the Metro East area go to Missouri for their inpatient medical care. By building the new hospital along I-64, St. Elizabeth's could become a health and wellness center for all of our Metro East neighbors.

Members of the Review Board, please approve these projects.

## Mary Lou Tate

I'm so pleased to see everyone here this afternoon. For many of you, your presence demonstrates your support for St. Elizabeth's plans to build a replacement hospital. I, too, am here to show my support.

As Director of Finance for St. Elizabeth's Hospital, I can say that we've reached a point where fixing the current building is not cost-efficient. St. Elizabeth's spends multiple million dollars maintaining – not making improvements – to this aging facility. *each year.*

St. Elizabeth has spent more than 25 million dollars in facility and plant upgrades in the past decade. In addition St. Elizabeth's has spent 45 million dollars during this same time period upgrading clinical equipment, IT infrastructure, and other capital purchases.

It no longer makes fiscal sense to invest in this structure when we have the opportunity to build a modern, efficient hospital that will allow us to provide better health care and help us treat more underserved patients.

The site for the new hospital is more accessible to those who need us most and will allow us to expand access to underserved people in our region. Our payer mix at our proposed location just off Interstate 64 will not be any different than it is currently. The new hospital will more fairly distribute inpatient beds throughout the region, trending east where there is a greater number of people living at or below the poverty line.

The decision to build a replacement hospital was not reached easily. For several years we have studied what it would take to renovate the current building. Unfortunately, we estimate that it would cost much more, take much longer and be much more disruptive to our patients and staff to do a massive renovation. We hope that you'll come to understand that it simply makes no sense to keep investing in this building which has outlived its life span. I ask the Review Board to approve St. Elizabeth's plans for a replacement hospital that will improve access for all Metro East residents.

Thank you.

Dave Schoenborn  
Lincoln Theatre & Abe's Gourmet Popcorn  
105 E Main St, Belleville, IL 62220

I am the owner of two retail businesses in Downtown Belleville that depend on the employees and patrons of St. Elizabeth's Hospital for business. Belleville and its Downtown businesses have been working hard to weather the economic storm by rebuilding our downtown. St. Elizabeth's hospital leaving downtown Belleville will undermine all of our effort, obstruct our access to healthcare, and threaten the future of our city.

We want St. Elizabeth's to build a new hospital. We want them to reinvent and revitalize the Downtown campus in the same way that we revitalized the downtown. This CAN HAPPEN if St. Elizabeth's is willing. We should not squander our resources by abandoning buildings and moving to farmland. That is not how cities have survived and the people in them thrived for centuries!

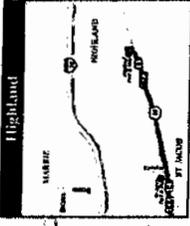
23 Donna Dougherty  
8 Signal Hill Blvd.  
Belleville, IL 62223

The best thing St. Elizabeth's has going for it is that it is an urban Catholic hospital providing healthcare to all people because it is accessible to all people. We are so blessed in Belleville to have a robust public transportation infrastructure. It's amazing how many people take the bus and metrolink to get to St. Elizabeth's. If you look at the Metro Transit – St. Louis map which I have attached, you can plainly see that Belleville is the public transportation hub in the metro-east. The bus route from the poorer communities to our west goes right past by Memorial Hospital and St. Elizabeth's Hospital making both Belleville hospitals partners in caring for the poor.

Public transportation makes healthcare truly accessible to all.

Attachment

# ILLINOIS



**Legend**

- State Routes
- County Routes
- Highways
- Interstates
- State Highways
- County Highways
- Local Highways
- Waterways
- Railroads
- Electric Lines
- Gas Lines
- Telephone Lines
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- Unimproved Road
- Improved Road
- Gravel Road
- Dirt Road
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- Marsh
- Wooded Area
- Open Area
- Settlement
- City
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- Open Area
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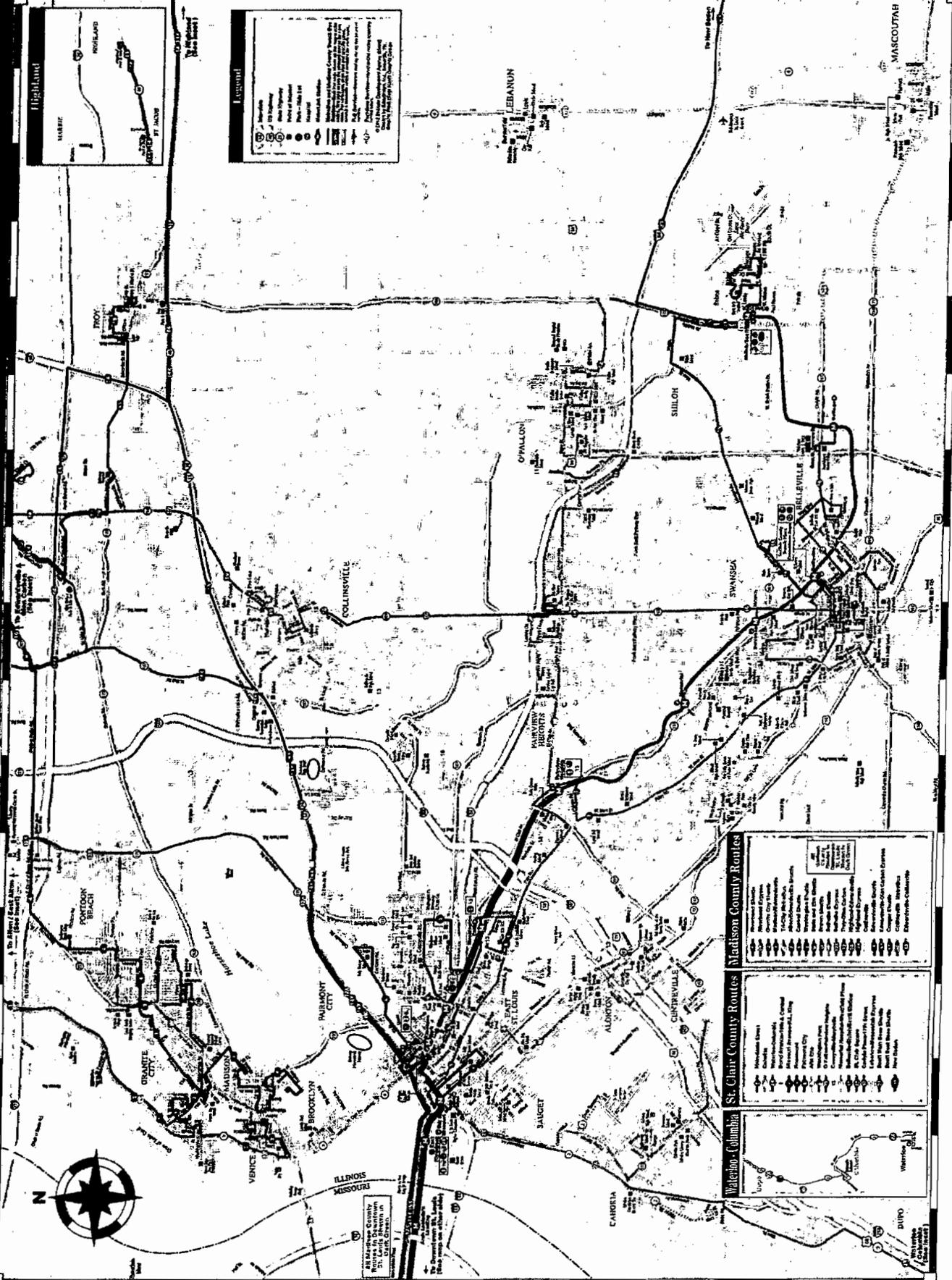
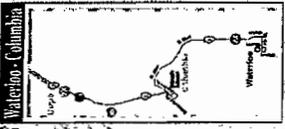
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St. Louis, Missouri

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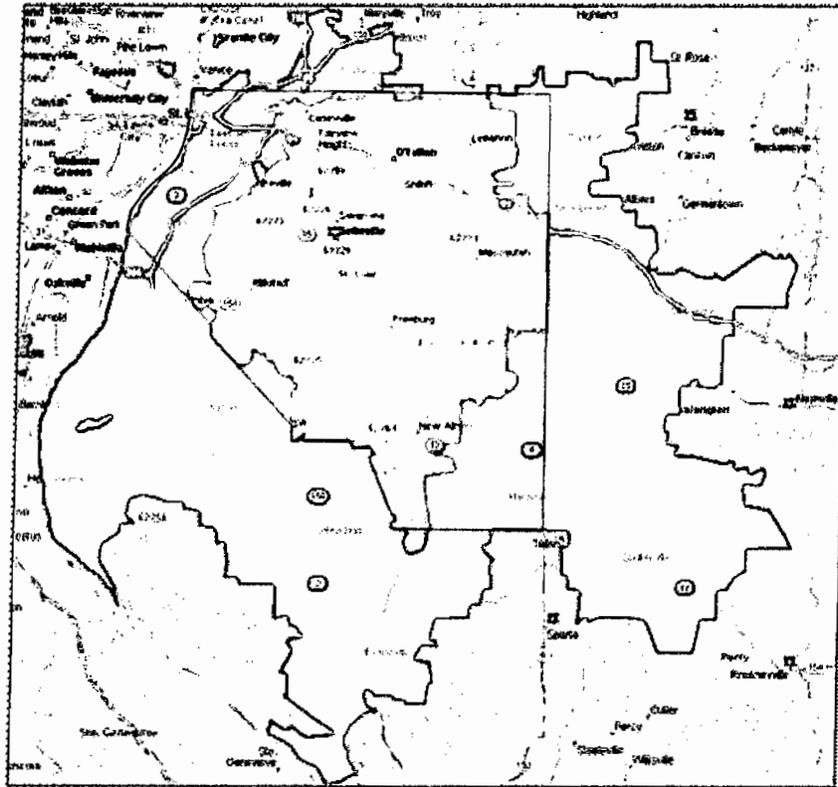
Rick Ortiz  
Owner of RO Communication  
Independent candidate for Belleville, Illinois Ward 6 Alderman  
Life-long Belleville Resident

I wanted to speak up about how this move is going to negatively impact access to health care for the less fortunate. St. Elizabeth's mission is to help the poor, the aged and chronically ill. In preparing for this hearing I found it interesting in reviewing their own 2012 Community Health Needs Assessment Report. In the executive summary they restate their "commitment to providing access to health care services to the uninsured and underserved is evidenced by the value of our community benefit." They provide a map of their primary and secondary service areas and also include a chart showing the communities with the greatest needs to those of the least needs in their primary and secondary markets. What bothered me most was the discovery that they already do not count the top 6 zip codes with the greatest needs in their primary service area. This is East St. Louis, Cahokia and Washington Park. These locations are clearly closer in mileage and drive time than a large portion of their primary service area. While I'm not in the know about what are the practical differences of being excluded from their own stated primary service area, I do know that these are the same areas they are proposing to move even further away from and without any current means of public transportation to the proposed site.

Attachment

## Addendum A: Service Area & St. Clair County Demographics

### Primary & Secondary Service Area:



### St. Clair County Demographics:

**Population – 270,056**

#### Footprint

St. Clair County covers 663.9 square miles. This is a strategic location amid America’s heartland and affords its citizens the opportunity to take advantage of being just minutes away from one of the larger population centers in the U.S. (St. Louis). On average, 385.7 people live within each square mile of the county. In 2000, there were 256,082 people living in the county within 96,810 households (averaging 2.59 people in each household) but by 2010 the population had increased to 270,056, an estimated 5.5% change. Recent census reflects that 11% of SCC population lives in a rural community.

#### U.S. Census Bureau (2010)

Category	Population
Male	129,976
Female	140,080
Under 18	68,588
18 & over	201,468
20-24	17,426 (5)

Category	Population
25-34	35,178 (3)
35-49	55,981 (1)
50-64	51,656 (2)
65 & over	33,810 (4)
Median Age	36.9



## One minute speech

Hello, my name is Janice Dorris. I am a retired Belleville school principal and after retirement I worked for the Illinois State Board of Education for many years. As such I know first-hand the significant need for both quality healthcare in our community & more importantly the need to serve the underserved. For decades both St. E's & Memorial have shared these responsibilities together but now St. E's just wants to abandon their commitment. If St. E's leaves Belleville, it will change the health care point of service in our area drastically. Memorial simply is not equipped to handle the overload it will receive. Just for a start, any EMT will tell you how vital it is to have **two** emergency rooms in Belleville. Time does not permit me to address additional specific area needs, but, believe me, they are just as important.

I am appalled that this religious based hospital can so easily leave its charitable mission behind. By leaving Belleville, St. Elizabeth's is just thumbing their nose at the community and saying **we don't want you anymore**. The net net is that if this move happens, the underserved people who need to be served the most in our area will be the ones served the least.

I beg the Board to deny this application and keep St. E's where they are needed the most – Belleville. Thank you.

**Morgan Edwards**

My name is Morgan Edwards and I work with the opposition group, Oppose the Move, Save St. E's Belleville. Over the past 2 weeks we have been powerfully working to inform the community that this is not a done deal and that the people need to bring their opposition to you, the Board. Contrast to traditional Form Letters, we have requested individuals write heart-felt letters to express their opposition and concerns over the proposed move. We have requested people engage on Facebook and write to our local paper, the BND. In addition, 14 days ago, we began circulating a petition for individuals to sign with the following Action petitioned for:

"We, the undersigned, are concerned citizens in and around Belleville, Illinois do hereby voice our opposition to the proposed project to relocate St. Elizabeth's Hospital to O'Fallon, Illinois; while we support the notion of a modern St. Elizabeth's Hospital, we cannot support it being built outside of Belleville."

After only 14 days, I am happy to submit \_\_\_\_\_ pages representing \_\_\_\_\_ independent signatures.

## ~~WMAA~~ Comment for Larry Schumacher

My name is Larry Schumacher, and I am the Chief Operating Officer for Hospital Sisters Health System. I would like to re-iterate what has been said here today by our supporters, and share my support for St. Elizabeth's plans.

Quickly, I want to remind everyone why we are here today. This hearing is part of the Review Board's process. The Board is charged with voting yes or no to approve our plans.

One of the Board's goals is to ensure Illinoisans have access to quality care in modern facilities. Another is to monitor how health care dollars are spent, to avoid duplicating services.

We hope that the information presented this evening addresses those goals.

HSHS believes this project is necessary for the future of St. Elizabeth's in delivering care to the region. We are so committed to it that we are investing two hundred and fifty three million dollars – which is more than we have ever invested – right here in Southern Illinois.

We are seeking to replace an outdated building, with a new, modern state-of-the-art hospital for Illinoisans.

The plan we chose was the least costly alternative and represents good stewardship of health care dollars.

The hospital's location off Interstate 64 will provide the access to care for residents of the entire region.

Contrary to some of the things you have heard today, we are going to serve the same patient population we do now.

Our patients do not reside solely in Belleville. In fact, as stated, more than 70 percent of our patients come from outside Belleville.

Additionally, we are not seeking to add services or beds – we are just replacing existing services. The Belleville and O’Fallon/Shiloh areas have approximately the same population. However, Belleville has two full-service hospitals while O’Fallon/Shiloh has none. Our plans will bring a full-service hospital with advanced care such as open heart surgery, along I-64 that will complement Memorial East’s satellite facility, if and when it is built.

Our proposed replacement hospital reduces beds in the area, and eliminates duplication of services in Belleville.

My name is Jamie Maitret and I am a certified public accountant (CPA), and I have been the Finance Director for the City of Belleville for the last 5 years. Unfortunately these five years have been some of the hardest five years the City has faced financially due to the economy in a long time. It is only very recently that this City has started to see an upturn in the financial situation that was caused by the economic recession that started in 2008. Just when we started to see the light at the end of the tunnel in these financial times, St. Elizabeth's Hospital wants to wreak havoc on the City's financial future...havoc that will be so serious to the financial health of the City that it's negative effects will be felt FAR into the future, even much farther than my lifetime.

As I tried to sit down and come up with calculations of such a loss, I realized it is almost impossible to quantify such a financial tragedy. First of all there is the fact that St. Elizabeth's Hospital is the 2nd largest employer within the corporate City limits of Belleville. The next closest employer is about 400 employees less. Let's take into consideration that these employees are in Belleville on a daily basis. While some may not live in Belleville, they drive to work here, get gas here, eat here, they shop in town on breaks or before or after work. What about friends, family, and loved ones of the patients served by the hospital? They eat here, buy gas here, and do other shopping here. Once again, how do we put an exact number on what these people spend in Belleville? How do I even begin to quantify this? The economic ripple effects that this hospital being in Belleville creates for this City is **far** too great to put an exact number on, but I can tell you it will be in the **millions and millions of dollars**. All of my calculations come back to one answer:

## St. Elizabeth's ABANDONING Belleville = Financial DEVASTATION to the City of Belleville

People say this will be good for the region as a whole because it is keeping a hospital in the region by moving it to O'Fallon. This can't be further from the truth. O'Fallon isn't losing anything if the Application for CON is denied and St. Elizabeth's Hospital is not allowed to move. You can't lose something you never had...especially something you haven't had and **relied upon** for the last 140 years the way the City of Belleville has. If approved though, O'Fallon's gains would be immense, but only because their gains would equal Belleville's DEVASTATING LOSS!

Patrick Sullivan  
300 S 52<sup>nd</sup> Street  
Belleville, IL 62226

St. Elizabeth's leadership has shown they are willing to mislead the citizens of Belleville – but worse than that, they've shown they are willing to mislead the State Board who has to decide whether or not to allow this project.

In September of 2013 St. Elizabeth's was before the Health Facilities and Services Review Board seeking permission to stop providing mental health care. One of the Board members – I believe it was you Member Bradley – asked St. Elizabeth's if that project “represents the first step towards closing that hospital in downtown Belleville and moving it elsewhere.” St. Elizabeth's said they were ‘doing due diligence’ and tried to avoid the question. The member asked “Should I take from that that the people who are concerned that hospital remaining in downtown Belleville with the services and the jobs may have some reason for concern?” Another sidestep – trying to hide behind that application being about mental health in the region. The Board member would not let them duck or dodge the question and said “No, this is about answering a question from somebody who is responsible for implementing overall planning for health facilities in the State and may at some time have to deal with the question of whether to allow you to close the hospital. I think you'd be well advised not to duck the question!” But duck they did and said “I don't have an answer for that right now.”

Well – now St. Elizabeth's should have to answer that question. Because they did have an answer. In 2011 they made O'Fallon annex land for their “new hospital” and create a TIFF district for their “new hospital” and spend millions of dollars remediating the undermining so they could build their “new hospital” in O'Fallon. But in 2013 they were doing “due diligence” and didn't have answer.

Good afternoon. My name is Ted Shekell, and I am the Community Development Director for the City of O'Fallon. I'm here today to *respectfully request* the board's approval of St. Elizabeth's plans to build a new hospital in O'Fallon.

The new hospital will help increase access to necessary health care and enhance the quality of life for area residents while delivering a **HUGE BOOST** to the local economy.

I firmly believe the benefits of St. Elizabeth's hospital will help to create additional investments, jobs, opportunity and **GROWTH** in the Metro East area. The project will create hundreds of construction jobs and bolster economic activity now and for years to come.

The Metro East is the second-largest population center in Illinois outside of Chicago and one of the leading metropolitan areas in the Midwest. Our residents need – and deserve – access to 21<sup>st</sup> century health care. By building a new, technologically advanced regional hospital in St. Clair County, we can help make that a reality for our region.

Again, I respectfully request the board's approval of St. Elizabeth's new hospital in O'Fallon.

Thank you.

## **Jene Bieri**

Good afternoon. As a former radiologic technologist and now as Director of Business Development at St. Joseph's Hospital in Breese, I'm here to express my support for St. Elizabeth's plans to build a new hospital along I-64 in St. Clair County. My wife works at St. Elizabeth's and is equally enthusiastic about what this new facility will mean for patients, staff and the entire community.

I first want to address statements made that St. Elizabeth's is moving to a location where incomes are higher and more people have health insurance, and away from underserved populations. In reality, a drive time assessment of potential campus sites identified that the location along I-64 was the most ideal in terms of providing unrestricted access from our more impoverished patient demographic. The new location will improve access for two-thirds of residents from low-income neighborhoods in the Metro East region.

The new St. Elizabeth's will be a full-service hospital that provides advanced medical services such as cardiac and stroke care, and intensivists who focus on ICU patients. We believe that it will serve as an anchor on the potentially upcoming health and wellness campus along I-64. It will be closer to more referring hospitals, including our hospital in Breese and our sister hospital in Highland. Because of this, it will have greater capacity to serve as the referral hospital that provides specialized and advanced life-saving treatments.

As many of you may know, St. Joseph's Hospital routinely refers patients who need advanced care to St. Elizabeth's. With improved accessibility to the new campus, patients will be able to get there faster, which is essential.

The other extremely key element to building the new facility is the medical technology that defines health care in this century. The current hospital, built 60 years ago, doesn't have the infrastructure to support state-of-the-art medical technology. We anticipate this technology will provide quick access to patient files and medical history, and strengthen our ability to provide advanced life-saving treatments with the latest medical equipment.

For all of these reasons and many more, I urge the Review Board to support St. Elizabeth's plans. Thank you.

Good afternoon. I am Barb Zaloga, former Emergency Department Manager at St. Joseph's Hospital in Highland, Illinois, where I now work in the Center for Cardiac Rehab and Wellness. I am here in support of St. Elizabeth's plans for a replacement hospital.

The O'Fallon area needs a full-service hospital with advanced care for heart attacks and strokes in the I-64 corridor. The faster we – and the resident's of St. Clair County – can access the Cath lab and ER at St. Elizabeth's, the more likely we are to have better outcomes. The traffic and one-way streets getting to the current St. Elizabeth's location takes too much time. I've seen what happens to people when they are unable to get to an ER in time for proper care, and it is devastating.

The proposed location for St. Elizabeth's planned replacement hospital in O'Fallon will better serve our family of hospitals within the Hospital Sisters Health System.

This proximity is critical for our patients who will be closer to excellent stroke care from St. Elizabeth's, which was just designated as 1 of 21 Emergent Stroke Ready Hospitals in Illinois by the Illinois Department of Public Health in July of this year. Obtaining this high-level designation, in partnership with the Stroke Telemedicine Program, means that St. Elizabeth's is equipped to offer appropriate stroke treatment – immediately... 24 hours a day... 7 days a week.

This region-leading Stroke Telemedicine Program allows national stroke specialists to connect with patients, families and physicians at St. Elizabeth's through a Stroke Telemedicine Robot. This saves valuable time, when it matters

most. And, my patients at St. Joseph's Highland will have higher rates of recovery as a result of the closeness of St. Elizabeth's plans for a replacement hospital in O'Fallon.

St. Clair County will reap the benefits of St. Elizabeth's replacement hospital for many generations and will ensure the strength of our growing region.

I appreciate your time and consideration for my support of St. Elizabeth's.

Good afternoon. My name is Dr. David Eghigian. I am here today to voice my strong support for St. Elizabeth's plan to build a replacement hospital along Interstate 64 in St. Clair County. I speak today as a business owner in O'Fallon and a resident of Belleville.

As a medical professional and the founder of Lakepointe Vision Center, I understand the great benefit the replacement hospital will bring to our entire region. The proposed location in O'Fallon will allow the hospital to join the robust community of health care organizations that already call the I-64 corridor home. In fact, in moving, St. Elizabeth's will be more accessible to and thus have more opportunities to collaborate with nearby hospitals.

Although I reside in Belleville, I travel throughout the region. I make the commute every day to my office in O'Fallon, and I visit other towns in St. Clair County and beyond for shopping, dining and entertainment. In other words, I understand that my community is larger than just the city in which I live. That's why having a state-of-the-art hospital that is easily accessible to the entire region – off of I-64 – is vitally important.

On a personal note, my wife is a coordinator in St. Elizabeth's cardiac cath lab, and she will be directly affected by this move. However, she doesn't mind that her commute is likely to be lengthened by a minute or two. She is proud that the new hospital will allow St. Elizabeth's to continue and expand the kind of heart health care that has earned it its place among the top 50 cardiovascular hospitals in the nation.

In closing, patients in the region deserve an easily accessible medical campus that is designed to meet their needs. Thank you for your time.

## **Dr. Benedicta Umoru**

Good afternoon. It's my pleasure to add another supportive voice to those in favor of St. Elizabeth's plans to build a replacement hospital off I-64 in St. Clair County. I understand how important it is for patients to trust their physician and feel confident that an excellent medical center is nearby and available, especially in an emergency.

Because I currently practice in East St. Louis, with plans to re-locate to Fairview Heights, I treat a similar patient population to St. Elizabeth's. This new hospital will provide care to more people in underserved areas and reach out to a greater number of low-income residents. Its patient base will continue to represent a diverse population. The new location will strengthen the overall "safety net" in the Metro East region, because as we all know, underserved people live throughout all parts of the area.

The replacement hospital and the medical office building on the same campus will be important additions to the burgeoning medical district along I-64. We anticipate that putting these facilities close to each other will bring tremendous benefits to everyone, through improved health care delivery, and greater efficiencies.

It's basic common sense to devote the dollars to complete this project. Why would the hospital board and management continue to invest in a deteriorating facility when the opportunity exists to build a technologically advanced, efficient hospital that will provide better health care AND help care for more underserved patients? The new hospital is a much better use of health care dollars.

Many, many people in this region support St. Elizabeth's replacement hospital plans, as is evidenced today by this supportive crowd. However, some residents are skeptical or even opposed. I hope we can work through any concerns and come together to better distribute high-quality health care services to all Metro East residents. I ask the Review Board to approve St. Elizabeth's plans. Thank you.

Hello everyone. My name is Dan O'Sullivan. I'm the Business Manager and Financial Secretary/Treasurer for Iron Workers Local 392 out of East St. Louis. I'm here to tell you why I think it's SO important to allow St. Elizabeth's to build a new hospital in O'Fallon.

We have more than 600 members that live and work in this area. The last thing on anyone's mind is to be injured or ill, and in need of medical care. Unfortunately, injuries and illnesses do happen. That is why it's CRUCIAL to have a fully-equipped, state-of-the-art emergency room with easy access off of the interstate, and without having to travel into a densely populated city. This is beneficial, not only to construction workers, but to everyone living, working, or visiting this area.

The jobs it would create, and future economic impact would be an asset to this area.

Again, we need this hospital to be built to allow easy access to healthcare and emergency assistance. That's why we need St. Elizabeth's new hospital at I-64 and Green Mount Road. I understand there will be two exits in either direction on I-64, and the hospital will be minutes off the highway.

Thank you.

1 minute  
Newam

My name is Donna Meyers. I am the Director of Mission Integration, Pastoral Care and Community Benefit at St. Elizabeth's Hospital, and I support our plans for a replacement hospital and I

I also am here to reaffirm to you, the Review Board, and the community that we are not abandoning our mission or Belleville. Our mission is *"to reveal and embody Christ's healing love for all people through our high quality Franciscan health care ministry."*

We serve this mission through the core values of respect ... care ... competence ... and joy. Our mission is fulfilled every day through our service to our patients and our community.

We have learned that location does not define the mission of this hospital. It has been forged by sacrifice and commitment and consistently carried out. The sisters came to Belleville 139 years ago because people traveled by train and communities developed in these areas.

Many years have passed, and the primary mode of transportation is by car and the community we serve now covers a much broader and diverse region. We are called to serve the poor and the vulnerable not just in Belleville but in the region. Access to the interstate allows all people the opportunity to receive care at St. Elizabeth's.

In addition, we will continue to have a presence in Belleville. St. Elizabeth's will have physicians' and specialists' offices, an urgent care center, imaging services and administrative offices.

~~Let me share with you some of the facts and how we are providing care to the poor and vulnerable.~~

St. Elizabeth's currently serves more Medicaid patients from zip codes outside of Belleville than within Belleville, and it will be more accessible to these zip codes when it moves.

We serve the same number of self-pay patients from zip codes within Belleville and outside of Belleville – this too will not change. In fact, the new hospital will be more accessible to a greater number of people living at or below the poverty level than the current hospital. ~~How do we know that? Our HSHS system carefully and thoughtfully discerned the location of our replacement hospital with drive time studies and research.~~

~~There is concern that St E's is focused on payer mixer. Our payer mix will remain the same. Patients from the region will continue to come to us as they currently do at the Belleville campus. However, it will be easier for patients to seek care at a hospital that is positioned on the interstate.~~

Caring for the poor and vulnerable is the essence of who we are and with a replacement hospital we can expand our mission to serve more!

Thank you for your time.

**PUBLIC HEARING TESTIMONY**  
**Dr. Anthony Troung**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

Good afternoon. My name is Anthony Troung. I am a doctor of osteopathic medicine who works with the Hospital Sisters Health System Medical Group. I am here today in full support of St. Elizabeth's plans to build a replacement hospital along Interstate 64 in St. Clair County.

I see 20 to 30 patients per day and many of them would benefit from having easy access to a state-of-the-art hospital. A hospital situated nearby will be life-saving for the times when I have to send my patients to the ER.

Furthermore, a new ambulatory care center and physicians' office building will give my patients more diverse options when it comes to selecting specialty care or rehabilitation.

I also had the pleasure of participating in the family practice medical residency program at Scott Air Force Base from 2006 to 2009. St. Elizabeth's Hospital partners with the Base, Saint Louis University and Southern Illinois Healthcare Foundation to make this valuable residency program possible. The proposed new location for St. Elizabeth's will make it more accessible to Scott Air Force Base.

In closing, I ask the Review Board to approve St. Elizabeth's application for a replacement hospital.

Thank you.

Georgia-Ann Edwards

My name is Georgia-Ann Edwards and I am a 20 year resident of Belleville. In the years I have lived here I have never seen the community so energized and upset about any public issue.

I am bothered by St. Elizabeth's claim that their "MISSION IS NOT SURVIVABLE" in Belleville. Their mission is "to reveal and embody Christ's healing love for all people through their high quality Franciscan health care ministry." Franciscans are committed to serving the sick, the aged, the poor, and the terminally ill. How is that mission improved by leaving a struggling community to relocate to a more affluent community? How does that support their mission and improve access to healthcare?

Good afternoon,

I am John Coers, and I thank you for the opportunity to state my support for St. Elizabeth's replacement hospital.

I have lived in O'Fallon for more than 23 years, and I am a native of Carlyle, Illinois, approximately 30 miles east of O'Fallon. I was an O'Fallon School District Board member for 18 years and School Board President for 14 years. Additionally, I had the honor and privilege of serving as President of the O'Fallon-Shiloh Chamber of Commerce. The Chamber represents businesses and residents of the region and St. Clair County.

The issue here is not about Belleville alone. First, St. Elizabeth's will have a strong presence remaining in Belleville, and is only moving its inpatient services a few miles away. The bigger picture is access to services for the region and all of St. Clair County. By moving to the I-64 corridor, St. Elizabeth's will improve health care access for all Metro East residents. It will be easier for residents from various communities including Caseyville, Washington Park and Cahokia - all economically challenged communities - to reach St. Elizabeth's.

In addition, O'Fallon and Shiloh are growing and thriving communities. Combined they have more residents than Belleville, which has two full-service hospitals. The move would correct this uneven distribution of health care. Our region needs a hospital that anticipates their growth, with the newest medical technologies and a state-of-the-art facility.

I would like to express my gratitude to the Review Board for giving me the opportunity to speak and share my support and excitement for the great things to come for St. Clair County and surrounding counties thanks to St. Elizabeth's plans.

Gino Liberati, Resident

67 Northbrook Circle

Fairview Heights, IL 62208

Hello, my name is Gino Liberati and I am an informed member of the community

I oppose the move.

The Hospital Sisters Health System is one of the largest Acute Care Hospital systems in the Midwest. Not one of their Hospitals has received Magnet Recognition. Magnet Recognition is the one of the Premier Awards a Hospital can receive. Barnes Jewish, St. Louis Children's Hospital, and Protestant Memorial Hospital in Belleville have received this recognition.

According to US News, Magnet designation is a primary competence indicator in its assessment of 5,000 hospitals. 20 of the top 28 Medical Centers in the nation have Magnet Recognition. (Including all the top Children's Hospitals)

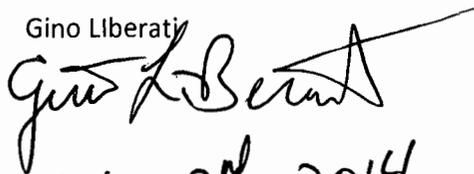
Magnet recognizes that Quality Patient Outcomes and Employee Satisfaction are key.

St. Elizabeth's and the Hospital Sisters Health System have not proven to our Metro East cities that they are aligned with the needs of our community. New is not better, it is only slightly different for a short period of time.

We realize that some work needs to be done. A Hospital System that is committed should not have allowed its facilities to deteriorate. We know in our hearts that St Elizabeth's has the best intentions, we should fix the downtown Belleville Hospital and not cut ties and abandon the community that has supported it for years.

Thank you for this opportunity to voice my concerns.

Gino Liberati



October 2<sup>nd</sup>, 2014.

Hello. My name is Tim Ferguson and I am the System Director of Facilities Management for Hospital Sisters Health System. ~~I am pleased to be here today to stand with Metro East residents and my colleagues to support St. Elizabeth's plans for a much-needed replacement hospital.~~

I am all too familiar with the significant obstacles and costs associated with maintaining the current hospital's physical plant. I would suggest that it is similar to when you have an old car – it does not run as well, is not very fuel efficient, requires constant costly maintenance, and does not have the new technologies that make newer cars safer, more fuel efficient, and more comfortable.

As an example, the exterior walls of the existing hospital are 1950's masonry construction. Although that was state-of-the-art construction at the time, it is a very inefficient building envelope by today's standards. ~~The windows are also very old and lack the insulated multi-pane glass that is common in current new buildings.~~

In addition, there are certain design issues that cannot be fixed. These include:

- Floor-to-ceiling heights that are problematic because there is insufficient space within the ceiling space to install modern, fully ducted air distribution systems;
- A building layout that makes it very difficult for patients and visitors to navigate the hallways;
- Electrical wiring which is old and in some cases insufficient to support new state of the art equipment and technologies;

- ~~• Plumbing, original to the 1950's, shows significant signs of age. This is apparent in the leaks that occur, causing an interruption of water service and the need for costly repairs.~~

We considered renovating on the existing site, but it is much more expensive and inconvenient for patients, visitors, staff and neighbors. Also our small, 17-acre site doesn't allow us the flexibility to expand to meet the changing health care needs of our region. In addition, staying on our current site would continue to limit access to most Metro East residents.

~~Lastly, I work with Illinois Department of Public Health design standards. As design standards evolve and new technologies become available, life and safety standards change.~~

~~Older buildings are grandfathered in, as it is recognized that buildings cannot be torn down and rebuilt every five to ten years to accommodate evolving codes and standards.~~ Our current building is compliant, but only because of the grandfathering-in of various building elements.

The new hospital will be built entirely to the safest and most modern building codes and standards. ~~I certainly look forward to that.~~

I would like to thank you for your time and I ask that the Review Board approve St. Elizabeth's application.

#32

**PUBLIC HEARING TESTIMONY  
O'Fallon-Shiloh Chamber of Commerce  
Executive Director Debbie Arell-Martinez  
In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville  
October 2, 2014**

I'm Debbie Arell-Martinez and I am the Executive Director of the O'Fallon – Shiloh Chamber of Commerce. On behalf of the Chamber's Board of Directors, representing our more than 500 members, I am here to express my full support for St. Elizabeth's plan to build a replacement hospital.

Both the chamber and St. Elizabeth's have similar missions: we are both dedicated to making this community a great place to live and, in our case, do business.

Community doesn't refer to just one township or just one zip code. "Community" is any greater region sharing common goals and reaping shared rewards. For us, that community is the greater Metro East region. Our members, representing 16 communities throughout Southern Illinois, understand that we have to think and act and grow as a region.

Many of our members also belong to other area chambers and reside outside of O'Fallon-Shiloh city limits. These businesses recognize the opportunities for economic growth beyond city boundaries.

Most of St. Elizabeth's patients live in communities other than Belleville. This establishes St. Elizabeth's as a regional hospital system. We drive beyond city limits, we shop and dine and go to festivals beyond city limits. As medical care consumers, we are willing to drive beyond city limits to find the best care available.

#32  
Our members' customers and the patients of St. Elizabeth's Hospital think regionally. We need healthcare that will best serve our region's residents, both now and for generations to come.

The current out migration of 15,000 patients crossing the river annually for medical care more than supports the need for multiple modern medical facilities in our region. We must keep patients in Illinois for their healthcare services.

Re-building the current St. Elizabeth's Hospital in a location more accessible to the Metro East will benefit businesses throughout the region. The economic benefits of construction, job creation and infrastructure improvements will be immediately realized.

This new state-of-the-art hospital will serve as a magnet within the Metro East region, stemming out migration to St. Louis, and increasing the population, property values, municipal budgets and overall quality of life.

Failure to support St. Elizabeth's plan to build a replacement hospital caps our region's economic potential which is counter to our mission as a Chamber of Commerce.

Thank you.

**Ron Kaempfe**  
**Vice President**  
**Southwestern Illinois Building & Construction Trades Council**

Good afternoon! I'm Ron Kaempfe. I'm here today representing two perspectives:

- A Metro East resident who lives in Waterloo
- A business man who is the vice president of the Southwestern Illinois Building & Construction Trades Council and business manager of Operating Engineers Local 520

Many of you here know where Waterloo is, but the Review Board members from all over Illinois may not. Waterloo is southwest of Belleville in Monroe County. Even though this replacement hospital will be further away from me and my family, we support it wholeheartedly.

The current building has aged. I can only imagine how much it costs just to maintain a 60-year-old building of that size. And, it is inaccessible. This combination leads too many people to go to St. Louis for their health care.

This modern replacement hospital just off Interstate 64 will help keep Metro East residents in Illinois for their health care.

I also represent about 1,800 workers from 16 southwestern Illinois counties. I estimate that workers on this project will come from at least half of my counties.

This is good for the Southwestern Illinois economy. Think about it ... if we were to mark the money St. Elizabeth's uses to pay the contractors ... we would see that the contractors will purchase materials in Illinois. The money that goes to the materials companies will go to their employees. The money from the employees goes to Illinois stores and restaurants ... etcetera ... etcetera.

The Metro East region needs this replacement hospital and I ask members of the Review Board to approve this application.

**JOSEPH W. HAYDEN – MPA**  
**ALDERMAN, WARD- 5, BELLEVILLE CITY COUNCIL**  
1014 WEST WASHINGTON STREET  
BELLEVILLE, IL 62220-1864  
(618) 234-8956 \* [JOEHAYDEN9@YAHOO.COM](mailto:JOEHAYDEN9@YAHOO.COM)

PUBLIC HEARING TESTIMONY of ALDERMAN JOE HAYDEN PROJECTS #14-043 & 044,  
Re: ST. ELIZABETH'S HOSPITAL, BELLEVILLE, IL @ L.U. Belleville, IL October 2, 2014  
Hello and good evening to the Review Board Committee and Concerned Citizens:

My name is Joe Hayden. I've lived in Belleville all my life and am proud to serve as Ward 5 Alderman on the Belleville City Council.

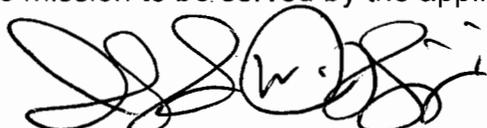
St. Elizabeth's Hospital is in my Ward and I am against their applications as it relates to certificate of needs regarding Projects #14-043 and 14-044 and their plans to relocate from Belleville to O'Fallon, IL. This hearing is to focus on needs and facts.

I contend, "You cannot long over something you do not have." This application has pitted two fine communities against each other. Such a confrontation is bound to create winners and losers; however, "You cannot long over something you do not have." There is no hospital in O'Fallon at the present; yet, one is being built in nearby Shiloh. There are two hospitals in Belleville, the largest city south of Springfield with a population of nearly 45,000. St. Elizabeth's has served this city for over 140-years.

I present myself as an objective person. Proof, I supported St. Elizabeth's project application #13-034. I was told by them it would save 2-million dollars a year and help them maintain their hospital in Belleville (Please: see attached letters).

The current application before The Board appears to center not on a certificate of need but a certificate of trying to gain financial stability. If financial stability weighs in the balance as it connects to the certificate of need then The Board must thoroughly assess the impact of such a move and how the remaining hospital, Belleville Memorial, will allocate its resources to serve the needs of a city like Belleville with a large population that brings with it a large population of underprivileged citizens, especially children, and also a high rate of homeless people. The Illinois Health Facilities Planning Act would demand such a review. The "Act" itself is to define need at its purist sense.

The latest threat appears to be, "If not granted the certificate of need, we will, or have to close up shop due to financial constraints." Yet, I ask again, is this a review of certificate of need, or a quest for better financial stability? Remember, as one tries to remove themselves from the poor that cannot pay, they must contemplate the loss of customers of those that can pay. As previously stated, this application has pitted two communities against each other. There can be winners and there can be losers. The loss to the region and public is less impacted, in my considered opinion, by maintaining the status quo of the public St. Elizabeth's serves and in the location they currently reside. For, as I stated at the beginning: "You cannot long over something you do not have." On the other hand, "you can long for something you lost." If Belleville is forced to one hospital it will be the leading cause of financial distress to Belleville Memorial and the needs of the largest community in Southern Illinois are not going to be met. That is tragedy and detriment to mission to be served by the applicants themselves. Thank you!

 10/2/14.

**JOSEPH W. HAYDEN – MPA**  
**ALDERMAN, WARD- 5, BELLEVILLE CITY COUNCIL**  
**1014 WEST WASHINGTON STREET**  
**BELLEVILLE, IL 62220-1864**  
**(618) 234-8956 \* JOEHAYDEN9@YAHOO.COM**

PUBLIC HEARING TESTIMONY  
of ALDERMAN JOE HAYDEN  
PROJECT #13-034, ST. ELIZABETH'S HOSPITAL, BELLEVILLE  
AUGUST 29, 2013

Hello and good evening to the Review Board Committee and Concerned Residents:

My name is Joe Hayden. I've lived in Belleville all my life and am proud to serve as Ward 5 Alderman on the Belleville City Council.

St. Elizabeth's Hospital is in my Ward and I support the hospital's certificate of need application to discontinue its behavioral health services.

If this application is approved, Touchette Regional Hospital could become the main provider of behavioral health care in the area. I appreciate that both St. Elizabeth's and Touchette are working together. They're making sure that St. Clair County residents who suffer from mental illness and/or addiction will have a centralized location for treatment.

St. Elizabeth's and Touchette are both outstanding organizations that bring a host of benefits to the region. They provide vital health care services to thousands of patients each year, and serve as major employers, economic engines and community anchors.

This collaboration would make for more efficient and effective delivery of behavioral health services. Most importantly, it would ensure the long-term viability of behavioral health care in the region at a time when there are fewer resources available for such services on the national level. Lastly, it will save nearly 2-million in operating funds which allow for better care and financial stability for St. Elizabeth's medical mission within in the City of Belleville and our proud surrounding communities.

In closing, I strongly request the Review Board to approve this request. The Regional Mental Health Center of Excellence at Touchette will improve behavioral health care for patients and enhance quality of life in the Metro East area overall and provide a centralized care that benefits the patients, their families and the region as a whole.

I thank you for your time.

Respectfully,

Joseph W. Hayden

A handwritten signature in black ink, appearing to read 'Joe Hayden', written in a cursive style.

From the Desk of Alderman Joseph W. Hayden, Belleville, IL

To: Belleville News Democrat; Letter to the Editor

On August 29<sup>th</sup> I spoke before an Illinois Health Facilities and Services Review Board regarding project #13-034. In short the hearing was to determine if St. Elizabeth's Hospital could cease operations for behavioral and drug addiction health care and combine efforts with Touchette Hospital.

I, like other public officials were invited to sit down with St. Elizabeth's administration to hear their rationale. Not all officials accepted the invite; however, I did. Any meeting gives the opportunity for one to learn and be informed.

My primary concern was St. Elizabeth's known plans to re-locate to O' Fallon in part or full. I was quickly assured that project #13-034 had no correlation to my immediate concerns. With St. Elizabeth's residing in Ward-5, I have a duty to protect constituent interests and all residents.

The bottom line is this, the behavioral and drug addiction health care program was costing St. Elizabeth's 2-million in lost revenue. That's over 3-times the amount that necessitated the City of Belleville to implement the defunct wheel-tax and now the added sales tax. While Belleville will eventually get its funds from the State, the hospital's revenue is lost forever. I supported their petition.

I write this letter so the public knows the truth. If someone tells you or you receive in the mail that I did actions that would assist St. Elizabeth's to leave Belleville they are not being truthful. Stopping the bleeding of a continuous 2-million deficit is one way to help keep St. Elizabeth's Hospital in Belleville.

Joseph W. "Joe" Hayden- MPA

A handwritten signature in black ink, appearing to read "Joe Hayden", written in a cursive style.

**Charles Bailey**  
**President**  
**Southwestern Illinois Building & Construction Trades Council**

I am pleased to be here this afternoon as a representative of the 10,000 members of the Southwestern Illinois Building and Construction Trades Council who work in 12 local counties. We strongly support St. Elizabeth's plans to build a replacement hospital.

This is going to be a tremendous project for Southwestern Illinois. I've worked with the building and construction trades for 40 years. And the past two years in this region have been the worst for the trades that I've ever seen. The St. Elizabeth's replacement hospital is needed.

It is needed to improve access to health care in our region.

It is needed to create jobs for Illinois residents.

We've all heard the news – businesses are leaving Illinois ... people want to leave Illinois. St. Elizabeth's is a major employer that is staying ... and ... expanding in Illinois. Once this project is approved and complete, having a technologically advanced hospital centrally located to where the majority of residents live and work ... will help keep businesses and people in the Metro East Region.

Plus, many other good things we can't even imagine could come from this project. We already know that other health care organizations also are building along Interstate 64. Many people are predicting that this new area could become a health and wellness destination for the entire region. This would help Southwestern Illinois grow by creating more jobs and stable employment for our members and Metro East residents.

I know what you're going to ask me: How many jobs is this going to create? We won't know the actual numbers until this project is approved, but at the peak of construction I imagine there could be up to 400 workers on site.

This replacement hospital will be a boon for Southwestern Illinois. The building and construction trades ask the Review Board to approve St. Elizabeth's plans that will create jobs for the residents of the Metro East region.

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Hello. My name is Kristal Story, and I am an Administrative Charge Nurse in the Critical Care Unit at St. Elizabeth's Hospital. I am here today to respectfully ask the Review Board to approve St. Elizabeth's plan to build a replacement hospital.

As someone who works day in and day out in our hospital, I can say emphatically that our current ICU is seriously deficient. We need a new ICU that improves patient outcomes. And our new hospital will do just that.

Currently there is little natural light in our patient rooms. The small windows that do exist are typically obstructed by a column that supports necessary equipment. This causes altered sleep patterns and disorientation for patients. The new ICU will have a large window in every room that will be positioned so the patient can enjoy the benefits associated with natural light, including less stress, less anxiety and improved rest.

Rooms in the new hospital also will be designed with doors for patient privacy and noise reduction. The majority of our current patient rooms have large doorways with curtains that can be pulled closed for visual privacy. But those curtains do nothing to mute conversations, monitor alarms, phones and pagers. Doors will reduce the noise and conversation entering the patient's room and enhance patient confidentiality.

Current guidelines in ICU design also demand more space than is available in our patient rooms. Our critical patients require multiple pieces of equipment, and our current rooms become cramped very quickly, leaving little room for nurses and even less room for families. Our new unit will have large private rooms with a designated family seating area so the family can be fully integrated into the patient's treatment.

Every ICU room also will have a lift device built into the ceiling to facilitate safe patient transfers. Sinks will be installed near the door to the room rather than in the back of the room where they are now. With sinks placed near the door, proper hand hygiene can be more easily facilitated.

As you can see, our current hospital is not equipped to deliver efficient, effective, modern, patient-centered care. Patients deserve high-quality care in a state-of-

Kristal  
Stony 2 of 2

the-art healing environment that meets their needs, and St. Elizabeth's is ready to provide that with its plans for a new hospital.

It is for these reasons, and many others, that I hope you will approve St. Elizabeth's plans for a brand new hospital that will enhance patient, family and staff satisfaction and improve health outcomes. Our region deserves it.

Thank you for your time.

Hello,

My name is Phillip Paeltz, and I am here today to share my support for St. Elizabeth's plans for a replacement hospital. As many of you know, Illinois is struggling more than nearly any other state, and all of us in business or institutional entities have to help each other.

I am the Headmaster at Governor French Academy, a coeducational college preparatory school in Downtown Belleville for students in Kindergarten through twelfth grade. The school is one block from St. Elizabeth's current campus. Although businesses around us have voiced opposition to the move, I believe that the new location will attract more people to our region, and anyone in Illinois knows how important that is.

I believe that St. Elizabeth's replacement hospital will better serve the students and families of Governor French Academy. Our students come from a 45-mile radius and three foreign countries. Many of these students have parents in the military at Scott Air Force Base. I believe that the new hospital will be more accessible to everyone in our area. In addition, St. Elizabeth's will still provide an array of ambulatory care services at their existing campus.

As a downtown business, I am proud to support St. Elizabeth's bid to build a replacement hospital that serve St. Clair County and Illinois.

Thank you for allowing me this opportunity.

**AMY BALLANCE PUBLIC HEARING TESTIMONY**  
**Division Vice President of Business Development and Strategy, HSHS**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**

*Southern Illinois*

Hello. I'm Amy Ballance, Division Vice President of Business Development and Strategy for Hospital Sisters Health System ~~in the Southern Illinois, which includes hospitals in Effingham, Breese, Highland and Belleville, as well as physicians with Prairie Cardiovascular and HSHS Medical Group.~~

In my role with HSHS, I analyze health care data so that we as a Franciscan health system can plan conservatively and deliberately for the future. ~~We want to make wise use of our resources and we want to ensure we are staying true to our mission.~~

As we looked to the future and considered how to continue providing the highest quality care to the entire region, we looked at several things:

- Belleville and the combined cities of O'Fallon and Shiloh both have about 42,000 residents. With the proposed project, the O'Fallon/Shiloh area will have a total of 238 beds with the addition of St. Elizabeth's full-service hospital and ~~Belleville~~ Memorial's satellite facility. And, Memorial will keep 210 beds in Belleville. These changes create a fair distribution of beds within the Metro East.
- ~~Like many area hospitals we are seeing strong growth in our ambulatory services, which is why we need to have these services on both campuses. Currently there are 6,000 lower acuity visits seen in our Emergency and UrgiCare Departments, which come from Belleville and surrounding zip codes.~~



**St. Elizabeth's  
Hospital**

AN AFFILIATE OF HOSPITAL SISTERS HEALTH SYSTEM

## Replacement Hospital Project, #14-043 Quick Reference Guide

<u>Opposition Statement/Position</u>	<u>Fact</u>
<p>St. Elizabeth's is duplicating services by building so close to Memorial Hospital-East</p>	<p>Currently there are 554 inpatient hospital beds in Belleville. The city of Belleville has a population of 42,895. The cities of O'Fallon/Shiloh have a combined population of 42,025 and currently have "0" inpatient beds. The St. Elizabeth's Replacement hospital will bring 144 inpatient beds and Memorial east will bring 94 for a total of 238 inpatient beds for the same amount of population. Once Memorial East opens, Memorial Belleville will continue to operate 210 beds in Belleville for its population. St. Elizabeth's is giving up 159 inpatient beds in area the HFSRB states is over-bedded, and Memorial is giving up 6. Ultimately, these changes result is a more equal distribution of beds.</p> <p>IDPH revised bed need determinations 4/23/14 indicate the F-001 planning area has 1134 licensed inpatient beds and the calculated need is for 548, so there is an excess of 586 beds. St Elizabeth's is relinquishing 159 of those inpatient beds to the state and shifting 144 inpatient beds to equalize the region with inpatient beds. St. Elizabeth's will not be duplicating services in O'Fallon/Shiloh, but enhancing and equalizing healthcare resources in the region</p> <p>The proposed St. Elizabeth's Hospital is a true replacement facility while the approved Memorial Hospital-East is a satellite facility to support the higher acuity services at Memorial Hospital-Belleville. Memorial East will not offer Neurosurgery, Open Heart Surgery, Rehab or Comprehensive Stroke services. St. Elizabeth's will provide all of these services in addition to a Critical Care unit is manned by physicians 24/7/365 with Intensivists (Doctors who specialize in Critical Care Medicine).</p>

<p>We are moving away from the underserved</p>	<p>St. Elizabeth's service area will not change with a new location. The payer mix of the population's service area remains the same.</p> <p>The new location in O'Fallon will more fairly distribute the inpatient beds in the region and through interstate access will allow quicker drive times for the underserved to cities to our west. The drive times for the 10 zip codes with the largest populations of people living below the poverty line, decreases for 6 of the 10 zip codes, when St. Elizabeth's moves to O'Fallon.</p> <p>St. Elizabeth's has initiated discussions with St. Clair County Transit District (SCCTD) to ensure we coordinate bus route options from the Belleville campus to the proposed O'Fallon location. SCCTD is open to these discussions but does not want to formally meet and make plans for revised routes and/or additional stops until a project is approved. St. Elizabeth's is planning for a bus stop on the new campus that will be immediately adjacent to one of the main entrances for easy patient access.</p>
<p>The hospital move will negatively impact the employees of St. Elizabeth's who have dedicated their careers to this ministry.</p>	<p>Slightly more than 70% of our colleagues live in cities other than Belleville. The drive time to work will only increase by 2 minutes on average. 38 Colleagues use public transportation to get to work</p>
<p>Two hospitals are needed in Belleville</p>	<p>77% of all inpatients served at St. Elizabeth's come from zip codes outside of Belleville zip codes, and 74% of all patients receiving care at St. Elizabeth's come from outside Belleville zip codes based on calendar year 2014 data (year to date)</p>
<p>Moving the facility to O'Fallon adversely affects the ability of Belleville patients to seek care/Belleville patients are not willing to seek services in O'Fallon</p>	<p>Of all the patients seeking outpatient care at the current O'Fallon Urgicare location, 21% of them came from Belleville in 2013 and 2014.</p>
<p>Why can't you just re-build it in Belleville?</p>	<p>It would cost more and take more time to rehab the current hospital than it would to re-build on a greenfield site.</p>

	<p>The current campus is difficult to access for the majority of patients we serve.</p>
	<p>The new hospital will be designed for POD nursing for better patient observation on the inpatient floors</p>
	<p>The hospital will have large OR's to accommodate state of the art equipment and surgical processes</p>
	<p>The new hospital will have better technology, and will allow for cell phone usage throughout the hospital, better electronic medical record management and better way finding and enhanced patient services.</p>
	<p>The new campus will be designed with walking paths and outdoor healing gardens</p>
	<p>The new hospital will be within 2-3 minutes of exiting Interstate 64 via two exits</p>
	<p>The new hospitals ED will have a more efficient ED space for patients who have to wait (and their families) as well as more private settings for patients in treatment bays and it will better accommodate behavioral health and isolation patients</p>
	<p>The new hospital will be up to date with all the current Life Safety Code standards (the old hospital is grandfathered due to its age and not required to be state of the art in this regard).</p>
	<p>The new hospital will have better and less expensive parking for the patients and their families and visitors (no city meters)</p>
	<p>Labor and Delivery area at the new hospital will provide a spa-like experience for mother and baby.</p>

<p>Why can't you do what BMH did and build a satellite facility?</p>	<p>It would cost more to build a satellite facility than to build an entirely brand new, state of the art hospital because construction costs alone are not the only issue. Building a satellite facility doubles the costs and the ongoing maintenance costs would be a drain the old facility. It duplicates staff, and ED and other essential services like lab, pathology and imaging. St. Elizabeth's is part of an integrated delivery system that includes two community hospitals in Highland and Breese. These facilities are an appropriate distance from the main referral hospital that readily accepts their higher acuity patients, much like Memorial Hospital-East will refer to Memorial Hospital-Belleville.</p> <p>Many healthcare services will remain on the Belleville campus: lab, radiology, therapy, primary care, Urgent Care, specialty clinic</p>
<p>You are just moving to get a better payer mix.</p>	<p>The payer mix at the O'Fallon campus is not predicted to be any different than the current payer mix, because St. Elizabeth's serves the region and its patients zip code by origin in not anticipated to change, other than to pull more patients from currently underserved areas. We agree with the statement by Mark Turner in his testimony to the HFSRB on 6/28/2011 on the O'Fallon Shiloh CON.</p> <p>Currently St. Elizabeth's sees more Medicaid patients from zip codes other than the Belleville area zip codes</p> <p>Currently there is only a 1.3% difference in uninsured patients from Belleville zip codes versus other zip codes the St. Elizabeth's serves.</p> <p>St. Elizabeth's serves more Medicare patients from zip codes other than Belleville at its current location</p> <p>St. Elizabeth's has a higher percent of charity care per net revenue than Memorial Hospital-Belleville. St. Elizabeth's is 2.8% per net revenue and Memorial Hospital-Belleville is 2.0% per net revenue</p>

<p>St. Elizabeth's move will leave all the vulnerable and indigent patients that go there now, left for Memorial Hospital-Belleville which will put Memorial Hospital in financial ruin.</p>	<p>The non-emergent patients that go to St. Elizabeth's for care will now have the opportunity to visit the Urgent care on the Belleville campus. If they need inpatient admission we will transfer them to our hospital in O'Fallon.</p> <p>The new St. Elizabeth's is closer to Scott Air Force Base which, like many subsets of our service area, is accesses many of our services today.</p> <p>The new St. Elizabeth's is closer to its sister hospitals in Breese and Highland than the current Belleville site</p>
<p>Memorial cannot handle any more patients at its Belleville hospital.</p>	<p>There is no factual basis for Memorial to state it could not handle any of the additional patients should patients decide they do not want to travel the 7 miles to O'Fallon. Memorial ignores significant OP services planned for the St. Elizabeth's Belleville campus. St. Elizabeth's plans to continue to care for all of the patients we serve today and be more accessible to many more.</p> <p>Based on 2013 AHQ data, Memorial Hospital-Belleville has current capacity within their ED of over 19,000 visits annually. With the additional 8 ED stations at Memorial Hospital-East, that excess capacity increases to over 35,000</p>
<p>St. Elizabeth's is decreasing services.</p>	<p>Going from 338 licensed beds to 144 licensed beds does not change the scope of services we will be providing to the new replacement hospital.</p>

Dr. Josh Niebruegge statement for October 2 public hearing concerning the St. Elizabeth Hospital Project

Good afternoon, my name is Dr. Josh Niebruegge. I currently work as a Hospitalist at Memorial Hospital in Belleville and was born and raised in Freeburg, IL which is just south of Belleville. I am here today to express my opposition to the St. Elizabeth's application to discontinue its hospital in Belleville and establish a new hospital in O'Fallon.

As a practicing Hospitalist I am concerned about the impact of St. Elizabeth's application on the availability of inpatient resources in the Belleville community. Memorial Hospital has already committed to, and the Review Board approved, reducing its bed capacity by about one third with the construction of a second hospital, Memorial East. To further reduce inpatient capacity by allowing St. Elizabeth's to reduce its bed count and relocate to O'Fallon, further from the majority of the population and patients in the county, would negatively impact access to care. I would encourage the Review Board to turn down the application.

Thank you for the opportunity to express my opposition.

Dr. Schenewerk – TESTIMONY – Public hearing, October 2, 2014

Good afternoon. My name is Dr. Christopher Schenewerk and I am a family practice physician with offices in Smithton and Columbia, Illinois for a total of 15 yrs. For reference, Smithton and Columbia are both located south of Belleville; Smithton being about 7 miles due south and Columbia about 15 miles south west of Belleville.

I am trained at St. Elizabeth for 3 years during my FP residency, and know firsthand how important this institution is to East Belleville and our rural communities south of here. I am here today to express my strong opposition to St. Elizabeth's plan to close its Belleville hospital. Most basically, closure will have an immediate and harmful impact on the well-being of the thousands of nearby residents – especially those to the south of Belleville.

You will hear St. Elizabeth's argue that this is not the case; that all of their current patients will travel to their proposed new hospital in O'Fallon. But this is far from the truth. I have heard first hand from families I treat and others in the communities south of Belleville that O'Fallon would not be their hospital of choice due to location.

Take a family from Smithton visiting a parent or spouse for example. The daily challenge of caring and comforting a loved one in the hospital is hard enough. Add a 40 minute commute each way for a busy family with school aged kids or elderly loved ones and participation in that inpatient experience grows even more unmanageable and that's only the times where there isn't horrible traffic during one of our wonderful downtown festivals or worse, during Christmas shopping season.

~~(any patient examples?)~~

I strongly believe these patients will instead turn to the *nearest* hospital, which is Memorial's Belleville campus, and Memorial Hospital in Belleville does NOT have capacity to care for the Belleville patients left behind by St. Elizabeth's.

Furthermore, St. Elizabeth's is the 8<sup>th</sup> largest employer in the Metro-east. That's around 1,640 people that utilize our newly renovated, beautiful Main Street. Imagine the financial impact that will make on our small business in Belleville.

I urge the Board to please consider the patients, like mine, who are south of Belleville and who deserve equal access to quality health care. I ask that you deny this application of moving this facility that has helped Belleville since 1875.

Thank you.

Hello. My name is Brent Saunders, and I am the Chief of O'Fallon Fire Rescue. I am here today to not only support St. Elizabeth's plan for a replacement hospital in O'Fallon but also to clarify how O'Fallon will support St. Elizabeth's.

In a recent op-ed in the Belleville News-Democrat, Belleville mayor Mark Eckert implied that one of the reasons St. Elizabeth's should remain in the City of Belleville is its accessibility to emergency responders. He wrote, "Twice, Belleville's Fire Department has saved St. Elizabeth's – a feat that would have been more challenging for O'Fallon/Shiloh's volunteer department."

As Fire Chief, I can assure you that the comments are not reflective of our capabilities. So far this year, O'Fallon Fire Rescue has responded to over 770 incidents ranging from vehicle accidents, downed power lines, structure fires and other calls. Our department provides service to a population of over 45,000 residents out of three fire stations, with a fourth station to be completed in December.

O'Fallon Fire Rescue is a combination department consisting of full time, part-time and paid on call staffing.

Our firefighters receive the same type of training and get the same certifications as paid firefighters. The main difference is that paid firefighters respond to calls during their shifts. Volunteer/ paid on call firefighters, on the other hand, respond to emergencies any hour of the day or night. And we do it because we love our community.

In closing, St. Elizabeth's will be well taken care of in O'Fallon. As Fire Chief, I work with some of the most selfless and brave men and women in our region. We will be proud to protect St. Elizabeth's, just as we do all residents of our town.

Thank you for your time.

**Testimony Before the Illinois Health Services and Review Board**

**Public Hearing: October 2, 2014**

**Opposition to St. Elizabeth's Hospital Project # 14-043**

**Dr. Kevin A. Baumer, MD**

My name is Dr. Kevin Baumer and I appreciate the opportunity to stand here and publicly state my opposition for St. Elizabeth's proposal to transfer its services from Belleville to O'Fallon.

I'm an orthopedic surgeon at Memorial Hospital. I also sit on the Board of Directors for Memorial's new campus, Memorial East, located in Shiloh, IL, which is currently under construction and we are on track to admit our first patient April 1, 2016.

When Memorial chose to build a second campus in Shiloh, we did so with the needs of our patients and the needs of our community as the priority. We also conducted careful projections for our expected utilization of services to ensure that we were allocating our resources appropriately and in accordance with the Review Board.

But this projected utilization – of course – did not account for St. Elizabeth's proposal to relocate its hospital to O'Fallon, less than two miles from our site in Shiloh.

We take utilization of services very seriously. We respect the Board and the State in its efforts to ensure quality healthcare is dispersed among the region and our population appropriately. Relocating St. Elizabeth's to O'Fallon would be a clear duplication of services.

What's more, St. Elizabeth will in turn close their Belleville hospital, leaving behind thousands of patients without access to the healthcare they expect and deserve.

Please, deny this proposal.

Thank you.

**Testimony Before the Illinois Health Services and Review Board  
Public Hearing: October 2, 2014**

**Opposition to St. Elizabeth's Hospital Project #14-043**

**Dr. Douglas Dothager**

Thank you to the board for coming to Belleville for this public hearing regarding the proposed move of St. Elizabeth's Hospital to O'Fallon, Illinois. My name is Doug Dothager and I came to Belleville 18 years ago to establish a pulmonary/critical care practice. I am a member of Memorial Medical Group and I am opposed to the proposed move of St. Elizabeth's out of Belleville.

As you know, Memorial East is currently under construction with the intent of decreasing the total number of beds to approximately 200 at Memorial's Belleville campus. If there is not an emergency room or hospital facility in downtown Belleville at St. Elizabeth's, the people of central Belleville and areas south of Belleville such as Smithton and Millstadt will have no choice but to come to Memorial on the west side of Belleville or travel north to the O'Fallon facilities. In clinical emergencies, such as respiratory distress, strokes, and heart attacks, increasing the travel time to an emergency room will undoubtedly result in increased morbidity and mortality of the residents in these areas. The emergency room at Memorial is often already running at full capacity. By increasing patient visits from the closure of the emergency room at St. Elizabeth's, it would likely overwhelm the ability of Memorial's emergency room to care for all of these clinical emergencies.

It is my opinion that much of the opposition to this proposed move would be alleviated if St. Elizabeth's maintained a meaningful presence in Belleville.

Good afternoon.

I am Dr. Andy Griffin, the Director of Nurse Anesthesia and Department Chair for Primary Care and Health Systems Nursing at Southern Illinois University – Edwardsville I am here to express my support for St. Elizabeth's plan for a replacement hospital, and I thank you for allowing me to participate today.

For the past 14 years, SIUE and St. Elizabeth's have had a strong partnership focused on teaching and training students who are entering the medical profession. This partnership allows students to shape their careers and gain **valuable** experience by completing their residency at St. Elizabeth's.

Currently, classroom teachings that focus on the newest advances in technology and medicine are not transferable to the clinical experience in the Belleville facility. Our students cannot practice the 21<sup>st</sup> century medicine they've been taught in a hospital built in the beginning of the 20<sup>th</sup> century. The modernization of St. Elizabeth's will better equip our students for success by immersing them in a state-of-the-art hospital outfitted with to the newest medical technology. The ability to get hands-on experience with the latest medical technologies will help our students provide the best care for the patients in the Metro East region.

As more students complete their residencies at the new hospital, more students are likely to stay in our region, further ensuring a higher quality of care in St. Clair County and the surrounding communities.

Both SIUE and its students will benefit from the modernization of St. Elizabeth's. On behalf of the Nursing Department at SIUE, we are looking forward to the future of St. Elizabeth's and health care delivery in St. Clair County. Thank you.

Hello-

My name is Joy Hoock. I am very opposed to the relocation of St. Elizabeth Hospital. Belleville is a large community and has the need and demand for two hospitals. If St. Elizabeth hospital would not have been where they are now located my mother, who passed in 1996, would have died in the ambulance and would have not received her last rights before she passed as the other hospital, located in Belleville, was too far from where she was living to make it there in time. But they were there and she, a devoted Catholic, was able to receive her last rights and was surrounded by the priest, family and nuns before she went to be with the LORD.

**Sister Marybeth Culnan  
Hospital Sisters of St. Francis  
Remarks Supporting St. Elizabeth's Hospital Project #14-043**

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Good afternoon. My name is Sister Marybeth Culnan. I am a member of the joyful community that is the Hospital Sisters of St. Francis. Thank you for the opportunity to speak here today.

I want to begin by adding to what St. Elizabeth's Hospital's President and CEO Maryann Reese just said. I am grateful for how Maryann represented the Hospital Sisters in September 2013 when we were asking for a Certificate of Need for our collaborative project with Touchette Regional Hospital. At the Review Board meeting she was asked about our plans for the property off Interstate 64. She answered that a decision had not yet been made. Any other answer would have been incorrect. I was on the Board at that time and we were still discerning the best option to continue providing high-quality health care for all Metro East residents.

I also would like to put to rest the idea that St. Elizabeth's is moving because of a better payer mix. It is our mission to care for all, regardless of payer source. We have been doing so for more than 100 years.

I must disagree with people who say that in moving, we are abandoning our mission. In fact, our new location will increase access for patients from cities and villages like Fairmont City, Washington Park and East St. Louis, where there are more people living at or below the poverty line than in Belleville.

We also do not expect the residents of Belleville whom we have served to flock to other hospitals – we anticipate we will still serve Belleville and its diverse payer mix at our new facility. In fact, for many residents of Belleville it will be just as easy for them to travel to the new hospital as it is for them to get to our current facility.

I would like the Review Board to know that our commitment, as the Hospital Sisters of St. Francis, is that we are moving because we want to continue serving the entire Metro East region.

We want to provide better access to care to all residents regardless of payer source.

We want to provide care in a state-of-the-art, modern facility, which we firmly believe the region deserves.

We will remain in downtown Belleville with outpatient services, and we will continue our many community benefit initiatives in Belleville, which include programs and partnerships with Scott Air Force Base and the Violence Prevention Center.

The Sisters stand by those commitments and our historical presence in the region. Thank you.

# **Dennis G. Herzig, MBA, FHFMA**

Email: [jbkddh@charter.net](mailto:jbkddh@charter.net)

8443 Bluegill Drive, New Baden, IL 62265 • Home: 618-588-2521

Cell Phone (618)660-5628

October 1, 2014

Mr. Mike Constantino  
Supervisor, Project Review Section  
Illinois Health Facilities & Services Board  
525 West Jefferson Street, Second Floor  
Springfield, IL 62761

Re: Project #14-043

Dear Mr. Constantino:

In response to the proposed relocation of St. Elizabeth's Hospital from Belleville to O'Fallon, I would like to offer my views and opinions in strong opposition to the proposed relocation.

I have almost 40 years of experience in the healthcare, an MBA from Washington University in St. Louis with concentrations in Healthcare Administration and Accounting. I am a Past President of the Southern Illinois Chapter of the Healthcare Financial Management Association and in the past actively participated in the Region IV CEO meetings of the Illinois Hospital Association.

As part of my work history, I spent the first eleven years of my career working at Memorial Hospital in Belleville and the last sixteen years working as the Chief Financial Officer (CFO) of St. Joseph's Hospital in Breese and one year of that tenure as the Chief Financial Officer of both St. Joseph's Hospitals in Highland as well as in Breese. It was during the one year that I served as the CFO of both hospitals that I was able to get St. Joseph's Hospital in Highland approved as a Sole Community Hospital, thus exempting them from the Medicare Prospective Payment System, which ultimately gave them enough earnings to allow them to construct a replacement hospital also in Highland.

Having spent sixteen years in the HSHS System, I am very familiar with their mission as the Sisters intended to be and which I strongly feel has been deserted by the new lay leadership. I could cite numerous examples of this happening within the HSHS System. One clear example is the high turnover of CEOs within the System. How many CEOs has St. E's had in the last 10-15 years? Almost all if not all of the Illinois hospital in the HSHS System have experienced significant turnover in these key roles.

I am also a native of the Metro-East area, having been born in East St. Louis at St. Mary's Hospital and frequented St. Mary's and Christian Welfare Hospital as a child. At the age of 2, my parents relocated to Belleville and I attended Signal Hill Grade School in West Belleville and Belleville Township High School

West. I still own three houses with Belleville mailing addresses. All three of my sons graduated from Belleville East High School. One of my 4 children was born at St. Elizabeth's Hospital and my oldest child had an appendectomy there at a very young age.

I have seen first-hand what the relocation of hospitals have done to communities such as East St. Louis when Christian Welfare relocated to Maryville as Anderson Hospital and the all but closing St. Mary's Hospital and transferring services to Touchette Hospital. East St. Louis is now like a ghost town with no true medical facilities and a decaying infrastructure, in what was once an All-American city. Belleville simply must not be led down this same path by allowing the relocation of the hospital.

The not-for-profit agency that I currently work for, Caritas Family Solutions, also serving those most vulnerable persons in our society in the 42 most Southern Counties in Illinois is within a few weeks of investing approximately \$3,000,000 in additional facilities in Belleville. The additional facilities in Belleville will approximately double our balance sheet. Allowing the relocation of St. Elizabeth's to proceed could significantly impact the investment we are making in property in Belleville.

Belleville is a wonderful city and I still think of it as my home town and work in the West End of Belleville and my wife also works in Belleville. Removing St. Elizabeth's from Belleville will be a hardship for many approximate Belleville residents that utilize the hospital. Belleville has approximately 43,000 residents and O'Fallon has about half that many. Belleville is much more centrally located to serve other communities such as Freeburg, Smithton, Millstadt, Mascoutah and others as compared to O'Fallon.

The longer trip to O'Fallon will be very difficult and the access to the new location will be extremely difficult for a number of reasons. Greenmount Road is already a point of bottleneck for the O'Fallon/Shiloh area. The State Highway department just widened Greenmount south of the proposed location and the traffic is still backed up there at many times every day. I pass by that way at least two times a day and have personally witnessed this all of the time. In addition, I am quite certain that access to public transportation will be greatly reduced at the proposed new location. HSHS is truly abandoning their principles as stated on their web-site –

*"The foundational mission principles of Hospital Sisters Health System (HSHS) embody the belief that every life is a sacred gift and every human being is a unity of body, mind and spirit. Our health care ministry calls upon us to foster healing, serve with compassion, and promote wellness for all persons, with special attention to our brothers and sisters who are poor, underserved and most vulnerable.*

*These principles are the basis for HSHS to provide high quality, cost-effective and compassionate health care for millions of people in Illinois and Wisconsin. Our health care ministry consists of thirteen hospitals and a network of physician partners committed to continuing the healing ministry of Jesus Christ."*

Since Memorial Hospital was granted permission to build a new additional facility just a few miles down the interstate, the approval of a replacement facility in this location simply does not make sense and is a waste of money at a time when the healthcare system in America is undergoing dramatic changes and is already being accused of much waste and duplication of services. Simply put, there is a greater need for St. Elizabeth's in Belleville than in the proposed location.

I am quite aware of the continual operating losses of St. Elizabeth's Hospital in Belleville. It is my opinion that these losses are the result of poor management and management decisions and not a result of an aged facility and plant. Attempts have been made to minimize these losses by creating a Southern Region of Hospitals in the System and as a result are reducing the profitability of other System Hospitals such as St. Joseph's in Breese or St. Anthony's in Effingham. While I was CFO at St. Joseph's Hospital in Breese, the System signed a new managed care agreement that penalized the hospital in Breese by over \$600,000 per year in an attempt to bolster the profitability of St. E's. Many of the key operating indicators were at the top of the scale for Breese while St. E's indicators were very low. These included patient satisfaction scores, quality indicators, key financial indicators such as days revenues in accounts receivable, operating margin, etc. We were told that they needed to model themselves after Breese, but instead decided to merge many key functions to the main campus of St. E's in Belleville.

I am sure that if one were to dig just a little more, they could find that the medical staff at the satellite facilities did not want to refer their patients to St. E's because of questionable quality of care and instead sent their patients to Memorial or St. Louis.

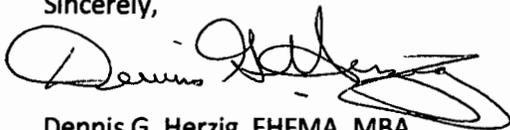
If the Administration of St. Elizabeth's is trying to make the argument that patients will have quicker access to care since the proposed location is close to Interstate 64, that simply is not true. Belleville, the County Seat of St. Clair County is much closer to the people that are in need. In addition, there is the new Memorial Hospital nearby and it is not that long of a drive to St. Louis to the world class hospital such as Barnes, Children's, Cardinal Glennon and St. Louis University Hospitals and Medical Centers.

I have also heard that the Executive Staff members of St. Elizabeth's and HSHS are counting on what is perceived as a rubber stamp by the CON Board for replacement facilities and that a replacement facility has never been turned down by the Board. I am hopeful and trusting that the CON Board will have better judgment to make the right decision based upon the true needs and facts and not as portrayed by these

In closing, Belleville and St. Elizabeth's have a long partnership of 140 years as Belleville is celebrating its 200<sup>th</sup> anniversary. The prevention of the devastating effect of allowing the removal of the hospital from Belleville will have on this community and those people that depend upon the Hospital for their care MUST be foremost in your decision making process.

If I can be of any further assistance to you or if you have any questions, please contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Dennis G. Herzig", written over a horizontal line.

Dennis G. Herzig, FHFMA, MBA

# **Dennis G. Herzig, MBA, FHFMA**

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**Cell Phone (618)660-5628**

October 1, 2014

Hi, my name is Dennis Herzig and I am a 40 year long healthcare professional with a Master's Degree from Washington University in St. Louis in Hospital Administration and Accounting. I am a Past President of the Southern Illinois Chapter of the Healthcare Financial Management Association and in the past actively participated in the Region IV CEO meetings of the Illinois Hospital Association.

In addition, I am pretty much a life-long resident of Belleville and own several houses in Belleville. I personally attended grade school and High School in Belleville as did 3 of my 4 children – one of which was born in St. Elizabeth's.

I have 11 years of experience in working at Memorial in Belleville and 16 years working for a sister hospital of St. E's in Breese.

I have witnessed first-hand the devastating effect that hospitals can have on a community when they decide to relocate to another location.

I was born at St. Mary's in East St. Louis and often utilized Christian Welfare also in East St. Louis. One of those hospitals re-located to Maryville and the other no longer provides the kinds of services needed for the community. It does not take much a drive through East St. Louis to realize the community has been greatly diminished by the loss of these hospitals.

The economic impact on Belleville with the loss of the hospital will set the city back significantly at a time when Belleville is witnessing a tremendous improvement with the continued growth of the Lindenwood Campus and the new nearby State Lab.

The new hospital will surely be a duplication of services of the new hospital currently under construction by Memorial in Shiloh, just a short distance down I-64.

Patients from surrounding communities such as Mascoutah, Smithton, Freeburg, New Athens and Millstadt are much better served by the present location not to mention the people of Belleville, Swansea and Fairview Heights. Access to public transportation as well as highway access to the proposed location will also be greatly reduced.

Your denial of this request will be greatly appreciated and is the RIGHT DECISION.

**Mary Starmann-Harrison**  
**President and CEO of Hospital Sisters Health System**  
**Remarks in Support of Project #14-043**

Good afternoon. My name is Mary Starmann-Harrison, and I am honored to serve as the President and CEO of Hospital Sisters Health System.

I am here today to support St. Elizabeth's plan to build a replacement hospital just off Interstate 64 in St. Clair County.

St. Elizabeth's seeks to replace its 70-year-old outdated and inefficient facility located on a small land-locked site in Belleville with a state-of-the-art hospital on a large piece of land just seven miles from our current site.

We are investing \$253 million in a modern, regional hospital.

Our proposal is based on years of careful analysis and study, and we strongly believe it is the best way for our hospital to serve all patients from across the Metro East region.

My comments focus on three key areas.

First... The mission of St. Elizabeth's has always been, and will continue to be, to care for residents of the entire region, regardless of payer source.

We also have a proud legacy of treating those with financial barriers to health care services. This legacy will expand as St. Elizabeth's moves to our new location.

Our new full-service replacement hospital will allow us to reach even more people in underserved areas.

At our new location, we will be closer to a greater number of communities with significantly higher numbers of people living at or below the poverty level. In fact, the drive times to our new location will decrease for two-thirds of residents from low-income neighborhoods in the region.

Those who suggest we are abandoning our mission by moving out of Belleville are wrong. I want to reiterate that St. Elizabeth's has always cared for patients from communities throughout the region. This will ... not ... change under our current proposal.

Residents of Belleville will continue to be served by our new hospital, and we will have an outpatient campus that will remain in Belleville on our current site.

But it is important for everyone to understand that 70 percent of our current patients are from zip codes outside of Belleville.

Secondly, the new location will strengthen St. Elizabeth's referral role for area hospitals, including those in the Hospital Sisters Health System.

In fact, of the 11 nearby referring hospitals, eight can be reached from our proposed new location in less time than it takes to travel from those same sites to our current campus.

We know, every moment counts in an emergency.

In addition, the new site is large enough for the design of a modern facility, which will serve the Metro East region for many years to come.

Third, our new facility is consistent with policies set forth by the Health Facilities and Services Review Board. It will reduce the excess bed capacity in our planning area.

We are reducing the total number of beds from 338 to 144.

As you know, delivery of health care has changed significantly in the seven decades since our current facility was built.

The move away from inpatient treatment to outpatient care signals a trend that is unlikely to abate in the coming years, and which our project addresses.

Along the lines of being consistent with health planning policies, our proposal does not duplicate services.

It is a full replacement hospital in a new location. We are not dividing our hospital services on two separate campuses.

My comments are only a fraction of the strong evidence for approval of our plan that you will hear today. I could go on at length about the many features of our new medical campus — including state-of-the-art operating rooms and ICU suites ... a more efficient emergency department ... and modern birthing suites.

And, I could share more about our reinvention of our current Belleville campus, which will continue to offer a same-day urgi-care clinic ... radiology and laboratory services ... and primary care and specialty physician offices.

But my time is limited, so the point I want to close with is this: **We** undertake this new chapter in St. Elizabeth's history with our entire community in mind. We truly believe a replacement hospital will offer higher quality care for our current patients and provide access to state-of-the-art medicine to all residents of the Metro East region.

Thank you very much for your time this afternoon.

Hello. My name is Dr. Douglas Wood, and I am the Superintendent for O'Fallon School District 90. I believe that our school district would directly benefit from a modern, state-of-the-art St. Elizabeth's Hospital in O'Fallon, and I am here today to voice my support for the plan to build a replacement hospital in our community.

O'Fallon 90 is comprised of seven schools, serving more than 3,500 students in grades pre-kindergarten through eighth grade, and we employ more than 200 faculty and staff.

I believe a full-service hospital in O'Fallon would improve our community and enhance the quality of life for students and their families. At the same time, the hospital will reach communities in need of access to quality health care.

What may surprise those in attendance today is that more than 20 percent of students in our district are considered low income. As I understand it, St. Elizabeth's mission is to care for the underserved, and by settling in O'Fallon, the hospital will be accessible to many of those patients who need it most.

Every day I work with educators who are shaping the hearts and minds of the next generation, and I can't help but think of our students as I stand here to today. They will be the ones who benefit most from a new, modern hospital in their hometown – both now and for decades to come. Based on the kids who attend our schools, I am very optimistic about the future of our community, and I think a new St. Elizabeth's will help ensure a brighter future for our school district, as well as the entire region.

Thank you for your time.

## Jill Pietrusinski

Hello everyone. I'm very happy to participate in this important public hearing to voice my support for St. Elizabeth's plans for the future. I hope to bring several perspectives to the discussion.

I've been a resident of Metro East since 1992. I'm a registered nurse who worked at St. Elizabeth's from 1992 to 1996. And, I'm the wife of a retired military man, which led me to focus on helping members of the military in my current role as a financial advisor. I'm devoted to this community and will support the plans that will best serve all its residents.

This new hospital brings the promise of room to grow and adapt to our future health care needs. It will have state-of-the art technology that will help recruit the best health care providers, which will result in better, more efficient and patient-centered care.

Plans also include a medical office building for the new hospital campus. This facility and the hospital will be important additions to the area's growing medical district along I-64. Together, they will address the needs of patients who are increasingly receiving care in outpatient settings. In addition, placing the medical office building near the new hospital will help foster collaboration among all other hospitals and health care providers in our area. This could benefit so many with improved health care delivery and efficiencies.

The replacement hospital also will be closer to Scott Air Force Base. St. Elizabeth's is proud to partner with the base, Saint Louis University and Southern Illinois Healthcare Foundation to offer a family practice medical residency program on the base.

A third benefit to consider is accessibility and our ability to serve Illinois patients. I've found it's easier for me to get to downtown St. Louis than to St. Elizabeth's in downtown Belleville. Many patients in the Metro East area go to Missouri for their inpatient medical care. By building the new hospital along I-64, St. Elizabeth's could become a health and wellness center for all of our Metro East neighbors.

Members of the Review Board, please approve these projects.

## Mary Lou Tate

I'm so pleased to see everyone here this afternoon. For many of you, your presence demonstrates your support for St. Elizabeth's plans to build a replacement hospital. I, too, am here to show my support.

As Director of Finance for St. Elizabeth's Hospital, I can say that we've reached a point where fixing the current building is not cost-efficient. St. Elizabeth's spends multiple million dollars maintaining – not making improvements – to this aging facility. *each year*

St. Elizabeth has spent more than 25 million dollars in facility and plant upgrades in the past decade. In addition St. Elizabeth's has spent 45 million dollars during this same time period upgrading clinical equipment, IT infrastructure, and other capital purchases.

It no longer makes fiscal sense to invest in this structure when we have the opportunity to build a modern, efficient hospital that will allow us to provide better health care and help us treat more underserved patients.

The site for the new hospital is more accessible to those who need us most and will allow us to expand access to underserved people in our region. Our payer mix at our proposed location just off Interstate 64 will not be any different than it is currently. The new hospital will more fairly distribute inpatient beds throughout the region, trending east where there is a greater number of people living at or below the poverty line.

The decision to build a replacement hospital was not reached easily. For several years we have studied what it would take to renovate the current building. Unfortunately, we estimate that it would cost much more, take much longer and be much more disruptive to our patients and staff to do a massive renovation. We hope that you'll come to understand that it simply makes no sense to keep investing in this building which has outlived its life span. I ask the Review Board to approve St. Elizabeth's plans for a replacement hospital that will improve access for all Metro East residents.

Thank you.

Dave Schoenborn  
Lincoln Theatre & Abe's Gourmet Popcorn  
105 E Main St, Belleville, IL 62220

I am the owner of two retail businesses in Downtown Belleville that depend on the employees and patrons of St. Elizabeth's Hospital for business. Belleville and its Downtown businesses have been working hard to weather the economic storm by rebuilding our downtown. St. Elizabeth's hospital leaving downtown Belleville will undermine all of our effort, obstruct our access to healthcare, and threaten the future of our city.

We want St. Elizabeth's to build a new hospital. We want them to reinvent and revitalize the Downtown campus in the same way that we revitalized the downtown. This CAN HAPPEN if St. Elizabeth's is willing. We should not squander our resources by abandoning buildings and moving to farmland. That is not how cities have survived and the people in them thrived for centuries!

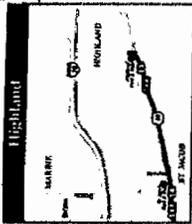
23 Donna Dougherty  
8 Signal Hill Blvd.  
Belleville, IL 62223

The best thing St. Elizabeth's has going for it is that it is an urban Catholic hospital providing healthcare to all people because it is accessible to all people. We are so blessed in Belleville to have a robust public transportation infrastructure. It's amazing how many people take the bus and metrolink to get to St. Elizabeth's. If you look at the Metro Transit – St. Louis map which I have attached, you can plainly see that Belleville is the public transportation hub in the metro-east. The bus route from the poorer communities to our west goes right past by Memorial Hospital and St. Elizabeth's Hospital making both Belleville hospitals partners in caring for the poor.

Public transportation makes healthcare truly accessible to all.

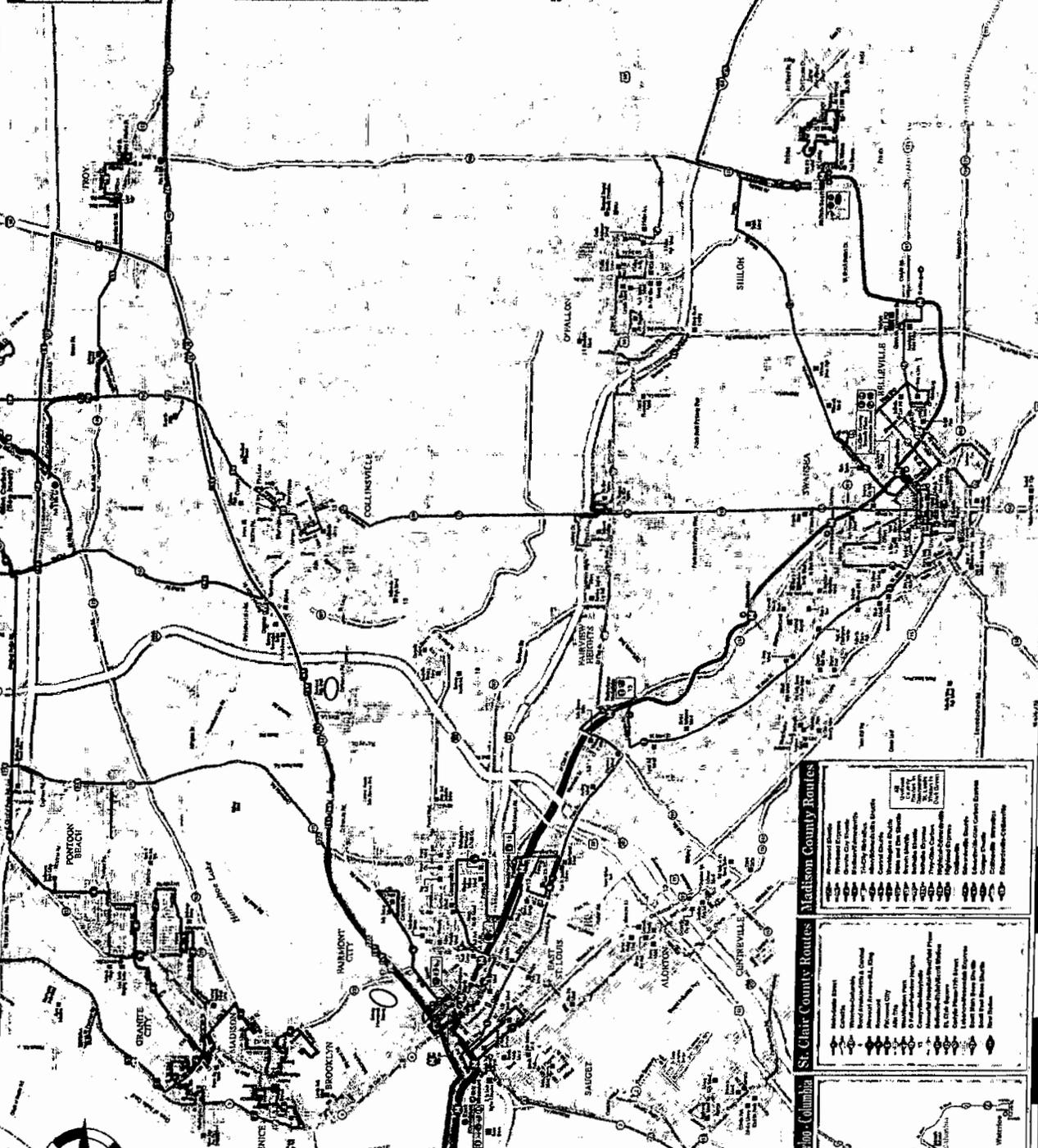
Attachment

# ILLINOIS



**Legend**

- 1. Interstate
- 2. U.S. Highway
- 3. State Highway
- 4. County Road
- 5. Private Road
- 6. Railroad
- 7. Airline
- 8. Canal
- 9. River
- 10. Lake
- 11. City
- 12. Village
- 13. Post Office
- 14. School
- 15. Church
- 16. Cemetery
- 17. Public Building
- 18. Gas Station
- 19. Telephone Office
- 20. Electric Substation
- 21. Water Tower
- 22. Windmill
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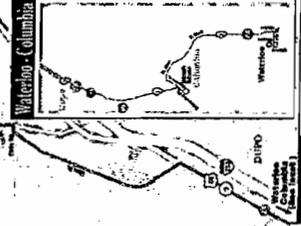
All of the County  
is in the State of  
Missouri.  
This is the only  
county in the State  
of Missouri.

**Madison County Routes**

- 1. Interstate
- 2. U.S. Highway
- 3. State Highway
- 4. County Road
- 5. Private Road
- 6. Railroad
- 7. Airline
- 8. Canal
- 9. River
- 10. Lake
- 11. City
- 12. Village
- 13. Post Office
- 14. School
- 15. Church
- 16. Cemetery
- 17. Public Building
- 18. Gas Station
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**St. Clair County Routes**

- 1. Interstate
- 2. U.S. Highway
- 3. State Highway
- 4. County Road
- 5. Private Road
- 6. Railroad
- 7. Airline
- 8. Canal
- 9. River
- 10. Lake
- 11. City
- 12. Village
- 13. Post Office
- 14. School
- 15. Church
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## One minute speech

Hello, my name is Janice Dorris. I am a retired Belleville school principal and after retirement I worked for the Illinois State Board of Education for many years. As such I know first-hand the significant need for both quality healthcare in our community & more importantly the need to serve the underserved. For decades both St. E's & Memorial have shared these responsibilities together but now St. E's just wants to abandon their commitment. If St. E's leaves Belleville, it will change the health care point of service in our area drastically. Memorial simply is not equipped to handle the overload it will receive. Just for a start, any EMT will tell you how vital it is to have **two** emergency rooms in Belleville. Time does not permit me to address additional specific area needs, but, believe me, they are just as important.

I am appalled that this religious based hospital can so easily leave its charitable mission behind. By leaving Belleville, St. Elizabeth's is just thumbing their nose at the community and saying **we don't want you anymore**. The net net is that if this move happens, the underserved people who need to be served the most in our area will be the ones served the least.

I beg the Board to deny this application and keep St. E's where they are needed the most – Belleville. Thank you.

**Morgan Edwards**

My name is Morgan Edwards and I work with the opposition group, Oppose the Move, Save St. E's Belleville. Over the past 2 weeks we have been powerfully working to inform the community that this is not a done deal and that the people need to bring their opposition to you, the Board. Contrast to traditional Form Letters, we have requested individuals write heart-felt letters to express their opposition and concerns over the proposed move. We have requested people engage on Facebook and write to our local paper, the BND. In addition, 14 days ago, we began circulating a petition for individuals to sign with the following Action petitioned for:

"We, the undersigned, are concerned citizens in and around Belleville, Illinois do hereby voice our opposition to the proposed project to relocate St. Elizabeth's Hospital to O'Fallon, Illinois; while we support the notion of a modern St. Elizabeth's Hospital, we cannot support it being built outside of Belleville."

After only 14 days, I am happy to submit \_\_\_\_\_ pages representing \_\_\_\_\_ independent signatures.

## ~~Draft~~ Comment for Larry Schumacher

My name is Larry Schumacher, and I am the Chief Operating Officer for Hospital Sisters Health System. I would like to re-iterate what has been said here today by our supporters, and share my support for St. Elizabeth's plans.

Quickly, I want to remind everyone why we are here today. This hearing is part of the Review Board's process. The Board is charged with voting yes or no to approve our plans.

One of the Board's goals is to ensure Illinoisans have access to quality care in modern facilities. Another is to monitor how health care dollars are spent, to avoid duplicating services.

We hope that the information presented this evening addresses those goals.

HSHS believes this project is necessary for the future of St. Elizabeth's in delivering care to the region. We are so committed to it that we are investing two hundred and fifty three million dollars – which is more than we have ever invested – right here in Southern Illinois.

We are seeking to replace an outdated building, with a new, modern state-of-the-art hospital for Illinoisans.

The plan we chose was the least costly alternative and represents good stewardship of health care dollars.

The hospital's location off Interstate 64 will provide the access to care for residents of the entire region.

Contrary to some of the things you have heard today, we are going to serve the same patient population we do now.

Our patients do not reside solely in Belleville. In fact, as stated, more than 70 percent of our patients come from outside Belleville.

Additionally, we are not seeking to add services or beds – we are just replacing existing services. The Belleville and O’Fallon/Shiloh areas have approximately the same population. However, Belleville has two full-service hospitals while O’Fallon/Shiloh has none. Our plans will bring a full-service hospital with advanced care such as open heart surgery, along I-64 that will complement Memorial East’s satellite facility, if and when it is built.

Our proposed replacement hospital reduces beds in the area, and eliminates duplication of services in Belleville.

So there you have it – a modern facility, providing better access to all communities including those that are underserved, offering better quality of care, reducing beds and eliminating existing duplication. This is being accomplished through wise stewardship of health care dollars, because although a significant investment is being made in the future, it is the least costly of feasible alternatives.

I respectfully ask the Review Board to approve this needed project. Thank you.

This region deserves

St Elizabeth.

~~So there you have it~~ a modern facility, providing better

access to all communities including those that are

underserved, offering better <sup># safer</sup> quality of care, reducing beds

and eliminating existing duplication. This is being

accomplished through wise stewardship of health care

dollars, because although a significant investment is being

made in the future, it is the least costly of feasible

alternatives.

We will continue <sup>to serve</sup> all the people  
of the East Metro. It has been  
& will continue to be our MISSION

Keeping needed services in  
Belleville  
Awake in  
Clinic.

I respectfully ask the Review Board to approve this  
needed project. Thank you.

My name is Jamie Maitret and I am a certified public accountant (CPA), and I have been the Finance Director for the City of Belleville for the last 5 years. Unfortunately these five years have been some of the hardest five years the City has faced financially due to the economy in a long time. It is only very recently that this City has started to see an upturn in the financial situation that was caused by the economic recession that started in 2008. Just when we started to see the light at the end of the tunnel in these financial times, St. Elizabeth's Hospital wants to wreak havoc on the City's financial future...havoc that will be so serious to the financial health of the City that it's negative effects will be felt FAR into the future, even much farther than my lifetime.

As I tried to sit down and come up with calculations of such a loss, I realized it is almost impossible to quantify such a financial tragedy. First of all there is the fact that St. Elizabeth's Hospital is the 2nd largest employer within the corporate City limits of Belleville. The next closest employer is about 400 employees less. Let's take into consideration that these employees are in Belleville on a daily basis. While some may not live in Belleville, they drive to work here, get gas here, eat here, they shop in town on breaks or before or after work. What about friends, family, and loved ones of the patients served by the hospital? They eat here, buy gas here, and do other shopping here. Once again, how do we put an exact number on what these people spend in Belleville? How do I even begin to quantify this? The economic ripple effects that this hospital being in Belleville creates for this City is far too great to put an exact number on, but I can tell you it will be in the **millions and millions of dollars**. All of my calculations come back to one answer:

**St. Elizabeth's ABANDONING Belleville = Financial DEVASTATION to the City of Belleville**

People say this will be good for the region as a whole because it is keeping a hospital in the region by moving it to O'Fallon. This can't be further from the truth. O'Fallon isn't losing anything if the Application for CON is denied and St. Elizabeth's Hospital is not allowed to move. You can't lose something you never had...especially something you haven't had and **relied upon** for the last 140 years the way the City of Belleville has. If approved though, O'Fallon's gains would be immense, but only because their gains would equal Belleville's DEVASTATING LOSS!

Janet Schmidt, Alderman, Ward 2

What makes Belleville different than Highland? Back in 2011, the same organization that owns St. Elizabeth's, the HSHS, determined a new "replacement" hospital was needed in Highland. They cited many of the same reasons for requiring a new facility as St. E's has in their current application. BUT, Highland stayed within 1 ½ miles for their replacement facility. Interstate 70 is 3 miles away but instead of being on the interstate, they chose to stay in Highland. I doubt many of us would be here talking to you today if St. E's only wanted to go 1 ½ miles within Belleville. Highland, just like Belleville had their hospital for over 130 years and we are closer to 140 years. St. Joseph's Highland hospital was also aging at 63 years and Belleville's is also in its 60's. We applaud the idea that St. E's wants to modernize but why do they need to leave the town that has supported them for almost 1 ½ centuries.

On a personal note, my husband just had open heart surgery at St. Elizabeth's. He received excellent care. This hospital means a lot to me and my family. We want St. Elizabeth's to build a new hospital in Belleville.

Patrick Sullivan  
300 S 52<sup>nd</sup> Street  
Belleville, IL 62226

St. Elizabeth's leadership has shown they are willing to mislead the citizens of Belleville – but worse than that, they've shown they are willing to mislead the State Board who has to decide whether or not to allow this project.

In September of 2013 St. Elizabeth's was before the Health Facilities and Services Review Board seeking permission to stop providing mental health care. One of the Board members – I believe it was you Member Bradley – asked St. Elizabeth's if that project “represents the first step towards closing that hospital in downtown Belleville and moving it elsewhere.” St. Elizabeth's said they were ‘doing due diligence’ and tried to avoid the question. The member asked “Should I take from that that the people who are concerned that hospital remaining in downtown Belleville with the services and the jobs may have some reason for concern?” Another sidestep – trying to hide behind that application being about mental health in the region. The Board member would not let them duck or dodge the question and said “No, this is about answering a question from somebody who is responsible for implementing overall planning for health facilities in the State and may at some time have to deal with the question of whether to allow you to close the hospital. I think you'd be well advised not to duck the question!” But duck they did and said “I don't have an answer for that right now.”

Well – now St. Elizabeth's should have to answer that question. Because they did have an answer. In 2011 they made O'Fallon annex land for their “new hospital” and create a TIFF district for their “new hospital” and spend millions of dollars remediating the undermining so they could build their “new hospital” in O'Fallon. But in 2013 they were doing “due diligence” and didn't have answer.

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HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 West Jefferson Street, 2nd Floor

Springfield, Illinois 62761

217-782-3516

BOARD MEETING

(September 24, 2013)

Regular Session of the meeting of the State of Illinois Health Facilities and Services Review Board was held on September 24, 2013, at the State House Inn, 101 East Adams Street, Ballroom, in Springfield, Illinois.

1 MR. NELSON AGBADO: Mr. Penn.

2 DAVID PENN: Yes.

3 MR. NELSON AGBADO: Mr. Sewell.

4 RICHARD SEWELL: Yes, in spite of the  
5 performance requirements standard, which I think  
6 might have had more influence on me if you were  
7 talking about a new facility rather than planning  
8 from, you know, with the constraints of the existing  
9 bed. So yes.

10 MR. NELSON AGBADO: Yes, okay, thank  
11 you. Madam Chairwoman Olson.

12 CHAIRWOMAN OLSON: Yes.

13 MR. NELSON AGBADO: Eight votes in  
14 affirmative, zero negative.

15 CHAIRWOMAN OLSON: Motion passes, we'll  
16 look forward to seeing your design.

17 MR. TOM McAFEE: Thank you.

18 CHAIRWOMAN OLSON: Next I'm going to  
19 call up St. Elizabeth's 13-034. And at this time I  
20 would also like to call up 13-036, Touchette  
21 Regional Hospital. The reason I'm calling both  
22 applicants to the table is, it will become evident,  
23 because one project depends on the other. It will  
24 be two separate votes.

25 Would you introduce yourselves and spell

1 your names for the court reporter. Identify which  
2 project you're with, too.

3 DR. RANDY JUNG: This is St. Elizabeth's  
4 CON presentation, I'm Dr. Randy Jung, J-U-N-G.

5 MS. MARYANN REESE: Maryann Reese,  
6 M-A-R-Y-A-N-N, one word, R-E-E-S-E. And I'm with  
7 St. Elizabeth's.

8 MS. CLAIRE RANALLI: Claire Ranalli,  
9 R-A-N-A-L-L-I, and I'm counsel for both St.  
10 Elizabeth's and Touchette.

11 MR. LARRY McCULLEY: Larry McCulley, CEO  
12 Touchette Regional Health Center, Project 13-036.

13 MR. THOMAS MIKKELSON: And Thomas  
14 Mikkelson, M-I-K-K-E-L-S-O-N, with Touchette.

15 (All were sworn.)

16 CHAIRWOMAN OLSON: George?

17 MR. GEORGE ROATE: Thank you, Madam  
18 Chair. The applicants are proposing to discontinue  
19 a 35-bed acute mental illness category of service at  
20 their hospital in Belleville. There is no cost to  
21 this project. The Board staff wishes to note that  
22 there was a supplemental mailing that contained  
23 factual information where an opposition, the only  
24 opposition letter to the project was redacted, and  
25 the person who wrote it now supports the program.

1 Your, your project files contain financial  
2 information from Hospital Sisters Services,  
3 Incorporated, the consolidated financials.

4           There was a public hearing held on  
5 August 29th of this year at Belleville City Council  
6 Chambers. There was one of the people who  
7 registered and spoke in support, there was one  
8 person who spoke in opposition, a Dr. Maria  
9 Scarborough. And there are, there are negative  
10 findings -- no, I take that back. The applicants  
11 are in conformance with Series 1110 criteria, and  
12 part 1120 was not applicable. Thank you, Madam  
13 Chair.

14           CHAIRWOMAN OLSON: Thank you. Comments  
15 for the Board?

16           MS. MARYANN REESE: Good afternoon. I'm  
17 Maryann Reese, I serve as the President and CEO of  
18 St. Elizabeth's Hospital, I'm also a registered  
19 nurse. I have with me today Dr. Jung, who is our  
20 psychiatrist and also the director of our program at  
21 St. Elizabeth's Behavioral Health. I also have with  
22 me Claire Ranalli, my legal counsel, as well. I  
23 would like to first thank the HFSRB staff for the  
24 work on this project, we do appreciate it and thank  
25 you.

1 Today we're seeking approval for what we  
2 believe to be a very forward thinking regional  
3 behavioral health care collaboration with Touchette  
4 Hospital. This will create one regional high  
5 quality, efficient and effective program. We are  
6 going to decrease the number of beds in Planning  
7 Area 10. We also believe this will involve all  
8 mental health providers originally in our planning  
9 area if this is approved. We set out to, with  
10 Touchette, to create a comprehensive continuum of  
11 care program, and we believe that this will be  
12 quality care for our acute mental illness residents.  
13 This CON will eliminate duplication, allow Touchette  
14 Regional to construct a new unit, balance out the  
15 number of beds in Planning Area 10, and maintain  
16 access we believe to vital services.

17 In closing, we believe this  
18 collaboration with Touchette will be a model for  
19 cost effective, efficient and quality care for the  
20 residents of our community for the long-term. And  
21 with that, I would welcome any questions on the St.  
22 Elizabeth's project. Or CON.

23 CHAIRWOMAN OLSON: Are there questions  
24 from the Board on the St. Elizabeth's CON project?

25 PHILIP BRADLEY: I have one question, if

1 I may. On the face of it, it looks like a very well  
2 thought out plan. It's, it increases efficiencies,  
3 and I don't see any problem with it, but there was  
4 an underlying current among some people in  
5 Belleville that this represents the first step  
6 towards closing that hospital in downtown Belleville  
7 and moving it elsewhere. Does the -- do the  
8 Hospital Sisters have any intention of closing that  
9 hospital sometime in the future?

10 MS. MARYANN REESE: First of all, this  
11 is about behavioral health services in our  
12 community --

13 PHILIP BRADLEY: I understand that.

14 MS. MARYANN REESE: We continue to do  
15 due diligence on what kinds of services we provide  
16 and will provide in the future, so we're discerning  
17 and doing due diligence on that.

18 PHILIP BRADLEY: Is that no?

19 DR. JAMES BURDEN: Could not answer.

20 PHILIP BRADLEY: Should I take from that  
21 that the people who are concerned that hospital  
22 remaining in downtown Belleville with the services  
23 and the jobs have, may have some reason for concern.

24 MS. MARYANN REESE: This is about  
25 providing mental health services for the region.

1 PHILIP BRADLEY: No, this is about  
2 answering a question from somebody who is  
3 responsible for implementing overall planning for  
4 health facilities in the state who may at some time  
5 have to deal with the question whether to allow you  
6 to close the hospital. I think you'd be well  
7 advised to not duck the question.

8 MS. MARYANN REESE: And I'm sorry, sir,  
9 I'm not trying to duck the question, we continue to  
10 do due diligence, and I, I don't have an answer, I  
11 can't say -- I don't have an answer for that right  
12 now.

13 PHILIP BRADLEY: Well, that in itself is  
14 an answer.

15 CHAIRWOMAN OLSON: Other questions from  
16 board members on the St. Elizabeth's project?

17 (No questions.)

18 There being none, may I have a motion to  
19 approve Project 13-034, St. Elizabeth's Hospital  
20 Belleville to discontinue its 35 bed acute mental  
21 illness category of service.

22 RICHARD SEWELL: So moved.

23 VICE-CHAIRMAN HAYES: Second.

24 MR. NELSON AGBADO: Motion made by  
25 Mr. Sewell, second by Mr. Hayes. Mr. Bradley.

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22 RICHARD SEWELL: So moved.

23 VICE-CHAIRMAN HAYES: Second.

24 MR. NELSON AGBADO: Motion made by  
25 Mr. Sewell, second by Mr. Hayes. Mr. Bradley.

Good afternoon. My name is Ted Shekell, and I am the Community Development Director for the City of O'Fallon. I'm here today to *respectfully request* the board's approval of St. Elizabeth's plans to build a new hospital in O'Fallon.

The new hospital will help increase access to necessary health care and enhance the quality of life for area residents while delivering a **HUGE BOOST** to the local economy.

I firmly believe the benefits of St. Elizabeth's hospital will help to create additional investments, jobs, opportunity and **GROWTH** in the Metro East area. The project will create hundreds of construction jobs and bolster economic activity **now and for years to come.**

The Metro East is the second-largest population center in Illinois outside of Chicago and one of the leading metropolitan areas in the Midwest. Our residents need – and deserve – access to 21<sup>st</sup> century health care. By building a new, technologically advanced regional hospital in St. Clair County, we can help make that a reality for our region.

Again, I respectfully request the board's approval of St. Elizabeth's new hospital in O'Fallon.

Thank you.

**Jene Bieri**

Good afternoon. As a former x-ray and nuclear medicine technologist, and now as Director of Business Development at St. Joseph's Hospital in Breese, I'm here to express my support for St. Elizabeth's plans to build a new hospital along I-64 in St. Clair County. My wife works at St. Elizabeth's and is equally enthusiastic about what this new facility will mean for patients, staff and the entire community.

I first want to address statements made that St. Elizabeth's is moving to a location where incomes are higher and more people have health insurance, and away from underserved populations. In reality, a drive time assessment of potential campus sites identified that the location along I-64 was the most ideal in terms of providing unrestricted access from our more impoverished patient demographic. The new location will improve access for two-thirds of residents from low-income neighborhoods in the Metro East region.

The new St. Elizabeth's will be a full-service hospital that provides advanced medical services such as cardiac and stroke care, and intensivists who focus on ICU patients. We believe that it will serve as an anchor on the potentially upcoming health and wellness campus along I-64. It will be closer to more referring hospitals, including our hospital in Breese and our sister hospital in Highland. Because of this, it will have greater capacity to serve as the referral hospital that provides specialized and advanced life-saving treatments.

As many of you may know, St. Joseph's Hospital routinely refers patients who need advanced care to St. Elizabeth's. With improved accessibility to the new campus, patients will be able to get there faster, which is essential.

The other extremely key element to building the new facility is the medical technology that defines health care in this century. The current hospital, built 60 years ago, doesn't have the infrastructure to support state-of-the-art medical technology. We anticipate this technology will provide quick access to patient files and medical history, and strengthen our ability to provide advanced life-saving treatments with the latest medical equipment.

For all of these reasons and many more, I urge the Review Board to support St. Elizabeth's plans. Thank you.

Good afternoon. I am Barb Zaloga, former Emergency Department Manager at St. Joseph's Hospital in Highland, Illinois, where I now work in the Center for Cardiac Rehab and Wellness. I am here in support of St. Elizabeth's plans for a replacement hospital.

The O'Fallon area needs a full-service hospital with advanced care for heart attacks and strokes in the I-64 corridor. The faster we – and the resident's of St. Clair County – can access the Cath lab and ER at St. Elizabeth's, the more likely we are to have better outcomes. The traffic and one-way streets getting to the current St. Elizabeth's location takes too much time. I've seen what happens to people when they are unable to get to an ER in time for proper care, and it is devastating.

The proposed location for St. Elizabeth's planned replacement hospital in O'Fallon will better serve our family of hospitals within the Hospital Sisters Health System.

This proximity is critical for our patients who will be closer to excellent stroke care from St. Elizabeth's, which was just designated as 1 of 21 Emergent Stroke Ready Hospitals in Illinois by the Illinois Department of Public Health in July of this year. Obtaining this high-level designation, in partnership with the Stroke Telemedicine Program, means that St. Elizabeth's is equipped to offer appropriate stroke treatment – immediately... 24 hours a day... 7 days a week.

This region-leading Stroke Telemedicine Program allows national stroke specialists to connect with patients, families and physicians at St. Elizabeth's through a Stroke Telemedicine Robot. This saves valuable time, when it matters

most. And, my patients at St. Joseph's Highland will have higher rates of recovery as a result of the closeness of St. Elizabeth's plans for a replacement hospital in O'Fallon.

St. Clair County will reap the benefits of St. Elizabeth's replacement hospital for many generations and will ensure the strength of our growing region.

I appreciate your time and consideration for my support of St. Elizabeth's.

Good afternoon. My name is Dr. David Eghigian. I am here today to voice my strong support for St. Elizabeth's plan to build a replacement hospital along Interstate 64 in St. Clair County. I speak today as a business owner in O'Fallon and a resident of Belleville.

As a medical professional and the founder of Lakepointe Vision Center, I understand the great benefit the replacement hospital will bring to our entire region. The proposed location in O'Fallon will allow the hospital to join the robust community of health care organizations that already call the I-64 corridor home. In fact, in moving, St. Elizabeth's will be more accessible to and thus have more opportunities to collaborate with nearby hospitals.

Although I reside in Belleville, I travel throughout the region. I make the commute every day to my office in O'Fallon, and I visit other towns in St. Clair County and beyond for shopping, dining and entertainment. In other words, I understand that my community is larger than just the city in which I live. That's why having a state-of-the-art hospital that is easily accessible to the entire region – off of I-64 – is vitally important.

On a personal note, my wife is a coordinator in St. Elizabeth's cardiac cath lab, and she will be directly affected by this move. However, she doesn't mind that her commute is likely to be lengthened by a minute or two. She is proud that the new hospital will allow St. Elizabeth's to continue and expand the kind of heart health care that has earned it its place among the top 50 cardiovascular hospitals in the nation.

In closing, patients in the region deserve an easily accessible medical campus that is designed to meet their needs. Thank you for your time.

## **Dr. Benedicta Umoru**

Good afternoon. It's my pleasure to add another supportive voice to those in favor of St. Elizabeth's plans to build a replacement hospital off I-64 in St. Clair County. I understand how important it is for patients to trust their physician and feel confident that an excellent medical center is nearby and available, especially in an emergency.

Because I currently practice in East St. Louis, with plans to re-locate to Fairview Heights, I treat a similar patient population to St. Elizabeth's. This new hospital will provide care to more people in underserved areas and reach out to a greater number of low-income residents. Its patient base will continue to represent a diverse population. The new location will strengthen the overall "safety net" in the Metro East region, because as we all know, underserved people live throughout all parts of the area.

The replacement hospital and the medical office building on the same campus will be important additions to the burgeoning medical district along I-64. We anticipate that putting these facilities close to each other will bring tremendous benefits to everyone, through improved health care delivery, and greater efficiencies.

It's basic common sense to devote the dollars to complete this project. Why would the hospital board and management continue to invest in a deteriorating facility when the opportunity exists to build a technologically advanced, efficient hospital that will provide better health care AND help care for more underserved patients? The new hospital is a much better use of health care dollars.

Many, many people in this region support St. Elizabeth's replacement hospital plans, as is evidenced today by this supportive crowd. However, some residents are skeptical or even opposed. I hope we can work through any concerns and come together to better distribute high-quality health care services to all Metro East residents. I ask the Review Board to approve St. Elizabeth's plans. Thank you.

Hello everyone. My name is Dan O'Sullivan. I'm the Business Manager and Financial Secretary/Treasurer for Iron Workers Local 392 out of East St. Louis. I'm here to tell you why I think it's SO important to allow St. Elizabeth's to build a new hospital in O'Fallon.

We have more than 600 members that live and work in this area. The last thing on anyone's mind is to be injured or ill, and in need of medical care. Unfortunately, injuries and illnesses do happen. That is why it's CRUCIAL to have a fully-equipped, state-of-the-art emergency room with easy access off of the interstate, and without having to travel into a densely populated city. This is beneficial, not only to construction workers, but to everyone living, working, or visiting this area.

The jobs it would create, and future economic impact would be an asset to this area.

Again, we need this hospital to be built to allow easy access to healthcare and emergency assistance. That's why we need St. Elizabeth's new hospital at I-64 and Green Mount Road. I understand there will be two exits in either direction on I-64, and the hospital will be minutes off the highway.

Thank you.

> 1 minute  
version

My name is Donna Meyers. I am the Director of Mission Integration, Pastoral Care and Community Benefit at St. Elizabeth's Hospital, and I support our plans for a replacement hospital. ~~And I~~

~~I also am here to~~ reaffirm to you, the Review Board, and the community that we are not abandoning our mission or Belleville. ~~Our mission is "to reveal and embody Christ's healing love for all people through our high quality Franciscan health care ministry."~~

~~We serve this mission through the core values of respect ... care ... competence ... and joy. Our mission is fulfilled every day through our service to our patients and our community.~~

We have learned that location does not define the mission of this hospital. It has been forged by sacrifice and commitment and consistently carried out. The sisters came to Belleville 139 years ago because people traveled by train ~~and communities developed in these areas.~~

Many years have passed, and the primary mode of transportation is by car and the community we serve now covers a much broader and diverse region. ~~We are called to serve the poor and the vulnerable not just in Belleville but in the region.~~ Access to the interstate allows all people the opportunity to receive care at St. Elizabeth's.

~~In addition, we will continue to have a presence in Belleville. St. Elizabeth's will have physicians' and specialists' offices, an urgent care center, imaging services and administrative offices.~~

**PUBLIC HEARING TESTIMONY**  
**Dr. Anthony Troung**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

Good afternoon. My name is Anthony Troung. I am a doctor of osteopathic medicine who works with the Hospital Sisters Health System Medical Group. I am here today in full support of St. Elizabeth's plans to build a replacement hospital along Interstate 64 in St. Clair County.

I see 20 to 30 patients per day and many of them would benefit from having easy access to a state-of-the-art hospital. A hospital situated nearby will be life-saving for the times when I have to send my patients to the ER.

Furthermore, a new ambulatory care center and physicians' office building will give my patients more diverse options when it comes to selecting specialty care or rehabilitation.

I also had the pleasure of participating in the family practice medical residency program at Scott Air Force Base from 2006 to 2009. St. Elizabeth's Hospital partners with the Base, Saint Louis University and Southern Illinois Healthcare Foundation to make this valuable residency program possible. The proposed new location for St. Elizabeth's will make it more accessible to Scott Air Force Base.

In closing, I ask the Review Board to approve St. Elizabeth's application for a replacement hospital.

Thank you.

Georgia-Ann Edwards

My name is Georgia-Ann Edwards and I am a 20 year resident of Belleville. In the years I have lived here I have never seen the community so energized and upset about any public issue.

I am bothered by St. Elizabeth's claim that their "MISSION IS NOT SURVIVABLE" in Belleville. Their mission is "to reveal and embody Christ's healing love for all people through their high quality Franciscan health care ministry." Franciscans are committed to serving the sick, the aged, the poor, and the terminally ill. How is that mission improved by leaving a struggling community to relocate to a more affluent community? How does that support their mission and improve access to healthcare?

Good afternoon,

I am John Coers, and I thank you for the opportunity to state my support for St. Elizabeth's replacement hospital.

I have lived in O'Fallon for more than 23 years, and I am a native of Carlyle, Illinois, approximately 30 miles east of O'Fallon. I was an O'Fallon School District Board member for 18 years and School Board President for 14 years. Additionally, I had the honor and privilege of serving as President of the O'Fallon-Shiloh Chamber of Commerce. The Chamber represents businesses and residents of the region and St. Clair County.

The issue here is not about Belleville alone. First, St. Elizabeth's will have a strong presence remaining in Belleville, and is only moving its inpatient services a few miles away. The bigger picture is access to services for the region and all of St. Clair County. By moving to the I-64 corridor, St. Elizabeth's will improve health care access for all Metro East residents. It will be easier for residents from various communities including Caseyville, Washington Park and Cahokia - all economically challenged communities - to reach St. Elizabeth's.

In addition, O'Fallon and Shiloh are growing and thriving communities. Combined they have more residents than Belleville, which has two full-service hospitals. The move would correct this uneven distribution of health care. Our region needs a hospital that anticipates their growth, with the newest medical technologies and a state-of-the-art facility.

I would like to express my gratitude to the Review Board for giving me the opportunity to speak and share my support and excitement for the great things to come for St. Clair County and surrounding counties thanks to St. Elizabeth's plans.

Gino Liberati, Resident

67 Northbrook Circle

Fairview Heights, IL 62208

Hello, my name is Gino Liberati and ~~am~~ an informed member of the community

I oppose the move.

3 The Hospital Sisters Health System is one of the largest Acute Care Hospital systems in the Midwest. Not one of their Hospitals has received Magnet Recognition. Magnet Recognition is the one of the Premier Awards a Hospital can receive. ~~Barnes Jewish, St. Louis Children's Hospital, and Protestant Memorial Hospital in Belleville have received this recognition.~~ *Lets start there.*

~~X~~ According to US News, Magnet designation is a primary competence indicator in its assessment of 5,000 hospitals. 20 of the top 28 Medical Centers in the nation have Magnet Recognition. (Including all the top Children's Hospitals)

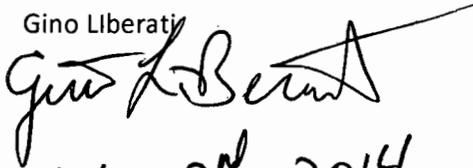
~~X~~ Magnet recognizes that Quality Patient Outcomes and Employee Satisfaction are key.

1 St. Elizabeth's and the Hospital Sisters Health System have not proven to our Metro East cities that they are aligned with the needs of our community. New is not better, it is only slightly different for a short period of time.

2 We realize that some work needs to be done. A Hospital System that is committed should not have allowed its facilities to deteriorate. We know in our hearts that St Elizabeth's has the best intentions, we should fix the downtown Belleville Hospital and not cut ties and abandon the community that has supported it for years.

Thank you for this opportunity to voice my concerns.

Gino Liberati



October 2<sup>nd</sup>, 2014.

*I would like the board to do their job.*

Hello. My name is Tim Ferguson and I am the System Director of Facilities Management for Hospital Sisters Health System. ~~I am pleased to be here today to stand with Metro East residents and my colleagues to support St. Elizabeth's plans for a much-needed replacement hospital.~~

I am all too familiar with the significant obstacles and costs associated with maintaining the current hospital's physical plant. I would suggest that it is similar to when you have an old car – it does not run as well, is not very fuel efficient, requires constant costly maintenance, and does not have the new technologies that make newer cars safer, more fuel efficient, and more comfortable.

As an example, the exterior walls of the existing hospital are 1950's masonry construction. Although that was state-of-the-art construction at the time, it is a very inefficient building envelope by today's standards. ~~The windows are also very old and lack the insulated multi-pane glass that is common in current new buildings.~~

In addition, there are certain design issues that cannot be fixed. These include:

- Floor-to-ceiling heights that are problematic because there is insufficient space within the ceiling space to install modern, fully ducted air distribution systems;
- A building layout that makes it very difficult for patients and visitors to navigate the hallways;
- Electrical wiring which is old and in some cases insufficient to support new state of the art equipment and technologies;

- ~~Plumbing, original to the 1950's, shows significant signs of age. This is apparent in the leaks that occur, causing an interruption of water service and the need for costly repairs.~~

We considered renovating on the existing site, but it is much more expensive and inconvenient for patients, visitors, staff and neighbors. Also our small, 17-acre site doesn't allow us the flexibility to expand to meet the changing health care needs of our region. In addition, staying on our current site would continue to limit access to most Metro East residents.

~~Lastly, I work with Illinois Department of Public Health design standards. As design standards evolve and new technologies become available, life and safety standards change.~~

~~Older buildings are grandfathered in, as it is recognized that buildings cannot be torn down and rebuilt every five to ten years to accommodate evolving codes and standards.~~ Our current building is compliant, but only because of the grandfathering-in of various building elements.

The new hospital will be built entirely to the safest and most modern building codes and standards. ~~I certainly look forward to that.~~

I would like to thank you for your time and I ask that the Review Board approve St. Elizabeth's application.

**PUBLIC HEARING TESTIMONY**  
**O'Fallon-Shiloh Chamber of Commerce**  
**Executive Director Debbie Arell-Martinez**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

I'm Debbie Arell-Martinez and I am the Executive Director of the O'Fallon – Shiloh Chamber of Commerce. On behalf of the Chamber's Board of Directors, representing our more than 500 members, I am here to express my full support for St. Elizabeth's plan to build a replacement hospital.

Both the chamber and St. Elizabeth's have similar missions: we are both dedicated to making this community a great place to live and, in our case, do business.

Community doesn't refer to just one township or just one zip code. "Community" is any greater region sharing common goals and reaping shared rewards. For us, that community is the greater Metro East region. Our members, representing 16 communities throughout Southern Illinois, understand that we have to think and act and grow as a region.

Many of our members also belong to other area chambers and reside outside of O'Fallon-Shiloh city limits. These businesses recognize the opportunities for economic growth beyond city boundaries.

Most of St. Elizabeth's patients live in communities other than Belleville. This establishes St. Elizabeth's as a regional hospital system. We drive beyond city limits, we shop and dine and go to festivals beyond city limits. As medical care consumers, we are willing to drive beyond city limits to find the best care available.

**Ron Kaempfe**  
**Vice President**  
**Southwestern Illinois Building & Construction Trades Council**

Good afternoon! I'm Ron Kaempfe. I'm here today representing two perspectives:

- A Metro East resident who lives in Waterloo
- A business man who is the vice president of the Southwestern Illinois Building & Construction Trades Council and business manager of Operating Engineers Local 520

Many of you here know where Waterloo is, but the Review Board members from all over Illinois may not. Waterloo is southwest of Belleville in Monroe County. Even though this replacement hospital will be further away from me and my family, we support it wholeheartedly.

The current building has aged. I can only imagine how much it costs just to maintain a 60-year-old building of that size. And, it is inaccessible. This combination leads too many people to go to St. Louis for their health care.

This modern replacement hospital just off Interstate 64 will help keep Metro East residents in Illinois for their health care.

I also represent about 1,800 workers from 16 southwestern Illinois counties. I estimate that workers on this project will come from at least half of my counties.

This is good for the Southwestern Illinois economy. Think about it ... if we were to mark the money St. Elizabeth's uses to pay the contractors ... we would see that the contractors will purchase materials in Illinois. The money that goes to the materials companies will go to their employees. The money from the employees goes to Illinois stores and restaurants ... etcetera ... etcetera.

The Metro East region needs this replacement hospital and I ask members of the Review Board to approve this application.

**JOSEPH W. HAYDEN – MPA**  
**ALDERMAN, WARD- 5, BELLEVILLE CITY COUNCIL**  
**1014 WEST WASHINGTON STREET**  
**BELLEVILLE, IL 62220-1864**  
**(618) 234-8956 \* JOEHAYDEN9@YAHOO.COM**

PUBLIC HEARING TESTIMONY of ALDERMAN JOE HAYDEN PROJECTS #14-043 & 044,  
Re: ST. ELIZABETH'S HOSPITAL, BELLEVILLE, IL @ L.U. Belleville, IL October 2, 2014  
Hello and good evening to the Review Board Committee and Concerned Citizens:

My name is Joe Hayden. I've lived in Belleville all my life and am proud to serve as  
Ward 5 Alderman on the Belleville City Council.

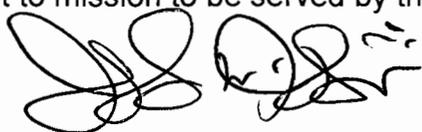
St. Elizabeth's Hospital is in my Ward and I am against their applications as it relates to  
certificate of needs regarding Projects #14-043 and 14-044 and their plans to relocate  
from Belleville to O'Fallon, IL. This hearing is to focus on needs and facts.

I contend, "You cannot long over something you do not have." This application has  
pitted two fine communities against each other. Such a confrontation is bound to create  
winners and losers; however, "You cannot long over something you do not have."  
There is no hospital in O'Fallon at the present; yet, one is being built in nearby Shiloh.  
There are two hospitals in Belleville, the largest city south of Springfield with a  
population of nearly 45,000. St. Elizabeth's has served this city for over 140-years.

I present myself as an objective person. Proof, I supported St. Elizabeth's project  
application #13-034. I was told by them it would save 2-million dollars a year and help  
them maintain their hospital in Belleville (Please: see attached letters).

The current application before The Board appears to center not on a certificate of need  
but a certificate of trying to gain financial stability. If financial stability weighs in the  
balance as it connects to the certificate of need then The Board must thoroughly assess  
the impact of such a move and how the remaining hospital, Belleville Memorial, will  
allocate its resources to serve the needs of a city like Belleville with a large population  
that brings with it a large population of underprivileged citizens, especially children, and  
also a high rate of homeless people. The Illinois Health Facilities Planning Act would  
demand such a review. The "Act" itself is to define need at its purist sense.

The latest threat appears to be, "If not granted the certificate of need, we will, or have to  
close up shop due to financial constraints." Yet, I ask again, is this a review of  
certificate of need, or a quest for better financial stability? Remember, as one tries to  
remove themselves from the poor that cannot pay, they must contemplate the loss of  
customers of those that can pay. As previously stated, this application has pitted two  
communities against each other. There can be winners and there can be losers. The  
loss to the region and public is less impacted, in my considered opinion, by maintaining  
the status quo of the public St. Elizabeth's serves and in the location they currently  
preside. For, as I stated at the beginning: "You cannot long over something you do not  
have." On the other hand, "you can long for something you lost." If Belleville is forced  
to one hospital it will the leading cause of financial distress to Belleville Memorial and  
the needs of the largest community in Southern Illinois are not going to be met. That is  
tragedy and detriment to mission to be served by the applicants themselves. Thank you!



10/2/14

**JOSEPH W. HAYDEN – MPA**  
**ALDERMAN, WARD 5, BELLEVILLE CITY COUNCIL**  
**1014 WEST WASHINGTON STREET**  
**BELLEVILLE, IL 62220-1864**  
**(618) 234-8956 \* JOEHAYDEN9@YAHOO.COM**

PUBLIC HEARING TESTIMONY  
of ALDERMAN JOE HAYDEN  
PROJECT #13-034, ST. ELIZABETH'S HOSPITAL, BELLEVILLE  
AUGUST 29, 2013

Hello and good evening to the Review Board Committee and Concerned Residents:

My name is Joe Hayden. I've lived in Belleville all my life and am proud to serve as Ward 5 Alderman on the Belleville City Council.

St. Elizabeth's Hospital is in my Ward and I support the hospital's certificate of need application to discontinue its behavioral health services.

If this application is approved, Touchette Regional Hospital could become the main provider of behavioral health care in the area. I appreciate that both St. Elizabeth's and Touchette are working together. They're making sure that St. Clair County residents who suffer from mental illness and/or addiction will have a centralized location for treatment.

St. Elizabeth's and Touchette are both outstanding organizations that bring a host of benefits to the region. They provide vital health care services to thousands of patients each year, and serve as major employers, economic engines and community anchors.

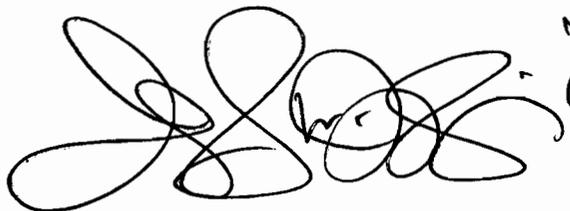
This collaboration would make for more efficient and effective delivery of behavioral health services. Most importantly, it would ensure the long-term viability of behavioral health care in the region at a time when there are fewer resources available for such services on the national level. Lastly, it will save nearly 2-million in operating funds which allow for better care and financial stability for St. Elizabeth's medical mission within in the City of Belleville and our proud surrounding communities.

In closing, I strongly request the Review Board to approve this request. The Regional Mental Health Center of Excellence at Touchette will improve behavioral health care for patients and enhance quality of life in the Metro East area overall and provide a centralized care that benefits the patients, their families and the region as a whole.

I thank you for your time.

Respectfully,

Joseph W. Hayden

A handwritten signature in black ink, appearing to read 'Joe Hayden', with a stylized flourish at the end.

From the Desk of Alderman Joseph W. Hayden, Belleville, IL

To: Belleville News Democrat; Letter to the Editor

On August 29<sup>th</sup> I spoke before an Illinois Health Facilities and Services Review Board regarding project #13-034. In short the hearing was to determine if St. Elizabeth's Hospital could cease operations for behavioral and drug addiction health care and combine efforts with Touchette Hospital.

I, like other public officials were invited to sit down with St. Elizabeth's administration to hear their rationale. Not all officials accepted the invite; however, I did. Any meeting gives the opportunity for one to learn and be informed.

My primary concern was St. Elizabeth's known plans to re-locate to O' Fallon in part or full. I was quickly assured that project #13-034 had no correlation to my immediate concerns. With St. Elizabeth's residing in Ward-5, I have a duty to protect constituent interests and all residents.

The bottom line is this, the behavioral and drug addiction health care program was costing St. Elizabeth's 2-million in lost revenue. That's over 3-times the amount that necessitated the City of Belleville to implement the defunct wheel-tax and now the added sales tax. While Belleville will eventually get its funds from the State, the hospital's revenue is lost forever. I supported their petition.

I write this letter so the public knows the truth. If someone tells you or you receive in the mail that I did actions that would assist St. Elizabeth's to leave Belleville they are not being truthful. Stopping the bleeding of a continuous 2-million deficit is one way to help keep St. Elizabeth's Hospital in Belleville.

Joseph W. "Joe" Hayden- MPA

A handwritten signature in black ink, appearing to be 'Joe Hayden', with a stylized flourish at the end.

**Charles Bailey**

**President**

**Southwestern Illinois Building & Construction Trades Council**

I am pleased to be here this afternoon as a representative of the 10,000 members of the Southwestern Illinois Building and Construction Trades Council who work in 12 local counties. We strongly support St. Elizabeth's plans to build a replacement hospital.

This is going to be a tremendous project for Southwestern Illinois. I've worked with the building and construction trades for 40 years. And the past two years in this region have been the worst for the trades that I've ever seen. The St. Elizabeth's replacement hospital is needed.

It is needed to improve access to health care in our region.

It is needed to create jobs for Illinois residents.

We've all heard the news – businesses are leaving Illinois ... people want to leave Illinois. St. Elizabeth's is a major employer that is staying ... and ... expanding in Illinois. Once this project is approved and complete, having a technologically advanced hospital centrally located to where the majority of residents live and work ... will help keep businesses and people in the Metro East Region.

Plus, many other good things we can't even imagine could come from this project. We already know that other health care organizations also are building along Interstate 64. Many people are predicting that this new area could become a health and wellness destination for the entire region. This would help Southwestern Illinois grow by creating more jobs and stable employment for our members and Metro East residents.

I know what you're going to ask me: How many jobs is this going to create? We won't know the actual numbers until this project is approved, but at the peak of construction I imagine there could be up to 400 workers on site.

This replacement hospital will be a boon for Southwestern Illinois. The building and construction trades ask the Review Board to approve St. Elizabeth's plans that will create jobs for the residents of the Metro East region.

142

Hello. My name is Kristal Story, and I am an Administrative Charge Nurse in the Critical Care Unit at St. Elizabeth's Hospital. I am here today to respectfully ask the Review Board to approve St. Elizabeth's plan to build a replacement hospital.

As someone who works day in and day out in our hospital, I can say emphatically that our current ICU is seriously deficient. We need a new ICU that improves patient outcomes. And our new hospital will do just that.

Currently there is little natural light in our patient rooms. The small windows that do exist are typically obstructed by a column that supports necessary equipment. This causes altered sleep patterns and disorientation for patients. The new ICU will have a large window in every room that will be positioned so the patient can enjoy the benefits associated with natural light, including less stress, less anxiety and improved rest.

Rooms in the new hospital also will be designed with doors for patient privacy and noise reduction. The majority of our current patient rooms have large doorways with curtains that can be pulled closed for visual privacy. But those curtains do nothing to mute conversations, monitor alarms, phones and pagers. Doors will reduce the noise and conversation entering the patient's room and enhance patient confidentiality.

Current guidelines in ICU design also demand more space than is available in our patient rooms. Our critical patients require multiple pieces of equipment, and our current rooms become cramped very quickly, leaving little room for nurses and even less room for families. Our new unit will have large private rooms with a designated family seating area so the family can be fully integrated into the patient's treatment.

Every ICU room also will have a lift device built into the ceiling to facilitate safe patient transfers. Sinks will be installed near the door to the room rather than in the back of the room where they are now. With sinks placed near the door, proper hand hygiene can be more easily facilitated.

As you can see, our current hospital is not equipped to deliver efficient, effective, modern, patient-centered care. Patients deserve high-quality care in a state-of-

Kristal Strong  
2022

the-art healing environment that meets their needs, and St. Elizabeth's is ready to provide that with its plans for a new hospital.

It is for these reasons, and many others, that I hope you will approve St. Elizabeth's plans for a brand new hospital that will enhance patient, family and staff satisfaction and improve health outcomes. Our region deserves it.

Thank you for your time.

Hello,

My name is Phillip Paeltz, and I am here today to share my support for St. Elizabeth's plans for a replacement hospital. As many of you know, Illinois is struggling more than nearly any other state, and all of us in business or institutional entities have to help each other.

I am the Headmaster at Governor French Academy, a coeducational college preparatory school in Downtown Belleville for students in Kindergarten through twelfth grade. The school is one block from St. Elizabeth's current campus. Although businesses around us have voiced opposition to the move, I believe that the new location will attract more people to our region, and anyone in Illinois knows how important that is.

I believe that St. Elizabeth's replacement hospital will better serve the students and families of Governor French Academy. Our students come from a 45-mile radius and three foreign countries. Many of these students have parents in the military at Scott Air Force Base. I believe that the new hospital will be more accessible to everyone in our area. In addition, St. Elizabeth's will still provide an array of ambulatory care services at their existing campus.

As a downtown business, I am proud to support St. Elizabeth's bid to build a replacement hospital that serve St. Clair County and Illinois.

Thank you for allowing me this opportunity.

**PUBLIC HEARING TESTIMONY**  
**Illinois State Senator William R. Haine**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**  
**October 2, 2014**

Good afternoon. I'm Senator Bill Haine. I represent portions of St. Clair, Madison and Jersey counties. As one of the elected officials who would represent St. Elizabeth's at its new location, I am here today to voice my support for St. Elizabeth's plans to build a replacement hospital along Interstate 64 in St. Clair County.

My constituents come from diverse backgrounds, but the common thread among all of them is that they want access to first-rate health care. They want a hospital that is technology advanced, easily accessible and prepared to meet the health care needs of the future. They also want a hospital that will attract the best physicians and specialists in the country.

St. Elizabeth's replacement hospital is designed to provide 21<sup>st</sup> century care and will attract top doctors and specialists.

A St. Elizabeth's Hospital of this caliber will enhance the reputation of our region, as well as improve our quality of life. When businesses look for areas to locate or expand, or when homebuyers look for new houses, the quality of life in the community is an important factor in their decision-making processes.

10/1/14

**AMY BALLANCE PUBLIC HEARING TESTIMONY**  
**Division Vice President of Business Development and Strategy, HSHS**  
**In Support of Project # 14-043, St. Elizabeth's Hospital – Belleville**

*Southern Illinois*

Hello. I'm Amy Ballance, Division Vice President of Business Development and Strategy for Hospital Sisters Health System ~~in the Southern Illinois, which includes hospitals in Effingham, Breese, Highland and Belleville, as well as physicians with Prairie Cardiovascular and HSHS Medical Group.~~

In my role with HSHS, I analyze health care data so that we as a Franciscan health system can plan conservatively and deliberately for the future. ~~We want to make wise use of our resources and we want to ensure we are staying true to our mission.~~

As we looked to the future and considered how to continue providing the highest quality care to the entire region, we looked at several things:

- Belleville and the combined cities of O'Fallon and Shiloh both have about 42,000 residents. With the proposed project, the O'Fallon/Shiloh area will have a total of 238 beds with the addition of St. Elizabeth's full-service hospital and ~~Belleville~~ Memorial's satellite facility. And, Memorial will keep 210 beds in Belleville. These changes create a fair distribution of beds within the Metro East.
- Like many area hospitals we are seeing strong growth in our ambulatory services, which is why we need to have these services on both campuses. Currently there are 6,000 lower acuity visits seen in our Emergency and UrgiCare Departments, which come from Belleville and surrounding zip codes.

- 2
- We are a regional referral hospital; to date, 74 percent of all patients seeking care at St. Elizabeth's have come from outside Belleville. This is why we chose a site directly off I-64 that would be easily accessible to all Metro East residents. ~~Plus, we are confident that a hospital on this site will help attract many of the 15,000 adult inpatients who are now going to St. Louis for care.~~

- 3 4
- We looked at the costs of alternatives, <sup>on the current campus.</sup> ~~such as renovating or replacing on our current campus.~~ These options are more costly, and do not make the hospital any more accessible via interstate.

- 4 5
- We also met with Belleville Mayor Mark Eckert in 2010 to hear his site recommendation on Carlyle Avenue in unincorporated Belleville. We strongly considered this location. However, our chosen alternative was determined to best serve our current patient population.

~~There are many more facts that support our proposal, some you've heard today and some that are in our application.~~ <sup>In addition,</sup> I'd like to submit this fact sheet as an easy reference for Review Board members and staff. I ask members of the Review Board to ~~consider the facts and approve our application to help us continue to provide region-leading health care for all Metro East residents for generations to come.~~ Thank you.

**Replacement Hospital Project, #14-043  
Quick Reference Guide**

*Amy J. ...  
10/5*

<b>Opposition Statement/Position</b>	<b>Fact</b>
<p>St. Elizabeth's is duplicating services by building so close to Memorial Hospital-East</p>	<p>Currently there are 554 inpatient hospital beds in Belleville. The city of Belleville has a population of 42,895. The cities of O'Fallon/Shiloh have a combined population of 42,025 and currently have "0" Inpatient beds. The St. Elizabeth's Replacement hospital will bring 144 inpatient beds and Memorial east will bring 94 for a total of 238 inpatient beds for the same amount of population. Once Memorial East opens, Memorial Belleville will continue to operate 210 beds in Belleville for its population. St. Elizabeth's is giving up 159 inpatient beds in area the HFSRB states is over-bedded, and Memorial is giving up 6. Ultimately, these changes result is a more equal distribution of beds.</p> <p>IDPH revised bed need determinations 4/23/14 indicate the F-001 planning area has 1134 licensed inpatient beds and the calculated need is for 548, so there is an excess of 586 beds. St Elizabeth's is relinquishing 159 of those inpatient beds to the state and shifting 144 inpatient beds to equalize the region with inpatient beds. St. Elizabeth's will not be duplicating services in O'Fallon/Shiloh, but enhancing and equalizing healthcare resources in the region</p> <p>The proposed St. Elizabeth's Hospital is a true replacement facility while the approved Memorial Hospital-East is a satellite facility to support the higher acuity services at Memorial Hospital-Belleville. Memorial East will not offer Neurosurgery, Open Heart Surgery, Rehab or Comprehensive Stroke services. St. Elizabeth's will provide all of these services in addition to a Critical Care unit is manned by physicians 24/7/365 with Intensivists (Doctors who specialize in Critical Care Medicine).</p>

*Amber McAllister*

<p>We are moving away from the underserved</p>	<p>St. Elizabeth's service area will not change with a new location. The payer mix of the population's service area remains the same.</p>
<p>The hospital move will negatively impact the employees of St. Elizabeth's who have dedicated their careers to this ministry.</p>	<p>The new location in O'Fallon will more fairly distribute the inpatient beds in the region and through interstate access will allow quicker drive times for the underserved to cities to our west. The drive times for the 10 zip codes with the largest populations of people living below the poverty line, decreases for 6 of the 10 zip codes, when St. Elizabeth's moves to O'Fallon.</p> <p>St. Elizabeth's has initiated discussions with St. Clair County Transit District (SCCTD) to ensure we coordinate bus route options from the Belleville campus to the proposed O'Fallon location. SCCTD is open to these discussions but does not want to formally meet and make plans for revised routes and/or additional stops until a project is approved. St. Elizabeth's is planning for a bus stop on the new campus that will be immediately adjacent to one of the main entrances for easy patient access.</p>
<p>Two hospitals are needed in Belleville</p>	<p>Slightly more than 70% of our colleagues live in cities other than Belleville. The drive time to work will only increase by 2 minutes on average. 38 Colleagues use public transportation to get to work</p>
<p>Moving the facility to O'Fallon adversely affects the ability of Belleville patients to seek care/Belleville patients are not willing to seek services in O'Fallon</p>	<p>77% of all inpatients served at St. Elizabeth's come from zip codes outside of Belleville zip codes, and 74% of all patients receiving care at St. Elizabeth's come from outside Belleville zip codes based on calendar year 2014 data (year to date)</p>
<p>Why can't you just re-build it in Belleville?</p>	<p>Of all the patients seeking outpatient care at the current O'Fallon Urgicare location, 21% of them came from Belleville in 2013 and 2014.</p> <p>It would cost more and take more time to rehab the current hospital than it would to re-build on a greenfield site.</p>

*Amber Blomquist*

<p>The current campus is difficult to access for the majority of patients we serve.</p>
<p>The new hospital will be designed for POD nursing for better patient observation on the inpatient floors</p>
<p>The hospital will have large OR's to accommodate state of the art equipment and surgical processes</p>
<p>The new hospital will have better technology, and will allow for cell phone usage throughout the hospital, better electronic medical record management and better way finding and enhanced patient services.</p>
<p>The new campus will be designed with walking paths and outdoor healing gardens</p>
<p>The new hospital will be within 2-3 minutes of exiting Interstate 64 via two exits</p>
<p>The new hospitals ED will have a more efficient ED space for patients who have to wait (and their families) as well as more private settings for patients in treatment bays and it will better accommodate behavioral health and isolation patients</p>
<p>The new hospital will be up to date with all the current Life Safety Code standards (the old hospital is grandfathered due to its age and not required to be state of the art in this regard).</p>
<p>The new hospital will have better and less expensive parking for the patients and their families and visitors (no city meters)</p>
<p>Labor and Delivery area at the new hospital will provide a spa-like experience for mother and baby.</p>

*Mark Bellville  
4/05*

<p>Why can't you do what BMH did and build a satellite facility?</p>	<p>It would cost more to build a satellite facility than to build an entirely brand new, state of the art hospital because construction costs alone are not the only issue. Building a satellite facility doubles the costs and the ongoing maintenance costs would be a drain the old facility. It duplicates staff, and ED and other essential services like lab, pathology and imaging. St. Elizabeth's is part of an integrated delivery system that includes two community hospitals in Highland and Breese. These facilities are an appropriate distance from the main referral hospital that readily accepts their higher acuity patients, much like Memorial Hospital-East will refer to Memorial Hospital-Belleville.</p>
<p>You are just moving to get a better payer mix.</p>	<p>Many healthcare services will remain on the Belleville campus: lab, radiology, therapy, primary care, Urgent Care, specialty clinic</p> <p>The payer mix at the O'Fallon campus is not predicted to be any different than the current payer mix, because St. Elizabeth's serves the region and its patients zip code by origin in not anticipated to change, other than to pull more patients from currently underserved areas. We agree with the statement by Mark Turner in his testimony to the HFSRB on 6/28/2011 on the O'Fallon Shiloh CON.</p>
<p>Currently St. Elizabeth's sees more Medicaid patients from zip codes other than the Belleville area zip codes</p>	<p>Currently St. Elizabeth's sees more Medicaid patients from zip codes other than the Belleville area zip codes</p>
<p>Currently there is only a 1.3% difference in uninsured patients from Belleville zip codes versus other zip codes the St. Elizabeth's serves.</p>	<p>Currently there is only a 1.3% difference in uninsured patients from Belleville zip codes versus other zip codes the St. Elizabeth's serves.</p>
<p>St. Elizabeth's serves more Medicare patients from zip codes other than Belleville at its current location</p>	<p>St. Elizabeth's serves more Medicare patients from zip codes other than Belleville at its current location</p>
<p>St. Elizabeth's has a higher percent of charity care per net revenue than Memorial Hospital-Belleville. St. Elizabeth's is 2.8% per net revenue and Memorial Hospital-Belleville is 2.0% per net revenue</p>	<p>St. Elizabeth's has a higher percent of charity care per net revenue than Memorial Hospital-Belleville. St. Elizabeth's is 2.8% per net revenue and Memorial Hospital-Belleville is 2.0% per net revenue</p>

*Amber Fullenbrook*

<p>St. Elizabeth's move will leave all the vulnerable and indigent patients that go there now, left for Memorial Hospital-Belleville which will put Memorial Hospital in financial ruin.</p>	<p>The non-emergent patients that go to St. Elizabeth's for care will now have the opportunity to visit the Urgent care on the Belleville campus. If they need inpatient admission we will transfer them to our hospital in O'Fallon.</p>
	<p>The new St. Elizabeth's is closer to Scott Air Force Base which, like many subsets of our service area, is accesses many of our services today.</p>
<p>Memorial cannot handle any more patients at its Belleville hospital.</p>	<p>The new St. Elizabeth's is closer to its sister hospitals in Breese and Highland than the current Belleville site</p> <p>There is no factual basis for Memorial to state it could not handle any of the additional patients should patients decide they do not want to travel the 7 miles to O'Fallon. Memorial ignores significant OP services planned for the St. Elizabeth's Belleville campus. St. Elizabeth's plans to continue to care for all of the patients we serve today and be more accessible to many more.</p>
	<p>Based on 2013 AHQ data, Memorial Hospital-Belleville has current capacity within their ED of over 19,000 visits annually. With the additional 8 ED stations at Memorial Hospital-East, that excess capacity increases to over 35,000</p>
<p>St. Elizabeth's is decreasing services.</p>	<p>Going from 338 licensed beds to 144 licensed beds does not change the scope of services we will be providing to the new replacement hospital.</p>

Dr. Josh Niebruegge statement for October 2 public hearing concerning the St. Elizabeth Hospital Project

Good afternoon, my name is Dr. Josh Niebruegge. I currently work as a Hospitalist at Memorial Hospital in Belleville and was born and raised in Freeburg, IL which is just south of Belleville. I am here today to express my opposition to the St. Elizabeth's application to discontinue its hospital in Belleville and establish a new hospital in O'Fallon.

As a practicing Hospitalist I am concerned about the impact of St. Elizabeth's application on the availability of inpatient resources in the Belleville community. Memorial Hospital has already committed to, and the Review Board approved, reducing its bed capacity by about one third with the construction of a second hospital, Memorial East. To further reduce inpatient capacity by allowing St. Elizabeth's to reduce its bed count and relocate to O'Fallon, further from the majority of the population and patients in the county, would negatively impact access to care. I would encourage the Review Board to turn down the application.

Thank you for the opportunity to express my opposition.

Dr. Schenewerk – TESTIMONY – Public hearing, October 2, 2014

Good afternoon. My name is Dr. Christopher Schenewerk and I am a family practice physician with offices in Smithton and Columbia, Illinois for a total of 15 yrs. For reference, Smithton and Columbia are both located south of Belleville; Smithton being about 7 miles due south and Columbia about 15 miles south west of Belleville.

I am trained at St. Elizabeth for 3 years during my FP residency, and know firsthand how important this institution is to East Belleville and our rural communities south of here. I am here today to express my strong opposition to St. Elizabeth's plan to close its Belleville hospital. Most basically, closure will have an immediate and harmful impact on the well-being of the thousands of nearby residents – especially those to the south of Belleville.

You will hear St. Elizabeth's argue that this is not the case; that all of their current patients will travel to their proposed new hospital in O'Fallon. But this is far from the truth. I have heard first hand from families I treat and others in the communities south of Belleville that O'Fallon would not be their hospital of choice due to location.

Take a family from Smithton visiting a parent or spouse for example. The daily challenge of caring and comforting a loved one in the hospital is hard enough. Add a 40 minute commute each way for a busy family with school aged kids or elderly loved ones and participation in that inpatient experience grows even more unmanageable and that's only the times where there isn't horrible traffic during one of our wonderful downtown festivals or worse, during Christmas shopping season.

~~{any patient examples?}~~

I strongly believe these patients will instead turn to the *nearest* hospital, which is Memorial's Belleville campus, and Memorial Hospital in Belleville does NOT have capacity to care for the Belleville patients left behind by St. Elizabeth's.

Furthermore, St. Elizabeth's is the 8<sup>th</sup> largest employer in the Metro-east. That's around 1,640 people that utilize our newly renovated, beautiful Main Street. Imagine the financial impact that will make on our small business in Belleville.

I urge the Board to please consider the patients, like mine, who are south of Belleville and who deserve equal access to quality health care. I ask that you deny this application of moving this facility that has helped Belleville since 1875.

Thank you.

Hello. My name is Brent Saunders, and I am the Chief of O'Fallon Fire Rescue. I am here today to not only support St. Elizabeth's plan for a replacement hospital in O'Fallon but also to clarify how O'Fallon will support St. Elizabeth's.

In a recent op-ed in the Belleville News-Democrat, Belleville mayor Mark Eckert implied that one of the reasons St. Elizabeth's should remain in the City of Belleville is its accessibility to emergency responders. He wrote, "Twice, Belleville's Fire Department has saved St. Elizabeth's – a feat that would have been more challenging for O'Fallon/Shiloh's volunteer department."

As Fire Chief, I can assure you that the comments are not reflective of our capabilities. So far this year, O'Fallon Fire Rescue has responded to over 770 incidents ranging from vehicle accidents, downed power lines, structure fires and other calls. Our department provides service to a population of over 45,000 residents out of three fire stations, with a fourth station to be completed in December.

O'Fallon Fire Rescue is a combination department consisting of full time, part-time and paid on call staffing.

Our firefighters receive the same type of training and get the same certifications as paid firefighters. The main difference is that paid firefighters respond to calls during their shifts. Volunteer/ paid on call firefighters, on the other hand, respond to emergencies any hour of the day or night. And we do it because we love our community.

In closing, St. Elizabeth's will be well taken care of in O'Fallon. As Fire Chief, I work with some of the most selfless and brave men and women in our region. We will be proud to protect St. Elizabeth's, just as we do all residents of our town.

Thank you for your time.

**Testimony Before the Illinois Health Services and Review Board**

**Public Hearing: October 2, 2014**

**Opposition to St. Elizabeth's Hospital Project # 14-043**

**Dr. Kevin A. Baumer, MD**

My name is Dr. Kevin Baumer and I appreciate the opportunity to stand here and publicly state my opposition for St. Elizabeth's proposal to transfer its services from Belleville to O'Fallon.

I'm an orthopedic surgeon at Memorial Hospital. I also sit on the Board of Directors for Memorial's new campus, Memorial East, located in Shiloh, IL, which is currently under construction and we are on track to admit our first patient April 1, 2016.

When Memorial chose to build a second campus in Shiloh, we did so with the needs of our patients and the needs of our community as the priority. We also conducted careful projections for our expected utilization of services to ensure that we were allocating our resources appropriately and in accordance with the Review Board.

But this projected utilization – of course – did not account for St. Elizabeth's proposal to relocate its hospital to O'Fallon, less than two miles from our site in Shiloh.

We take utilization of services very seriously. We respect the Board and the State in its efforts to ensure quality healthcare is dispersed among the region and our population appropriately. Relocating St. Elizabeth's to O'Fallon would be a clear duplication of services.

What's more, St. Elizabeth will in turn close their Belleville hospital, leaving behind thousands of patients without access to the healthcare they expect and deserve.

Please, deny this proposal.

Thank you.

**Testimony Before the Illinois Health Services and Review Board**  
**Public Hearing: October 2, 2014**  
**Opposition to St. Elizabeth's Hospital Project #14-043**  
**Dr. Douglas Dothager**

Thank you to the board for coming to Belleville for this public hearing regarding the proposed move of St. Elizabeth's Hospital to O'Fallon, Illinois. My name is Doug Dothager and I came to Belleville 18 years ago to establish a pulmonary/critical care practice. I am a member of Memorial Medical Group and I am opposed to the proposed move of St. Elizabeth's out of Belleville.

As you know, Memorial East is currently under construction with the intent of decreasing the total number of beds to approximately 200 at Memorial's Belleville campus. If there is not an emergency room or hospital facility in downtown Belleville at St. Elizabeth's, the people of central Belleville and areas south of Belleville such as Smithton and Millstadt will have no choice but to come to Memorial on the west side of Belleville or travel north to the O'Fallon facilities. In clinical emergencies, such as respiratory distress, strokes, and heart attacks, increasing the travel time to an emergency room will undoubtedly result in increased morbidity and mortality of the residents in these areas. The emergency room at Memorial is often already running at full capacity. By increasing patient visits from the closure of the emergency room at St. Elizabeth's, it would likely overwhelm the ability of Memorial's emergency room to care for all of these clinical emergencies.

It is my opinion that much of the opposition to this proposed move would be alleviated if St. Elizabeth's maintained a meaningful presence in Belleville.

Good afternoon.

I am Dr. Andy Griffin, the Director of Nurse Anesthesia and Department Chair for Primary Care and Health Systems Nursing at Southern Illinois University – Edwardsville I am here to express my support for St. Elizabeth's plan for a replacement hospital, and I thank you for allowing me to participate today.

For the past 14 years, SIUE and St. Elizabeth's have had a strong partnership focused on teaching and training students who are entering the medical profession. This partnership allows students to shape their careers and gain **valuable** experience by completing their residency at St. Elizabeth's.

Currently, classroom teachings that focus on the newest advances in technology and medicine are not transferable to the clinical experience in the Belleville facility. Our students cannot practice the 21<sup>st</sup> century medicine they've been taught in a hospital built in the beginning of the 20<sup>th</sup> century. The modernization of St. Elizabeth's will better equip our students for success by immersing them in a state-of-the art hospital outfitted with to the newest medical technology. The ability to get hands-on experience with the latest medical technologies will help our students provide the best care for the patients in the Metro East region.

As more students complete their residencies at the new hospital, more students are likely to stay in our region, further ensuring a higher quality of care in St. Clair County and the surrounding communities.

Both SIUE and its students will benefit from the modernization of St. Elizabeth's. On behalf of the Nursing Department at SIUE, we are looking forward to the future of St. Elizabeth's and health care delivery in St. Clair County. Thank you.

Hello-

My name is Joy Hoock. I am very opposed to the relocation of St. Elizabeth Hospital. Belleville is a large community and has the need and demand for two hospitals. If St. Elizabeth hospital would not have been where they are now located my mother, who passed in 1996, would have died in the ambulance and would have not received her last rights before she passed as the other hospital, located in Belleville, was too far from where she was living to make it there in time. But they were there and she, a devoted Catholic, was able to receive her last rights and was surrounded by the priest, family and nuns before she went to be with the LORD.

**Sister Marybeth Culnan**  
**Hospital Sisters of St. Francis**  
**Remarks Supporting St. Elizabeth's Hospital Project #14-043**

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Good afternoon. My name is Sister Marybeth Culnan. I am a member of the community that is the Hospital Sisters of St. Francis. Thank you for the opportunity to speak here today.

I want to begin by adding to what St. Elizabeth's ~~Hospital's~~ President and CEO Maryann Reese just said. I am grateful for how Maryann represented the Hospital Sisters in September 2013 when we were asking for a Certificate of Need for our collaborative project with Touchette Regional Hospital. At the Review Board meeting she was asked about our plans for the property off Interstate 64. She answered that a decision had not yet been made. Any other answer would have been incorrect. I was on the Board at that time and we were still discerning the best option to continue providing high-quality health care for all Metro East residents.

I also would like to put to rest the idea that St. Elizabeth's is moving because of a better payer mix. It is our mission to care for all, regardless of payer source. We have been doing so for more than 100 years.

I must disagree with people who say that in moving, we are abandoning our mission. In fact, our new location will increase access for patients from cities and villages like Fairmont City, Washington Park and East St. Louis, where there are more people living at or below the poverty line than in Belleville.

We also do not expect the residents of Belleville whom we have served to flock to other hospitals – we anticipate we will still serve Belleville and its diverse payer mix at our new facility. In fact, for many residents of Belleville it will be just as easy for them to travel to the new hospital as it is for them to get to our current facility.

I would like the Review Board to know that our commitment, as the Hospital Sisters of St. Francis, is that we are moving because we want to continue serving the entire Metro East region.

We want to provide better access to care to all residents regardless of payer source.

We want to provide care in a state-of-the-art, modern facility, which we firmly believe the region deserves.

We will remain in downtown Belleville with outpatient services, and we will continue our many community benefit initiatives in Belleville, which include programs and partnerships with Scott Air Force Base and the Violence Prevention Center.

The Sisters stand by those commitments and our historical presence in the region. Thank you.

# **Dennis G. Herzig, MBA, FHFMA**

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October 1, 2014

Mr. Mike Constantino  
Supervisor, Project Review Section  
Illinois Health Facilities & Services Board  
525 West Jefferson Street, Second Floor  
Springfield, IL 62761

Re: Project #14-043

Dear Mr. Constantino:

In response to the proposed relocation of St. Elizabeth's Hospital from Belleville to O'Fallon, I would like to offer my views and opinions in strong opposition to the proposed relocation.

I have almost 40 years of experience in the healthcare, an MBA from Washington University in St. Louis with concentrations in Healthcare Administration and Accounting. I am a Past President of the Southern Illinois Chapter of the Healthcare Financial Management Association and in the past actively participated in the Region IV CEO meetings of the Illinois Hospital Association.

As part of my work history, I spent the first eleven years of my career working at Memorial Hospital in Belleville and the last sixteen years working as the Chief Financial Officer (CFO) of St. Joseph's Hospital in Breese and one year of that tenure as the Chief Financial Officer of both St. Joseph's Hospitals in Highland as well as in Breese. It was during the one year that I served as the CFO of both hospitals that I was able to get St. Joseph's Hospital in Highland approved as a Sole Community Hospital, thus exempting them from the Medicare Prospective Payment System, which ultimately gave them enough earnings to allow them to construct a replacement hospital also in Highland.

Having spent sixteen years in the HSHS System, I am very familiar with their mission as the Sisters intended to be and which I strongly feel has been deserted by the new lay leadership. I could cite numerous examples of this happening within the HSHS System. One clear example is the high turnover of CEOs within the System. How many CEOs has St. E's had in the last 10-15 years? Almost all if not all of the Illinois hospital in the HSHS System have experienced significant turnover in these key roles.

I am also a native of the Metro-East area, having been born in East St. Louis at St. Mary's Hospital and frequented St. Mary's and Christian Welfare Hospital as a child. At the age of 2, my parents relocated to Belleville and I attended Signal Hill Grade School in West Belleville and Belleville Township High School

West. I still own three houses with Belleville mailing addresses. All three of my sons graduated from Belleville East High School. One of my 4 children was born at St. Elizabeth's Hospital and my oldest child had an appendectomy there at a very young age.

I have seen first-hand what the relocation of hospitals have done to communities such as East St. Louis when Christian Welfare relocated to Maryville as Anderson Hospital and the all but closing St. Mary's Hospital and transferring services to Touchette Hospital. East St. Louis is now like a ghost town with no true medical facilities and a decaying infrastructure, in what was once an All-American city. Belleville simply must not be led down this same path by allowing the relocation of the hospital.

The not-for-profit agency that I currently work for, Caritas Family Solutions, also serving those most vulnerable persons in our society in the 42 most Southern Counties in Illinois is within a few weeks of investing approximately \$3,000,000 in additional facilities in Belleville. The additional facilities in Belleville will approximately double our balance sheet. Allowing the relocation of St. Elizabeth's to proceed could significantly impact the investment we are making in property in Belleville.

Belleville is a wonderful city and I still think of it as my home town and work in the West End of Belleville and my wife also works in Belleville. Removing St. Elizabeth's from Belleville will be a hardship for many approximate Belleville residents that utilize the hospital. Belleville has approximately 43,000 residents and O'Fallon has about half that many. Belleville is much more centrally located to serve other communities such as Freeburg, Smithton, Millstadt, Mascoutah and others as compared to O'Fallon.

The longer trip to O'Fallon will be very difficult and the access to the new location will be extremely difficult for a number of reasons. Greenmount Road is already a point of bottleneck for the O'Fallon/Shiloh area. The State Highway department just widened Greenmount south of the proposed location and the traffic is still backed up there at many times every day. I pass by that way at least two times a day and have personally witnessed this all of the time. In addition, I am quite certain that access to public transportation will be greatly reduced at the proposed new location. HSHS is truly abandoning their principles as stated on their web-site –

*"The foundational mission principles of Hospital Sisters Health System (HSHS) embody the belief that every life is a sacred gift and every human being is a unity of body, mind and spirit. Our health care ministry calls upon us to foster healing, serve with compassion, and promote wellness for all persons, with special attention to our brothers and sisters who are poor, underserved and most vulnerable.*

*These principles are the basis for HSHS to provide high quality, cost-effective and compassionate health care for millions of people in Illinois and Wisconsin. Our health care ministry consists of thirteen hospitals and a network of physician partners committed to continuing the healing ministry of Jesus Christ."*

Since Memorial Hospital was granted permission to build a new additional facility just a few miles down the interstate, the approval of a replacement facility in this location simply does not make sense and is a waste of money at a time when the healthcare system in America is undergoing dramatic changes and is already being accused of much waste and duplication of services. Simply put, there is a greater need for St. Elizabeth's in Belleville than in the proposed location.

I am quite aware of the continual operating losses of St. Elizabeth's Hospital in Belleville. It is my opinion that these losses are the result of poor management and management decisions and not a result of an aged facility and plant. Attempts have been made to minimize these losses by creating a Southern Region of Hospitals in the System and as a result are reducing the profitability of other System Hospitals such as St. Joseph's in Breese or St. Anthony's in Effingham. While I was CFO at St. Joseph's Hospital in Breese, the System signed a new managed care agreement that penalized the hospital in Breese by over \$600,000 per year in an attempt to bolster the profitability of St. E's. Many of the key operating indicators were at the top of the scale for Breese while St. E's indicators were very low. These included patient satisfaction scores, quality indicators, key financial indicators such as days revenues in accounts receivable, operating margin, etc. We were told that they needed to model themselves after Breese, but instead decided to merge many key functions to the main campus of St. E's in Belleville.

I am sure that if one were to dig just a little more, they could find that the medical staff at the satellite facilities did not want to refer their patients to St. E's because of questionable quality of care and instead sent their patients to Memorial or St. Louis.

If the Administration of St. Elizabeth's is trying to make the argument that patients will have quicker access to care since the proposed location is close to Interstate 64, that simply is not true. Belleville, the County Seat of St. Clair County is much closer to the people that are in need. In addition, there is the new Memorial Hospital nearby and it is not that long of a drive to St. Louis to the world class hospital such as Barnes, Children's, Cardinal Glennon and St. Louis University Hospitals and Medical Centers.

I have also heard that the Executive Staff members of St. Elizabeth's and HSHS are counting on what is perceived as a rubber stamp by the CON Board for replacement facilities and that a replacement facility has never been turned down by the Board. I am hopeful and trusting that the CON Board will have better judgment to make the right decision based upon the true needs and facts and not as portrayed by these

In closing, Belleville and St. Elizabeth's have a long partnership of 140 years as Belleville is celebrating its 200<sup>th</sup> anniversary. The prevention of the devastating effect of allowing the removal of the hospital from Belleville will have on this community and those people that depend upon the Hospital for their care MUST be foremost in your decision making process.

If I can be of any further assistance to you or if you have any questions, please contact me.

Sincerely,

  
Dennis G. Herzig, FHFMA, MBA

# **Dennis G. Herzig, MBA, FHFMA**

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October 1, 2014

Hi, my name is Dennis Herzig and I am a 40 year long healthcare professional with a Master's Degree from Washington University in St. Louis in Hospital Administration and Accounting. I am a Past President of the Southern Illinois Chapter of the Healthcare Financial Management Association and in the past actively participated in the Region IV CEO meetings of the Illinois Hospital Association.

In addition, I am pretty much a life-long resident of Belleville and own several houses in Belleville. I personally attended grade school and High School in Belleville as did 3 of my 4 children – one of which was born in St. Elizabeth's.

I have 11 years of experience in working at Memorial in Belleville and 16 years working for a sister hospital of St. E's in Breese.

I have witnessed first-hand the devastating effect that hospitals can have on a community when they decide to relocate to another location.

I was born at St. Mary's in East St. Louis and often utilized Christian Welfare also in East St. Louis. One of those hospitals re-located to Maryville and the other no longer provides the kinds of services needed for the community. It does not take much a drive through East St. Louis to realize the community has been greatly diminished by the loss of these hospitals.

The economic impact on Belleville with the loss of the hospital will set the city back significantly at a time when Belleville is witnessing a tremendous improvement with the continued growth of the Lindenwood Campus and the new nearby State Lab.

The new hospital will surely be a duplication of services of the new hospital currently under construction by Memorial in Shiloh, just a short distance down I-64.

Patients from surrounding communities such as Mascoutah, Smithton, Freeburg, New Athens and Millstadt are much better served by the present location not to mention the people of Belleville, Swansea and Fairview Heights. Access to public transportation as well as highway access to the proposed location will also be greatly reduced.

Your denial of this request will be greatly appreciated and is the RIGHT DECISION.

**Mary Starmann-Harrison**  
**President and CEO of Hospital Sisters Health System**  
**Remarks in Support of Project #14-043**

Good afternoon. My name is Mary Starmann-Harrison, and I am honored to serve as the President and CEO of Hospital Sisters Health System.

I am here today to support St. Elizabeth's plan to build a replacement hospital just off Interstate 64 in St. Clair County.

St. Elizabeth's seeks to replace its 70-year-old outdated and inefficient facility located on a small land-locked site in Belleville with a state-of-the-art hospital on a large piece of land just seven miles from our current site.

We are investing \$253 million in a modern, regional hospital.

Our proposal is based on years of careful analysis and study, and we strongly believe it is the best way for our hospital to serve all patients from across the Metro East region.

My comments focus on three key areas.

First... The mission of St. Elizabeth's has always been, and will continue to be, to care for residents of the entire region, regardless of payer source.

We also have a proud legacy of treating those with financial barriers to health care services. This legacy will expand as St. Elizabeth's moves to our new location.

Our new full-service replacement hospital will allow us to reach even more people in underserved areas.

At our new location, we will be closer to a greater number of communities with significantly higher numbers of people living at or below the poverty level. In fact, the drive times to our new location will decrease for two-thirds of residents from low-income neighborhoods in the region.

Those who suggest we are abandoning our mission by moving out of Belleville are wrong. I want to reiterate that St. Elizabeth's has always cared for patients from communities throughout the region. This will ... not ... change under our current proposal.

Residents of Belleville will continue to be served by our new hospital, and we will have an outpatient campus that will remain in Belleville on our current site.

But it is important for everyone to understand that 70 percent of our current patients are from zip codes outside of Belleville.

Secondly, the new location will strengthen St. Elizabeth's referral role for area hospitals, including those in the Hospital Sisters Health System.

In fact, of the 11 nearby referring hospitals, eight can be reached from our proposed new location in less time than it takes to travel from those same sites to our current campus.

We know, every moment counts in an emergency.

In addition, the new site is large enough for the design of a modern facility, which will serve the Metro East region for many years to come.

Third, our new facility is consistent with policies set forth by the Health Facilities and Services Review Board. It will reduce the excess bed capacity in our planning area.

We are reducing the total number of beds from 338 to 144.

As you know, delivery of health care has changed significantly in the seven decades since our current facility was built.

The move away from inpatient treatment to outpatient care signals a trend that is unlikely to abate in the coming years, and which our project addresses.

Along the lines of being consistent with health planning policies, our proposal does not duplicate services.

It is a full replacement hospital in a new location. We are not dividing our hospital services on two separate campuses.

My comments are only a fraction of the strong evidence for approval of our plan that you will hear today. I could go on at length about the many features of our new medical campus — including state-of-the-art operating rooms and ICU suites ... a more efficient emergency department ... and modern birthing suites.

And, I could share more about our reinvention of our current Belleville campus, which will continue to offer a same-day urgi-care clinic ... radiology and laboratory services ... and primary care and specialty physician offices.

But my time is limited, so the point I want to close with is this: **We** undertake this new chapter in St. Elizabeth's history with our entire community in mind. We truly believe a replacement hospital will offer higher quality care for our current patients and provide access to state-of-the-art medicine to all residents of the Metro East region.

Thank you very much for your time this afternoon.