



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 • FAX: (217) 785-4111

May 11, 2015

**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Kajal Agarwal  
Senior Director, Finance  
Office of Finance  
NorthShore University HealthSystem  
1301 Central Street  
Evanston, IL 60201

Re: Project Completion - Permit #14-009 Highland Park Hospital, Highland Park

Dear Mr. Agarwal:

We are in receipt of your final project cost report for Permit #14-009 dated May 6, 2015. The report is in compliance with State Board Rules (77 IAC 1130.140 and 1130.770). Based upon your report, our records will show that the permit had a project completion date of April 26, 2015. Further our records will reflect that there was no cost to the permit.

No further action by the permit holder is required for this permit in relationship to the Illinois Health Facilities Planning Act.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at 217.782.3516 or [Mike.Constantino@illinois.gov](mailto:Mike.Constantino@illinois.gov) or [George.Roate@illinois.gov](mailto:George.Roate@illinois.gov)

Sincerely,

A handwritten signature in cursive script that reads "Courtney Avery".

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board

cc: Kathryn Olson, Chairman