

PROJECT HEARING REPORT

Project: 13-069

Memorial Hospital of Carbondale, Carbondale

February 7, 2014

On February 7, 2014, Board Staff (Agbodo and Roate), conducted a public hearing for Project 13-069, Memorial Hospital of Carbondale, Carbondale. The hearing was held at 1:00 pm., Carbondale City Hall/Civic Center, located at 200 South Illinois Avenue, Carbondale. Board member in attendance: Phil Bradley

The following summarizes the attendance figures:

Individuals who registered their attendance at the hearing: 62

Support: 58

Oppose: 1

Neutral: 3

Total individuals registered:

62

This report contains letters/written copies of testimony from the following individuals/groups:

Sen. Glenn Poshard, President. Southern Illinois University

Bryce Cramer

Rex, Budde

Bart Millstead

David Clutts, M.D.

Craig Davis, M.D.

Charles & Jeanne Wright

Patsy Jensen

Thomas P. Carroll

Marci Moore-Connelley, M.D.

CJ Burke

Dean Brandenburg

Julie Firman

Marsha Ryan, M.D.

Christy Kampe

Martha Shum

Mike Kasser

Phillip Schaefer, FACHE, V.P./Administrator, Southern Illinois Healthcare

Thomas Pliura, M.d., Marion Healthcare, LLC



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) WILLIAM R. THORNE

City MAKANDA State IL Zip 62958

Signature W. Thorne

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Brian S. Hunter

City Chicago State IL Zip 60603

Signature B S. Hunter

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Attorney for Applicant

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jennifer S. Campos

City Murphysboro State IL Zip 62916

Signature Jennifer S Campos

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) David G. Holland

City Cartrville State IL Zip 62918

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Health

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) BRADLEY BRUSH

City ANNA State IL Zip 62906

Signature *Bradley C. Brush*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jim Harre

City Marion State IL Zip 62959

Signature Jim Harre

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support Oppose Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Rogelio Duenas

City Carbondale State IL Zip 62901

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print)

John Ducter

City

Munfordsboro

State

IL

Zip

62966

Signature

[Handwritten Signature]

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SDH

III.

POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I.

IDENTIFICATION

Name (Please Print)

Terence Farrell

City

Herrin

State

IL

Zip

62948

Signature

Terence Farrell

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Herrin Hospital

III.

POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Chrissy Branscum

City Simpson State IL Zip 62985

Signature Chrissy Branscum

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
Name (Please Print) Kate LACZYNSKI
City Carbondale State IL Zip 62914
Signature Kate Laczynski

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)
 Support Oppose Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Teresa Donahue

City Carterville State IL Zip 62918

Signature Teresa Donahue

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Cynthia Hahn

City Royalton State IL Zip 62983

Signature Cynthia Hahn

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Donna Young
City Carbondale State IL Zip 62901
Signature Donna Young

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) MARY L BRANDENBURG

City Murphysboro State IL Zip 62966

Signature Mary L Brandenburg

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jennifer Hamilton Gilpin

City Herrin State IL Zip 62948

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Michelle Gerler

City Ava State IL Zip 62907

Signature Michelle Gerler

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Memorial Hospital of Carbondale

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) DAN FEASS

City HERRIN State IL Zip 62948

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
Name (Please Print) Ginger Hulliard
City Carbondale State IL Zip 62902
Signature Ginger Hulliard

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)
SIH

III. POSITION (Circle appropriate position)
Support Oppose Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Lynnette Torres

City Carbondale State IL Zip 62901

Signature Lynnette Torres

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Corinna Warren

City Marion State IL Zip 62957

Signature Corinna W

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Larry Ellet

City Herrin State IL Zip 62948

Signature Larry Ellet

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) CRISEY FLINTON

City DuQuoin State IL Zip 62802

Signature Crisey Flinton

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care) SIH - MHC

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Cindy Frenkel

City Carbondale State IL Zip 62901

Signature Cindy Frenkel

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Mark Mize

City Orient State IL Zip 62874

Signature Mark Mize

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) William Kinover

City CARZEVILLE State IL Zip 62918

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) JOHN M. PRIESTER

City CARBONDALE State IL Zip 62701

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SOUTHERN ILLINOIS HEALTHCARE

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Elizabeth Caraway

City Carbondale State IL Zip 62901

Signature Elizabeth Caraway

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Operating Room Memorial Hosp.

S.I.H.

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Marilyn Dixon

City Carterville State IL Zip 62918

Signature Marilyn Dixon

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Lori Rainwater

City Macoupin State IL Zip 62832

Signature Lori Rainwater

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

South Illinois Healthcare - Memorial Hosp of Carbondale

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Tracy Herron

City Carterville State IL Zip 62918

Signature Tracy Herron

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare & Memorial
Hospital of Carbondale

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) David Robinson

City Mudysboro State IL Zip 62966

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SHH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Pamela S. Henderson

City Carbondale State IL Zip 62901

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Silt

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Tami Fagerland

City Vergennes State IL Zip 62994

Signature Tami Fagerland

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Ann Bivens

City Carbondale State IL Zip 62901

Signature

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jarod L Rybacki

City Carbondale State IL Zip 62901

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Janet Hayden

City Carbondale State IL Zip 62901

Signature Janet Hayden

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH - Memorial

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Rosslind Rice

City Carterville State IL Zip 62918

Signature Rosslind Rice

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) NEAL BLOOMQUIST

City CARBONDALE State ILL Zip 62902

Signature Neal Bloomquist

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) DANA TROUTMAN

City Murphysboro State IL Zip 62966

Signature Dana K Troutman

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) ROBIN LUEHR

City MURPHYSBORO State IL Zip 62966

Signature *Robin Luehr*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jim Farris

City Anna State IL Zip 62906

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Union County Hospital

III. POSITION (Circle appropriate position)

Support

~~Oppose~~
Evil

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Theresa E. Burke

City Marion State IL Zip 62959

Signature Theresa E. Burke

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SH

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Christy Siemer

City Carbenville State IL Zip 62918

Signature Christy Siemer

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Appearance Only Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Jennifer Van Meter

City Murphy State IL Zip 62966

Signature J Van Meter

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Marion Healthcare, LLC

III. POSITION (Circle appropriate position)

Support

Oppose

Neutral



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
 Name (Please Print) GLENN POSHARD
 City MURPHYSBORO State IL. Zip 62
 Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)
SOUTHERN ILLINOIS UNIV.

III. POSITION (please circle appropriate position)
 Support Oppose Neutral

IV. Testimony (please circle)
 Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print)

BRYCE CRAMER

City

MURPHYSBORO

State

IL

Zip

62966

Signature

Bryce Cramer

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Concerned Citizen

III.

POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV.

Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print)

Rex P. Biddle

City

Herzler

State

IL

Zip

62948

Signature

Rex P. Biddle

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III.

POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV.

Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
 Name (Please Print) BART WILKSTEAD

City Carbondale State IL Zip 62901

Signature [Handwritten Signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SEH-MHC

III. POSITION (please circle appropriate position)

Support Oppose Neutral

IV. Testimony (please circle)

Oral Written

2/7/14



STATE OF ILLINOIS
 HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) DAVID D. CLYTTIS MD

City CARBONDALE State IL Zip 62902

Signature

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Memorial Hospital

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) CRAG T. DAVIS, MD

City CARBONDALE State IL Zip 62903

Signature *Crag Davis*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

HOSPITALIST (MD) at MEMORIAL HOSPITAL.

III. POSITION (please circle appropriate position)

Support Oppose Neutral

IV. Testimony (please circle)

Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
 Name (Please Print) Charles L "Chuck" & Jeanne Wright
 City Valier State IL Zip 62891
 Signature Charles & Jeanne Wright

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

III. POSITION (please circle appropriate position)
 Support Oppose Neutral

IV. Testimony (please circle)
 Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Patsy Jensen

City CARTEVILLE State IL Zip 62917

Signature Patsy Jensen

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SHAWNEE HEALTH SERVICE

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print)

Thomas P. Carroll

City

Carbondale

State

IL

Zip

62901

Signature

Thomas P. Carroll

II.

REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Self

III.

POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV.

Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Marci Moore-Connolley

City Carbondale State IL Zip 62902

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (please circle appropriate position)

Support Oppose Neutral

IV. Testimony (please circle)

Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print)

JON BURKE

City

Marion

State

IL

Zip

62959

Signature

[Handwritten signature]

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

w/A - self

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
 HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Dean Brandenburg

City Murphysboro State IL Zip 62966

Signature Dean Brandenburg

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Personal

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Julie Firman

City Carterville State IL Zip 62918

Signature Julie Firman

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (please circle appropriate position)

Support Oppose Neutral

IV. Testimony (please circle)

Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
 Name (Please Print) Cathy Blythe
 City Carbondale State IL Zip 62901
 Signature Cathy Blythe

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)
Southern Illinois Healthcare

III. POSITION (please circle appropriate position)
 Support Oppose Neutral

IV. Testimony (please circle)
 Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Christy Kampe

City Herrin State IL Zip 62948

Signature Christy Kampe

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SIH - Memorial Hospital of Carbondale

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

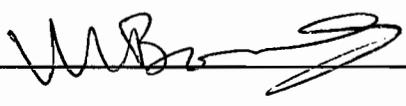
Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Mel Bower

City Carbondale State IL Zip 62901

Signature 

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (please circle appropriate position)

Support Oppose Neutral

IV. Testimony (please circle)

Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION
 Name (Please Print) Michael Kasser
 City Pomona State IL Zip 62975
 Signature Michael Kasser

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)
 Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)
Southern Illinois Healthcare

III. POSITION (please circle appropriate position)
 Support Oppose Neutral

IV. Testimony (please circle)
 Oral Written

2/7/14



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Testimony Registration Form

Facility Name: Memorial Hospital of Carbondale

Project Number: 13-069

I. IDENTIFICATION

Name (Please Print) Philip Schaefer

City Carbondale State IL Zip 62918

Signature *Philip Schaefer*

II. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Southern Illinois Healthcare

III. POSITION (please circle appropriate position)

Support

Oppose

Neutral

IV. Testimony (please circle)

Oral

Written

2/7/14

February 7, 2014

Illinois Health Facilities Planning Board
Carbondale Memorial Hospital Expansion

Welcome to Carbondale and southern Illinois.

Thank you for your service on the Illinois Health Facilities Planning Board and for your kindness in traveling to Carbondale for this meeting. My name is Glenn Poshard and I am the President of Southern Illinois University. I have been a lifelong resident of southern Illinois. While serving in the Illinois Senate I was Vice Chairman of the Public Health Committee and in the United States Congress I co-chaired the Rural Health Care Caucus. I worked closely with then Governor Bill Clinton of Arkansas to include the seventeen southernmost counties of Illinois in the Delta Initiative which seeks to address the pressing problems of poverty in states bordering the Mississippi River.

I only mention these things because this area is my home and my family and I have spent a good deal of our lives working with our communities trying to address the effects of poverty on the lives of poor children, especially in the areas of education and health care. Almost all of this entire area is designated at both the state and federal levels as a Health Professionals Shortage Area as well as a Medically Underserved Area. This is a fact we have faced since the beginning of these designations. The economy of the area manifests itself in the

highest unemployment rates and highest poverty rates in the state. The poverty rate is 20.2%, disproportionately higher than the state average of 13.1%. We have high percentages of the elderly as well as the very young. We have double the rates of the rest of the state in child neglect and abandonment. High teenage pregnancy rates. Every dynamic that affects the need for expanded and more efficient delivery of medical care is present here.

There are 240,000 residents in the seven county market area of Memorial that include high populations of the elderly and the poor. Southern Illinois Healthcare, out of caring and necessity, has built a safety net health system, providing a significant level of care to low income, uninsured, and vulnerable populations. Their policy is to provide care regardless of a patient's ability to pay and in that regard their total charity care amount for FY13 was \$23,153,000, up 17% from 2012. Fourteen thousand individuals were impacted in FY13 by SIH's Charity Care programs. SIH is definitely a good neighbor partner in health care delivery for our region working to care for those in need. But the needs, including those for nearly 17,000 students at our university, grow larger every year. In good faith Memorial is trying to recruit additional physicians to keep up with the needs but the lack of adequate intensive care beds, operating rooms, post anesthesia recovery stations along with increases in outpatient surgeries make it nearly impossible to keep up with the expanding health care needs of our area, causing many people to travel to St. Louis, Chicago or other cities for access to care, increasing the cost of health care delivery. This is

especially burdensome to the poor who cannot afford to travel for service. Sir, I ask for your kind consideration of this expansion. It is very much needed and will go a long way toward helping us meet the present and future needs of our people.

Again, thank you for your service and for your presence here today.

Sincerely,

A handwritten signature in black ink, appearing to read "Glenn Poshard". The signature is fluid and cursive, with a large, prominent "P" and "S".

Glenn Poshard
President
Southern Illinois University

February 7, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale

Dear Ms. Avery,

I am from Murphysboro, Illinois, approximately eight miles from Carbondale. This past December, I required some abdominal surgery to correct scar tissue issues and an upper abdominal hernia caused by prior surgeries to repair a ruptured colon. Those procedures were done in St. Louis, about two hours from here, in the summer of 2012. I was able to have the corrective surgery at Memorial Hospital of Carbondale.

The physician that performed my surgery was excellent. He was professional with excellent patient care and concerns and the procedure was most definitely a success. Additionally, the care provided me by the nursing team was first class.

In 2012, when the need for the original surgeries occurred, I had to travel to St. Louis for care as this was a time when the local surgeon I was familiar with was experiencing some personal health issues and unable to perform my surgeries. This caused a tremendous strain on my family as my wife was required to spend nearly two weeks in a hotel with occasional travel back and forth to our home in Murphysboro for clothing and to take care of other family needs. My parents were unable to make the trip to St. Louis to visit me. And there was considerable additional expense due to ambulance transport.

My travel home in late June, 2012 was not one I would like to make again. I had to travel two hours to get home in 102 degree weather, five days out of surgery after having my abdomen opened to remove the infection and to give me a colostomy. Not only was it painful, it caused me great concern due to the heat should our vehicle have failed.

I strongly support this needed expansion of the surgery center at Carbondale Memorial Hospital. To attract and retain quality surgeons requires first class and quality facilities.

Please contact me at any time should you have additional questions at:

1 Lockard Lane
Murphysboro, IL 62966
618-687-1516

Sincerely,



Bryce Cramer



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Rex Budde**

Good afternoon. My name is Rex Budde and I am the President and Chief Executive Officer of Southern Illinois Healthcare. SIH is the owner and operator of Memorial Hospital of Carbondale, as well as Herrin Hospital and St. Joseph Memorial Hospital in Murphysboro.

Southern Illinois Healthcare is a not-for-profit system with over 3,000 employees. We proudly serve patients in the southern-most counties of Illinois. Memorial Hospital of Carbondale operates as our flagship hospital and regional referral center for southern Illinois. Unlike a typical rural community hospital, Memorial provides high levels of advanced, tertiary care including cardiac catheterization, open heart surgery, neurosurgery, the region's only Primary Stroke Center, Level II Plus Special Care Nursery, daVinci robotic surgery technology, and comprehensive cancer treatment accredited by the Commission on Cancer.

I am proud to say that Memorial Hospital of Carbondale has applied for permission from the Illinois Health Facilities and Services Review Board to modernize the hospital by expanding and modernizing the Surgical Suite and Recovery Services, the Intensive Care and Medical/ Surgical Services, Central Sterile Processing, and Pharmacy.

As you will hear, over the past few years we have been extremely successful in our physician recruitment efforts. The specific physician specialties that were targeted for recruitment were done so as the result of a comprehensive assessment that identified particular needs for patients in our region. The major benefit of such success is that patients are now able to stay in southern Illinois for an increasing number of services that they would have otherwise had to travel for. But with success there can also be difficulty. Our difficulty has come in the form of capacity issues. While a busy hospital is generally a good thing, the surgery suites at Memorial are operating significantly higher than the target threshold. It is not feasible to continue to at this level of operation, and it is imperative that we expand the number of ORs to allow sufficient capacity.

Although others will address the proposed increase in Memorial's surgical and inpatient capacity, I want to spend a minute talking about the expansion of the Intensive Care Category of Service. This increase in Memorial's authorized Intensive Care beds is greatly needed to address the growing need for appropriate facilities for patients requiring this acuity level of care for a critical illness or injury. With the increasing number of newly recruited physicians who are specialists and subspecialists in tertiary care specialties, as well as the plan to continue recruiting such physicians, the need for increased intensive care bed capacity is expected to become more problematic in the future if the number of ICU beds at Memorial is not increased.

As many of you are aware, the population in southern Illinois has a high percentage of elderly and poor. The 20% poverty rate in southern Illinois is considerably higher than the Illinois average of 13%. Many of the patients that receive care at Memorial and other Southern Illinois Healthcare hospitals are low-income and otherwise vulnerable, and our hospitals see a large number of patients, both inpatients and outpatients, who either have no insurance at all or lack the ability to pay for their co-payments and the balance that is left after their insurance payment. These figures are verified by the fact that the federal government has designated all 7 counties in Memorial's market area as being Health Professional Shortage Areas and has also designated a number of Medically Underserved Areas and Medically Underserved populations in the market area.

Our policy is to never turn any patient away for needed service, regardless of their ability to pay. SIH is a safety net health system, providing a significant level of care to low-income, uninsured, and vulnerable populations. During fiscal year 2013, Memorial's total charity care amount was \$23,152,731, which was an increase of 17% from 2012. In short, we are the safety net healthcare system for the region.

The proposed project is essential for Memorial to continue its mission of improving the health and well being of all the communities we serve, and while enhancing inpatient and surgical services to meet the current and future challenges in healthcare. I thank you for this opportunity to speak today.

Rex Budde
Southern Illinois Healthcare
1239 East Main Street
Carbondale, IL 62902
618-457-5200 x67100



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Bart Millstead**

Good afternoon. My name is Bart Millstead and I am the Administrator of Memorial Hospital of Carbondale. I would like to speak to the need for our project and its development.

In 2010, Memorial completed a comprehensive master facility plan, which identified the need for expansion and the development of additional capacity in surgical services, intensive care, and the medical/surgical service. To meet the identified needs and to enable Memorial to support the growing need for tertiary care in southern Illinois, we carefully crafted that plan, which was submitted in our CON application.

As of October 2013, when the Certificate of Need application was finalized, Memorial had recruited 32 physicians to our medical staff over the most recent two year period. Since the application was completed, an additional 7 physicians have been recruited. These physicians include 11 surgeons with specialties and sub-specialties such as cardio-thoracic surgery, surgical oncology, plastic surgery, urology, breast surgery, and colorectal surgery. These critical additions to the health manpower shortage area and medically underserved area in which Memorial is located are projected to result in a significant increase in the number of patients who can stay in the area to receive the medical care they need, rather than having to leave southern Illinois for care.

Let me tell you about the project, which has the following major components: expansion of the ICU and increase in authorized ICU beds; modernization and expansion of the Surgical Suite, along with the replacement of our Recovery Room or Post-Anesthesia Care Unit and replacement of our Surgical Prep and Stage II Recovery Unit; modernization and a slight expansion of the Medical/Surgical Service without any increase in authorized beds; the construction of shell space for

a future Medical/Surgical nursing unit that will increase our authorized Medical/Surgical beds when it is constructed after we receive a future CON permit to do so; replacement of our Central Sterile Processing and Supply; modernization and expansion of Pharmacy.

Our ICU was built in 1981 and has not had any major modernization since its original construction. Significantly increased intensive care utilization has occurred since the ICU was constructed. In recent years, our ICU admissions increased 18% between 2009 and 2012, and ICU patient days increased by more than 5% during that time, despite the unit's high occupancy. Our ICU currently operates at 70% occupancy, above the CON target occupancy level of 60%.

Memorial is known as the tertiary care center within southern Illinois, and our patient base in the ICU at MHC is increasing for those requiring a higher acuity level of care for a critical illness or injury. Because many of the physicians that were identified for our recruitment priorities are in tertiary care specialties, ICU bed availability is expected to become more problematic in the future if ICU beds are not increased.

In order to accommodate the existing and future demand in ICU utilization, for the high acuity patients that Memorial serves while we continue to undertake initiatives to reduce patients' ICU lengths of stay, the addition of an 8-bed ICU unit is deemed essential. This expansion would increase our authorized beds for the Intensive Care Category of Service to 21. Our CON application documents that the projected intensive care patient days by 2019 will justify 22 beds in this category of service at 60% occupancy, based upon the forecasted market demand, as well as the additional volume that our larger medical staff will be generating by that time.

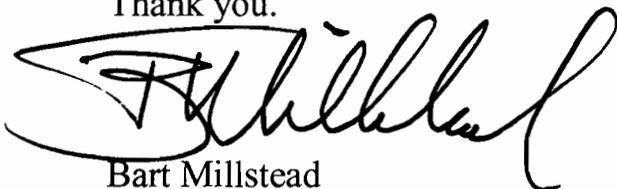
Our CON application proposes to add 3 operating rooms to Memorial's 7 current operating rooms, which are 6 multi-specialty rooms and 1 cardiac surgery room. Memorial is currently operating significantly above capacity and can justify a total of 11 operating rooms, based upon 2012 surgical utilization, and we project a significant increase in surgical utilization by the second year after this project becomes operational. However, we are taking a conservative approach and believe that as a result of major ongoing initiatives, we can improve flow, efficiency, and throughput with the 10 operating rooms we propose to have when this project is completed.

Our Medical/Surgical Category of Service is also highly utilized and operating above the Illinois CON occupancy target. Memorial has an insufficient number of private Medical/Surgical patient rooms, and our step-down unit does not meet contemporary facility-related standards of care. This project proposes to increase our telemetry, or step-down, beds and our private rooms without increasing our authorized beds and to plan for the future by constructing the top floor of our new addition as shell space so a 15 bed Medical/Surgical nursing unit can be finished in the next phase of this project. The build-out of that shell space will be justified by our projections for continued increased Medical/Surgical utilization, as discussed in our CON application.

We are proposing to construct shell space for the projected future increase in Medical/Surgical authorized beds because, although we need to modernize and expand our surgical and intensive care facilities and to modernize our medical/surgical facilities as I have described, we believe that it is fiscally responsible to include only shell space for additional Medical/Surgical capacity until the impact of the Affordable Care Act on inpatient medical utilization becomes known.

In closing, without significant investments to expand ICU, Surgery, PACU and Stage II Recovery, as well as Pharmacy and Central Sterile Processing and Supply, we will be unable to support our existing utilization and to meet the need for tertiary care in southern Illinois. I seek your support to enable us to continue with our mission and vision by supporting our project.

Thank you.

A handwritten signature in black ink, appearing to read 'Bart Millstead', written over a horizontal line.

Bart Millstead
Memorial Hospital of Carbondale
405 West Jackson Street
Carbondale, IL 62901
618-549-0721 x65110



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by David Clutts, MD**

Good afternoon. My name is Dr. David Clutts and I am a board certified general surgeon in Carbondale. Thank you for the opportunity to speak today as the Illinois Health Facilities and Planning Board considers the expansion project for Memorial Hospital of Carbondale.

I have been in practice for over 36 years, with over 22 of those years in Carbondale. I have served as both Chair of the Department of Surgery and President of the Medical Staff at Memorial. During this time I have witnessed tremendous growth within the hospital and the surgery department. We have matured from a rural community hospital offering basic care to a regional medical center with specialties and treatments that you could previously only find in a larger metropolitan area. Our scope of services has broadened significantly, and we regularly perform complex cases in many different specialties.

Patients no longer have to travel to places like St. Louis or Evansville to receive needed medical care. Many of our patients and their families are struggling financially, and their ability to receive needed care closer to home is a major convenience and benefit for them.

With the growth in our number of specialties and the added time it takes to complete complex surgical cases, we have far exceeded capacity levels in surgery, surgery support space, and the ICU. Availability of OR time is at a premium. Our roster of surgeons has expanded significantly over the past few years. This growing number, along with the additional time it takes to do the complicated cases that are regularly performed at Memorial, has made it increasingly difficult for surgeons to obtain time in the ORs. As a veteran surgeon at Memorial, I am

frequently called upon to referee conflicts between surgeons who require additional time for their cases.

The Surgical Prep and Stage II Recovery areas are also significantly lacking in space. Because patients are tightly spaced together with only a curtain separating the small areas, privacy is non-existent. I find that it is impossible to consult with a patient or their family member in a private manner with this configuration of space.

Lastly, another effect of our growth is on the inadequate availability of ICU beds. It is becoming a frequent occurrence that beds are not readily available for post-surgical patients requiring intensive care. This is true for not only emergent, but for scheduled cases as well. Recently I had a patient who spent an extra four hours in recovery because there was no space in ICU. This creates a hardship on everyone involved and produces a break in the seamless continuum of care.

This project is critically important to my hospital, my colleagues, my community, and my patients. I urge the Illinois Health Facilities and Services Review Board to support Memorial Hospital of Carbondale's desire to expand and modernize.
Thank you.

David Clutts, MD
Memorial Hospital of Carbondale
305 West Jackson Street, Suite 302
Carbondale, IL 62901
618-549-0721

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Craig Davis, MD**

Hello. My name is Dr. Craig Davis and I thank you for the opportunity to speak today. As a Hospitalist at Memorial Hospital of Carbondale, I can attest to the great need for additional ICU beds, as well as the increase in the number of private medical/ surgical beds that the hospital seeks.

The southern tip of Illinois is home to many Critical Access Hospitals and several other acute care hospitals. These facilities regularly transfer patients to Memorial for complex treatments and care in areas such as neurology, neurosurgery, cardiac, stroke, and orthopedics that they themselves lack the medical specialists to provide. Having a facility such as Memorial that operates as the region's tertiary care provider is invaluable to residents of Southern Illinois because they are able to receive the level of care they need without having to travel great distances for it.

Our Intensive Care Unit frequently operates at maximum capacity. The hospital needs to be able to care for its own patients requiring intensive care as well as to be able to accept intensive care patients from referring facilities in our own region. These are the sickest patients who need immediate, critical attention. Expansion of the ICU in combination with our historic and ongoing physician recruitment will help reduce the need for patients to seek care outside the community in areas such as St. Louis, Missouri or Evansville, Indiana. Early intervention improves outcomes for many of the conditions that are indicators for inpatient transfer to the ICU. These kinds of interruptions can lead to increased length of stay, adverse outcomes, and increased mortality.

Memorial has been growing by leaps and bounds. Physician specialties, advanced procedures, and state of the art technologies of care that were previously unheard

of at a community hospital level are now commonplace here. Our patients look to us to provide the most advanced care locally so they are not forced to leave their communities. Increasing our ICU capacity is absolutely critical to upholding our duty to our patients.

In my time at Memorial, I also can attest to the historic increase in the number of Medical/Surgical utilization that the hospital has experienced. This project proposes to add 6 private Medical/Surgical rooms, which are very much needed. Private patient rooms are the contemporary standard of care and have a number of advantages, including infection control, reduction of gender cohorting issues, and affording patients a level of privacy that is federally mandated. The addition of private rooms will also allow the hospital to update its step-down unit.

Finally, based on the growth the hospital's inpatient volume and its recruitment of additional needed physicians for the community, I fully support the hospital's decision to build shell space for future use as a Medical/Surgical nursing unit with private rooms.

Thank you for your time and consideration of this very important project for the future of Memorial Hospital of Carbondale and the residents of Southern Illinois.

Craig Davis, MD
Memorial Hospital of Carbondale
405 West Jackson Street
Carbondale, IL 62901
618-549-0721

February 7, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project 13-069, Memorial Hospital of Carbondale, Carbondale

Dear Ms. Avery,

We are Charles "Chuck" and Jeanne Wright from Valier, IL. Valier is 30 miles northeast of Carbondale. Our relationship with Memorial Hospital of Carbondale is highlighted by these life events. In 1981, Chuck was diagnosed with stage three testicular cancer. He had his orchiectomy, exploratory, adhesion, and hernia surgery at Memorial. His chemo-therapy and lymph node dissection surgery was done at Indianapolis University Hospital. In 2004, Chuck suffered a stroke that required a year of rehabilitation and this stroke was caused by a hole in his heart requiring a PFO closure surgery. He also had cervical and lumbar back surgery in 2004 and 2005. In 2010, Chuck had a stent placed in his heart at Memorial Hospital. Later in 2010, while we were in Carbondale for another reason, Chuck suffered a second stroke and Jeanne was able to get him to the Memorial Hospital ER quickly and the tPA drug was administered with wonderful results. Though we have had many other needs met by Memorial Hospital since 1981, these are the most life threatening.

We are sharing this letter of support with you in regards to Memorial Hospital of Carbondale's pursuit of state approval for a major renovation and expansion. This project proposes to increase the number of Intensive Care beds and Operating Rooms to address the current and future shortage of beds and surgical space needed to care for patients

Thirty-two years ago frantic trips to Indianapolis for treatment for Chuck's stage three testicular cancer, ten years ago trips to Springfield for a PFO closure surgery on Chuck's heart after a stroke, and since 2004 there have been multiple trips to a neurosurgeon and pain management doctor in St. Louis for cervical and lumbar surgeries and follow up, were in order at the time when physicians locally could not treat these complex cancer, heart, and neurological surgical cases for us.

The road to recovery was the road itself. We are thankful that doctors at Memorial Hospital referred us to where we needed to be each time. But now, Memorial Hospital could handle each one of our health situations that we have encountered.

The burden was great. Our family had the added expense of Jeanne staying in a motel for a week at a time for five trips to Indianapolis University Hospital as Chuck was in clinical research taking chemo-therapy. She also had to take off of work those five weeks so she could be there with Chuck during his treatments. For years to come, we traveled back to Indianapolis for Chuck's follow-up appointments. Our future was tied to interstate highways and a hospital bed hundreds of miles away from home. But, we give doctors at

Memorial Hospital credit for getting us to the very best place we could be at the time. You see Chuck had the doctors that were working on the cure for his cancer. We are thankful!

When Chuck had his first stroke it was too late by the time we got him to the hospital to do the tPA. This stroke was caused by a hole in Chuck's heart found by doctors here at Memorial but the surgery to fix it at the time was only done by a hundred and some doctors in the country. Again, we were sent to Springfield St. John Prairie Heart for the best possible care. What would have been open heart surgery three years prior was done through both of Chuck's groins with a minimal hospital stay. But still we did have the added costs of hotel, travel, time off work for Jeanne, and years of follow up visits. We are thankful!

In 2004 and 2005, Chuck had impingements in his cervical and lumbar spine. This was during the time that there were no neurosurgeons at Carbondale. We were sent to doctors at Barnes-Jewish. Chuck has had cervical and lumbar surgery at St. Louis. Because of our long and trusting relationship with his two doctors there, we still see both of these doctors. We are thankful!

As the years progressed, however, we've watched Memorial Hospital of Carbondale grow into a sophisticated facility, one that offers the high-level kinds of surgeries and nationally recognized quality care you would expect from a larger, metropolitan area.

In 2010, Chuck's stent placement was done at Memorial Hospital. We might add that it was done through his wrist for a faster recovery. We are thankful!

Later in 2010, Jeanne had Chuck in Carbondale for his back pain issues and he had just got an MRI and we were at CVS pharmacy getting a script for him. When Jeanne tried to give him his pill, the water came out the side of his mouth. She knew they were in trouble and immediately got him to Memorial Hospital ER. He was immediately assessed, head MRI given, and code STROKE called. He had got to the point he could no longer communicate with Jeanne. His tPA was administered forty some minutes after we entered the door. Jeanne watched as that team worked with him and assessed him over and over and over every 15 minutes. They would no sooner finish assessing him until they would start assessing him again. But she got to see the miracle of her husband come back through out that evening. I AM THANKFUL!!! We thank God for Memorial Hospital of Carbondale!

THIS IS OUR HOSPITAL!!! Again, we are thankful that doctors at Memorial Hospital got us where we needed to be each time. Now, Memorial Hospital could handle each one of our health situations that we have encountered in the past and we're proud to say it's in our own backyard.

We wholeheartedly endorse Memorial Hospital of Carbondale's proposed modernization and expansion plans and respectfully ask you to join us in support of this much-needed project. Thank you for considering our story in support of Memorial Hospital of Carbondale's planned expansion. If you have additional questions, please contact us at 300 N. Jefferson St., P.O. Box 372, Valier, IL 62891.

Sincerely,
Charles L. "Chuck" & Jeanne Wright
Charles L. "Chuck" & Jeanne Wright



SHAWNEE HEALTH SERVICE

A Non-Profit Organization Serving Southern Illinois Since 1972

109 California Street
P.O. Box 577
Carterville, IL 62918-0577
Phone (618) 985-8221
Fax (618) 985-6860

February 6, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale, Illinois

Dear Ms. Avery:

Please accept this letter of support for Memorial Hospital of Carbondale's planned expansion. This project proposes to increase the number of Intensive Care beds and Operating Rooms to address the current and future shortage of beds and surgical space needed to care for patients.

Over many years, I have witnessed the growth and development of Memorial Hospital of Carbondale as it has developed much needed cardiac care services, neuroscience services and much more to reduce the need for area residents to seek services hundreds of miles away in St. Louis, Springfield or Chicago. Southern Illinois Healthcare (SIH) and Memorial Hospital of Carbondale has been a valued partner to Shawnee Health Service in many ways. As the operator of 11 Federally Qualified Health Centers (FQHCs), we have worked closely in the areas of physician recruitment and physician support, development of electronic health records through a shared EHR data system, and in a wide variety of community health programs and activities such as the Healthy Communities Coalition, CATCH, and ED oral health referral system and much more.

The service area of Memorial Hospital of Carbondale contains a significant number of uninsured residents. Together, we are working diligently on assisting residents to enroll in the Affordable Care Act both in the insurance Marketplace and in expanded adult Medicaid. I have no doubt that with increased access to health care services, the demand for ICU beds and Operating Rooms will increase in the future as more residents have coverage.

Therefore, I do not hesitate to wholeheartedly endorse the modernization and expansion endeavors of Memorial Hospital of Carbondale. Thank you for your time and attention to this project. Please feel free to reach out to me at Shawnee Health Service, 109 California Street, Carterville, Illinois 62918-0577.

Respectfully,

Patsy Jensen
Executive Director

1006 S Glenview Drive
Carbondale, IL 62901
January 30, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale

Dear Ms. Avery:

My name is Thomas Carroll. My home is in Carbondale, and I have been a full-time history professor at John A. Logan College for the last twenty years. In June of 2013, without any warning, I became aware of a problem with my speech, my physical abilities and my ability to interact with other people. I arrived at Memorial Hospital of Carbondale Emergency on Saturday, June 8, where I was given a CT scan that showed a mass on the left side of my brain. An MRI that was administered the next day showed a brain tumor the size of a golf ball. My options were explained to me: go to St. Louis for a specialist or have the necessary surgery at Memorial Hospital. Dr. Mark Fleming assured me that the treatment at Memorial Hospital would be as good as any I would get in St. Louis, so I opted to have the surgery in Carbondale on June 11.

Dr. Fleming removed the astrocytoma, which was evaluated as grade four, the most dangerous grade. The surgery went beautifully, and after radiation treatment under Dr. George Kao, and chemotherapy under the supervision of Dr. Sujatha Rao, recent MRI scans show no visible trace of cancer in my skull. The team of doctors who treated me were literally lifesavers, and I can never thank them enough.

My age at the time of surgery was sixty-five. My wife was sixty-one. Allison does not have a drivers license, and any time I spent in St. Louis or elsewhere would have left us separated for the duration of treatment. That, along with the stress of travel, made me very happy that I was treated by physicians less than ten minutes from our home. I trust Memorial Hospital of Carbondale to have fully qualified and talented staff from physicians to nurses to technicians, and I have never been disappointed. In 2000 I was in an automobile accident that required two rounds of surgery, both of which I had at Memorial Hospital. What a tremendous resource we have so close to home.

I support the proposed expansion of Memorial Hospital of Carbondale. I am glad to be able to share the story of my experience with you. I would be most anxious to address any questions you might have either by telephone or letter.

Cordially,



Thomas P. Carroll



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Marci Moore-Connelley, MD**

My name is Dr. Marci Moore-Connelley. I am president of the Memorial Hospital of Carbondale Medical Staff, Assistant Professor at SIU Family Medicine Residency Program, and, will begin as Chief Medical Officer of Southern Illinois Healthcare in April.

I am very proud to be here today to offer support for Memorial Hospital of Carbondale. When I came to Memorial 16 years ago, the hospital's range of medical and surgical services was unrecognizable compared to those provided today. Back then, the hospital did not even have a Cardiology program. Today, Memorial Hospital of Carbondale is partnered with the Prairie Heart Institute to offer the busiest and most comprehensive cardiac program in southern Illinois, which includes an accredited Chest Pain Center; a STAT heart program that identifies, treats, and transfers acute heart attack patients to a cardiac cath lab within 90 minutes of arriving in the Emergency Department; diagnostic and interventional Cardiac Catheterization; Open Heart Surgery; and vascular diagnostics and treatments.

Likewise, Neurosurgery and advanced Neurosciences, which were unheard of in Carbondale 16 years ago, are commonplace today, and these programs continue to experience growth. The same can be said for numerous additional specialties across the care continuum, with Memorial having the technology required to provide state-of-the-art care in areas such as daVinci robotic surgery and advanced interventional radiology.

While the services and programs provided at Memorial have been rapidly increasing, the actual facility infrastructure itself has remained unchanged. We are at a point now where we can no longer sustain the level of programmatic growth

we have historically experienced without also expanding the hospital's physical facility.

In the surgery suites, we are well beyond capacity. Surgeons are jostling for availability on the surgical schedule, elective procedures are frequently bumped for emergent cases, and staff routinely works overtime in order to accommodate scheduled patients. Pre- and post-operative areas are overly congested with patients, resulting in operating inefficiencies and the lack of privacy.

Similarly, Pharmacy and Central Sterile are functioning in areas grossly undersized for the volume of throughput in each department.

In addition, the ICU is regularly operating at 100% occupancy. For patients within our hospital who need to be transferred into the ICU, this overcrowding can lead to long waits in. For patients who need to be admitted to the ICU from one of our sister hospitals or another hospital in the region, these admissions must be denied and the transfer must be made to another hospital outside the area.

This project also intends to increase the number of private rooms within Medical/Surgical. This is greatly needed, as we currently have a sizeable percentage of these patients receiving care in semi-private rooms, which is not the ideal environment for care. Lastly, just as we have grown in the years since I came here, we are planning for this growth to continue. The construction of Medical/Surgical shell space will allow us to accommodate the anticipated need for additional rooms resulting from growth in service lines and programs.

The expansion and modernization of the hospital is desperately needed to support our patients, as well as our physicians and staff. Each area identified in our Certificate of Need is operating either above capacity or in a space that is seriously undersized. As the tertiary care provider in southern Illinois, Memorial requires more contemporary, efficient facilities to accommodate continuing advancements in medicine and technology, while providing care in space that ensures the highest quality care, enhances patient safety, and protects patient privacy.

The proposed project is critically important to resolving the hospital's lack of capacity, inability to admit all patients who require and seek care here, along with the need to expand and upgrade facilities. On behalf of the medical staff of

Memorial Hospital of Carbondale, I fully support this project and respectfully ask the Illinois Health Facilities and Services Review Board for their support as well.

Thank you.

Marci Moore-Connelly, MD
Memorial Hospital of Carbondale
405 West Jackson Street
Carbondale, IL 62901
618-549-0721

February 5, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson (2nd Floor)
Springfield, IL 62761

CJ and Terry Burke
1203 Barbara Lane
Marion IL, 62959
(618) 579-3148

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale

Ms. Avery:

Southern Illinois Healthcare (SIH) is a parent company of Memorial Hospital of Carbondale (MHC), regarding project #13-069, as cited above. I want to offer you my input on this project, as a resident of Marion, IL, a city in one of the counties served by the proposed expansion.

My wife and I moved to Marion in 2007. Of instant concern was the state of healthcare available for our clinical pathologies, which include advanced cardiac care, neurology and neurosurgery, oncology, &c. When we arrived, we were unable to secure effective neurological care within over 100 miles of our home, which frankly made such care unobtainable altogether. Like most of the population in the region MHC serves, we're over the national and Illinois median in age, and are quite near the poverty limit in income, so long-distance health care was unavailable except in emergency circumstances.

Since our moving here, we note that the median age in the supported region is increasing, which in turn will upscale the need for increased hospital-level health support services. In a few years, this matter will be critical unless addressed at once.

SIH has presented a plan to increase overall capacity in various critical wards of MHC, including cardiac surgery, prep and after-care, Intensive Care Units (ICU) and various support services supplementing these enhancements. SIH has already upscaled the number of doctors in the region – my concerns regarding neurosurgery are now addressed locally. More important than my concerns for myself, these improvements will serve to assist the aging and cash-poor population endemic to this area.

On this point, I want to mention that SIH was especially helpful in assisting us with payment – something of critical importance to us and to many members of our community. This is in line with the SIH policy of never turning away patients due to cost considerations – something they've already demonstrated. It also bears mentioning that SIH is a major employer in this area – and an extremely important and needed one.

The importance of being able to rely on the MHC facility as opposed to transporting to the St. Louis area isn't just a matter of convenience; it's absolutely life-assuring.

My wife and I believe this project to be both necessary to the well-being of the community, and of critical importance to those in the area whose healthcare needs will be so much better served, now and in the future. We further believe that SIH is the right source for this. They're an

integral part of the region's current healthcare and financial picture, and have operated with fairness and reliability, as well as providing superior medical care.

Ms. Avery, I have responded formally to your Request for Comments. I ask your indulgence now, so I may offer some brief remarks that come from the heart. When my wife and I moved here and invested our savings in the region, perhaps the biggest problem we saw was the quality and level of medical care. Not a lot of doctors. Specialists far away. And of course the overarching question of how will this effect not just us but the whole community at large in terms of health and the cost of healthcare. We found healthcare costs here in non-SIH facilities were in some instances, higher than we saw in Southern Calif.

MHC already has an excellent start in addressing many of these issues. Quality of care is excellent. Level of professionalism too. In the two instances where I was critically injured and treated at MHC, I was impressed both with the attention and care, as well as the outcome – me being here today. And my wife – a nurse of 30 years – who is a lot harder to impress than I, was more than satisfied. And they were able to help us with the costs of our respective procedures. In short, they've already proven their worth. Please let's help them complete the mission and expand enough to address the critical needs of our home, now and in the future.

Thank you kindly for your time, Ms. Avery. Please feel free to contact me at my address or phone number, both listed above, if you have any questions or wish further comments.

January 30th 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale

Dear Ms. Avery,

My name is Dean Brandenburg and I live at 64 Murphysboro Lake Rd, Murphysboro, IL. Thank you so much for giving me the opportunity to visit with you today.

Our lives lead us down so many roads, some familiar with known destinations and some with twists and turns new to us and with exciting possibilities at the end of that road. I recently traveled one of those new roads.

I am perhaps most excited to be alive and well, and to be able to write this letter to you today. There is a personal story that I will touch on in a moment, but the real news is the possibility of adding more ICU beds and operating rooms to the hospital we truly depend on to keep us alive and well in Southern Illinois.

Memorial Hospital of Carbondale saves lives in rural America when trips to the big cities are out of the question.

In December of 2010 and January of 2011 I spent 33 days in Memorial Hospital's intensive care unit. Those days were spent in battling complications from a heart attack including the re-clotting of the repaired artery followed by a seizure and death. I was revived, attached to a respirator and began a long recovery from something called Adult Respiratory Distress Syndrome. Quite honestly any delay in treatment would have likely resulted in an even worse outcome. My prognosis at best was not very good.

My life today is filled with heroes. The staff and doctors at Memorial Hospital's Intensive Care Unit and the doctors at the Prairie Heart Institute exercised the kind of skill and competency you might only expect from the biggest and best hospitals in the country. When special equipment was not available they improvised to meet my special care needs. Simply stated they saved my life!

A major contributing factor to my survival was the immediate availability of an operating room and an ICU bed. Going somewhere else for surgery or bed was not an option as my condition was too unstable for transport to another medical facility. Whatever was going to happen was going to happen at Memorial Hospital.

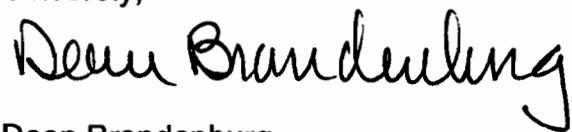
I was somewhat amazed to discover how many heroes' I have in my personal life. They live in the houses next to mine, and down the street. They went to grade school with me and graduated from college with me. So many people rallied to my support in spectacular fashion. My greatest appreciation and love goes out to my wife, Mary, who stayed with me day and night for 67 days in three different hospitals.

I whole heartedly support Memorial Hospital of Carbondale's planned expansion. The expansion simply means more people like myself can have another opportunity at life with all the exciting possibilities that it brings. We don't appreciate what being alive means until something threatens to take that life away.

I see no reason to ever stop honoring Memorial Hospital's staff, my friends and neighbors and especially my wife for what they did for me. Last summer, in their honor, I completed my first triathlon race! I am scheduled to compete in more run/walk/swim and bicycle events this spring. It's my way of saying thank you to some very special people!

Thank you for listening to my story. If I can help you in any way, please let me know.

Sincerely,

A handwritten signature in black ink that reads "Dean Brandenburg". The signature is written in a cursive, flowing style with a large, prominent "D" and "B".

Dean Brandenburg



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Julie Firman**

Good afternoon. My name is Julie Firman and I am the Chief Nursing Officer for Southern Illinois Healthcare. As CNO, my primary job responsibilities are to ensure high quality, safe, and appropriate nursing care, and to ensure that all patient care standards are met at each of our hospitals. It is because of these responsibilities that I am providing this testimony today regarding Memorial Hospital of Carbondale's Certificate of Need application.

This CON application proposes to modernize and expand key services at Memorial that serve inpatients and outpatients: our surgical services and our intensive care and medical/surgical services.

Memorial's surgical cases have increased in volume and complexity, as you will hear from members of our medical staff. While Memorial is a hospital that continues to serve its immediate community, it has become the tertiary referral center for Southern Illinois, and our surgeons also perform specialized, complex cases that require a hospital surgical setting. Over the past few years, Memorial has developed programs such as robotic urology, neurosurgery, interventional cardiology, and complex otolaryngology. We are unable to meet the growing demand for these programs with our current facilities.

Our operating rooms are highly utilized, resulting in overtime scheduling, and we lack the large operating rooms that are needed to accommodate the equipment and technology that is used in cardiac surgery, orthopedic surgery, and neurosurgery. The proposed surgical expansion will provide us with 3 large operating rooms that are greatly needed as well as surgical support space that is lacking in our current surgical suite.

The Surgical Suite is one component of the surgical expansion that we need at Memorial. The replacement of our Post-Anesthesia Recovery Unit or PACU and our Surgical Prep/Stage II Recovery Area with new departments that will meet our patients' post-surgical needs is a very important part of our project.

As you have heard, this project also proposes to expand our Intensive Care Unit and increase our intensive care beds to meet the needs of our patients. We have experienced an increased demand for intensive care. This is partially due to the increase in the complex surgical cases performed by our surgeons and also because of the important role that Memorial plays in delivering healthcare in Southern Illinois, where many residents live in federally-designated Medically Underserved Areas that are Health Professional Shortage Areas and where the hospitals are Critical Access Hospitals.

With the impressive number of physicians that have been recruited over the last few years, we have been able to treat tertiary care patients near their homes so they can avoid having to leave Southern Illinois for medical care. These are patients who often require intensive care, and as a result, our ICU is highly utilized and requires expansion. We have been able to improve the quality of life for both these patients and their families by being able to provide needed medical care for Southern Illinois residents within reasonable travel times. However, at times patients must be transferred to St. Louis when our ICU beds are at capacity. This can cause a tremendous hardship on the patient and family, as well as cause delays in critical care treatment.

One of the major nursing initiatives being planned in conjunction with the expansion of the ICU is that we will be able to create specialty areas for medical and surgical cardiac patients and for neuroscience patients, with nurses in these areas receiving additional specialized training specific to that discipline in order to increase their competencies and to develop a higher level of care. At the present time, we do not have designated areas in the ICU for different medical and surgical specialties.

This project will also address the need for additional private Medical/Surgical rooms. Currently 38 of our 91 licensed Medical/Surgical beds are located in semi-private rooms. The standard for contemporary inpatient hospitalization is to

provide care in private rooms, which allow for lower infection rates, increased privacy, better rest for healing, and higher patient satisfaction. Without increasing our Medical/Surgical authorized beds, upon completion of the proposed project we will have 6 more private rooms. This will be achieved through the construction of 6 new rooms and the discontinuation or conversion of several semi-private rooms. The telemetry, or step down unit, will house six newly constructed rooms. Since the existing telemetry rooms are undersized for modern facility-related standards of care, these new rooms will be appropriately sized for modern equipment and treatment needs.

We owe it to our patients to provide them with the best care possible. To do so it is imperative that we expand and modernize surgery services, intensive care, and medical surgical services. Thank you for your consideration.

Julie Firman
Southern Illinois Healthcare
1239 East Main Street
Carbondale, IL 62902
618-457-5200 x67115



SIU HealthCare
Exceptional Medicine. Partners in Care.

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Marsha Garwin Ryan, MD, JD, FACS

February 3, 2014

Ms. Courtney Avery

Illinois Health Facilities and Service Review Board

525 W Jefferson (2d Floor)

Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale, IL

Dear Ms. Avery,

I wish to speak to you about the CON for additional Operating Rooms for Memorial Hospital of Carbondale. As you know, Southern Illinois Healthcare has requested permission to build an additional 3 ORs for our surgical services, and supporting beds in the ICU. I am a general surgeon at Memorial, and I have been here for just under 33 years. I am currently the Chairman of the Department of Surgery, a post I have held for several years. I also sit on the Surgical Services Leadership Council which manages the use of our very busy ORs. So, I feel exceptionally well-qualified to express an opinion on this subject.

First, some history. I arrived in 1981 to a relatively small staff, few surgical specialists, and a relatively quiet surgical practice. Over the years, we have grown to include cardiac and neurosurgical surgical services, and we have added to our general, gynecologic, ENT, orthopedic and urologic surgical staff. Indeed, we will have added 12 high-end surgical subspecialists in just the last 2 years. All of the hiring of surgeons has been methodically planned to meet the needs of the communities in the southernmost area of our state. I sit on the facility's Strategic Planning Committee, and we regularly see the figures for the number of physicians in each specialty who are needed based on population studies. Ours is a deliberate plan to hire those physicians ONLY where and when they are needed. It makes absolutely NO SENSE in this era of tight hospital budgets to hire physicians who aren't necessary for the provision of local services.

And our efforts have been validated. All of our new surgeons are busy. And they are placing demands on our 7-room OR for the time and space to do their cases. I sit on the OR Block Time allocation committee, and I can tell you we are always struggling to get our surgeons in to operate on members of our community who require surgical care. While we often talk about surgeons' demands for time, frustrating as those are, it pays to remember there are actual patients for whom these surgeons are lobbying. We have folks who need surgery and are standing in line to be scheduled.

Our surgical staff is more sophisticated by the hire, and the cases being done are more labor- and time-intensive by the day. We have added DaVinci robotics cases, high-end neurosurgical cases, complex hearts, complex abdominal and chest and ENT cases. These take time and space, and we DO NOT have enough of either in our present facility. We need larger, more modern ORs to handle the equipment needs of our surgeons, and they must have rooms into which their increasing numbers of cases can be put.

I also sit on the SIH Board of Trustees, and I can speak for the rest of the board when I say SIH CANNOT afford to build space which will sit idle. Thus, we ALREADY know, through painstaking calculations, that our new space will be filled. Otherwise, SIH would not be making this request of you and the Health Facilities Board.

This need for more OR space is actually cyclical. We hire good surgeons in sophisticated specialties, and so primary care providers refer more patients to our local surgeons who then use the ORs fully. Then, those patients require medical subspecialists and hospitalists and nocturnalists whom we hire to take care of the sickest among them, before and after surgery. So, we need more surgeons of increasing sophistication to handle the additional patient referrals. And thus, there is ever more pressure on our ORs. This is not a problem. It is a fact of life when we provide high quality services at home. If we can handle patients here who would otherwise need to travel, we will need beds and physicians and surgeons and, yes, ORs to handle them. It is a good thing, and if we all do our jobs well, the cycle will continue, all to the benefit of our community.

The patients we see today are more fragile and ill than ever. To provide them high-end care right here in Southern Illinois is both a necessity and a privilege. We continue to apply the same principles as those you considered when you approved the SIH Cancer Center, already well under construction between Jackson and Williamson Counties. We want to provide big-city services of the highest quality so we can serve all the citizens in our community, including the poorest and sickest in the state. And we want those services here so people need not travel. In short, we need our ORs.

Thank you so much for your attention to this application.

Sincerely,


Marsha Ryan, M.D., JD, FACS

Chair, Department of Surgery, MHC

January 29, 2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale

Dear Ms. Avery,

This letter offers my full support for the proposed renovation and expansion at Memorial Hospital of Carbondale. I live in Herrin, IL. As a patient that has benefitted from the specialty surgical services offered at Memorial Hospital of Carbondale, I am very grateful they are available in southern Illinois.

Having specialty surgical services available close to home is critical in so many ways, it is best for the residents of southern Illinois. In September 2012, I had a herniated disc that suddenly got worse. One day, I was simply unable to walk, stand, or sit. Just a few years ago, patients like me would have had to travel to St. Louis for care. The car ride to Carbondale to consult with the neurosurgeon, Dr. Taveau, was excruciating, even with pain medication. I would not have been able to endure the pain of traveling to St. Louis. Dr. Taveau and his staff were so compassionate and gentle and performed emergent spinal fusion surgery at Memorial Hospital of Carbondale the same day as my consultation. Since I could not sit even in a wheelchair, they arranged to transport me on a gurney from the office to the surgery department at Memorial Hospital of Carbondale. Once at Memorial Hospital of Carbondale, the staff was wonderful, from those prepping me for surgery to those caring for me on the floor. They were all caring and professional.

Having these services available here is not only important for the surgery, but also for recovery and follow-up care. Since I was in a hospital close to home, my family and friends were able to spend more time with me. The ride home following discharge was difficult but was only 15 minutes instead of 2 or more hours in a car. Follow-up care was, again, so much easier since it was only minutes, not hours, from home.

The proposed renovation and expansion of the operating rooms and ICU beds at Memorial Hospital of Carbondale will allow for an increase in the number and types of surgeries performed. The residents of southern Illinois can only benefit from this project.

I appreciate your consideration of my support of Memorial Hospital of Carbondale's planned expansion. For additional questions, please contact me at the address below.

Sincerely,



Christy Kampe
3025 Hickory Ridge Drive
Herrin, IL 62948

2/1/2014

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson (2nd Floor)
Springfield, IL 62761

Re: Project #13-069 Memorial Hospital of Carbondale, Carbondale

Dear Ms. Avery,

My name is Martha Shum and I live and work in Carbondale. In this letter, I would like to share with you why I personally and professionally support the Memorial Hospital's project to provide more Intensive Care beds and Operating Rooms for their current and future patients' needs.

In my professional role, I am the assistant director of The Women's Center, Inc., a non-profit agency, which has served victims of sexual assault and domestic violence in the area for over 40 years. As an administrator of a non-profit, I can speak to how important it is to provide sufficient facilities and services for those we serve, giving them a place where they can comfortably heal and then move on with their lives. This is as true for medical patients as it is for victims of violence. Memorial Hospital's project shows their dedication to providing sufficient facilities and services for the patients they serve. As a non-profit, Southern Illinois Healthcare has also shown their dedication to this community and its victims of crime, by providing financial support to our agency's capital campaign for the much-needed renovation of our domestic violence shelter and administrative building, as well as providing several grants to our agency through the years.

As a mother, I would also like to share with you on a more personal level why I support Memorial Hospital's project. In June of this last year, my son having recently graduated with his master's degree and looking forward to beginning a career in the field that he loved, began to experience very challenging health issues. Due to the nature of his symptoms, he had to quit his job and lost his health coverage. Shortly after that, he found out that that health coverage was substandard, leaving him with a great deal of medical bills. Left with no job or health coverage, and yet having been referred by a local doctor to a neurologist in St Louis for more extensive tests, he didn't know what to do next. It felt hopeless for him and I was heartsick. But then in October, we found out that he qualified for financial help from the Healthcare Assistance Program and he could be treated by an excellent SIH neurologist and have the additional tests and treatments done here at Memorial Hospital of Carbondale. Now he is finding out what his options of future treatment are, so that he can make informed decisions on how to stay as healthy as he can despite the challenges of his illness. I am very grateful that Memorial Hospital has the Healthcare Assistance program

available to its patients that find themselves in these type of difficult circumstances. If we were near a for-profit hospital, my son may not have been able to obtain the treatment he needed, since they do not offer health assistance programs to their patients.

Thank you for considering my letter of support of Memorial Hospital's expansion project . Please feel free to contact me at 609 W. Rigdon Street, Carbondale, IL 62901 with any questions.

Sincerely,

Martha Shum



SOUTHERN ILLINOIS HEALTHCARE

**Testimony in Support of CON Project #13-069,
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014
by Mike Kasser**

Good afternoon. My name is Mike Kasser and I am the Chief Financial Officer of Southern Illinois Healthcare. I'd like to take a minute to speak on a few subjects.

First I'd like to address the implication that our surgical charges are higher than those at an ambulatory surgery treatment center. There are several reasons for this. The first is that we never turn away a patient for a needed service, regardless of their ability to pay. For Memorial, this amounted to over \$23 million dollars in uncompensated care in our most recent fiscal year alone. In addition, Memorial operates both an Emergency Room and Neonatal ICU that consistently lose a substantial amount of money. We provide these services because our patients need them. But they must be subsidized in some manner so that we can continue to fund their operation. Another factor that contributes to higher charges is the cost of additional building codes and regulations that must be abided by for hospital structures. None of these are unique to us, these are challenges that most, if not all, hospitals face. This is why, in most instances, hospital charges could be higher than that of a freestanding facility.

It should be noted that the surgery center that has raised the objection does not provide any charity care. In an area with excessively high poverty and unemployment rates compared to Illinois averages; this model of care in southern Illinois is shocking. The policy for Memorial Hospital of Carbondale and all of SIH is to provide needed care to everyone, regardless of their ability to pay. We see an extremely large amount of charity care and bad debt write-offs, both of which have risen over the past year and are expected to continue to increase.

I'd like to note that SIH is a nonprofit system, unlike the surgery center that has raised objection to our project. We do not return surplus funds to investors or shareholders; we reinvest any and all profits back into the community. It is this

mission to provide for our patients that lead us to requesting permission from the Illinois Health Facilities and Services Review Board for Memorial Hospital of Carbondale's much needed expansion and modernization project.

Thank you for providing me with the opportunity to speak today.

Mike Kasser
Southern Illinois Healthcare
1239 East Main Street
Carbondale, IL 62902
618-457-5200 x67130



**Testimony in Support of Certificate of Need Project 13-069
Memorial Hospital of Carbondale
Presented at the Public Hearing on February 7, 2014 by Philip L. Schaefer,
FACHE, Vice President and Administrator, Southern Illinois Healthcare**

Good afternoon. My name is Philip L. Schaefer and I serve as Vice President of Ambulatory and Physician Services for Southern Illinois Healthcare headquartered in Carbondale, Illinois. I very much appreciate the opportunity to provide amplification on the need for this project and its appropriateness.

Memorial Hospital of Carbondale located in Carbondale, Illinois is an atypical hospital facility in the state of Illinois. Relatively small with just 146 licensed beds, Memorial Hospital of Carbondale provides a very high complexity level of care for the residents of far southern Illinois. As an example, Memorial Hospital delivers more babies than any hospital south of Peoria in the state of Illinois. In addition, physicians perform more than 4, 000 cardiac catheterizations a year at Memorial and a broad variety of high-level specialties practice at that facility. As such, Memorial is a referral center for southern Illinois and is a safety net hospital for residents of the region.

During calendar year 2012 the majority of Memorial surgical cases were performed on inpatients with many of those procedures being within the high complexity fields of cardiovascular, neurological, urological and oncological specialties. For the same period of time, inpatient surgeries were nearly three quarters of Memorial's total surgical hours. In addition, surgical hours have been drastically rising between 2009 and 2012 with growth of over 23% during that period of time.

Many of Memorial's outpatient surgeries are performed on patients who need more comprehensive services than can be offered in an ambulatory environment such as an ambulatory surgery treatment center. As an example, patients who may be at higher risk of requiring inpatient admission following surgery, patients who require overnight monitoring, patients requiring ongoing pain control, or patients requiring extended recoveries are not suitable candidates for ambulatory surgery treatment

centers. In the event of an emergency or complication, a hospital such as Memorial has immediate access to necessary medical staff and advanced equipment and technology. With an aging population, higher than average incidents of cardiovascular, pulmonary, and other co-morbidity diseases, Memorial is often the location of choice for performance of not only advanced inpatient surgical procedures, but also outpatient procedures as well.

A representative of an ambulatory surgery treatment center has opposed this project claiming that the ambulatory surgery treatment center has available capacity to perform additional surgical procedures. While that facility may have unused capacity, that fact in and of itself does not make this project either less necessary or inappropriate. Indeed, the types of procedures performed at the two facilities are not at all equivalent.

In the request for this public hearing, the representative for Marion Healthcare referred to Memorial's references to medically underserved areas and populations as disingenuous. Medically underserved areas and populations are areas or populations designated by the U.S. Department of Health Resources and Services Administration. Additionally, the population criteria for designation include having too few primary care providers; high infant mortality; high poverty and/or high elderly population.

As noted previously on the successes of our physician recruitment planning, Memorial is actively working to reduce the deficit of primary care providers for the population it serves. Additionally, with the region's only Level 2 Plus Neonatal Intensive Care Unit, Memorial has a significant effect on reducing neonatal mortality. While one cannot impact the level of poverty or elderly populations in the area solely through healthcare, it is worth noting that both of these populations within southern Illinois are much higher than the state average and that Memorial is dedicated to serving those populations. Providing care to vulnerable populations such as these is Memorial's mission. Memorial Hospital of Carbondale turned away no patient for inability to pay. As you have heard in others' testimonies today, Memorial's charity care provided is indeed substantial and critical to the welfare of the residents of southern Illinois. In contrast, the 2012 Ambulatory Surgical Treatment Center Profile for the party objecting to this Certificate of Need application indicates that no charity care was provided at its facility.

As the testimony today demonstrates, there is overwhelming community support for this critical expansion at Memorial Hospital of Carbondale. This project will make a difference in the lives of residents of southern Illinois by providing the infrastructure necessary to support a higher level of referral and tertiary care in the

region. This will reduce the necessity to travel long distances at great expense to access these services. I strongly encourage the Board to approve this project for the benefit of those residing in far southern Illinois.

Thank you for the opportunity to testify today.

Philip L. Schaefer
Southern Illinois Healthcare
1239 East Main Street
Carbondale, IL 62902
618-457-5200 x67961

**BEFORE THE
HEALTH FACILITIES AND SERVICE REVIEW BOARD
STATE OF ILLINOIS**

In Re:)
)
SIH/Memorial Hospital of Carbondale,) **Project 13-069**
)
Applicant.)

PUBLIC HEARING WRITTEN COMMENTS
IN OPPOSITION TO PROJECT 13-069

Marion HealthCare, LLC, (“Marion”) respectfully opposes the Application for Permit at Project No. 13-069. Marion previously requested a public hearing to express its opposition to the project and to raise issues with respect to the Application. In light of the determination by the Board to give each testifying party just five minutes to offer its testimony, Marion respectfully offers the following written comments.

Marion objects to the proposed project on the basis that a portion of the proposal, the planned modernization of the same-day surgical suite and addition of three operating rooms, constitutes an unnecessary duplication of services. Further that aspect of the project amounts to a “back-door” attempt to secure Board approval for the addition of unnecessary facilities without undertaking the obligations that would be required of any other applicant seeking such approval. Respectfully, the application should be denied.

Approval of the project, including approval of the additional three operating rooms, would require the Board to ignore its own rules with respect to duplication of services and excess capacity in the market. At pages 117-119 of the Permit Application, Applicant asserts that additional Operating rooms are necessary to meet its anticipated future growth. Very respectfully, Marion disputes these assertions. Annual utilization data submitted to the Board by all providers of outpatient surgical services in the market (hospital outpatient departments and

ASTCs) demonstrate that there is excess capacity in the market. An addition of three operating rooms as proposed by the applicant will only add to this surplus. Applicant has not contacted the other providers in the geographic market for comment, as would normally be required for a Certificate of Need (CON) to expand surgical capacity, but the state's records speak for themselves. Irrespective of Applicant's unsubstantiated assertions of projected future growth, there is no need in the market for three additional OR's.

Applicant wishes to increase its existing operating rooms from 7 up to 10. The Application is filled with flawed data. For example, the Applicant suggests it needs to add surgical rooms because it projects to increase its utilization in the future. When you look at actual data submitted by the applicant, you will note (at page 111 of the PDF) that in calendar year 2011, there were 701 Cardio-Thoracic cases performed. Using the Applicant's own actual data, for the following year in Calendar Year 2012, there was a tremendous drop in the number of Cardio-Thoracic surgery cases. In 2012, the Cardio-Thoracic surgery cases declined from 701 down to 358.

CLINICAL SERVICE AREAS	HISTORIC YEARS		PROJECTED YEARS		STATE GUIDELINE	MET STANDARD?
	CY11	CY12	FY18	FY19		
Cardio-Thoracic Surgery Cases	701	358	818	811	N/A	
Cardio-Thoracic Surgery Hours	2,815	2,698	4,385	4,455	1,500 hours per operating room (OR)	Yes
Other						

In a single year, from 2011 to 2012, there was essentially a 50% drop in the number of Cardio-Thoracic surgeries. So there is a huge drop in the number of Cardio-Thoracic cases, and this is based on Applicant's actual real numbers. Yet the Applicant supports its requests for

approval of additional surgical operating rooms by arguing it “projects” to increase its Cardio-Thoracic surgery cases in the future. This is a prime example of the flaws in the application process.

See also in the application (at page 111 of the PDF), the number of Cardio-Thoracic surgery hours in Calendar years 2011 and 2012. The applicant indicates the surgical volume dropped by essentially 50%, yet Applicant attests that its overall hours dropped only 117 hrs, from 2815 down to 2698. This is about a 4% drop in surgical hours, yet the case volume dropped by 50%. It is not credible to believe that case volume could drop by 50% yet there would only be a 4% drop in surgical hours.

Similarly, the Application (pg. 158) shows an overall decline in “Other Surgery Cases” between CY 2011-2012, from 6883 down to 6793.

Overall surgical case volume (pg 158) declined between CY 2011-2012, from 7584 in 2011 down to 7151 in 2012. Yet the Applicant argues it needs additional surgical operating rooms. With overall surgical volume declining, and with existing surgical providers in the community under-utilized, there is no justification for three (3) additional Operating Rooms.

Applicant provides no credible rationale as to why additional surgical operating rooms are needed. Applicant’s surgical volume is declining, as noted by its own data, yet it is requesting to expand by an additional 3 rooms.

Applicant is a majority owner of the Physicians LLC, in Carbondale, Illinois. That facility is currently underutilized with a total of three rooms, (2 ORs and 1 Procedure Room). That multi-specialty facility has self-reported 1958.75 hrs, which is well short of the state norms.

Even assuming, *arguendo*, that Applicant has made a case for needing three additional ORs to meet its volume, and ignoring the excess capacity of other providers in the market, this measurement is artificially inflated and will not continue. An agreement between Memorial's parent company, SIH and Blue Cross and Blue Shield of Illinois currently prevents Blue Cross from contracting for outpatient surgical services with competitors of SIH/Memorial. The agreement artificially inflates Memorial's utilization, thereby falsely suggesting there is a need for the additional capacity. This exclusivity agreement is, in Marion's view, a violation of the Sherman Antitrust Act and the State Antitrust Act as an illegal tying arrangement and an illegal attempt to monopolize the market for outpatient surgery reimbursed by commercial insurance companies. The effect of the exclusivity provision is an artificial inflation of Memorial's utilization and results in an increase in prices to the consumer.

SIH has a greater than 77.2% share of the market for outpatient services reimbursed by all payors. On information and belief, the exclusivity agreement between SIH and Blue Cross and Blue Shield of Illinois has caused members of the public to pay inflated costs for their health care at SIH/Memorial, driving up costs for routine outpatient surgical procedures. For example, Patients covered by BlueCross insurance who choose to proceed with cancer screenings are forced to incur greater charges and expenses at in-network hospitals as compared to having the procedures performed at alternative providers.

A case in point is Michael D. Phillips, a resident of Marion, Williamson County, Illinois. Mr. Phillips has consented to have his health information publicly revealed. He is an employee of the city of Marion and covered by BlueCross insurance. He was advised of the need to undergo a cancer screening colonoscopy and esophagogastroduodenoscopy (EGD) in 2011. He inquired about the possibility of undergoing the procedure at an outpatient facility but because of an

exclusive or semi-exclusive contract between SIH and Blue Cross, he was forced to incur large out-of-pocket expenses.

The hospital facility charges for the colonoscopy and EGD procedures were \$12,222.92 and Mr. Phillips' out-of-pocket portion of the bill was \$3,491.17. By contrast, outpatient charges for the exact same procedures at an alternative facility of his choice would have been \$6,511.39, or about 47% less than the in-network facility amount (\$12,222.92) Mr. Phillips was charged.

Mr. Phillips would have paid substantially less out-of-pocket for the exact same service (colonoscopy and EGD), at an alternative facility, yet because of these exclusive or preferential contracts, patients are being forced to pay larger medical bills. In fact, Mr. Phillips was denied his choice of provider and was forced to pay substantially more for the procedures.

These artificial restrictions whereby large not-for-profit hospital systems like SIH now contract with large health plans on the condition that competitors in the market be excluded or effectively frozen out of the market drives up health care costs for consumers. It is bad for quality and bad for patients, and it drives up healthcare costs.

The case of Mr. Phillips is not unusual. State of Illinois, Department of Public Health Charge data ("Charge Data") through September 2011 indicate that Memorial charges over \$6,000 more per procedure for a breast lumpectomy, traditionally performed for localized breast cancer, than at Marion Healthcare. State data reveal Memorial's charges average \$13,003 for the procedure while Marion's average charges are \$6,984. Similar Charge Data for pediatric tonsillectomy reveal average charges of \$10,152 at Memorial, \$12,959 at SIH's Herrin Hospital, and \$4,731 at Marion's facility – less than half the price at Memorial or Herrin. Memorial's charges for pediatric myringotomy (ear) tube insertion are 25% higher than similar service charges at Marion HealthCare (\$7,773 vs. \$5,723).

Another example occurred recently and illustrates the far-reaching effect of SIH's illegal exclusive dealing arrangement with Blue Cross. On information and belief, local surgeon performed surgery recently on a patient who required a Lapidus procedure. That is a surgical repair of a bunion where the bunion is corrected by relocating the entire 1st metatarsal bone back to its proper position in the foot. Because of the SIH exclusivity agreement with Blue Cross, the patient had the procedure done at the hospital. The patient's charges were approximately \$63,000. Yes, sixty-three thousand dollars. Marion's charge for the procedure would have been many thousands of dollars less than the network hospital, but again, SIH's anti-competitive actions effectively prohibited the patient from seeking care at the lowest cost provider.

Additionally, in the application, SIH/Memorial asserts that the local area is a Medically Underserved Area and includes a Medically Underserved Population, as those terms are used by U.S. Department of Health and Human Services. But with all due respect, to assert those claims all the while taking actions that drive up profits is disingenuous at best.

We ask the Board to refuse to exempt SIH/Memorial from the Board's utilization standards for unnecessary duplication of services. Further, we ask that the Board consider the exclusive contract provisions and/or any contract language that impedes competition or limits choice and access to patients when assessing the alleged need for additional capacity.

Statutorily, the objective of the Board is to;

improve the financial ability of the public to obtain necessary health services; to establish an orderly and comprehensive health care delivery system that will guarantee the availability of quality health care to the general public; to maintain and improve the provision of essential health care services and increase the accessibility of those services to the medically underserved and indigent; to assure that the reduction and closure of health care services or facilities is performed in an orderly and timely manner, and that these actions are deemed to be in the best interests of the public; and to assess the financial burden to patients caused by unnecessary health care construction and modification. 20 ILCS 3960/2

The proposed modernization project is directly contrary to the Board's goals because it permits SIH to continue its anti-competitive actions, thereby reducing competition, reducing the availability of quality health care services in the market, and increasing prices. We ask that the project be rejected unless the Applicant, SIH, amends to remove the request to expand its outpatient surgical department.

In addition, we request that Illinois Health Facilities and Services Review Board seek copies of the exclusionary contract(s) and agreements SIH/Memorial has had with Blue Cross and Blue Shield of Illinois during the past seven years, so as to independently verify the tactics SIH/Memorial is using to exclude competing healthcare providers, and driving up overall healthcare costs in the region. It is our belief large hospital systems across the state are utilizing similar tactics to drive up the costs of healthcare.

Respectfully offered this 7th day of February, 2014,



for Marion HealthCare, L.L.C.

DR THOMAS REE
PLIURA

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Marion, IL 62959
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