

**ILLINOIS HEALTH FACILITIES and SERVICES REVIEW BOARD (HFSRB)  
PROJECT HEARING REPORT**

Applicant: Holy Cross Hospital, Chicago  
Project Number: 13-076  
Hearing Date: Tuesday, March 4, 2014  
Location: 6734 South Kedzie Chicago, Illinois  
Time: 4:30 PM – 7:00 PM

Hearing Officer: Frank W. Urso  
Staff Support: Catherine Clarke, Administrative Assistant  
HFSRB Representative: Justice Alan Greiman, Board Member

Hearing Requested by: Holy Cross Hospital and Sinai Health System

The following summarizes the attendance figures:

Oral/Written Presentations:

Support: 27  
Oppose: 16

Registered Attendance Only

Support: 13  
Oppose: 13  
Neutral: 1

Total individuals registered: 70



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) ALAN CHANNING  
City CHICAGO State IL Zip 60608  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
SINAI HEALTH SYSTEM

III. POSITION (please circle appropriate position)  
 Support       Oppose       Neutral

IV. Testimony (please circle)  
 Oral       Written



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Testimony Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print) Leslie M. Rose

City 80125. Cromwell Ave State ILL Zip 60617

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
South Shore Hospital, Administrator  
South Shore Hospital, Administrator

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) CHARLES HOLLAND

City CHICAGO State IL Zip 60621

Signature Charles Holland

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

ASSOCIATION OF SAFETY-NET  
COMMUNITY HOSPITALS

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) LAURA PARKER

City DES PLAINES State IL Zip 60016

Signature Laura Parker

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Sisters of St. Casimir / Holy Cross Hospital

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Nancy Streitmatter

City Chicago State IL Zip 60629

Signature Nancy Streitmatter

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Holy Cross Hospital - Mt. Sinai

Sisters of St. Casimir

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) DR YOGI AHLUWALIA  
City Chicago State \_\_\_\_\_ Zip \_\_\_\_\_  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
SINAI HEALTH SYSTEM

III. POSITION (please circle appropriate position)  
Support                      Oppose                      Neutral

IV. Testimony (please circle)  
Oral                      Written



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Testimony Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION  
 Name (Please Print) David Wilson  
 City Chicago State IL Zip \_\_\_\_\_  
 Signature David Wilson

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
SINAI Health System

III. POSITION (please circle appropriate position)  
 Support                       Oppose                       Neutral

IV. Testimony (please circle )  
 Oral                       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Jeff Bartow  
City Chicago State IL Zip 60629  
Signature Jeff Bartow

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
Southwest Organizing Project

III. POSITION (please circle appropriate position)  
 Support       Oppose       Neutral

IV. Testimony (please circle)  
 Oral       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Scott Spencer

City Chicago State IL Zip 60617

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

South Shore Hospital Corporation

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) John Valles

City Chicago State IL Zip 60644

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Loretto Hospital

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Jim Renneker

City Chicago State IL Zip 60644

Signature Jim Renneker

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Loretto Hospital

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) GUY ALTON  
City CHICAGO State IL Zip 60671  
Signature Guy R Alton

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
ST BERNARD HOSPITAL

III. POSITION (please circle appropriate position)  
Support                      Oppose                      Neutral

IV. Testimony (please circle )  
Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) MARK TRYBA

City CHICAGO State ILLINOIS Zip 60621

Signature *Mark Tryba*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
ST BERNARD HOSPITAL

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) DR m KOKO

City Chicago State IL Zip 60621

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) SBH

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Martin Juricek

City Chicago State IL Zip 60629-5252

Signature Martin A. Juricek

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
Myself

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Earl Liggins

City Chicago State IL Zip \_\_\_\_\_

Signature Earl Liggins

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) St. B

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) N'Dana Carter

City Chicago State IL Zip \_\_\_\_\_

Signature N'Dana Carter

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
STOP

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Lisa Brunst

City Chicago State IL Zip \_\_\_\_\_

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Sinai Employee (SEIU)

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Jean Xoubi

City Chicago State IL Zip 60628

Signature Jean Xoubi

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Metropolitan Family Services

III. POSITION (please circle appropriate position)

Support                       Oppose                       Neutral

IV. Testimony (please circle )

Oral                       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) McNaughton, David R.

City Chicago State IL Zip 60629

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Chicago Police Dept. - 8th District

III. POSITION (please circle appropriate position)

Support                       Oppose                       Neutral

IV. Testimony (please circle )

Oral                       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) SR MARGARET COYNE

City CHICAGO State IL Zip 60616

Signature Margaret Coyne

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

MERCY HOSPITAL

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) DANIELLE ANDERSON

City Chicago State IL Zip 60606

Signature *D. Anderson*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

MERCY HOSPITAL

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) PATRICIA BOND

City CHICAGO State IL Zip 60608

Signature Patricia Bond

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Mt. Sinai Hospital's Union

THE RAINBOW

III. POSITION (please circle appropriate position)

Support                       Oppose                       Neutral

IV. Testimony (please circle )

Oral                               Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Richard Macur Brousil  
City Chicago State IL Zip 60608  
Signature Richard Macur Brousil

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) MOUNT SINAI Hospital  
#8

III. POSITION (please circle appropriate position)  
Support                      Oppose                      Neutral

IV. Testimony (please circle)  
Oral                              Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Jana Strongfellow

City Chicago State IL Zip 60652

Signature Jana M. Strongfellow

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Concerned Citizens /

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Michael Heard  
City Chicago State IL Zip 60608  
Signature Michael Heard

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
Mt Sinai Hospital

III. POSITION (please circle appropriate position)  
Support                      Oppose                      Neutral

IV. Testimony (please circle )  
Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) RICK CERCEO

City CHICAGO State IL Zip 60616

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
MERCY HOSPITAL + MEDICAL CENTER

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Francis W. Lozormio

City Chicago State IL Zip 60609

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Licensed Clinical Social workers

South west organizing project

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I.

IDENTIFICATION

Name (Please Print) Thomas Shumaker

City Wheaton State IL Zip 60187

Signature Thomas Shumaker

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

III.

POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV.

Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) MARIA VILLA  
City Chicago State IL Zip 60608  
Signature Maria Villa

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
St. Sinai Hospital

III. POSITION (please circle appropriate position)  
 Support       Oppose       Neutral

IV. Testimony (please circle )  
 Oral       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Catherine Ortiz

City Chicago State Ill Zip 60608

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Mount Sinai Hospital

III. POSITION (please circle appropriate position)

Support                       Oppose                       Neutral

IV. Testimony (please circle )

Oral                       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Maria Mendez

City Chicago State IL Zip 60608

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Mount Sinai Hospital  
Sinai Psychiatry and  
Behavioral Health.

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Vivian Cardona

City Chicago State IL Zip 60608

Signature V Cardona MS LPC

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Sinai Psychiatry + Behavioral Health

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) DENISE KLIBANOW

City CHICAGO State IL Zip 60608

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

MT. SINAI

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) CLAIR CARTY

City CHICAGO State IL Zip 60626

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

MT SINAI HOSPITAL

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Orlando Jones Jr. - Office of Congressman Bobby Rush  
City Chicago State IL Zip 60617  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Congressman Bobby Rush

III. POSITION (please circle appropriate position)  
 Support                       Oppose                       Neutral

IV. Testimony (please circle )  
 Oral                       Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Melissa Memweather

City Chicago State IL Zip \_\_\_\_\_

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Sinai Healthcare

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle )

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) John Myers

City Springfield State IL Zip 62703

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Attorney for STEP-UP

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written - Wrote a letter to Mr Costantino detailing technical objections to con applications



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Michael Wells

City Chicago State IL Zip 60655

Signature Michael Wells MW

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Mt Sinai Hospital

best psych unit

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle )

Oral

Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Marvin Lindsey  
City Springfield State IL Zip 62703  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
Community Behavioral Healthcare  
Assoc. of IL

III. POSITION (please circle appropriate position)  
Support                      Oppose                      Neutral  
IV. Testimony (please circle )  
Oral                              Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Elizabeth Mirkia

City Chicago State IL Zip 60608

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Psychiatrist

/

III. POSITION (please circle appropriate position)

Support                      Oppose                      Neutral

IV. Testimony (please circle)

Oral                      Written



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Patricia Hoyos  
City Chicago State IL Zip 60608  
Signature Patricia Hoyos

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Mount Sinai Hospital

III. POSITION (please circle appropriate position)

Support                       Oppose                       Neutral

IV. Testimony (please circle )

Oral                                       Written

Alan  
Channing  
1 of 2

## PUBLIC HEARING TESTIMONY OF ALAN CHANNING

March 4, 2014

Good evening. My name is Alan Channing and I am the President and Chief Executive Officer of Sinai Health System. Thank you for the opportunity to speak to you this evening in support of our application for the development of inpatient psychiatric services at Holy Cross Hospital, the newest member of Sinai Health System. This proposal is in complete accordance with our mission – to improve the health of the individuals and communities we serve.

Sinai Health System includes Mount Sinai Hospital, Schwab Rehabilitation Hospital, Holy Cross Hospital, Sinai Medical Group, Sinai Community Institute, and Sinai Urban Health Institute. Our system is one of the largest providers of health care for low income patients in Illinois. Our service area, which includes close to 1.5 million people, includes some of the most economically disadvantaged communities in Chicago. 60% of the patients seen within Sinai Health System are covered by the Medicaid program, and 15% are currently uninsured. 20% of our patients are covered by Medicaid and only 5% are commercially insured. While we are hopeful that the Affordable Care Act will provide coverage for many of our uninsured patients, we will of course continue our longstanding commitment to those who are ineligible for the ACA or remain uninsured. As a system we provided over \$46 million in charity care last year. We are actively participating in enrollment efforts for the Affordable Care Act. We were pleased to be selected by both the federal and state governments to provide navigator services for the Affordable Care Act and our navigators are working throughout the community to assist the newly eligible to enroll.

Sinai is a critical part of the health care system on the West and South Sides. The emergency rooms of Mount Sinai Hospital and Holy Cross Hospital see about 100,000 patients annually. We treat over 24,000 inpatients a year, and provide over 250,000 outpatient visits. While other hospitals in Chicago closed their trauma centers, we remained as one of four Level I trauma centers remaining in Chicago, seeing over 2,000 patients a year with traumatic injuries, many of whom are uninsured. Our system includes Level III neonatal intensive care, specialized pediatric services, stroke, spinal cord, traumatic brain injury and pediatric rehabilitation, and as you will hear from another member of Sinai's administrative team, comprehensive outpatient and inpatient psychiatric services.

Our system substantially underwrites the specialty care physicians of Sinai Medical Group, who currently provide over 145,000 patient visits a year. Specialty care has traditionally been extremely difficult to access for both Medicaid patients and the uninsured because of low – or non-existent – payment. There are very few specialty care practices serving inner city communities. We are proud of our commitment to provide these services to our communities. We serve as a specialty care resource for FQHC sites throughout the West and South sides.

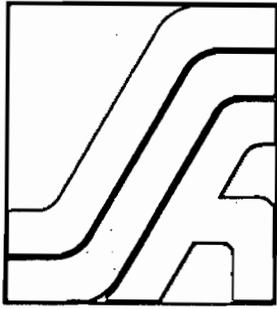
We strongly believe that patients from economically disadvantaged communities are entitled to receive the same high quality care that is available in more prosperous areas. We have committed substantial resources to providing excellent quality of care. Despite the challenges of our payer mix, our quality

Alan  
Channing  
2012

scores receive very high national rankings. Our disease management programs have received widespread recognition and were recently featured on the cover of Modern Healthcare.

What has set Sinai apart from many other health care systems has been our holistic approach to health care. We do not believe that health care is simply medical care, and we have developed one of the broadest arrays of community based programs in the country. Sinai Community Institute and Sinai Urban Health Institute provide a range of community based programs that serve 28,000 individuals a year. Through Sinai Community Institute we provide WIC nutrition services for 8,000 clients a year, making us one of the largest programs in Illinois. Our extensive senior services include running two of the City of Chicago's senior centers. We have parenting education, family case management, early childhood development, after school programs, and workforce development programs. Sinai Urban Health Institute has conducted nationally recognized research on health care disparities and has implemented award winning community programs in asthma management, breast cancer prevention and detection, and diabetes.

When we began our discussions with the Sisters of Saint Casimir about a new partnership between Holy Cross Hospital and Sinai Health System, it became clear almost immediately that we shared a mission to serve our communities. This shared value was at the core of our joint decision to come together. We appreciate the trust that the Sisters of Saint Casimir have placed in us to continue their service to the community surrounding Holy Cross and we take that trust very seriously. Our plan to bring additional mental health services to Holy Cross is very much in keeping with the mission to serve the needs of the community.



South  
Shore  
Hospital

### **Holy Cross Hospital Inpatient Behavioral Health Public Hearing**

March 4, 2014

Good Evening, my name is Leslie Rogers; I am the Administrator over the Geriatric Psychiatric Unit at South Shore Hospital. Our planning area is already over bedded for AMI by 76 inpatient mental health beds. The proposed addition of 50 inpatient beds at Holy Cross Hospital runs counter to the state's initiatives to reduce readmissions for mental health diagnoses. If we are to achieve the state's goals and provide better care to patients, community-based outpatient mental health services are desperately needed in the region—not more inpatient beds.

Community-based outpatient mental health services are more likely to ensure patients' long-term mental health needs are met. The addition of 50 inpatient beds at Holy Cross Hospital will have little impact on resolving these critical issues and will jeopardize the financial viability of current programs. If we are to interrupt the vicious cycle of readmissions, facilitate recovery and improve patients' ability to function in society and be employable, providers need to invest their resources in delivering outpatient support.

There is a dire need to address psycho-social issues such as drug and alcohol abuse, homelessness, joblessness and physical and sexual abuse that create triggers for relapse. The addition of 50 inpatient beds will not support the delivery of vital services and will only weaken established networks.

Creating more inpatient beds is not only a poor use of resources; it will actually diminish the efficacy of current systems. As such, we oppose the Holy Cross CON. Thank you.

*Charles  
Holland  
10/12*

**March 4, 2014**

**My name is Charles Holland and I am the President and CEO of St. Bernard Hospital which is a member of the Association of Safety-Net Community Hospitals. I am here today on behalf of this association. Thank you for your time this evening.**

**The Association of Safety-Net Community Hospitals was organized to inform government entities and elected officials of the specific mission and needs of safety-net community hospitals in the Chicago area. Our mission is critical because, with very limited exceptions, we serve only the neediest members of society. Nearly all of our members are independent community hospitals operating in urban areas with significant socio-economic challenges. Our hospitals are themselves needy because they have limited opportunity, if any, to cross-subsidize with commercial**

Charles  
Holland  
2/2

**business yet we face daunting financial pressures from rising costs, significant charity care, an aging infrastructure, downward pressure on revenues and the need to keep pace with technology.**

**The Holy Cross and Mt. Sinai proposal does not consider the negative impact of this proposal on the existing providers of these services. I am here today NOT as a representative of St. Bernard but as a representative of the Association. I appreciate the time constraints on this hearing tonight. So rather than elaborating further today, I am submitting to the CON Board the Association's written response to the applicant's safety net impact statement. We trust that this information will be carefully considered and that it will help the CON Board members better understand why this project should be rejected.**

**Thank you.**

February 27, 2014

Via Federal Express

Ms. Kathryn Olson  
Chair  
Illinois Health Facilities and Services Review  
Board  
525 West Jefferson Street, Second Floor  
Springfield, IL 62761

**Re: Response to Safety Net Impact Statement  
Holy Cross Hospital  
Project No. 13-076**

Dear Ms. Olson:

Pursuant to Section 5.4(f) of the Illinois Health Facilities Planning Act, the Association of Safety Net Community Hospitals<sup>1</sup> submits the following Safety Net Impact Statement Response to Holy Cross Hospital's ("HCH") proposal to establish a 50-bed acute mental illness ("AMI") unit. This Safety Net Impact Statement Response is for consideration of the Illinois Health Facilities and Services Review Board ("State Board") in connection with its review of HCH Project Number 13-076. As discussed in greater detail below, the Association of Safety Net Community Hospitals OPPOSE the HCH proposal to begin providing inpatient behavioral health services because it will have a significant negative impact on safety net hospitals in the area. We urge you to reject this application.

#### **Requirement for Safety Net Impact Statement**

In 2009, the Illinois General Assembly substantively amended the Illinois Health Facilities Planning Act (the "Amended Planning Act") (Public Act 96-0031). To ensure the impact on safety net services would be considered as part of any application for a permit, the General Assembly added a provision in Section 2 of the Act to require the Board to ". . . evaluate applications, and establish mechanisms to support adequate financing of the healthcare delivery system in Illinois, for the development and preservation of safety net services . . . Cost

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<sup>1</sup> Members include Hartgrove Hospital, Ingalls Memorial Hospital, Loretto Hospital, Mercy Hospital & Medical Center, Norwegian American Hospital, Roseland Community Hospital, Saint Anthony Hospital, St. Bernard Hospital and Health Care Center, South Shore Hospital, and Swedish Covenant Hospital.

Ms. Kathryn Olson  
February 27, 2014  
Page 2

containment and support for safety net services must continue to be central tenets of the Certificate of Need process.” The amendments further added a requirement that an applicant evaluate: (1) the project’s material impact on essential safety net services in the community and (2) the impact the project would have on other providers’ ability to cross-subsidize safety net services to the community. (2009 Ill. Health Facilities Planning Act Amendments, Pub. Act 096-0031 (codified as amended at 20 ILCS 3960/2 and 5.4)).

Importantly, not only did HCH not address the State Board’s criteria regarding impact on safety net services or the ability of other providers to cross-subsidize those services, but it did not consult with other safety net hospitals about the proposed AMI unit and its potential impact on the community or other hospitals prior to submitting its CON application. While more resources need to be devoted to providing better access to mental health services in the City of Chicago, these scarce resources should focus on greater access to community-based mental health programs, which are more cost-effective and shown to provide better outcomes and improved quality of life compared to institutional-based care. Collaboration and coordination among State agencies, providers and the community is essential to ensure successful and sustainable community-based mental health programs are accessible across the entire continuum of care. The State Board should not act on this CON application until HCH addresses the concerns of other safety net hospitals.

Information will not overcome the adverse impact the proposed AMI unit will have on other safety net providers. The proposed inpatient AMI unit does not adequately address the behavioral health needs of the community. HCH should implement a program in line with the Specialized Mental Health Rehabilitation Act of 2013. (2010 ILCS 49/1-101 et seq.) The General Assembly recognizes the inordinately high inpatient hospitalization rate for behavioral health services in the State of Illinois is not a productive or cost effective means to meet the needs of persons needing behavioral health services. A variety of services and settings are necessary to both improve outcomes and reduce costs. Rather than focusing on inpatient hospitalization designed to stabilize patients in crisis, the General Assembly advocates for the establishment of residential treatment facilities that are available when necessary to provide high quality rehabilitation and recovery care. These facilities should coordinate care to help individuals achieve and maintain their highest level of independent functioning and prepare them to live in permanent supportive housing and other community-integrated settings. HCH should work collaboratively with other mental health providers in the community to achieve the General Assembly’s objective of providing behavioral health services in the most community-integrated settings possible.

### **Impact on Essential Safety Net Services in the Community**

As defined in the Amended Planning Act, “safety net services” are services provided by health care providers or organizations that deliver health care services to persons with barriers to mainstream health care due to lack of insurance, inability to pay, special needs, ethnic or cultural characteristics, or geographic isolation.” (20 ILCS 3960/5.4(b)). Safety net hospitals in the City of Chicago are located in some of the poorest neighborhoods and serve the neediest members of society. They are often a stop-gap medical system for the poor, who frequently lack health insurance or cannot afford to pay for care. As discussed in the Chicago Tribune article attached hereto as Attachment – 1, safety net providers are frequently the site for initial treatment of trauma patients and care for the sickest patients. In many cases reimbursement from government-subsidized health programs, such as Medicare and Medicaid, do not cover the costs of providing care. Due to the limited number of patients with commercial/private insurance, safety net hospitals have fewer opportunities to cross subsidize essential safety net services. Further, they have limited resources, when compared to non-safety net hospitals, to provide charity care, improve aging infrastructure and invest in new technology.

Within the City of Chicago, there are twenty safety net hospitals. In 2012, these hospitals treated a disproportionate number of Medicaid and charity care patients. In fact, 60.1% of all Medicaid patients were treated at safety net hospitals. Medicaid remains the primary payor for most Safety Net Hospitals, averaging approximately 30.5% of the net revenue for safety net hospitals, compared to 22.8% for non-safety net hospitals. For some safety net hospitals, Medicaid can account for more than 60% of total net revenue. Further, despite limited financial resources, 22.8% of all charity care in 2012 was provided by safety net hospitals. For many safety net hospitals, charity care was over 7% of net revenue (compared to 5.5% of net revenue among all Chicago hospitals).

Among the Chicago safety net hospitals, fourteen provide adult inpatient behavioral health services. AMI units at the safety net hospitals are underutilized with average utilization in 2012 of 66.9%, which is significantly below the State Board’s 85% utilization standard. Based on the State Board’s target utilization of 85% for AMI services, there are 158 available AMI beds among safety net hospitals. Most notably, Loretto Hospital (20 available AMI beds) Jackson Park Hospital (23 available AMI beds), Mercy Hospital and Medical Center (17 available AMI beds), Roseland Community Hospital (15 available AMI beds), and South Shore Hospital (13 available AMI beds) have overlapping service areas with HCH and can easily accommodate the projected HCH AMI referrals.

Importantly, the vast majority of the patients receiving AMI services who will be diverted to HCH if this proposal moves forward, are receiving services from the current safety net

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February 27, 2014

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providers of inpatient mental health services. As documented in the referral letters, 1,183 (or 44%) of the projected referrals will come from safety net hospitals. This will not only result in further underutilization of safety net hospitals, but the loss of vital revenue that could be used to expand safety net services to the community. For example, St. Bernard Hospital anticipates the loss of 5 to 10 AMI patients per day and approximately \$1.5 million in revenue annually.

The proposed AMI unit will further weaken already financially fragile safety net hospitals within the GSA. Importantly, HCH, in its application, does not cite increasing trends in inpatient AMI admissions to support the need for 50 additional AMI beds in the GSA. To the contrary, the need for AMI beds will likely decrease in the future as the health care system shifts from inpatient programs to community-based treatment programs particularly since community mental health services funding that was eliminated in 2009 has now been restored. Community-based care is not only shown to improve health outcomes and promote recovery and wellness, but it is also significantly less costly to the state and federal government over time than institutional care. In fact, Governor Pat Quinn's proposal, "The Path to Transformation" seeks to expand community mental health services to allow individuals with mental health challenges to receive the care they need in their own homes and communities instead of institutions. See Attachment 2. If federal approval is granted, "The Path to Transformation" will lower inpatient AMI admissions further lowering utilization of existing AMI providers. The proposed HCH AMI unit will shift AMI admissions and corresponding revenue from existing safety net AMI providers to HCH. As a result, safety net hospitals will face even more daunting financial challenges as they seek to expand their community-based health programs with limited financial resources.

#### **Impact on Other Provider's Ability to Cross-Subsidize Safety net Services**

Safety net hospitals provide high levels of Medicaid and uncompensated care to low-income individuals. To assist in covering the cost of providing this care, safety net hospitals are eligible for supplemental Medicaid payments, which are based, in part, on the hospitals' Medicaid inpatient utilization rates. Therefore, not only will the proposed HCH AMI unit divert AMI revenue from the safety net hospitals, but it will lower AMI admissions, thereby decreasing supplemental Medicaid payments, which are vital to the survival of safety net hospitals.

Safety net hospitals serve the most vulnerable members of society who are often uninsured and underinsured. Due to the lack of access to primary care, many medically indigent patients are sicker with more chronic conditions and higher treatment needs, which results in higher health care costs. Due to low commercial payor mix, safety net hospitals cannot cost shift as other hospitals with better payor mixes are able to do. As a result, all revenue sources, whether it be commercial/private insurance, Medicare, Medicaid or supplemental payments, are

Ms. Kathryn Olson  
February 27, 2014  
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vital to the ongoing survival of safety net hospitals. The shift of AMI patients to HCH will reduce revenue and adversely impact the ability of safety net hospitals to provide essential safety net services to their communities. Existing safety net services would likely be curtailed and implementation of new/innovative community-based health programs will be limited. For these reasons, the Association of Community Safety Net Hospitals opposes Holy Cross Hospital's proposal to add an AMI unit and requests the State Board to deny this application.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Newton". The signature is fluid and cursive, written in a professional style.

Mark Newton  
Chairman  
Association of Community Safety Net Hospitals

**Attachments**

cc: Michael Constantino

6/18/13 Chi. Trib. 1  
2013 WLNR 14864053  
Loaded Date: 06/18/2013

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**June 18, 2013**

Section: News

Many **safety-net** hospitals need help of their own  
Peter Frost, Tribune reporter

#### Correction Data

The graphic accompanying this story contains corrected material, published June 20, 2013.

The 63-year-old woman, a Mexican citizen, arrived at St. Anthony Hospital by ambulance, complaining of dizziness, nausea and vomiting.

She had no insurance. No matter.

Dr. Kaleem Malik immediately gave her a round of anti-nausea drugs, had her blood drawn for analysis and ordered images to see if she had any bleeding on her brain.

Sixteen minutes after her arrival, the tests were completed. The scans revealed no bleeding but signs of a possible stroke. Doctors decided to hold her overnight for observation, despite more than \$10,000 in costs that the hospital has little hope of collecting.

"Yes, this kind of care costs a lot of money," said Malik, the chairman of St. Anthony's emergency department, which logs about 36,000 patient visits each year. "But we don't think patients here deserve anything less. People get so hung up on costs, but not everyone realizes the dire need in these communities."

In Lawndale, one of Chicago's most poverty-stricken neighborhoods, St. Anthony often is the site for initial treatment of trauma victims, as well as where the sickest patients come who don't have health insurance or cannot afford to pay for care.

Like many of the Chicago area's 20 **safety-net** hospitals, which act as a stop-gap medical system for the poor,

St. Anthony is facing unprecedented pressure to adjust its business model amid the most sweeping changes to the health care system in decades.

While their larger and better-financed counterparts are investing millions in new facilities, equipment and physicians, many of Chicago's **safety nets** live day-to-day, week-to-week, much like their patients. Some, like St. Anthony, are adapting and thriving. Others, like Roseland Community Hospital, are financially imperiled.

Plagued by declining reimbursement from government-subsidized Medicare and Medicaid programs, which in many cases don't cover the cost of providing care, and other pressures associated with the health care overhaul law, many of the city's **safety nets** are teetering on the brink of insolvency.

Closure of such hospitals, often the largest employers in their neighborhoods, would have major implications on local economies but also could create health care deserts where major swaths of the city would be left without immediate access to health care.

Across the city, at St. Bernard Hospital in Englewood, the emergency room staff sees many patients so often they know their medical histories, their living situations and their family members' names.

On a recent morning, one patient had suffered a heart attack earlier in the day. Another man was sleeping off an apparent alcohol binge on a bed next to the cramped nurses station. Three more people lay behind closed doors in a separate emergency mental health unit.

"Around here, it's always kind of rowing upstream," said Dr. George Dengler, the longtime medical director of St. Bernard's emergency department. "It's sort of demoralizing."

Nonetheless, he said, he's proud of his hospital's commitment to the community and its enduring mission to treat all patients, regardless of their ability to pay.

St. Bernard has a long-tenured management team and a reputation for financial discipline, but it has weathered increasing financial pressures, and its struggles are apparent.

Most patients share rooms. The ER is typically over capacity. And while the facility is spotless, much of its equipment and infrastructure is out of date.

Plans to build a modern, steel-and-glass replacement facility were scuttled in 2009, after money tightened in the recession's aftermath. A 3-D cardboard model of the future hospital now collects dust on a table in St. Bernard's marble-floored chapel, a daily reminder of what could have been.

What if St. Bernard were forced to close?

"It would be a public health disaster," Dengler said. "There would be nowhere for people to go. It would be devastation."

So the little hospital presses on, hoping it can avoid the fate of 18 other hospitals in the state that have been forced to shutter since 2000; seven were urban **safety nets**, serving a disproportionate share of patients who cannot pay or are covered by Medicaid.

Now on the critical list is Roseland Community Hospital on Chicago's Far South Side.

Despite receiving a one-time, \$350,000 infusion from the state this month to meet payroll, the lone acute-care facility in a 5-mile radius is burdened with more than \$7 million in past-due debt.

Closures are inevitable, hospital executives and state officials say, because Chicago has more acute-care hospital beds than it needs, particularly as fewer patients require hospital stays because of a shift toward outpatient treatment.

Julie Hamos, director of the state's Department of Healthcare and Family Services, said she doesn't want to see any **safety nets** go under, but she acknowledged the changes afoot will put pressure on smaller, distressed hospitals that already "are struggling."

Once the Affordable Care Act kicks in, it's expected to provide a reprieve for some of these hospitals by providing a new stream of paying customers.

Through an expansion of the state Medicaid program and a federal income tax credit that aims to help offset the cost of purchasing health insurance, Illinois officials expect nearly 1 million new patients to sign up for health insurance in 2014.

In theory those patients will start paying for the care they previously could not afford.

But for many **safety nets**, it's no panacea.

The reason: There's uncertainty about the future of a hundreds of millions of dollars of supplemental payments hospitals receive each year from the state and federal government in exchange for treating a large percentage of uninsured and Medicaid patients. Also unknown is whether newly insured patients will continue to use **safety-net** hospitals when their health coverage will allow them to use any hospital in the region.

Illinois hospitals also stand to lose a combined \$11.1 billion over the next 10 years through cuts to Medicare, the federal health insurance plan primarily for those age 65 and older, according to the Illinois Hospital Association.

Any gain in insured patients would not come close to offsetting those losses, **safety-net** hospitals say, because they expect to shoulder a disproportionate load in caring for people who will remain without insurance even after the law is implemented.

Because the law does not extend coverage to undocumented immigrants, who tend to use the small community hospitals nearest their homes, many hospitals will continue to provide a significant percentage of free care.

That means Norwegian American Hospital, a 200-bed **safety net** in Humboldt Park, could remain vulnerable. About 20 percent of the 119-year-old hospital's patients don't have insurance and many are undocumented.

"Our patients come to us with some of the worst preventable diseases: prostate cancer, breast cancer, obesity and advanced diabetes," said Jose Sanchez, its president and CEO. "We do not turn away anyone."

In the last two years, the hospital managed to turn a small operating profit, but through April, Norwegian is running a \$2.7 million deficit, Sanchez said.

In response, he's laid off workers, renegotiated contracts and scaled back certain services. Sanchez fears he may have to cut even deeper with changes on the way.

One reason is that many people eligible for free or subsidized insurance won't bother getting coverage. About 470,000 Illinoisans eligible for subsidies to help offset the cost of purchasing health insurance are expected to decline coverage and instead pay a penalty, according to state estimates. That means they'll continue to use hospitals like Norwegian without paying.

And even if a large percentage of a hospital's uninsured patients gain coverage under the state's Medicaid program, reimbursement rates are far below what commercial insurers and even Medicare pay.

For example, Medicaid would pay about \$1,350 to a hospital for performing an outpatient surgery to fix a patient's torn knee ligament. For the same procedure, Medicare would pay around \$2,340. A commercial insurer could pay more than six times that amount, or around \$9,000, according to data compiled by a local hospital.

Norwegian, where 62.9 percent of billings are covered by Medicaid, loses money each time a patient with that coverage walks in the door.

For those reasons, the supplemental payments are a crucial source of revenue that helps keep nearly all of Illinois' **safety nets** afloat.

Combined with state money and subsidies derived from a hospital assessment tax, the 20 **safety nets** in the Chicago area took in \$366 million in supplemental payments in 2011, the last full year for which data is

available.

At Norwegian, supplemental payments accounted for about \$25 million of its \$111.6 million revenue for its fiscal year ended Sept. 30, 2011.

"We really depend on funding from the state to support the gap in money based on the population we serve," Sanchez said. "Right now those supplementals are up in the air. Without that money, we would have to close our doors."

While Sanchez expects many of Norwegian's patients will remain without insurance in 2014, he is optimistic that his team will engineer ways to keep the hospital open. Ideally, he said, the hospital would partner with another facility or health system.

With distressed balance sheets and a poverty-stricken patient base, **safety-net** hospitals are finding few suitors, despite a prevailing trend of industry consolidation.

There are exceptions.

The region's largest acute-care **safety-net**, Mount Sinai Hospital, completed its acquisition in January of fellow **safety-net** Holy Cross Hospital, which nearly closed in the late 2000s amid deteriorating finances.

Although the newly combined health system has struggled -- it posted a \$7.9 million operating loss in the nine months ended March 31 -- Sinai President and CEO Alan Channing said the marriage eventually will create cost savings and provide an opportunity to better coordinate care among patients on Chicago's West, South and Southwest sides.

Such combinations are becoming more common as Medicare, Medicaid and commercial insurers move toward models that pay hospitals and physicians to take care of groups of patients instead of for each procedure.

Under these alignments, provider groups that are able to reduce waste and duplication while improving quality are rewarded by sharing in any savings they produce.

"We are putting Sinai in a position to expand into the community as we move into more of a managed care environment. When you consider those things, it starts to make sense for us to come together," Channing said.

Still, there have been bumps, Channing acknowledged. "I feel like I've got one foot on the dock and another in a boat, and the boat's not tied to anything."

Sinai's Lawndale neighbor, St. Anthony, has taken an opposite approach, eschewing an affiliation to go it

alone.

When now-CEO Guy Medaglia arrived as a consultant in 2007, the 151-bed hospital was losing millions of dollars annually. Medaglia was tasked by its then owner, Ascension Health, with closing or selling it.

Instead, he emboldened the hospital's board to break away from the chain in 2009 and become independent.

Despite that commercial insurance covers fewer than 1 percent of its patients, St. Anthony has posted operating income nearly every year since.

St. Anthony embarked on its turnaround after assessing the needs of its community and tailoring its services to match. It now functions as a de facto community hub, teaching language classes and hosting courses for people studying to take high-school equivalency tests. It also added health services like dialysis and occupational health and expanded its infusion, pediatric and maternal centers.

"If you're doing what the community needs, you become very valuable to them," Medaglia said. "And to continue to serve them, you really have to think out of the box. You have to think: What can we do that's different, that can service this community at a lower cost and higher quality?"

St. Anthony is pushing forward with plans to build a 1 million-square-foot commercial development at 31st Street and Kedzie Avenue anchored by a 100-bed replacement hospital.

The \$430 million Focal Point development is slated to be built on 11 acres acquired from the city for \$1 by a nonprofit affiliated with St. Anthony. The complex is set to include two schools, retail stores, a child-care center, an indoor recreation facility and an athletic field.

Working with Jones Lang LaSalle, which is serving as a leasing agent and project manager, Medaglia hopes to finish construction in mid-2017.

"It's going to be up to each CEO to figure out a way to make new revenue while still taking care of its community, or they're going to close," Medaglia said. "That's really what it comes down to."

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pfrost@tribune.com

Twitter @peterfrost

Video: Administrators at St. Bernard discuss hospital's **safety-net** duty. [chicagotribune.com/safetynet](http://chicagotribune.com/safetynet)

Photo: The Chicago area has 20 **safety-net** hospitals, including St. Anthony in the city's Lawndale area where Dr. Kaleem Malik, left, works. ANTHONY SOUFFLE/TRIBUNE PHOTO

Photo: Dr. Kaleem Malik gets a high five after examining a 1-year-old boy brought by his father to the emergency room at St. Anthony Hospital in Chicago's Lawndale neighborhood. ANTHONY SOUFFLE/TRIBUNE PHOTO

Photo: Patient Christopher Beard said he doesn't have insurance to pay for his sports injury care at Chicago's St. Anthony Hospital, one of 20 **safety-net** hospitals in the Chicago area. ANTHONY SOUFFLE/TRIBUNE PHOTO

Photo: Dr. George Dengler, medical director of St. Bernard Hospital's emergency department, said he's proud of his hospital's mission to treat everyone, regardless of ability to pay. TERRENCE ANTONIO JAMES/TRIBUNE PHOTO

Graphic / map: Some **safety nets** rely heavily on Medicaid

Of the 20 hospitals in the Chicago area designated by the state as **safety nets**, four have more than 80 percent of inpatient claims come from Medicaid (this sentence as published has been corrected in this text).

#### CHICAGO-AREA SAFETY-NET HOSPITALS

Hospital

Beds\*

\* 2011 certificate of need licensed beds

Most recent reported, in millions, Revenue, Operating income

Percentage of inpatient billing involving Medicaid

Supplemental funding, In millions, 2011 fiscal year

SOURCES: Illinois Health Facilities and Services Review Board, Internal Revenue Service, Provena Health  
TRIBUNE

- See the microfilm for a complete version of this graphic and map.

#### ---- INDEX REFERENCES ---

INDUSTRY: (Critical & Intensive Care (ICR27); Healthcare (IHE06); Healthcare Practice Specialties (IHE49); Healthcare Regulatory (IHE04); Healthcare Service Providers (IHE78); Healthcare Services (IHE13); Hospital (IHO39); Hospital Administration (IHO60); U.S. National Healthcare Reform (IUS09))

REGION: (Americas (IAM92); Europe (IEU83); Illinois (IIL01); North America (INO39); Northern Europe (INO01); Norway (INO68); Scandinavia (ISC27); U.S. Midwest Region (IMI19); USA (IUS73); Western Europe (IWE41))

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## BUSINESS

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### Quinn proposes \$5.2 billion Medicaid overhaul

February 12, 2014 | Peter Frost and Monique Garcia | Tribune reporters

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In a bid to secure up to \$5.2 billion in federal money to help bolster the state's cash-strapped Medicaid program, Gov. Pat Quinn on Wednesday released a five-year restructuring plan that aims to position the program for long-term savings.

The proposal, dubbed "The Path to Transformation," seeks to expand services like mental health and addiction treatment, create and expand home- and community-based care for the disabled and consolidate nine programs that serve different categories of patients.



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In order to access the federal funding, regulators must approve a waiver, which the state plans to submit next month after holding two public hearings.

"This plan will help take our healthcare system to the next level – improving the health of people and communities across Illinois while significantly lowering our long-term costs," Quinn said in a statement.

A spokesman for Quinn said the changes hinge on investing more money <sup>☞</sup> upfront to move people out of residential treatment centers and into community-based care settings. The hope is that by shifting care, the state and the federal government will ultimately save money.

That's also what the Quinn administration will have to prove to the federal government in order to get approval for the plan.

"By restructuring and streamlining, we can bend the cost curve and spend less in the long run on community care while also provide better treatment for folks across the board," said spokesman Mike Claffey. "Ours is a very ambitious plan, but we think we can do a better job by reforming and restructuring the system."

The proposal builds on program Quinn has already put in place to move patients in state-run institutions for the developmentally disabled into more individualized small home <sup>☞</sup> settings. Supporters contend smaller settings offer more personalized care, while opponents contend some people are better served in institutionalized settings with highly trained staff.

Including the federal money and revenue from health care providers, the total investment for the restructuring is expected to be about \$6 billion.

While Quinn is pushing the new five-year plan, there are no guarantees he'll be in office to see it through. The Democrat is seeking re-election to a second term in office and is trying to broadcast his priorities as the four Republican hopefuls snipe at each other heading into the March 18 primary.

The federal government typically considers granting the waivers in situations where it believes the state can save taxpayer money over the long-term by implementing experimental, pilot or demonstration projects.

Under the law, such programs must be budget-neutral, meaning that any money the federal government spends under the waiver must not exceed what it would have otherwise.

Illinois last year received a special waiver to expand Medicaid early to residents of Cook County under a program called CountyCare. The expansion allowed certain low-income people access Medicaid services in advance of the Affordable Care Act, which extended coverage <sup>☞</sup> across Illinois on Jan. 1.

The administration's plan has the support of a number of advocacy groups and the powerful Illinois Hospital Association.

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## Featured Articles

Sr. Laura  
Parker  
1 of 2

**Public Hearing Testimony of Sr. Regina Dubickas, SSC**

**March 4, 2014**

(read into the public record by Sr. Laura Parker, SP)

(My Name is Sr. Laura Parker. I am the Director of the Spiritual Care Department at Holy Cross Hospital. I will be reading a statement on behalf of Sr. Regina Dubickas, the General Superior of the Sisters of St. Casimir, who had a previously scheduled commitment.)

Good evening,

I am Sr. Regina Dubickas, the General Superior of the Sisters of St. Casimir. The Sisters have served this community and many areas of the southwest side for over 100 years. In 1928, our religious congregation became the sponsors of Holy Cross Hospital. In light of the changing face of health care and the desire to ensure a viable future for Holy Cross Hospital as it serves the needs of this community, we chose to become part of the Sinai Health System in January of last year. This decision was made with very careful planning and much prayerful discernment. The transfer has allowed a mission of healing to continue in communities with very profound needs. Of great satisfaction to the Sisters has been Sinai Health System's strong commitment to serve struggling communities, to continue with Holy Cross remaining a Catholic Hospital and with the Sisters of St. Casimir as the religious sponsors.

The communities that Holy Cross Hospital serves have suffered greatly from harsh economic conditions and diminishing assets. Issues of violence, predatory lending, hunger and scarcities of health resources have been very challenging for our people. Over the years, the Sisters

Sr. Laura  
Parker  
2/12

of St. Casimir have joined ranks with area churches and community institutions to save and re-invigorate the surrounding neighborhoods and strengthen the health and safety of the people who live here.

In choosing the partnership with Sinai Health System, the Sisters were impressed with the long term shared commitment of the individual institutions in serving the economically disadvantaged. We found that Sinai Health System's mission was very close to that which we Sisters held at Holy Cross Hospital. We were happy to know that Sinai Health System would be able to offer a depth and breadth of healthcare that went significantly beyond the scope of our former capacity. One treatment area that we knew needed development was psychiatric services. The Sisters are very hopeful that inpatient psychiatric services will be available at Holy Cross Hospital to better serve the needs of our surrounding communities.

On behalf of the Sisters of St. Casimir, I strongly urge the CON Board to approve the proposed psychiatry unit at Holy Cross Hospital.

Thank you.

Nancy  
Streitmatter  
1/2/2

**Public Hearing Testimony of Dr. Nancy Streitmatter**

**March 4, 2014**

Good evening,

I am Dr. Nancy Streitmatter, an Internal Medicine Specialist and Cardiologist and at Holy Cross Hospital. I have been a member of the Holy Cross Hospital Medical Staff since 1980 and the majority of my patients live in the communities surrounding the hospital.

There are many challenges in treating a population that has few financial resources and inadequate insurance coverage. Many of my patients have difficulty arranging for transportation, even when it may be for services in the local area. Public transportation is very limited with only one nearby and limited service bus line and the closest CTA train station is miles away. Not only does the lack of accessible inpatient resources create unnecessary and non therapeutic burdens on ill patients and their families, these shortages and placement hurdles tie up valuable clinical time for physicians and the other members of the health care staff.

Nancy  
Streitmatter  
2/22

The real picture for placement of patients requiring inpatient psychiatric services is one of many time-consuming phone calls, multiple rejections and escalating frustrations for patients, families, physicians and staff. The subsequent waits can create a cascade of road blocks for delivering emergency care to other patients waiting to be treated. Some of these untreated patients may have critical health issues that require immediate care.

Sinai Health System has an established record of providing psychiatric care that is high quality and responsive to the uninsured and underinsured. As a community physician, I strongly urge the CON Board to approve this project.

Respectfully,

Dr. Nancy Streitmatter

**PUBLIC TESTIMONY OF YOGI AHLUWALIA, M.D.**

**My name is Dr. Yogi Ahluwalia and I am the Chairperson of the Department of Psychiatry and Behavioral Health at Mount Sinai Hospital.**

**During my 34 years at Mount Sinai, the communities we serve have experienced growth in the number of patients needing inpatient psychiatric care and a decrease in the number of beds accessible by the persons we serve.**

**Mount Sinai's inpatient psychiatric unit is a extremely busy. We operate at functional capacity. The 220 to 240 per month psychiatric presentations to our Emergency Department, from the community and from our adult outpatient units, drive our inpatient volume. In a normal day, our unit is admitting and discharging 36% of our bed capacity. On very busy days, we have admitted and discharged 71% of our bed capacity.**

**Our Emergency Department often has psych boarders who can wait 2 or 3 days for a psychiatric bed to become available.**

**There is a tremendous need for more psychiatric beds on the Westside of Chicago.**



## **Holy Cross Hospital Inpatient Behavioral Health Public Hearing**

March 4, 2014

Good evening, I am Scott Spencer, the Chief Financial Officer for South Shore Hospital, located at 8012 S. Crandon Avenue, about 25 minutes east of Holy Cross Hospital. I am here to oppose the Holy Cross CON to establish a 50 bed AMI unit.

South Shore Hospital is a 136-bed safety-net provider that has served the South East Side of Chicago for over 100 years. The Hospital is one of the largest employers in the southeast side, with more than 500 employees; 75% of which live in the city of Chicago. Our medical staff consists of over 200 physicians and allied health professionals.

South Shore has a 15-bed Geriatric Psych unit that was opened in December 2012. In 2013 the unit experienced 50% occupancy. In our opinion, there are already enough inpatient AMI beds in the area. The Holy Cross application is very contradictory in that an attempt is made to justify the need for the 50 bed AMI unit in order to keep psych patients in their community, close to their home. However, a significant number of their referrals would come from other communities, from the communities currently served by safety net hospitals like South Shore.

By establishing a 50-bed unit, we contend that Holy Cross will take patients away from, and cause undue harm to South Shore Hospital. Our estimates indicate that this program will cost South Shore over \$1 million per year, which will severely impact us and impair our ability to provide psychiatric and other services to the community we serve. Eighty Five percent of our patients are on Medicare/Medicaid and more than 8% have no insurance. Similar to other safety net hospitals, we provide a valued service to our communities with no support from a hospital system. We struggle every day to pay vendors and meet payroll, yet we continue to care for more uninsured patients than other hospitals our size. Without acute care hospitals like South Shore, the community will be severely underserved and patients will have to leave their area to obtain treatment.

We urge the Planning Board not to approve the Holy Cross CON.

10/3

**Jim Renneker, CNO, Loretto Hospital  
Statement of Opposition Regarding Holy Cross CON Request**

My name is Jim Renneker and I am the Chief Nursing Officer at Loretto Hospital. On behalf of Loretto Hospital, ~~which is~~ a safety net provider, I am here today to voice ~~my~~ opposition of ~~Holy Cross Hospital's~~ <sup>Holy Cross Hospital</sup> Project 13-076 for the establishment of a 50-bed, inpatient psychiatric unit. Loretto Hospital currently has 20 plus available psychiatric beds of the 158 excess psychiatry beds available among area safety net hospitals ~~that~~ <sup>who</sup> share overlapping service areas. ~~A safety net H~~ <sup>Loretto</sup>ospital provides a significant level of care to low-income, uninsured, and vulnerable populations, and is distinguished by its commitment to provide access to care for people with limited or no access to health care due to their financial circumstances, insurance status, or health condition. This is who we are.

available Loretto Hospital's Behavioral Health Unit is comprised of 70 licensed beds with an occupancy rate ~~averaging approximately 70 percent of available beds.~~ <sup>at 30%</sup> The remaining ~~20~~ <sup>our</sup> beds are typically not occupied. Our unit is underutilized and represents unmet need. These beds are readily available to accept ~~Mt. Sinai and~~ Holy Cross patients in need of inpatient behavioral health treatment services.

For more than 75 years, Loretto Hospital has been a community anchor and the largest health care provider in the Austin Community. We have dedicated more than 40 years to providing full service, comprehensive behavioral health treatment and care to individuals in the

Jim  
Renn ekor  
2013

These partnerships are necessary to further reduce hospital readmission rates and recidivism in our criminal justice system for those who need inpatient psychiatric services- ~~NOT~~ the development of another inpatient unit.

Loretto Hospital needs the support of the community. Loretto has expressed to Mt. Sinai its willingness to work more closely with them with their capacity challenges to ensure those requiring inpatient behavioral health services are able to access Loretto with ease and without excessive wait times.

There is no need for approving Project 13-076, especially considering the current 158 available AMI beds through safety-net hospitals, including Loretto Hospital, with all <sup>their</sup> existing behavioral health treatment services available.

~~I respectfully ask that you deny this request.~~

Thank you for your time and consideration.

10/2

## **Public Testimony of Jeff Bartow**

**March 4, 2014**

My name is Jeff Bartow and I am the Executive Director of the Southwest Organizing Project (SWOP). SWOP is a broad –based, multi-issue community organization serving 30 local southwest side institutions, which represent approximately 35,000 people. SWOP’s leadership works across racial, religious, and economic differences to build the collective capacity of families to act for the common good in the neighborhoods they serve.

For many years, SWOP has partnered closely with Holy Cross Hospital to address the needs of our struggling community. Holy Cross Hospital and Sinai Health System have demonstrated a very strong commitment to care for the uninsured and underinsured. We believe that there is a shortage of Acute Mental Illness hospital beds near to the people that live in our southwest side neighborhoods. While there may be beds

Jeff  
Bartow  
2012

available at distant hospitals, relatively few are available to Medicaid or uninsured patients. I must also tell you that public transportation is very limited in our area and this is an extremely important factor for many people. I have personally had to travel over 10 miles to visit community members in need of psychiatric services.

Holy Cross Hospital is a vitally important community institution. One of the most important benefits that the Southwest Organizing Project sees in the recent Sinai Health System partnership, is the addition of a spectrum of behavioral health services.

For these reasons, the Southwest Organizing Project strongly urges the Illinois Health Facilities and Planning Board to approve this needed Acute Mental Illness unit at Holy Cross Hospital.

Thank you.

Jim  
Remmel  
3/13

Austin Community and throughout the surrounding communities and suburbs within a 10-15 mile radius of Loretto Hospital (and Holy Cross).

Our recently remodeled Behavioral Health Unit features state-of-the-art safety upgrades and is one of Loretto Hospital's Centers of Excellence. Our behavioral health services are designed to put patients on a lifelong path toward mental, emotional and physical wellness through treatment options that cannot ordinarily be met in a traditional health care facility. We offer outpatient and inpatient treatment services for substance abuse, addictive behaviors, emotional health and psychiatric disorders. {We are the only hospital in the area that offers a residential rehabilitation and medical detox program}. Additionally, Loretto Hospital has 24-hour Crisis Intervention located in the Emergency Department that works closely with our employed Psychiatrist and Crisis Intake staff.

Project 13-076 will impair Loretto's ability to remain financially stable. It will not address the need of patients leaving inpatient Behavioral Health Programs access to comprehensive, continuum-of-care resources, through partnerships with existing mental health care providers in the community. These partnerships include social service organizations for community-based programs that help to ensure that the long-term health care needs of the population are successfully being met.

**Holy Cross Hospital Inpatient Behavioral Health Public  
Hearing**

**March 4, 2014**

**I am Guy Alton, Chief Financial Officer for the last 13 years of St. Bernard Hospital. St. Bernard Hospital is located 3.6 miles and 11 minutes away from Holy Cross Hospital. I am here to oppose the Holy Cross CON to establish 50 inpatient psychiatric beds.**

**St. Bernard Hospital is a 210-bed safety-net provider that has served Englewood and the South Side of Chicago for 110 years. The single largest employer in Englewood, we have more than 850 employees, 45% of which live in our service area and 64% who live in the city of Chicago. Our medical staff consists of over 160 physicians and allied health professionals.**

**We provide obstetric services to over 1,000 women annually, and provide a comprehensive set of medical and surgical services.**

**St. Bernard also has a 40-bed psychiatric unit that has an occupancy rate of 79% and a total of six psychiatrists on the medical staff. In addition, we are in the process of establishing new outpatient psychiatric services for the community.**

**We feel strongly that there are enough inpatient beds in the area. We have decreased our psychiatric readmission rates 30% in the last year, which will increase inpatient capacity without adding new beds as hospitals and their community partners continue to work together to reduce inpatient readmissions and provide more services on an outpatient basis. St. Bernard Hospital is the lead entity in forming the Chicago South Side Accountable Care Entity to coordinate**

**care and serve the medical and behavioral health needs of more than 40,000 Medicaid recipients.**

**By establishing a 50-bed unit, we contend that Holy Cross will take patients away from and hurt St. Bernard Hospital.**

**Our estimates indicate that this program will cost St. Bernard \$1.5 million per year, which will severely impact us and impair our ability to provide psychiatric and other services to the communities we serve. 62% of our patients are on Medicaid, 17% are self pay. We provide free care to over 10,000 emergency room patients every year.**

**In closing, we strongly oppose the Holy Cross CON to establish 50 inpatient psychiatric beds and urge the planning board not to approve the Holy Cross CON.**

## **Holy Cross Hospital Inpatient Behavioral Health Public Hearing**

March 4, 2014

Hello, my name is Mark Tryba, I am the director of Behavioral Health for St. Bernard Hospital. Our planning area is already over bedded for AMI by 76 inpatient mental health beds. The proposed addition of 50 inpatient beds at Holy Cross Hospital runs counter to the state's initiatives to reduce readmissions for mental health diagnoses. If we are to achieve the state's goals and provide better care to patients, community-based outpatient mental health services are desperately needed in the region — not more inpatient beds.

Community-based outpatient mental health services are more likely to ensure patients' long-term mental health needs are met. The addition of 50 inpatient beds at Holy Cross Hospital will have little impact on resolving these critical issues and will jeopardize the financial viability of current programs. If we are to interrupt the vicious cycle of readmissions, facilitate recovery, and improve patients' ability to function in society and be employable, providers need to invest their resources in delivering outpatient support.

With Habilitative Systems Inc., Human Resource Development Institute, and Family Guidance Centers, we have co-located and are jointly assessing patient needs — bringing the providers to the patient. Keeping patients actively engaged in their treatment, providing motivational counseling, ensuring patients have money for medication, transportation to outpatient counseling, as well as transitional housing, are needed to eliminate barriers that impede holistic recovery.

Additionally, there is a dire need to address psycho-social issues such as drug and alcohol abuse, homelessness, joblessness, and physical and sexual abuse that create triggers for relapse. The addition of 50 inpatient beds will not support the delivery of vital services and will only weaken established networks.

Every person with mental illness should be provided access to appropriate care, support and services they need to achieve hopeful, successful futures. We need to reduce reliance on settings that were never intended to enable long-term recovery and focus on community-based outpatient services. Creating more inpatient beds is not only a poor use of resources; it will actually diminish the efficacy of current systems. As such, we oppose the Holy Cross CON. Thank you.



## **Holy Cross Hospital Inpatient Behavioral Health Public Hearing**

March 5, 2014

Hello, my name is Dr. Melvin Koko, I am staff psychiatrist at St. Bernard Hospital. There has been a lot of debate in the past between those in favor of providing mental health treatment in the community versus care in hospitals. The consensus among mental health professionals is that treating patients in their natural environment is the best method of practice. Therefore, I oppose the Holy Cross 'Certificate of Need' due to the fact that it does not address the critical needs of the patient, their families and this community.

Only when a person is a threat to themselves, a threat to others or has severe self neglect do they belong in a hospital for mental health treatment. Once the crisis is stabilized, the triggers that created the crisis can be effectively treated in the community setting. Our goal must be to provide services that fulfill these critical needs.

The advantages of these community-based services include:

- Maintaining patients at home has a cost saving of \$800 per day over inpatient care and prevents unnecessary hospital admissions; allowing for treatment specific to diagnosis.
- Promotes continuity of care, establishing continued support whereby patients develop a network of consistent care providers who know their history and families. Relapses are spotted early and reported by family.
- Patients are empowered to call anytime and/or walk into service provider offices as needed. In addition, providers are able to take treatment to patients where they live and work.
- Allows for home treatment and education of family that encourages family support through onsite evaluation, as well as intervention with the family to sustain the treatment plan — and prevents the disruption of family life.

Treatment of mental health patients through community-based services allows for the most effective treatment of patients. The Holy Cross CON will not change the delivery system, will not improve outcomes and will only drain funds that are vitally needed for mental health recovery.

**Public Hearing Testimony of Marty Juricek**

**March 4, 2014**

Good evening,

My name is Marty Juricek and my wife and I have lived on the southwest side for many years. We have both served on the Chicago Archdiocesan Council on Mental Illness. Both of us have been treated for mental health issues. We have found it necessary to travel to hospitals that are far further than Holy Cross to receive necessary treatment on many occasions.

It is very good that Sinai Health Systems has already begun out-patient psychiatric services at Holy Cross Hospital. I am also happy that Holy Cross Hospital may have mental health nurse practitioners as I have been very happy with them for my care. It is very clear to me that our area can use more and better mental health services.

I am in favor of both inpatient and outpatient mental health services by Sinai Health System at Holy Cross Hospital.

Thank you.

10/2

Hello, my name is Earl Liggins and I work at St. Bernard Hospital.

I've worked in the healthcare for 30 years, as an Xray tech and as a, CAT scan tech.

I'm here today because I think it would be a shame if Sinai Health Systems ended up spending over 8 million dollars on something that isn't needed.

There are a lot of unmet healthcare needs in Chicago, so it doesn't make any sense to spend money on something we already have.

St. Bernard is just down the street from Holy Cross Hospital. We have plenty of Acute Mental Illness beds for patients who need them. Surveys show that there are plenty of beds in the area, period.

When Holy Cross has a patient that needs an AMI bed, they can send them to us or to another hospital in the area. That's the way the system works. It's not broken—it's a good use of resources.

What Holy Cross doesn't have is enough services for people who need outpatient mental health care. That would be a better way to spend that money.

Earl  
Higgins  
2/2/21

I also understand that Mt. Sinai Hospital has some infrastructure needs and could use some more staff to provide patient care. Sinai could use some of those millions there, where they're really needed.

All of us who work in healthcare know that it's important to use your resources wisely. There usually isn't enough money to go around. So if Sinai Health Systems has over 8 million dollars to spend, I don't think they should spend it on beds that aren't needed.

We've got that covered at St. Bernard—and other hospitals in the immediate area. Please spend the money where it will do some good.

My name is Lisa Brunt, and I'm a certified nursing assistant. I've worked at Mt. Sinai for 16 years.

I decided to go into healthcare because I care about patients. I know what it's like to be a patient and to be worried and anxious and to feel really vulnerable.

It's my job to provide excellent healthcare, and I'm proud to say I do provide excellent care. But I also feel that it's important to go a little further and provide compassion and caring. And I'm even prouder to say I do that as well.

I'm a steward for my union, SEIU Healthcare, and I also take pride in the fact that all my fellow union members here at Mt. Sinai are here for the same reason I am—because we care.

And I'm here tonight, speaking out because I care about patients and because we care about the community that Mt. Sinai serves.

Sinai Health Systems will tell you that they're here tonight asking to open new beds at Holy Cross Hospital because they care about people who need mental health services.

And maybe they do. But these new beds they want to add at Holy Cross are going to cost EIGHT and a HALF MILLION dollars. I was surprised to find out that Sinai has

Lisa  
Brunt  
2013

that much money to spend at Holy Cross when we need that money here at Mt. Sinai so desperately.

I've seen the figures for Acute Mental Health beds for the Holy Cross area, and they say that the beds aren't needed. The beds may help Holy Cross bring in some more income, but they won't fill an urgent need.

I can tell you about what's needed here at Mt. Sinai. We need to invest more in front line patient care and to make sure we have adequate staffing. We have an excellent staff here, but we're stretched really thin. (give examples?)

We also need more resources to help us do our job better. (give examples)

Plus, we need to fix our facilities. I've seen the leaking pipes and walls and the rundown conditions in areas of the hospital. These pictures (point to them) only show a few of the problems that need to be fixed immediately.

Eight and a half million dollars will go a long way towards bringing staffing up to a sustainable level, and towards fixing our facilities. It can also help us provide the outpatient mental health care services needed here in our community—and there's a much greater need for that than for inpatient beds at Holy Cross.

Lisa  
Brown  
3/23

If Sinai has eight and a half million dollars to invest in meeting community health needs, they should start here at Mt. Sinai where we have leaking pipes, crumbling walls, low staffing levels and a need for more community services.

That's how Sinai can show the people who work at Mt. Sinai and the community that depends upon Mt. Sinai, how much they care.

Read  
by  
Jean Koubi  
1/12

## Public Hearing Testimony of Laurie Sedio

### Metropolitan Family Services

March 4, 2014

Good evening. My Name is Laurie Sedio and I am the Executive Director of Metropolitan Family Services, Midway Center and Southeast Chicago Centers.

Metropolitan Family Services provides out-patient psychiatric and mental health services to over 3500 adults every year. The vast majority of our patients are uninsured or under-insured. They rely heavily on community hospitals like Holy Cross Hospital to meet their needs in times of crisis. Long wait times for placement <sup>for patient's</sup> are exceptionally difficult for patients with mental health problems and their families to manage. Patients may have to wait longer than 24 hours in the emergency room

Read by  
Seem  
Kouki  
M2

~~to receive a placement.~~ <sup>Treatment IX</sup> This experience has been echoed by many of  
our patients for many years.

Sinai Health System has demonstrated a strong commitment to address  
the health needs of communities has provided quality inpatient and  
outpatient psychiatric care for many years. The acute mental illness  
unit at Holy Cross Hospital should be approved.

Thank you.

10B

## Public Hearing Testimony of District Commander David McNaughton

March 4, 2014

Good evening,

It is good to have the opportunity to testify on this important matter.

I am David McNaughton, the District Commander for the 8<sup>th</sup> District of the Chicago Police Department. Our district is one of the busiest Chicago Police Districts and, unfortunately, has significantly higher instances of threats to safety than average. District 8 officers face many challenges in the protection of community residents entrusted to our service. Our Police District has a long and strong cooperative relationship with Holy Cross Hospital and we rely heavily on vital services provided there.

Chicago Police officers assigned to the Chicago Lawn District investigate and assist citizens suffering from mental illness ~~in~~ every day. Many of these people require immediate care. Currently, officers have to

David  
McNaughton  
2/13

transport patients to Mount Sinai Hospital. This hospital is six miles away and is not convenient for patients, their families or law enforcement personnel. A psychiatric inpatient unit at Holy Cross Hospital would provide multi-fold advantages for area safety and law enforcement. Patients would be receiving care in a neighborhood that is nearby and trusted. This would be better for families and their often valuable support as well. Follow-up care would also be more accessible and patients would be more easily able to receive the care that they need.

Conveniently located psychiatric services would not only benefit residents of our district, they allow officers assigned to the district to not have to travel long distances to transport patients. This facility will decrease down time and free up officers for much needed patrol assignments.

As the District Commander of the District 8 Chicago Police Department, I strongly urge the Illinois Health Facilities and Planning Board to

approve a much needed Acute Mental Illness Unit at Holy Cross

Hospital.

Thank you.

David  
McNaughton  
3/2/3

10/2

**Public Hearing Testimony, March 4, 2014**

**Re: In Opposition to CON # No. 13-076 for Holy Cross Hospital**  
**By: Sister Margaret Coyne, Director of Behavioral Health,**  
**Mercy Hospital and Medical Center, Chicago**

Thank you for the opportunity to be heard today. My name is Sister Margaret Coyne. I am the Director of the Behavioral Health Program at the Mercy Hospital and Medical Center and am speaking today in opposition to CON # No. 13-076 for Holy Cross Hospital, to establish a 50 bed AMI service. I am opposing this due to the excessive number of inpatient psychiatric beds in the area.

Mercy Hospital and Medical Center is Chicago's very first hospital, chartered in 1852. Throughout its 162 year history Mercy Hospital's mission has been to care for the poor and medically underserved in the Chicago area. We continue that mission today by our dedication as a Safety Net Hospital on the near South Side of Chicago.

Mercy Hospital has a well-developed Behavioral Health program that services patients throughout Chicago's south, southwest and west sides. We offer a broad program of specialized inpatient and outpatient services. Our inpatient services alone offer: psychiatry, group psychotherapy, social work, occupational therapy, wellness group, recreation group and exercise group therapies. We have a 39 bed inpatient AMI service consisting of both general population and substance abuse patients units. A vast majority of our patients are admitted from our Emergency Department or referred from other hospitals' emergency departments. Many of our patients are medically underserved, homeless and less than 50 percent have any family involvement in their treatment.

Sister  
Margaret  
Coyne  
2/12

At the same time we provide outstanding care having become THE referral center for University of Chicago Medicine. We have also become a referral center for Stroger Hospital, Loyola, Gottlieb, and others. After an inpatient stay, our patients are usually discharged into a follow up program, usually one of our Day Hospitalization or Intensive Outpatient Programs. Our busiest service is our least acute level of care or our OP Mental Health Clinics which operate 5 days per week.

Our outpatient program is growing and remains strong, reflective of the general shift in care to the outpatient setting. However, even with the strong referral network our inpatient units have significant excess capacity. For the last four years we have had, on average, an excess of 16 inpatient beds available, operating the unit at less than 60 percent occupancy.

In direct reference to the applicant, during the last four years we have had no acceptable referrals from Mt. Sinai even though we are 6 miles or 15 minutes away and only 1 referral from Holy Cross Hospital even though we have the capacity to accommodate. Moreover, the establishment of the unit would potentially deflect additional referrals that would normally come to Mercy, potentially compromising our ability to sustain our programs at Mercy.

For the above reasons, I am opposed to this application to establish a new 50 bed AMI inpatient psychiatric service in this area.

Thank you.

10/2

**Public Hearing Testimony, March 4, 2014**

**Re: In Opposition to CON # No. 13-076 for Holy Cross Hospital**  
**By: Danielle Anderson, M.D, Acting Chair, Department of Behavior Health**  
**Mercy Hospital and Medical Center, Chicago**

First I wish to thank you for the opportunity to be heard today. My name is Dr Danielle Anderson. I have been a practicing Psychiatrist for 12 years and currently serve as the Acting Chair of the Department of Behavioral Health at the Mercy Hospital and Medical Center and an Assistant Professor of Psychiatry and Behavioral Neuroscience at the University of Chicago Pritzker School of Medicine. I am speaking today in opposition to CON # No. 13-076 for Holy Cross Hospital, to establish a 50 bed AMI service. I am opposing this application due to the excessive number of psychiatric beds in the vicinity and to what I believe is a misplaced allocation of resources.

The Behavioral Health Service is robust at Mercy Hospital and Medical Center, serving the area throughout Chicago's south, southwest and west sides. We have a 39 bed inpatient AMI service consisting of both general population and substance abuse patients units. Our patients present with primary diagnoses primarily in the areas of depression, bi-polar, schizophrenia, and anxiety disorders. A patient will generally remain in inpatient care for 5.5 to 6.0 days before being discharged into a follow up program, usually one of our Intensive Outpatient or Day Hospitalization programs. These programs consist of 3 or 5 day per week regimens of 5 to 6 hours of therapy per day. They will continue for up to 6 weeks. Our busiest service is our least acute level of care or our OP Mental Health Clinic which operates 5 days per week.

Dr. Dantelle  
Anderson  
Jef 2

As the Board may or may not know, a vast majority of adult psychiatric admissions are made through the hospital emergency department. Mercy Hospital has been THE referral center for inpatient psychiatry for University of Chicago Medicine since it closed its inpatient service in 2007. We get referrals from Stroger Hospital which lacks an AMI service and have regularly get referrals from Loyola Medical Center, Gottlieb Hospital, and others.

In spite of the robust program and referral network, our inpatient program maintains significant untapped capacity, not unlike other programs within the nearby planning areas. Since 2009 inpatient utilization has remained relatively flat giving us an excess capacity of approximately of, on average, 16 beds. Moreover, it is the shift in practice from inpatient to outpatient services of various modalities and venues that is one of the core reasons for low inpatient use rates. Our growth rate in outpatient treatment has been approximately 4.5 percent annually. This illustrates the need for put more resources into outpatient treatment facilities as a way to improve mental health care. That is where the true need exists, a need that will continue to grow.

Our experience is not unique in the area. There is significant excess bed capacity in the area in the region of 290 beds. The true community need lies with better access to outpatient programs and services including intensive outpatient, clinics, and substance abuse treatment programs. For the above reasons, I am opposed to this application to establish a new 50 bed AMI inpatient psychiatric service in the area.

Thank you.

## Public Hearing Testimony of Jana Stringfellow-Estell

10/2

March 4, 2014

Good Evening. My name is Jana Stringfellow-Estell. I am a community resident and I have lived on the southwest side of Chicago for fifteen years. I have raised my family here. For several recent years, I was the Coordinator of the Healthy Chicago Lawn Coalition. This coalition was made up of many community institutions and service providers specifically aimed at collaboratively addressing community health issues. As the coordinator, I was able to directly assess the need for mental health care in the Holy Cross Hospital service area. For those years and today, my neighbor's only options for inpatient mental health treatment are to be transported many miles away from our community. Chicago Lawn is a large and vulnerable community. It has been hit very hard by many difficult and sometimes traumatic realities such as violence, lack of accessible transportation, loss of good jobs and high incidences of many chronic health issues. This area feels at times like it

*Sana  
stringfellow -  
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2/2/2*

has been left by the wayside and many of our residents need the assistance of mental health services that convenient and willing to treat uninsured and underinsured populations.

As a resident and as a person who has been acutely involved in helping people have access to improved levels of care, I strongly urge the approval of an inpatient behavioral health program at Holy Cross Hospital.

Thank you.

**TESTIMONY:**

**Good evening: My name is Michael Heard. I am a Licensed Clinical Social Work in the Under the Rainbow, a child and adolescent outpatient mental health program at Mount Sinai Hospital. I support this project.**

10/2

**Public Hearing Testimony, March 4, 2014**

**Re: In Opposition to CON # No. 13-076 for Holy Cross Hospital**  
**By: Richard Cerceo, Chief Operating Officer,**  
**Mercy Hospital and Medical Center, Chicago**

Thank you for this opportunity to appear before you today. I am Richard Cerceo, chief operating officer for mercy hospital and medical center in Chicago. I have served in this capacity last 13 years. I am testifying today in opposition to CON # No. 13-076, the establishment of a 50 bed AMI service at Holy Cross Hospital.

During its 162 year history Mercy Hospital and Medical Center has been committed to serving the poor and medically disadvantaged within our community. This has been and remains our mission. In the area of behavioral health services we maintain 2 inpatient psychiatric units -general and substance abuse. In addition we provide intensive outpatient programs including partial hospitalization, as well as outpatient mental health clinics. From our experience we have seen our outpatient programs grow significantly, at the rate of about 4.5% per year. We believe the general trend will continue in clinical practice whereby there is the shift occurring from inpatient to outpatient treatment for behavioral disorders.

Mercy remains committed to its inpatient psychiatric programs. Our programs are resource intensive including psychiatry, group psychotherapy, social work, occupational therapy, wellness group, recreation group and exercise group therapies. We have worked quite diligently and, we believe, successfully at increasing or referral base. We are now THE referral center for the University of Chicago Medicine since it closed its inpatient service in 2007. Additionally we are a referral site for Stroger Hospital, Loyola Medicine, Gottlieb Hospital and

Richard  
Cefce@  
2/12

others. Still we do not find a growing demand for inpatient AMI service and have an average daily census of 16.4 on a 39 bed unit.

To a large extent this is why we oppose this application. In considering just the Safety Net Hospitals in the immediate area there are 158 available AMI beds. If one considers a broader area, a 45 minute drive time as defined by the Board, there are over 290 beds available below the 85% occupancy rate threshold.

As a Safety Net Hospital, fulfillment of our mission has often been a financial challenge. If the Board were to approve a new inpatient psychiatric unit in our area I do believe that it will have a profound negative impact on our admissions and inpatient revenue that helps support that program as well as our outpatient services. We are conservatively estimating the immediate effect of such a unit costing Mercy \$500,000 in revenue annually, enough to impact the services to our community as currently provided.

Again thank you for this opportunity to express our concerns.

## Public Hearing Testimony of Francisco Lozornio

March 4, 2014

Good evening.

I am Francisco Lozornio and am a licensed Clinical Social Worker and I practice in several of the communities served by Holy Cross Hospital. I have worked extensively in issues related to mental illness, violence prevention and crisis intervention. I have witnessed, first hand, the effects that few mental health resource options have for communities surrounding the Marquette Park area.

This is an area of Chicago where many difficult issues converge. Unemployment, domestic and street violence, substance abuse, gang activity, homelessness and poor average health indexes are all at significantly higher than average levels.

Helping people get access to mental health treatment that they require is often difficult for individuals, families, caregivers and health institutions. Many people wait very long times for a bed to become available and transfer to distant locations often makes placement even more difficult.

Also, mental illness is often a family issue and accessibility for family and patients is often therapeutic for optimal patient care.

I urge the establishment of an inpatient behavioral health unit at Holy Cross Hospital.

Thank you.

Read by  
Orlando  
Jones Jr.  
1 of 2

## The Honorable Bobby L. Rush

Member of Congress  
First Congressional District of Illinois

HCH Behavioral Health Unit CON Public Hearing Statement  
Tuesday, March 4, 2014

Good evening,

I am Orlando Jones, Jr., Legislative Assistant to Congressman Bobby L. Rush of the 1<sup>st</sup> Congressional District. I am joined by my colleague Robyn Wheeler Grange, District Director in the Office of Congressman Rush.

Congressman Rush wishes to express his strong support of Mt. Sinai Health System plan to establish an inpatient Psychiatric Unit at Holy Cross Hospital here on Chicago's southwest side. This development will provide services in an area where significant shortages exist.

Congressman Rush commends Mt. Sinai Health System and President and CEO Alan Channing, along with Holy Cross Hospital and Senior Vice President Lori Pacura for having the vision to move this great effort forward, expanding the reach of quality mental health services to the Southwest side of Chicago.

As we all should know, there is an undeniable need for mental health services and facilities in our community and no rational argument can be made to the contrary. According to the National Alliance on Mental Illness, from 2009 to 2012, the state of Illinois experienced a steady decline in mental health funding to the tune of \$187 million dollars, which represented over 30% of the mental health budget. This decrease put Illinois first among states in this nation for the total number of dollars cut from mental health programs at the end of 2011<sup>1</sup>.

In August of 2012, after 37 years of operation, the South Side Community Mental Health Council, led by Dr. Carl Bell, who provided vital services to over 1000 patients in our community, was forced to shut its doors. This was one of 6 mental health facilities that closed here on the Southside between 2009 and 2012<sup>2</sup>. With gun violence, drug abuse and other

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<sup>1</sup> Honberg, Ron, Angela Kimball, Sita Diehl, Laura Usher, and Mike Fitzpatrick. "State Mental Health Cuts: The Continuing Crisis." <http://www.nami.org/>. National Alliance on Mental Illness, n.d. Web. 28 Feb 2014. <<http://www.nami.org/ContentManagement/ContentDisplay.cfm?ContentFileID=147763>>.

<sup>2</sup> Schley, Lacy, and Veronica Smith. "Illinois No. 1 state for mental health care budget cuts." *Medill School of Journalism - Northwestern University* [Chicago] 11 April 2012, Online n. pag. Web. 28 Feb. 2014. <<http://news.medill.northwestern.edu/chicago/news.aspx?id=204004>>.

Paul by  
Orlando  
Jones Jr,  
2/12

mental health challenges that are still prevalent and that are crying out loudly for the type of assistance that Mt. Sinai and Holy Cross seek to provide, we must stand with them and work with them to reach a solution.

For many years Sinai Health System has addressed the mental health needs of the communities it serves. Of great significance has been the commitment to provide high quality care for Medicaid and uninsured patients. As part of the Sinai Health System, Holy Cross Hospital will greatly benefit from the expertise of the Sinai health system and meet the unmet needs of Chicago's Southland.

Additionally, a significant number of people living here within the Holy Cross Hospital service area will now be covered by the Medicaid expansion of the Affordable Care Act which will require expanding service capacity to treat additional patients.

Congressman Rush is very aware that obtaining a bed for a patient in need of psychiatric inpatient services usually requires a time consuming process and waiting for many hours or even days. During his tenure in Congress, Congressman Rush has been a staunch supporter of programs addressing Mental Health issues and successfully fought to include language in the Patient Protection and Affordable Care Act that focused on mental health care, including language to provide vital services for individuals that suffer from post-partum depression.

As a member of the House Energy and Commerce Committee, which has had substantial jurisdiction over health care issues for over the past 5 decades, Congressman Rush has received a first-hand account of how health care is important to his constituency and the people of this nation. The Congressman will continue to work, as he always has, to ensure the people of our community have access to quality and affordable health care and for that reason the Congressman supports this inpatient Psychiatric unit at Holy Cross Hospital.

Congressman Rush strongly urges the Illinois Health Facilities and Planning Board to approve this much needed service to facilitate greater care for the mentally ill in the First Congressional District and beyond and he would like to thank the committee for convening this public hearing and for providing the opportunity for me to address this critical issue on his behalf.

Thank you.



Frank Anselmo, MPA  
Chief Executive Officer  
3085 Stevenson Drive, Suite 203  
Springfield, Illinois 62703  
Phone: 217/585-1600  
Fax: 217/585-1601  
[www.cbha.net](http://www.cbha.net)

## **PUBLIC HEARING TESTIMONY OF MARVIN LINDSEY**

**My name is Marvin Lindsey and I am a Behavioral Health Associate at the Community Behavioral Healthcare Association of Illinois (CBHA), CBHA is a statewide association of not-for-profit community-based providers of care, treatment and services for individuals with mental and substance use disorders or conditions.**

**Over the last thirty years, Sinai Health System's psychiatric program has provided a broad spectrum of quality, affordable and accessible inpatient, outpatient and residential mental health programs to children, youth, adults and families in neighborhoods on the Westside of Chicago. SHS's commitment has been demonstrated by Sinai's continued expansion into Westside communities that lack mental health services and have the greatest need.**

**From 2009- 2012, community mental health in Illinois experienced \$113 million dollars in cuts from the state. In addition, the state also closed, Tinley Park Mental Health Center, a state operated inpatient hospital. The cuts and closings opened up additional gaps in a continuum of care treatment and services in need of an array of psychiatric services. Last year DHS-DMH reported care is available to only 16% of those in need.**

**Current reports substantiate there are overflowing hospital emergency rooms and crowded jails due to individuals with mental health disorders and conditions who do not having timely access to appropriate care when they are in need of that care, treatment or service.**

**It is our pleasure to support this project. It will help fill in the gaps in the continuum of care needed for Healthy and Safe communities.**

## **PUBLIC TESTIMONY OF ELIZABETH MIRKIN, M.D.**

**My name is Dr. Elizabeth Mirkin and I am a psychiatrist in the Department of Psychiatry and Behavioral Health at Mount Sinai Hospital. My practice consists of inpatient and outpatient adult psychiatry.**

**I have been at Mount Sinai for more than 14 years. I received all my post-graduate medical training at Mount Sinai. During this time, I have come to recognize the decrease in available inpatient adult psychiatric beds that are available to the person that live in our communities.**

**Mount Sinai's inpatient psychiatric unit is very busy. And, with regularity we have no available beds, causing a back-up in the E.R., or the attempt to transfer patients elsewhere. There is constant pressure to discharge patients to make room for the patients that are waiting in the Emergency Room.**

**There is a tremendous need for more psychiatric beds on the Westside of Chicago. I fully intend to practice actively at the Holy Cross unit and look forward to its opening. This is something our community needs.**

10/2

**PUBLIC HEARING TESTIMONY OF DAVID WILSON**

**Good evening. My name is David Wilson, and I am Sinai Health System's Assistant Vice President for Behavioral Health Services. I am here tonight not only to voice my support for the development of an inpatient psychiatric program at Holy Cross Hospital, but to confirm that the proposed program is absolutely consistent with our System's commitment to addressing the mental health needs of those neighborhoods served by Holy Cross and Mount Sinai Hospitals.**

**Last Spring we completed a mental health needs assessment of the communities served by Holy Cross, and found a general lack of accessibility within the community to both inpatient as well as outpatient mental health programming and services. Since that time we have implemented a program to provide timely psychiatric consultations on Holy Cross' medical units, we have initiated adult psychiatric assessment and medication management services at the hospital, and have increased the community's awareness of the broad scope of outpatient services available through Sinai Health System.**

Sinai Health System's outpatient mental health programs are among the busiest in the Chicago area, and continue to grow. During the past year we provided 79,651 outpatient mental health treatments, and we are serving approximately 240 new outpatients a month through the programs located on our Mount Sinai campus.

In addition to our campus-based outpatient programming, we are actively providing outpatient mental health services, ranging from psychological evaluations and rehabilitation, to medication and case management services, to family and group therapy in the neighborhoods, teaming up with organizations such as Interfaith House and Chicago Public schools.

We provide pre-admission screenings at sites such as Cook County Jail and Stroger Hospital.

We have developed a satellite site in Oak Park, where we provide assessments, care management and therapies.

David  
Wilson  
2/5/2

We provide supportive residential services to adult community members suffering from chronic mental illness at Pioneer House. This service helps to keep area residents in their home community and out of Emergency Departments and inpatient psychiatric units.

We operate a bilingual program called *Under the Rainbow*, which targets our community's youth population.

We provide mental health caregivers that are fluent in American Sign Language and versed in Deaf Culture.

These outpatient and residential programs complement Mount Sinai Hospital's 26-bed inpatient unit, which routinely operates at functional capacity. Most patients admitted to that unit originate in the hospital's ED, and during the year ending this past June 30<sup>th</sup>, 416 patients needed to be transferred to another hospital from our ED because we did not have a bed available for them.

During that same period, we weren't able to accept a single transfer from Holy Cross Hospital. Holy Cross has one of the few EDs that

sees more patients than Mount Sinai. During the same period when Mount Sinai had to transfer 416 psychiatric patients, Holy Cross transferred 513...none of which could receive care in their home community.

These numbers, coupled with the benefits of receiving mental health services close to home, clearly demonstrate the need for additional psychiatric beds that are readily accessible to the neighborhoods served by Sinai Health System.

Thank you for your attention.



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Ebony Williams

City Chicago State Ill Zip 60625

Signature Ebony Williams

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) Step-up

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

Ebony Williams

Hi, my name is Ebony Williams and I'm here today to talk about how Sinai Health Systems broke its promises to me and my community.

I was born in Lawndale, and I've lived here all my life—32 years.

In 2004, when Mt. Sinai Hospital wanted to take over several blocks of my neighborhood, they started making promises to those of us who lived here.

They told us that they cared about our community. They said that if people moved out of their low-income housing, that they would make sure that they had places to move so they could stay in the community.

They also promised to create jobs. I know how important that is. I have to travel to work and to make a living. There are no jobs here.

We listened and we believed them. I know lots of people who moved out of the buildings they wanted to tear down.

I believed them about the jobs part. I was looking forward to being able to work in my own neighborhood.

I even believed that they would actually invest in our parks like they said they would—and put in some benches and maybe even some water fountains. It only made sense—because the hospital used the parks too.

It's been 10 years now since Mt. Sinai made those promises and they haven't lived up to a single one.

People had to move out of their housing and have never had a chance to move back.

What housing there is costs too much for them. There hasn't been any new low-income housing to replace what we lost when Mt. Sinai tore our buildings down.

And there haven't been any jobs created. I have to go to Romeoville to work in a pizza kitchen for minimum wage.

They did put up a parking lot, but they charge us to park there.

When I heard that Sinai Health Systems wanted to spend \$8.5 million to open up beds that nobody needed at Holy Cross Hospital—I couldn't help but think of all the broken promises they made here.

My understanding is that Holy Cross doesn't really need those beds, but we really could use that \$8.5 million here.

Ebony  
Williams  
30/3

Mt. Sinai could use some of that money to make good on their promises from 10 years ago.

They could create jobs—good jobs here in our neighborhood.

They could make low-income housing available to the people they kicked out of the neighborhood so families could come back to the neighborhood that is their home.

They could even put benches and water fountains in the park—and maybe stop charging us to park where so many of our neighbors used to live.

It doesn't make sense to me to spend money where it's not needed and where it won't help anyone—when you can do so much good with it here. And you can live up to your promises, too.

So my advice to all of you is to not listen to what Sinai is saying about how they want to help people. Make them put their money where it counts—and make good on their broken promises.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Rawoda Crozley". The signature is written in a cursive style with a long, sweeping tail on the "y".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

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Sincerely,

*Sparkel L.*

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Sincerely,

A handwritten signature in cursive script that reads "Cynthia Jackson". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

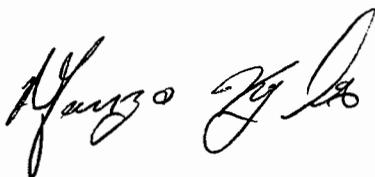
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Sincerely,

A handwritten signature in black ink, appearing to read "George J. [unclear]". The signature is written in a cursive style with a circular flourish at the end.

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Sincerely, Tyrone Horton (312) 631-9656

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

*[Handwritten mark]*

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Sincerely,

*Louis Dye Jr.*  
*J*

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Sincerely,

A handwritten signature in black ink, appearing to read "Lenny O'Connell". The signature is written in a cursive style with a large initial "L" and a long, sweeping underline.

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Sincerely,

*Laurin Harrison*

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Two handwritten signatures in black ink. The first signature is on the left and the second is on the right. Both are cursive and appear to be initials or names.

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Sincerely,

A handwritten signature in cursive script, appearing to read "Robert A. ...", with a long horizontal flourish extending to the right.

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Sincerely,

A handwritten signature in cursive script, appearing to read "James J. Gable". The signature is written in black ink and is positioned below the word "Sincerely,".

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Sincerely, KENNETH LULLAR

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Sincerely,

A handwritten signature in black ink, appearing to read "Cordell W. Smith". The signature is written in a cursive style with a large, prominent initial "C".

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Sincerely, *Kathryn Phillips*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

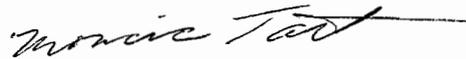
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We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

2

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Patricia Daniels*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*JAMES TORES*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Eugene Burenette*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Salene Love*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Gamie Love*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Marlene Love*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Gamantha Love*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, William Wright

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Brenda Stamps*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *LaTrice Staples*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Dontrick Williams*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

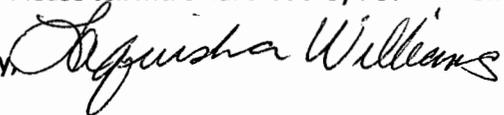
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Sincerely,

Aquisha Williams

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Demera Williams*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Latoya Williams*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Steven P. ...". The signature is written in a cursive style and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely,

A handwritten signature in black ink, appearing to be "R. J. [unclear]", written in a cursive style.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

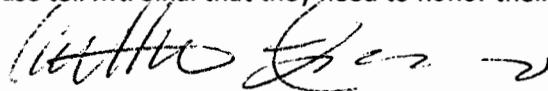
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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Arthur Green", followed by a small arrow pointing to the right.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "William A. Jim". The signature is written in a cursive style with a large, sweeping initial "W".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Sincerely,

A handwritten signature in cursive script, appearing to read "Edson McArthur". The signature is written in dark ink and is positioned below the "Sincerely," text.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Sincerely,

*Billy Ross*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Sincerely,

A handwritten signature in cursive script, appearing to read "Robert Walker".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely,

A handwritten signature in cursive script that reads "Danta Ford". The signature is written in black ink and is positioned below the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Sincerely,

A handwritten signature in cursive script, appearing to read "Vinell Powell".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *Robert Cheeks*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

A handwritten signature in cursive script, appearing to read "Chaise Chuy".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

*Amos Hadley*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

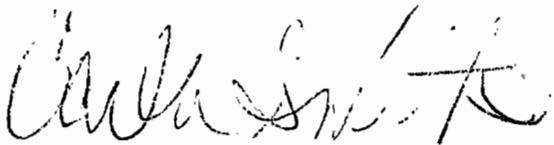
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Sincerely,

A handwritten signature in black ink, appearing to read "Charles Smith". The signature is written in a cursive style with a large initial "C" and "S".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

*Daniel Brown*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

J. H. N. La SMITH

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

*Walter Mendez*

6-22-20  
Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

Devion Owens

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

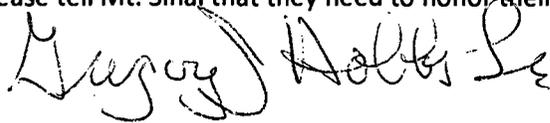
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Sincerely,

A handwritten signature in black ink, appearing to read "Gregory Holtz". The signature is written in a cursive style with a large, stylized initial "G".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely,

A handwritten signature in black ink, appearing to read "Tony Coiro". The signature is written in a cursive style with a large, stylized initial "T".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Illinois Health Facilities and Services Review Board  
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Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, *James Jones*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

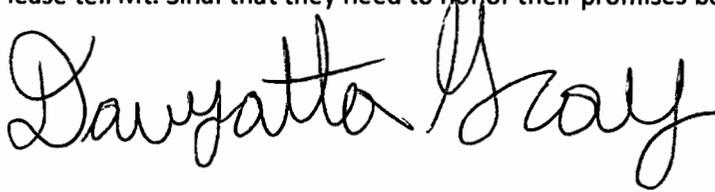
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Sincerely,

A handwritten signature in black ink that reads "Davyatha Gray". The signature is written in a cursive, flowing style.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

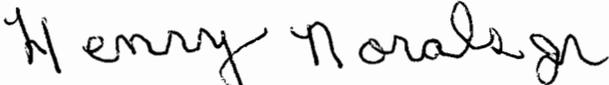
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Illinois Health Facilities and Services Review Board  
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Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Derrick Robertson". The signature is written in a cursive style with a large, prominent initial "D".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Mrs. Naomi Cion". The signature is written in dark ink and has a long, horizontal flourish extending to the right.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Devin Decker*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "James D. Burk". The signature is written in a cursive style with a large initial "J" and "B".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Q. B. Phillips". The signature is written in a cursive style with a large initial "Q" and a long, sweeping underline.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script, appearing to read "Victoria R. Dutton".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Jameeka Lee*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Pierre Garbner

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

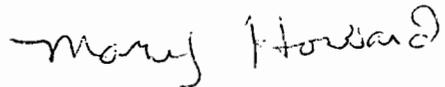
RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "David Weill". The signature is fluid and cursive, with a long horizontal stroke at the end.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Rickey Byrd*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Elaine Bowler*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Valeria McCoy*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Elvira Rame". The signature is written in a cursive style with a large initial "E".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Rosie Hammett*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Terone Alexander". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Geraldine Brown*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Connie Edwards". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

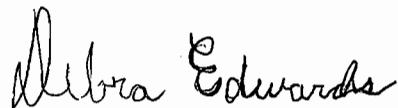
Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Debra Edwards". The signature is written in black ink and is positioned below the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Jatjianna Brown*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Handwritten signature of Jacqueline West in cursive script.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Mark Sanders". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Chris Hamilton". The signature is written in a cursive style with a large initial "C".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "June Davis". The signature is written in a cursive style with a large, looped initial "J".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin P. Ryan". The signature is written in a cursive style with a large initial "K".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Louis H. ...". The signature is written in a cursive style with a large, sweeping flourish at the end.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

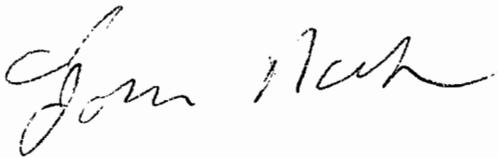
Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom Nash". The signature is written in a cursive, flowing style.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script, appearing to read "Vernon L. Bush".A small, illegible handwritten mark or signature in the bottom left corner of the page.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Lexie Alexander". The signature is written in black ink and is positioned below the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Michael Cook*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Sherry Livingston". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Debra Windham". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*David Windham*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Eric Davis*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Ayanna J. Montgomery". The signature is written in a cursive style with a large initial 'A'.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely,

*Patricia Hamilton*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script, appearing to read "James Davis". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

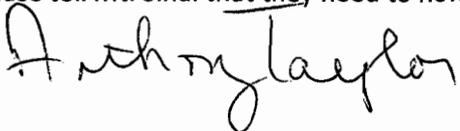
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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Anthony Taylor

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Sincerely,



Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Dennis Day*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Joe Varnado".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

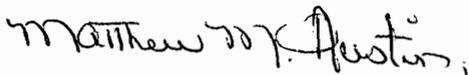
RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Snown Burnes". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Derick Collins*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

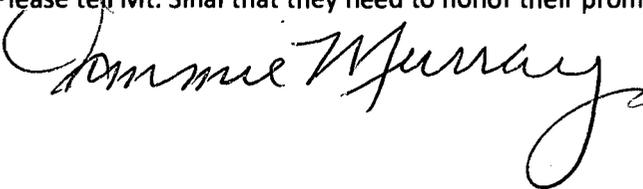
Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Jammie Murray". The signature is written in a cursive style with a large, looping initial "J" and a long, sweeping tail on the "y".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Don Taylor III*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

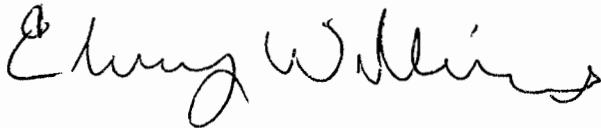
Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Chung Williams". The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Mark Ross". The signature is written in a cursive style with a large initial "M".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Eric R. Bryant". The signature is written in a cursive style with a long, sweeping underline.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to be a stylized name, possibly "M. A. [unclear]". The signature is written in a cursive style with a long horizontal stroke at the end.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

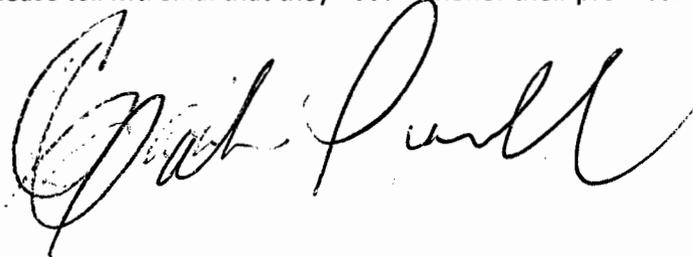
Dear IHFSRB,

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We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Furt". The signature is written in a cursive style with a large, looping initial "B".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in cursive script that reads "Jalen How". The signature is written in black ink and is positioned below the "Sincerely," text.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Meany". The signature is written in a cursive, somewhat stylized font.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,  
Anthony Reed

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

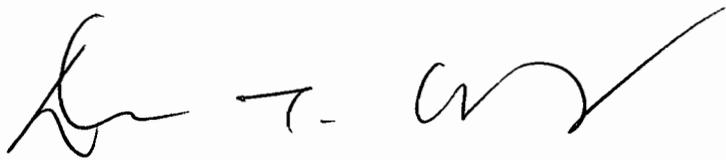
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We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke, positioned to the right of the word "Sincerely,".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

  
Antonio Bunnig  
2300 W. Vanburen

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Kiara Stafford

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink that reads "Daphanne West". The signature is written in a cursive, flowing style.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Tyler Shears*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Henry Benior". The signature is written in a cursive style with a large, sweeping initial "H" and a long, horizontal stroke extending to the right.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely,

JAMES INGRAM

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Bernie Johnson*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

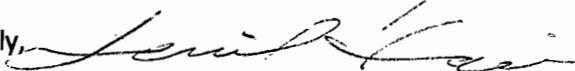
RE: Holy Cross Hospital, Chicago 13-076

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Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

Isiah EVANS

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Edward Prisk*

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, appearing to read "Duane Edelman". The signature is written in a cursive style with a large initial "D".

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Sincerely, 

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

A handwritten signature in black ink, consisting of a large, stylized initial 'D' followed by a long horizontal line that curves upwards at the end.

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely, *Ferdinand Davis*  
# 312 - 547 - 0011

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

*Daniel Dwyer*

773-843-1726

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,



312-880-8894

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

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Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,

973-826-3131

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,  (872) 205-2929  
Rashad

Illinois Health Facilities and Services Review Board  
2nd Floor  
525 West Jefferson Street  
Springfield, Illinois 62761

RE: Holy Cross Hospital, Chicago 13-076

Dear IHFSRB,

We are writing to urge you to deny the above referenced request by Mt. Sinai/Holy Cross Hospital to expend over \$8,000,000 on enhancements at Holy Cross.

We oppose this because Mt. Sinai has failed to keep the promises it made when it entered into an agreement with the Chicago Housing Authority that resulted in the displacement of hundreds of residents. Mt. Sinai promised to provide replacement housing but has not done so.

Please tell Mt. Sinai that they need to honor their promises before they spend this money.

Sincerely,





STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Alan Eaks

City Chicago State IL Zip 60640

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Chicago Lakeshore Hospital

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

3/4/14



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

ROBERTA RAKOVE

City

EVANSTON

State

IL

Zip

60202

Signature

*[Handwritten Signature]*

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Simu. Health Sys

III.

POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Catherine Murrell

City Chicago State IL Zip 60647

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SEIU Healthcare

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Karen Teitelbaum  
City Chicago State IL Zip 60611  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Atrial Health System

III. POSITION (Circle appropriate position)  
 Support       Oppose       Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Kara Friedman

City Chicago State IL Zip 60601

Signature Kara Friedman

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

St. Bernard

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Arne Cooper

City Chicago State IL Zip 60601

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Polsinelli

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III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print) JEFFREY MARK

City CHICAGO State IL Zip 60605

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

Carol Kilgallon

City

Chicago

State

IL

Zip

60644

Signature

Carol Kilgallon

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Hartgrove Hospital

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) PAUL BEARDINI

City CHICAGO State IL Zip 60602

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SENAI HEALTH SYSTEM

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Rachel Dvorken  
City Chicago State IL Zip 60614  
Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Sinai Health System

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Shoshannah Yehudali

City Chicago State IL Zip 60649

Signature Shoshannah Yehudali

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southwest Organizing Project

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION  
 Name (Please Print) Resinaid Parica  
 City chicago State IL Zip 60632  
 Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
Mt. Sinai Hospital

III. POSITION (Circle appropriate position)  
 Support       Oppose       Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

City

State

Zip

Signature

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III.

POSITION (Circle appropriate position)

Support

Oppose

Neutral

3/4/14



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print)

Srbo Nikolic

City

Chicago

State

IL

Zip

60644

Signature

*[Handwritten Signature]*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Hartgrove Hospital

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

Ted Lally

City

Chicago

State

IL

Zip

60629

Signature

Ted Lally

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Holy Cross Hospital

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Dennis Ryan  
City Chicago State IL Zip 60660  
Signature Dennis Ryan

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) LAURIE SEDO

City CHICAGO State IL Zip 60608

Signature *Laurie Sedo*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

metropolitan Family Services

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print) Linda Ewing

City Chicago State IL Zip 60629

Signature Linda Ewing

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

St Nicholas of Tolentine Church

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

3/4/14



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION  
Name (Please Print) Roshondria Leach  
City Chicago State IL Zip 60639  
Signature Roshondria Leach

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)  
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Step-up

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

3/4/14



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print) Jacqueline West

City Chicago State ILLINOIS Zip 60637

Signature Jacqueline West

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Alantre's Muhammad

City Chicago State Illinois Zip 60411

Signature Alantre's Muhammad

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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III. POSITION (Circle appropriate position)

Support

Oppose  
AM

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Ginny Trainor <sup>Carey Carlock</sup> ~~Car~~

City Forest Park State IL Zip 60130

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Riveredge Hospital

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

Lavern Harper

City

4039 Woodlawn

State

IL

Zip

60443

Signature

Lavern Harper

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print)

Ronald Campbell

City

Chicago

State

IL

Zip

60621

Signature

[Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

St. Bernard Hospital - V.P.

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Alice M Love

City Chgo State IL Zip 60621

Signature Alice M Love

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Self

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Appearance Only Registration Form**

**Facility Name: Holy Cross Hospital, Chicago**

**Project Number: 13-076**

I. IDENTIFICATION

Name (Please Print)

Sheeryl Holman

City

Chicago

State

IL

Zip

60608

Signature

Sheeryl Holman

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Community Assistance Programs

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

3/4/14



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Holy Cross Hospital, Chicago

Project Number: 13-076

I. IDENTIFICATION

Name (Please Print) Sally Hammond  
City Chicago State IL Zip 60619  
Signature Sally Hammond

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

self

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral