

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

STATE OF ILLINOIS
DEPARTMENT OF PUBLIC HEALTH
HEALTH FACILITIES AND SERVICES REVIEW BOARD
IN RE: PRESENCE SAINT JOSEPH HOSPITAL - CHICAGO,
and PRESENCE HEALTH NETWORK, Applicant
PROJECT NO. 13-011

PUBLIC HEARING

A Public Hearing was held with regard to the
above-named applicant, on April 12, 2013, at the John Merlo
Library Branch, 644 West Belmont Avenue, Chicago, IL.

1 APPEARANCES:

2 MS. COURTNEY AVERY
Administrator

3
MR. PHILIP BRADLEY
4 Board Member

5

6

7

8

9

10

11

12

13

14 *****

15 Reported by:

Karen K. Keim

16 CRR, CSR-IL, CCR-MO, RPR

Midwest Litigation Services

17

18

19

20

21

22

23

24

1 START TIME: 1:28 p.m.

2

3 MS. AVERY: Good afternoon. We'll get
4 started.

5 Thank you for attending this public hearing
6 for Presence Saint Joseph Hospital - Chicago. I'm Courtney
7 Avery, the Hearing Officer for the Illinois Health
8 Facilities and Services Review Board. Also present with me
9 today is Board Member Philip Bradley, and our Court
10 Reporter is Ms. Karen Keim.

11 As per the rules of the Illinois Health
12 Facilities and Services Review Board, I would like to read
13 the previously-published legal notice into the record.

14 In accordance with the requirements of the
15 Illinois Health Facilities Planning Act, notice is given of
16 receipt of a Certificate of Need application from Presence
17 St. Joseph Hospital - Chicago to construct a medical office
18 building. The applicants for CON Project 13-011 are
19 Presence St. Joseph Hospital - Chicago and Presence Health
20 Network.

21 The applicants propose to construction a
22 9-story medical office building, consisting of 311,643
23 gross square footage of space, to be located at 2900 North
24 Lake Shore Drive, adjacent and connected to an existing

1 acute care hospital. The proposed construction cost is
2 \$156,956,132.

3 A public hearing will take place pursuant to
4 Part 1130.910. The hearing scheduled for Friday, April
5 12th, 1:30 p.m., is being held at the John Merlo Library
6 Branch located at 644 West Belmont, Chicago. The public
7 hearing will be conducted by staff of the Health Facilities
8 and Services Review Board, pursuant to the Illinois Health
9 Facilities Planning Act. The hearing is open to the public
10 and affords an opportunity for parties with interest in the
11 project to present written and/or verbal comment relevant
12 to the project. All allegations or assertions should be
13 relevant to the need for the proposed project and be
14 supported with two copies of documentation or materials
15 that are printed or typed on paper size 8 1/2 x 11.
16 Consideration by the Board has been tentatively scheduled
17 for the May 14, 2013 meeting.

18 Please note that in order to assure that the
19 Health Facilities and Services Review Board's public
20 hearings protect the privacy and maintain the
21 confidentiality of an individual's health information,
22 covered entities as defined by the Health Insurance
23 Portability and Accountability Act of 1996, such as
24 hospital providers, health plans, and healthcare

1 clearinghouses, submitting oral or written testimony that
2 disclose protected health information of individuals shall
3 have a valid written authorization from that individual.
4 The authorization should allow the covered entity to share
5 the individual's protected health information at this
6 hearing.

7 If you have not already signed in and received
8 a blue preprinted number card, please see me; and note that
9 there is a form available for individuals who want to
10 register their attendance and position on the project
11 without providing oral and written testimony. Those of you
12 who came with prepared text of your testimony may also
13 submit the written testimony without giving an oral
14 presentation, if you wish. The written testimony will be
15 entered in today's record and made available for all Board
16 members prior to the May 14th meeting.

17 Due to the number of people that's signed up,
18 I ask that you please limit your testimony to two minutes.
19 I will call participants in accordance to the preprinted
20 blue number cards. Prior to beginning your remarks, please
21 state and spell your first and last names. After you have
22 concluded your remarks, if you have copies, please provide
23 those to me, as well as your preprinted blue number cards.

24 Today's proceedings will start with a

1 representative from Presence Saint Joseph.

2 MS. LUSKIN-HAWK: Good afternoon. My name is
3 Dr. Roberta Luskin-Hawk (spells name). I'm the President
4 and Chief Executive Officer of Presence Saint Joseph
5 Hospital-Chicago. I've actually had the privilege of
6 working with Presence Saint Joseph Hospital since 1985,
7 when I joined the hospital as a physician leader, educator,
8 and practicing physician; and I have served as CEO since
9 2009.

10 I'm excited for the opportunity to discuss
11 this project with you today. This project involves both
12 the construction of a new building adjacent and connected
13 by a bridge to Saint Joseph Hospital and the renovation of
14 selected areas within the existing hospital structure. The
15 project does not propose either addition or discontinuation
16 of any beds or IDPH-designated categories of service.

17 The new building will include a hospital
18 ambulatory care center, parking, and medical office space.
19 The first floor will include oncology services, retail
20 space, and public space. The second through fourth floors
21 will provide parking. The fifth and sixth floors will
22 provide a variety of hospital-operated services, including
23 outpatient surgery, an endoscopy suite, imaging,
24 pre-admission testing, and a musculoskeletal institute.

1 The renovated space in the hospital will include a variety
2 of clinical and non-clinical areas, including surgery
3 recovery, imaging, in-patient physical therapy, and the
4 hospital's stroke program, on-call rooms and administrative
5 areas.

6 The proposed project is essential for Presence
7 Saint Joseph Hospital to continue its mission and service
8 to the community, while enhancing the outpatient services
9 in order to meet the current challenges in healthcare. The
10 hospital is located in Chicago's Lakeview community and has
11 a long-standing commitment to this city since 1868, when it
12 was founded by the Daughters of Charity in response to a
13 cholera epidemic. During the years that followed, the
14 hospital, sponsors, physicians, and staff have created
15 innovative programs that have responded to the most
16 vulnerable patients and to community needs.

17 Saint Joseph Hospital opened the first
18 tuberculosis unit in the city and, in 1871, opened the
19 first psychiatric unit. The commitment to responding to
20 healthcare challenges continues until current times. In
21 the late 1980's, I had the privilege of participating in
22 the development of state-of-the-art HIV/AIDS treatment and
23 clinical research programs at Saint Joseph Hospital,
24 including the foundation of one of Chicago's first

1 inpatient HIV units. These programs have served thousands
2 of patients from Chicago and its suburbs. This work was
3 recognized by Howard Brown Health Center and the AIDS
4 Alternative Health Project.

5 Saint Joseph Hospital is also home to
6 inpatient and outpatient addiction treatment programs that
7 serve patients from a wide geography. Dr. Dan Angres, the
8 Director of the Professionals Program for the treatment of
9 substance abuse in people in high risk professions has been
10 repeatedly recognized as one of Chicago Top Doctors.

11 Today we offer the full continuum of care,
12 from primary to specialty care. We have on staff about 600
13 physicians in 62 specialties to meet the needs of our
14 patients. Our physicians are leaders in their field and
15 provide extraordinary patient care each and every day. Our
16 doctors are compassionate and dedicated, teaching a new
17 generation of healthcare providers about clinical
18 excellence. Our healthcare team focuses on delivering
19 outstanding patient and family-centered care. The hospital
20 has been involved in the education of physicians, medical
21 students, nurses, and other healthcare professionals for
22 decades and currently sponsors six independent residency
23 programs committed to the education of 143 physicians each
24 year. This project is critical to our ability to continue

1 teaching a new generation of healthcare providers about
2 clinical excellence and delivery of outstanding patient and
3 family-centered care.

4 Our planning for this project was built on our
5 assessment of community needs and input from community
6 members, experts, medical staff and employees. To learn
7 about the community health needs, we have regular meetings
8 with community leaders, elected officials, patients,
9 physicians, and employees.

10 This project is designed to offer a healthcare
11 delivery system that will provide high quality, high value,
12 and efficient care. The design, implementation of
13 technology, and culture will foster collaboration among
14 teams of care providers and the patients themselves. We
15 conducted various studies to ensure our plans were based on
16 sound projections of the numbers of patients needing our
17 care and the types of services most needed by our
18 community.

19 Presence Saint Joseph Hospital has played a
20 vital role as a safety net for Chicago's senior citizens,
21 persons with long-term disabilities, and the
22 underprivileged. In 2011, we provided \$31.8 million in
23 total community benefits to address our community's health
24 needs. Saint Joseph Hospital is also designated as a

1 Disproportionate Share Hospital for Medicare, and we have a
2 Medicare and Medicaid utilization rate of nearly 64
3 percent. In 2011, we also provided \$3.2 million in free
4 care, the cost of services for which the hospital received
5 no payment.

6 The Presence Saint Joseph campus is also home
7 to the Laboure Clinic, a community health center dedicated
8 to delivering comprehensive medical and social support for
9 vulnerable patients in a respectful, high quality
10 environment. The charity care policy provides access to
11 high quality medical care for patients without health
12 insurance, as well as others who are medically underserved.

13 Presence Saint Joseph Hospital is part of
14 Presence Health, the largest Catholic health system based
15 in Illinois, created in November of 2011 through a merger
16 of Provena Health and Resurrection Healthcare. Presence
17 Health is committed to improving the health and well-being
18 of our community. In summary, this project will improve
19 the services and facilities provided to the residents of
20 the City of Chicago and others who travel for our services.
21 The facility will help us attract the best physicians,
22 which is critical to our mission of providing our patients
23 with the highest quality of care. The addition of the new
24 facility will keep our institution strong and ensure that

1 this community can continue to rely on Saint Joseph
2 Hospital for care.

3 Thank you for the opportunity to discuss this
4 project with you.

5 MS. AVERY: Thank you.

6 Because of the time, and we don't have that
7 many that signed up, and some people might elect to just
8 give their written testimony, we'll extend the time to
9 three minutes. You can have a seat here and put your
10 testimony and cards on the table also. That will cut down
11 on some time.

12 (Pause)

13 MS. AVERY: Okay. Number 1.

14 MR. LAWSON: Good afternoon. My name is
15 Bennet Lawson (spells name). I'm the Chief of Staff for
16 Alderman Tom Tunney of the 44th Ward. The Alderman
17 apologizes; he was pulled away on a last-minute emergency
18 or he would have been here personally to testify. I will
19 read just from his remarks, and then if there are any
20 questions, I'll be happy to answer them.

21 As the alderman of the 44th Ward, I urge the
22 Illinois Health Facilities and Services Review Board to
23 support the construction of a new outpatient facility at
24 the Saint Joseph campus. Located in the 44th Ward, this is

1 a great benefit to our community by offering modern,
2 accessible medical care that offers top-quality services
3 and a wide range of vital outpatient services.

4 Dr. Luskin-Hawk went through the design and the amenities
5 offered in the building, so I'll leave that. But we've had
6 many meetings with our community over the years regarding
7 this project, and while not unanimous, there is definitely
8 significant support for the construction of this new
9 facility and the expansion of the project. The project has
10 been approved by the Chicago Planning Commission, and we
11 look forward to maintaining the hospital and all of its
12 services for many more years to come. The Alderman often
13 says, "We don't lose hospitals in the 44th Ward."

14 There is a lasting economic impact for
15 this project -- 250 full-time positions during the
16 construction and up to \$120 million pumped into our local
17 economy. Presence has been a great community partner,
18 working as a teaching hospital for more than 140 years.
19 They are a significant economic driver in the local area
20 with over 1,600 workers and providing over a million
21 dollars a year in compensation.

22 It also has a significant impact on the health
23 of the community. Again, Dr. Luskin-Hawk mentioned the
24 numerous working relationships with community members,

1 elected officials, and other groups. They were a leader in
2 HIV/AIDS in Chicago and, of course, our community; and its
3 Laboure Outpatient Center receives, like, 50,000 visits a
4 year from underinsured and uninsured patients who come to
5 the hospital to receive discounted services.

6 We feel the building is critical to Presence
7 Saint Joseph Hospital's future. Without significant
8 investments to expand the office space and modern
9 facilities, the hospital won't be able to maintain the
10 capacity and provide the highest level of care to our
11 community.

12 With that, I also have copies of the letter of
13 support sent by the Alderman, his remarks.

14 MS. AVERY: Okay. Thank you.

15 Number 2, please.

16 MS. AL-CHALABI: My name is Mergery
17 Al-Chalabi. I'm a resident of 330 West Diversey Parkway,
18 the Commonwealth Plaza. I'm reading portions of a letter
19 that was submitted by the President, Virginia Harding, on
20 behalf of the Condominium Association, 369 residential
21 units.

22 Today, Commonwealth Plaza Condominium
23 Association is asking that the Board not take action to
24 approve this project until additional information relevant

1 to the Board making a decision is submitted. The
2 Association and its residents expected that the filing made
3 on February 27th, 2013 to obtain the Board's approval for
4 this project would have finally and definitively let them
5 know what and when Presence is planning to undertake
6 construction on the land. While the filing with the Board
7 is lengthy, due to the inclusion of financial statements of
8 the Presence Entities that submitted the application, the
9 filing raises questions and does not provide answers to the
10 following:

11 One: What are the qualifications and
12 financial strength of Hammes Company Healthcare Real Estate
13 Services, the developer which Presence describes as the
14 entity that it expects will be the developer, owner,
15 landlord, and operator of the project and the entity
16 responsible for obtaining financing for the project? No
17 financial statement or other data showing the developer's
18 qualifications were included in the filing.

19 Two: What is the likelihood that financing
20 for the project can be obtained?

21 Three: What is the likelihood that
22 construction will begin without 100 percent of the monies
23 in place and then stop, leaving a partially-completed but
24 unoccupied structure?

1 Four: What is the outside date for
2 commencement of construction?

3 And five: What is the likelihood that the
4 proposed transaction between the developer and Presence
5 will ever become effective?

6 These questions arose because the economic
7 heart of Presence' filing with the Board was a Letter of
8 Intent -- LOI -- between Presence and the developer, dated
9 February 25th, 2013. This was an instrument signed just
10 two days before Presence made its filing. The LOI states
11 that it is not binding upon either party unless and until
12 embodied in final and legally-binding, mutually-acceptable
13 agreements are signed by both parties. Further, this LOI
14 may be terminated by either party upon ten days written
15 notice, with or without cause.

16 Therefore, we have several things that need to
17 be answered; among them are yet not completed instruments,
18 which include.

19 One: A ground lease between Presence and a
20 special purpose entity to be formed by the developer to be
21 the ground lessee and, as such, will develop, lease,
22 finance, manage and own the project.

23 Two: Ten-year triple net leases with
24 qualified physicians to lease the 87,000 rentable square

1 feet of medical office space in the project. Typically
2 filings for medical office buildings do include Letters of
3 Intent from potential tenants.

4 Twenty-year lease of 114,000 rentable square
5 feet of ambulatory care space.

6 A twenty-year lease of the garage portion of
7 the project, approximately 350 stalls.

8 And other instruments, such as use
9 restrictions.

10 The LOI contains no outside date for having
11 all of the foregoing definitive agreements finalized and
12 executed. Since the LOI may be terminated by either party
13 by the giving of notice, there is no assurance that the
14 project will ever be in a position to go forward.

15 The filing with the Board is a classic example
16 of Presence moving forward to obtain Board approval for the
17 project before Presence supplies adequate information.

18 Based on the uncertainty inherent in the
19 economic arrangement contemplated by the LOI and the lack
20 of information before the Board about the developer, our
21 Association is requesting that the Board delay action on
22 the application for the approval of the project until the
23 applicant has executed and filed the definitive agreements
24 with the Board and provided the Board with information as

1 to the developer's qualifications and financial condition.

2 Respectfully submitted this 12th day of April
3 20, 2013.

4 MS. AVERY: Thank you. Number 4.

5 MS. KUSEK: Good afternoon. My name is Sister
6 Clara Frances Kusek (spells name). I am here today to
7 express my support for the proposed new building at
8 Presence St. Joseph Hospital - Chicago. I'm here
9 representing Presence Health's five supporting religious
10 congregations. This project is of vital importance to the
11 futures of Presence Saint Joseph Hospital, and we believe
12 that the proposed building exemplifies Presence Health's
13 commitment to its sacred healthcare mission.

14 In the tradition of our five sponsoring
15 congregations, we call on Presence Health entities like
16 Saint Joseph Hospital to recreate our healing ministries.
17 Through this collaborative effort, we continue the healing
18 ministry that Jesus entrusted to the church. We commit
19 ourself, the system and its components, to promote health
20 and wholeness and to sustain our mission through effective
21 stewardship of resources.

22 Plans for this medical building demonstrate
23 fidelity to our guiding principles by expanding the
24 hospital's state-of-the-art services in a convenient and

1 cost-effective setting for both physicians and patients.
2 The building will -- the project will build on the
3 hospital's history of professional excellence and create an
4 environment of compassion, hospitality and respect for
5 every person involved in the caring and healing process.

6 This project will also help Saint Joseph
7 Hospital continue in its mission to serve Chicago's most
8 vulnerable population. This hospital has a long tradition
9 of providing care to many of Chicago's most disadvantaged
10 communities.

11 Without significant investments to expand
12 physician office space and provide modern ambulatory
13 facilities, the hospital will be unable to maintain its
14 capacity to provide the highest quality of care to Chicago
15 patients. The need is highlighted by the projects
16 undertaken by Presence Saint Joseph Hospital's nearby
17 healthcare competitors, all of whom have made significant
18 investments to modernize their ambulatory and medical
19 office space within the last 15 years.

20 Please support this award-winning,
21 nationally-ranked medical center in its efforts to advance
22 compassionate, quality care for all Chicagoans.

23 Respectfully submitted, Sister Clara Francis
24 Kusek, Sponsorship Board, Presence Health.

1 MR. BRADLEY: Sister, thank you for your
2 testimony.

3 The next number to be heard is Citizen Number
4 5.

5 MS. DIAMOND: I'm Dr. Merle Diamond (spells
6 name).

7 Good afternoon. My name is Merle Diamond, and
8 I'm the Medical Director at the Diamond Headache Clinic.
9 Diamond Headache Clinic is the oldest and largest private
10 headache center dedicated solely to the diagnosis and
11 management of headache pain. Our clinic operates a 37-bed
12 unit at Saint Joseph Hospital and is a treatment
13 destination for acute headache sufferers. The unit is
14 adjacent to a secure pediatric area, where young patients
15 and their families can experience the benefits of early
16 intervention while interacting one-on-one with our team of
17 headache doctors.

18 Diamond Headache Clinic and Diamond Headache
19 Inpatient Unit at Saint Joseph Hospital have a national and
20 international reputation for treating patients with severe,
21 disabling chronic headaches. The Diamond Headache Clinic
22 was located on the campus of Columbus Hospital, and with
23 the closure of Columbus Hospital, our clinic has been
24 waiting for space on the Saint Joseph campus. There is an

1 advantage for our patients to be treated in an outpatient
2 setting that also provides access to imaging services, a
3 place for pain procedures, and direct access to the
4 hospital. It will also increase physician efficiency,
5 which will allow us more time to care for our patients.

6 In addition, Saint Joseph Hospital needs this
7 new facility to accommodate the growing need for outpatient
8 procedures. The need for outpatient services continues to
9 increase, while the need for inpatient services continues
10 to decrease. Minimally-invasive procedures will continue
11 to replace more complex procedures, which will only make
12 this trend to outpatient procedures move more quickly.

13 The project will not only create a facility
14 that better meets the needs of our city's residents, but
15 incorporates best practices from the hospitality industry,
16 creates a healing and family-centered focus, and
17 acknowledges the changing nature of the healthcare delivery
18 system under healthcare reform. Further, and not
19 insignificantly, the project will provide a more convenient
20 and cost-effective setting for physician practices, aiding
21 in the retention and continued recruitment of world-class
22 physicians to Saint Joseph Hospital.

23 My colleagues will speak to you in the future,
24 in great detail about what this facility will mean to the

1 neighborhood in terms of vital services it will enhance or
2 provide, and the fact that through this, we are able to
3 attract top-notch physicians who may choose, otherwise, to
4 practice elsewhere. More so, the economic impact cannot be
5 overstated with the creation of additional jobs and access
6 to state-of-the-art technology right here in our
7 neighborhood.

8 I urge you to support this project. Thank you
9 for the opportunity to speak today.

10 Respectfully submitted, Merle Diamond.

11 MS. AVERY: Thank you.

12 Number 6.

13 MS. KOSAR: My name is Elizabeth Kosar (spells
14 name), and I am submitting a letter written by Gary
15 Garland, Executive Director of the Lakeview Pantry, for the
16 Board's review, in support of the project.

17 MS. AVERY: 7.

18 MR. GUElich: Good afternoon. My name is
19 Dr. David Guelich (spells name), and I serve as Director of
20 Orthopedic Sports Medicine for the Department of Surgery,
21 Presence Saint Joseph Hospital in Chicago.

22 Briefly, I received my medical degree from the
23 Medical College of Wisconsin and completed my residency
24 training in orthopedic surgery at Northwestern School of

1 Medicine. I also trained at Baylor Sports Medicine Clinic
2 in Houston, Texas, where I completed a fellowship in
3 Orthopedic Sports Medicine, and currently am one of the few
4 surgeons that is Board-certified specifically in Orthopedic
5 Sports Medicine in the Chicagoland area. In that role, I
6 serve as a consultant for Major League Baseball, National
7 Football League, many regional universities, and probably
8 my favorite, which is numerous local high school students
9 who often times are disadvantaged and underinsured.

10 As a physician, I'm very excited about this
11 new facility. The construction of this facility will give
12 us the ability to offer our patients the highest level of
13 coordinated care. Healthcare is undergoing a tremendous
14 amount of change, and the optimization of outpatient care
15 is the most critical part of this transformation.
16 Ambulatory care facilities will become the number one
17 diagnosis and treatment location for our patients in the
18 future.

19 The new facility will be the home of the
20 musculoskeletal institute, and for many of my patients,
21 their orthopedic injuries are the first experience they have
22 in the medical marketplace. Patients receiving treatment
23 from musculoskeletal admissions often require multiple care
24 teams, medical imaging, pain services, rehabilitation,

1 physical and occupational therapy, and in some cases,
2 surgery. This will provide our patients access to the best
3 technology and services Saint Joseph Hospital has to offer
4 and a much-needed state-of-the-art facility.

5 Our patients will recover quicker in a
6 convenient and comfortable setting, allow us to better
7 manage medical costs to the patient, system, and insureds.
8 One of my goals for the new center is to enhance
9 educational environment for the physicians I train, in
10 addition to therapists and other members of the healthcare
11 team. Our ability to train physicians should involve a
12 team approach, and their education is also tied to the
13 infrastructure in which they learn.

14 I currently serve as the Director of the
15 Orthopedics Sports Medicine Fellowship Program at the
16 hospital, which is a hospital accredited and partnered
17 through the University of Illinois. This setting will
18 provide a model of coordinated patient-centered care that
19 will result in high value and excellent outcomes. The
20 institute will also provide an opportunity for education of
21 resident physicians in a number of other specialties; and
22 at the moment, Saint Joseph Hospital trains over 140
23 post-graduate physicians in the field of Internal Medicine,
24 General Surgery, Family Medicine, Podiatry, and Obstetrics

1 and Gynecology. Ours, and every community will be
2 well-served by physicians training in this model of care.

3 In concluding, I strongly urge you to approve
4 this project today, and thank you for your time and
5 consideration.

6 Respectfully submitted by Dr. David R.
7 Guelich, Director of Orthopedic Sports Medicine, Department
8 of Surgery, Presence Saint Joseph Hospital - Chicago.

9 MS. AVERY: Thank you.

10 Number 8.

11 MR. COLLINS: Good afternoon. My name is
12 David Collins (spells name), representing the Lakeview East
13 Chamber of Commerce.

14 On behalf of the Lakeview East Chamber of
15 Commerce, I urge you to support the new outpatient pavilion
16 planned for the Presence Saint Joseph Hospital campus.
17 Presence Saint Joseph Hospital is a leading facility that
18 employs more than 1,600 individuals and has an economic
19 impact in the hundreds of millions of dollars.

20 Not only is Presence Saint Joseph Hospital a
21 leading facility in the region for healthcare and
22 innovative programs and initiatives for Chicago's
23 uninsured, underinsured and under-serviced individuals and
24 families, they're also a leader in the city's business

1 community. Serving as active members of the Lakeview East
2 Chamber of Commerce, regular event attendees, Chamber
3 sponsors, and a vocal leader in the neighborhood, Presence
4 Saint Joseph Hospital is a dedicated Chamber member who
5 recognizes the importance of community relations.

6 The project will create an estimated 250
7 full-time jobs over an 18-month period that will benefit
8 the many local businesses near this campus. Without
9 significant investments to expand physician office space
10 and provide modern ambulatory facilities, the hospital will
11 be unable to maintain its capacity to provide the highest
12 quality of care to Chicago patients. The Lakeview East
13 Chamber of Commerce supports Presence Saint Joseph
14 Hospital's efforts to remain a leader in the healthcare
15 field and a key asset to residents and businesses in the
16 Lakeview East Community.

17 I hope you will support this project, as it
18 will be a tremendous asset to the hundreds of businesses
19 that call Lakeview their home. Thank you.

20 MS. AVERY: Thank you. Number 9.

21 MR. GALINSKY: My name is Dennis Galinsky
22 (spells name).

23 Good afternoon. My name is Dr. Dennis
24 Galinsky. I serve as Medical Director of Radiation

1 Oncology at Presence Saint Joseph Hospital - Chicago. In
2 addition to serving as Medical Director of Radiation
3 Oncology at Saint Joseph, I also serve as a Board member of
4 American College of Radiation Oncology. Previously in my
5 career, I served as Program Director of the Radiation
6 Oncology Residency Program at Rush University Medical
7 Center and Chief of Service of the Department of Radiation
8 Oncology at the University of Illinois.

9 I am thrilled to be here with you today to
10 show my support for the Presence Center for Advanced Care,
11 especially since the new facility will host our new Center
12 for Cancer Care. This new center will give us the ability
13 to provide the highest level of coordinated care, utilizing
14 the most state-of-the-art technology available for cancer
15 treatment. This project is critical in that it will
16 provide an opportunity for the hospital to continue to
17 incorporate evolving technology that will improve the
18 impact and precision of our radiation therapy.

19 Also, the Center for Cancer Care will offer
20 private rooms for chemotherapy treatment. These rooms were
21 designed so that family members or visitors can be present
22 during treatment. Patients will also have the benefit of
23 having dietitians, social workers, nurse navigators,
24 palliative care specialists, clinical research staff, and

1 integrative medicine specialists in the center.

2 The center has been designed for collaboration
3 between physicians from multiple specialties, including
4 medical oncology, radiation oncology, surgical oncology,
5 gynecologic oncology, reconstructive plastic surgery,
6 palliative care, interventional radiology, in addition to
7 other members of the care team. It will allow all those
8 involved with the patient's treatment the ability to meet
9 regularly to monitor a patient's progress and make
10 decisions as quickly as possible as to what the right
11 course of treatment should be. This high level of
12 coordinated care is critical to our patient's recovery and
13 will be much improved compared to today's environment in
14 which the Center for Cancer Care operates as a virtual
15 center with functional areas located in five different
16 parts of the campus. This fragmented system is not
17 consistent with the patient-centered goals of our hospital
18 or Presence Health.

19 Saint Joseph Hospital's Cancer Program has a
20 long history of providing excellent, personalized and
21 compassionate care. It is accredited by the American
22 College of Surgeons Commission on Cancer, with
23 commendation. We are also the first breast center in
24 Chicago to achieve accreditation from the National

1 Accreditation Program for Breast Centers.

2 This new center will help us provide the
3 highest quality cancer care delivered by a team who will
4 partner with patients and their families to achieve the
5 best outcomes. It will also give us the ability to serve
6 more patients in the best setting possible, creating a
7 healing environment for both the patient and their family.

8 I hope you will support this project.

9 Respectfully submitted, Dr. Dennis L.
10 Galinsky, Medical Director of Radiation Oncology, Presence
11 Saint Joseph Hospital - Chicago.

12 MS. AVERY: Thank you. Number 11.

13 MS. BROWN: My name is Christine Brown, and I
14 encourage the Illinois Health Facilities and Services
15 Review Board to approve this project, which will improve
16 access to medical services for the community. This is
17 particularly important to the many seniors in my
18 neighborhood who are cared for by Presence Saint Joseph
19 Hospital and its physicians.

20 I live immediately north of Presence Saint
21 Joseph Hospital, in the Hallmark Building, and I am an
22 active resident of the Lakeview neighborhood. I serve as
23 Chairperson of Alderman Tom Tunney's Senior Services
24 Advisory Committee and run a local chapter of the Red Hat

1 Society, which works to improve the lifestyle of seniors in
2 the Lakeview area. I have advocated for many improvements
3 to our community. This project certainly qualifies as a
4 vital improvement that will have broad benefits for
5 Lakeview and the patients throughout Chicagoland.

6 Presence Saint Joseph Hospital is an
7 invaluable asset in our neighborhood, and this project is
8 critical to enabling the hospital to continue to provide
9 top quality care. While the hospital's physicians and
10 staff are among the best in the nation, they are in need of
11 facilities that will allow them to provide their care in a
12 manner that is more convenient for the community and more
13 comfortable for the patients and families. Seniors, in
14 particular, face unique challenges in navigating the
15 healthcare system and accessing needed medical services.
16 Nothing is more comforting to a senior than knowing that
17 you have a trusted physician, ready access to medical
18 services, and can access those services in an
19 easy-to-navigate environment. This project will provide
20 all of these benefits.

21 We rely on Presence Saint Joseph Hospital as a
22 valued neighbor and a critical care provider for our
23 community. Please support this hospital's efforts to
24 continue to deliver the highest quality patient-centered

1 care.

2 Respectfully submitted, I'm Christine W.
3 Brown, the Senior Advisory Committee for the 44th Ward,
4 2960 Lake Shore Drive, Chicago, Illinois, 60657. And thank
5 you for listening.

6 MS. AVERY: Thank you.

7 13.

8 MS. BUNTMAN: Good afternoon. I represent the
9 patient. I'm a resident at the Hallmark -- a twenty-year
10 resident -- and I've always been impressed with the access
11 to immediate care, should we need it, and many of your
12 physicians from Saint Joe regularly facilitate, give their
13 knowledge and help to the residents at the Hallmark, and
14 I'm so impressed with the immediacy with which we can get
15 critical care. It's amazing, because, as I say, it's less
16 than a block. I'm at 2960, same as Christine, and I
17 couldn't promote your plans and your development. I really
18 encourage that plan, because as we get older, we require
19 more care, and many of your physicians -- as I say, they're
20 all outstanding, and they are willing to come to the
21 Hallmark. In other words, we don't have to go there,
22 necessarily.

23 So, I can't promote it any better. I can see
24 the need for expanded care. As we age, we require more

1 care, and I just hope the plan is adopted and you receive
2 your funding.

3 So, Ruth Buntman; as I say, 20 years at the
4 Hallmark. I didn't think I'd live that long, but I am
5 thankful I'm still here.

6 MS. AVERY: Thank you.

7 15.

8 MR. DUGGAN: Good afternoon. My name is Mike
9 Duggan (spells name). I don't have the kind of credentials
10 that many of the witnesses this afternoon can boast of.
11 I'm just a patient, but that's the perspective that I speak
12 from in support of this project.

13 I have been a cancer patient at Saint Joseph's
14 for about 14 months now. I was diagnosed by an ENT that
15 was associated with the hospital, and because I was in
16 Stage 4 at that time, I was eager to get going with my
17 treatment. So I followed his referral to Saint Joseph's,
18 and I'm terribly glad that I did. I can't say enough about
19 the quality of care I receive, compassion of the staff, the
20 availability of the oncologists and their knowledge.
21 They handed information to me and my wife very adeptly.
22 They answered the questions that we needed to have
23 answered, and I would also say that I'm fortunate enough
24 that my results so far have been outstanding. I obviously

1 was very, very sick when I started. I feel pretty good
2 now.

3 So, when people find out you have cancer, they
4 tend to ask you, "Oh, well you're at Northwestern or you're
5 -- " I am awfully glad that I can say that I was treated at
6 Saint Joseph's.

7 As to this plan, I realize that the Oncology
8 Department is only a small part of it, but it's obviously a
9 very crucial part of it for me and for anybody who comes
10 here for treatment as a cancer patient. Right now, the
11 department is split between the first floor and seventh
12 floor. Sometimes you have to visit both halves of the unit
13 on the same day, and sometimes things can't be coordinated
14 as well as they might be, just because, for instance, you
15 can be on a radiation treatment and the staff there might
16 think that you're dehydrated and that you need to be
17 infused. So you go up to the seventh floor. But sometimes
18 their infusion room is very, very busy and sometimes, they
19 just can't care for you there. There's a small infusion
20 facility back down in radiation. You might have to wait to
21 get seen there as well.

22 So, having everything together, having the
23 doctors be able to check with each other about availability
24 of services and consult on your care is really important.

1 I also heard for the first time today that part of that
2 project is going to be private rooms for chemotherapy.
3 That in itself is just a wonderful, wonderful improvement.
4 You know, it's kind of hard when you have cancer to
5 navigate through this whole process. You're scared. You
6 don't always hear everything they say to you, you know, and
7 you don't always know where you have to go, and having
8 multiple places makes it that much harder. My wife has
9 guided me through that, but many of my fellow cancer
10 patients go through this alone and, you know, it would just
11 make it so much easier for it all to be on the same floor
12 and for getting people to be able to direct you as to where
13 your next stop is, without having to travel and having
14 multiple places to register and so forth, as you do now.

15 So, don't take it as complaining, because I
16 love the quality of care, but this is, I think, a great
17 idea. Thanks so much.

18 MS. AVERY: Thank you.

19 Number 17.

20 MS. MEIER: Good afternoon. My name is
21 Claretta Meier. I fully support Presence Saint Joseph's
22 Hospital in their efforts to construct a new outpatient
23 hospital on their campus. I urge the Services Review Board
24 to support this project. I believe the proposed outpatient

1 building will give Presence Saint Joseph's Hospital the
2 opportunity to deliver the highest quality healthcare in
3 our community.

4 For many years, I worked in laboratory
5 management at Presence Saint Joseph's and had the
6 opportunity to see the great care given by doctors and
7 nurses for the patients they cared for; and as a former
8 employee, I also understand how important it is to continue
9 to bring new services and facilities to a hospital campus
10 to continue to provide the quality of care to those
11 patients that rely for their care. In addition, I'm a
12 resident of the community, so I know firsthand how
13 important the hospital is to our community.

14 And I don't think I can say it any better than
15 the former patient, but, also, as an outpatient, I really
16 welcome this new facility in terms of its convenience.
17 Right now we're sharing facilities with inpatients. So you
18 are kind of going up and down, and to have all of these
19 services in one spot will be just fantastic. I can't -- he
20 said it all. Our community needs this institution to
21 remain strong. Presence Saint Joseph's Hospital's
22 investment in the state-of-the-art medical facility will
23 ensure that they remain competitive and continue their
24 service to our community for many years to come.

1 So, I do urge and encourage the Illinois
2 Health Facilities Service Review Board to approve this
3 project. This facility will help Saint Joseph's
4 Presence -- Presence Saint Joseph Hospital continue its
5 mission to provide advanced, compassionate and quality care
6 in my community and all of Chicago.

7 Claretta Meier. Thank you.

8 MS. AVERY: Thank you.

9 18.

10 MR. BANCROFT: Good afternoon. My name is
11 Beau Bancroft. I'm privileged to be standing here today to
12 voice my support for Saint Joseph Hospital Center for
13 Advanced Care.

14 After I had a stroke, I was completely
15 paralyzed and could not move. That's why I'm standing here
16 right now, just to show you what can be done. I went to a
17 therapy group at Saint Joe and they worked with me for
18 three months to get me where I was mobile again, and I
19 could not have done it without them.

20 It makes me feel better, knowing that Saint
21 Joseph is right across the street from where I live. When
22 you have a stroke, the key to recovery is the speed in
23 which you are treated. I was in the hospital in less than
24 an hour after I had my stroke, and they began, immediately,

1 to treat me. I wasn't aware of what they gave me for the
2 first few days there. The nurses could not have been more
3 attentive and helpful in every aspect of what I really
4 needed. The therapists were determined to get me back on
5 my feet and get me walking. They were magnificent.

6 I fully support Saint Joe Hospital and their
7 investment in bettering the health of our community. Our
8 community needs this facility to remain strong.

9 Thank you.

10 MS. AVERY: Thank you.

11 19.

12 MR. COFFEY: Good afternoon. My name is
13 Thomas Coffey (spells name). I'm the CEO of an
14 organization known as Haymarket Group, and I have been
15 working for the last 20 years on community relations at
16 Saint Joseph Hospital. The hospital has consistently
17 worked to be a good neighbor and a contributing partner in
18 the community. In planning for the Presence Center for
19 Advanced Care, the hospital has strived diligently to be a
20 good neighbor.

21 We've had the privilege of working with
22 Alderman Tunney, who reviewed the Presence Center with the
23 Lakeview community. The alderman has provided us with a
24 great deal of guidance and has been a fantastic partner in

1 working to make the project beneficial to the hospital and
2 to the community.

3 When the City Council and the Planning
4 Commission approved the Institutional Planned Development
5 for Saint Joseph Hospital in 2006, we participated in 30
6 community meetings to discuss the future of the Presence
7 Center. Before the Presence Center was approved by the
8 Chicago Planning Commission by an overwhelming majority in
9 April of 2011, we participated in 9 community meetings with
10 Alderman Tunney throughout the 44th Ward. We've had strong
11 support for the center. Our neighbors and elected
12 officials have testified for the hospital at the Planning
13 Commission hearings.

14 Significant changes were made to the Presence
15 Center to help accommodate our neighbors' concerns. On the
16 southern side of the hospital, which is nearest to our
17 neighbors, the hospital is set back -- will be set back 74
18 feet from 340 West Diversity and 157 feet from 330 West
19 Diversity. We've agreed to provide a long-term lease of
20 our property to the neighbors south of the facility, so
21 that they can expand their green space. We've expanded the
22 green roof on the Presence Center closest to our neighbors
23 to the south. We've created a community parking program
24 that will enable our neighbors to park at our facilities.

1 We are working to ensure that we have off-street parking
2 available for the construction workers who will work on the
3 Presence Center. And in 2011, we created a Traffic,
4 Transportation, Construction Management Review Committee
5 with Alderman Tunney, to help us refine our plans and to
6 manage the construction operations.

7 We look forward to continuing to work with our
8 neighbors in the future. Thank you.

9 MS. AVERY: Thank you.

10 No. 20.

11 MS. MILLISON: Good afternoon. Beverly
12 Millison (spells name).

13 My name is Beverly Millison, and I'm the
14 Director of Community Health at Presence St. Joseph
15 Hospital - Chicago. I wanted to share with you today the
16 names of many people who are submitting letters of support
17 in favor of this project.

18 Congressman Mike Quigley, 5th District;
19 State Representative Sara Feigenholtz, 12th
20 District;

21 43rd Ward Alderman Michelle Smith;

22 46th Ward Alderman James Cappleman;

23 Kim Schlif, President, Lincoln Park Chamber of
24 Commerce;

1 Jesse Dudley, Provider Relation Liaison,
2 Rainbow Hospice;

3 Gus Isacson, Executive Director, Central
4 Lakeview Merchants Association;

5 Jennifer Avila, Executive Director, The
6 Kenwood of Lakeview;

7 Maureen Martino, Executive Director, Lakeview
8 East Chamber of Commerce;

9 Jennifer Kelly, Avondale Neighbors;

10 Arellys Villeda, Lakeview resident;

11 Erica Kelly, Lakeview resident;

12 Kittrick Smith, Lakeview resident;

13 Sean Kelly, Lakeview resident.

14 As Director of Community Health at Saint
15 Joseph Hospital, I also urge you to support this project,
16 as I believe it will be a tremendous asset to this
17 community and to the patients that rely on Saint Joseph
18 Hospital for care.

19 Respectfully submitted, Beverly Millison.

20 MS. AVERY: Thank you.

21 Anyone else?

22 MS. DERRIG: Alderman Cappelman couldn't join
23 us. My name is Julie Derrig, and I'm submitting a letter
24 of support of the project for 46th Ward Alderman James

1 Cappelman.

2 MS. AVERY: Okay. Anyone else?

3 (Pause)

4 MS. AVERY: Is there anyone else who wishes to
5 testify who has not had the opportunity to?

6 (Pause)

7 MS. AVERY: Hearing none, is there anyone who
8 has testified who wishes to provide additional testimony?

9 (Pause)

10 MS. AVERY: Please note that this project is
11 tentatively scheduled for consideration by the Board at its
12 May 14th meeting in Bolingbrook, Illinois at the
13 Bolingbrook Golf Club, located at 2001 Rodeo Drive. Please
14 refer to the Board's website at www.hfsrb.illinois.gov for
15 more details and possible agenda changes.

16 The public has until 9 a.m. on Wednesday,
17 April 24th to submit written comments pertaining to this
18 project. Comments should be sent to the attention of
19 Courtney Avery, Administrator, Illinois Health Facilities
20 and Services Review Board, 525 West Jefferson Street,
21 Second Floor, Springfield, Illinois, 62761-0001 You may
22 also fax your comments to 217-785-4111.

23 The State Agency Report will be made available
24 on the Board's website on Tuesday, April 30th. Written

1 responses to the content of the report findings will be
2 accepted until 9 a.m. on Monday, May 6th. Responses should
3 also be -- should be sent to the attention of Courtney
4 Avery.

5 Are there any questions about today's
6 proceedings?

7 (Pause)

8 MS. AVERY: Hearing none, I deem this public
9 hearing adjourned, and I thank you for your participation.

10

11 END TIME: 2:29 p.m.

12

13

14

15

16

17

18

19

20

21

22

23

24

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

CERTIFICATE OF REPORTER

I, KAREN K. KEIM, RPR, CRR, a Certified Court Reporter, do hereby certify that the proceedings in the above-entitled cause were taken by me to the best of my ability and thereafter reduced to typewriting under my direction; that I am neither counsel for, related to, nor employed by any of the parties to the action, and further that I am not a relative or employee of any attorney or counsel employed by the parties thereto, nor financially or otherwise interested in the outcome of the action.



KAREN K. KEIM
CSR-IL, CCR-MO, RPR, CRR

| | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p style="text-align: center;">A</p> <p>ability 8:24 22:12 23:11 26:12 27:8 28:5 42:6</p> <p>able 13:9 21:2 32:23 33:12</p> <p>above-entitled 42:5</p> <p>above-named 1:14</p> <p>abuse 8:9</p> <p>accepted 41:2</p> <p>access 10:10 20:2,3 21:5 23:2 28:16 29:17,18 30:10</p> <p>accessible 12:2</p> <p>accessing 29:15</p> <p>accommodate 20:7 37:15</p> <p>Accountability 4:23</p> <p>accreditation 27:24 28:1</p> <p>accredited 23:16 27:21</p> <p>achieve 27:24 28:4</p> <p>acknowledges 20:17</p> <p>Act 3:15 4:9,23</p> <p>action 13:23 16:21 42:8,11</p> <p>active 25:1 28:22</p> <p>acute 4:1 19:13</p> <p>addiction 8:6</p> <p>addition 6:15 10:23 20:6 23:10 26:2 27:6 34:11</p> <p>additional 13:24 21:5 40:8</p> | <p>address 9:23</p> <p>adeptly 31:21</p> <p>adequate 16:17</p> <p>adjacent 3:24 6:12 19:14</p> <p>adjourned 41:9</p> <p>administrative 7:4</p> <p>Administrator 2:2 40:19</p> <p>admissions 22:23</p> <p>adopted 31:1</p> <p>advance 18:21</p> <p>advanced 26:10 35:5,13 36:19</p> <p>advantage 20:1</p> <p>Advisory 28:24 30:3</p> <p>advocated 29:2</p> <p>affords 4:10</p> <p>afternoon 3:3 6:2 11:14 17:5 19:7 21:18 24:11 25:23 30:8 31:8,10 33:20 35:10 36:12 38:11</p> <p>age 30:24</p> <p>Agency 40:23</p> <p>agenda 40:15</p> <p>agreed 37:19</p> <p>agreements 15:13 16:11 16:23</p> <p>aiding 20:20</p> <p>AIDS 8:3</p> <p>alderman 11:16,16,21 12:12 13:13 28:23 36:22 36:23 37:10 38:5,21,22 39:22,24</p> | <p>allegations 4:12</p> <p>allow 5:4 20:5 23:6 27:7 29:11</p> <p>Alternative 8:4</p> <p>Al-Chalabi 13:16,17</p> <p>amazing 30:15</p> <p>ambulatory 6:18 16:5 18:12,18 22:16 25:10</p> <p>amenities 12:4</p> <p>American 26:4 27:21</p> <p>amount 22:14</p> <p>and/or 4:11</p> <p>Angres 8:7</p> <p>answer 11:20</p> <p>answered 15:17 31:22 31:23</p> <p>answers 14:9</p> <p>anybody 32:9</p> <p>apologizes 11:17</p> <p>APPEARAN... 2:1</p> <p>applicant 1:7 1:14 16:23</p> <p>applicants 3:18 3:21</p> <p>application 3:16 14:8 16:22</p> <p>approach 23:12</p> <p>approval 14:3 16:16,22</p> <p>approve 13:24 24:3 28:15 35:2</p> <p>approved 12:10 37:4,7</p> <p>approximately 16:7</p> | <p>April 1:14 4:4 17:2 37:9 40:17,24</p> <p>area 12:19 19:14 22:5 29:2</p> <p>areas 6:14 7:2 7:5 27:15</p> <p>Arelys 39:10</p> <p>arose 15:6</p> <p>arrangement 16:19</p> <p>asking 13:23</p> <p>aspect 36:3</p> <p>assertions 4:12</p> <p>assessment 9:5</p> <p>asset 25:15,18 29:7 39:16</p> <p>associated 31:15</p> <p>Association 13:20,23 14:2 16:21 39:4</p> <p>assurance 16:13</p> <p>assure 4:18</p> <p>attendance 5:10</p> <p>attendees 25:2</p> <p>attending 3:5</p> <p>attention 40:18 41:3</p> <p>attentive 36:3</p> <p>attorney 42:9</p> <p>attract 10:21 21:3</p> <p>authorization 5:3,4</p> <p>availability 31:20 32:23</p> <p>available 5:9 5:15 26:14 38:2 40:23</p> <p>Avenue 1:15</p> <p>Avery 2:2 3:3,7</p> | <p>11:5,13 13:14 17:4 21:11,17 24:9 25:20 28:12 30:6 31:6 33:18 35:8 36:10 38:9 39:20 40:2,4,7,10 40:19 41:4,8</p> <p>Avila 39:5</p> <p>Avondale 39:9</p> <p>award-winni... 18:20</p> <p>aware 36:1</p> <p>awfully 32:5</p> <p>a.m 40:16 41:2</p> <hr/> <p style="text-align: center;">B</p> <p>back 32:20 36:4 37:17,17</p> <p>Bancroft 35:10 35:11</p> <p>Baseball 22:6</p> <p>based 9:15 10:14 16:18</p> <p>Baylor 22:1</p> <p>Beau 35:11</p> <p>beds 6:16</p> <p>began 35:24</p> <p>beginning 5:20</p> <p>behalf 13:20 24:14</p> <p>believe 17:11 33:24 39:16</p> <p>Belmont 1:15 4:6</p> <p>beneficial 37:1</p> <p>benefit 12:1 25:7 26:22</p> <p>benefits 9:23 19:15 29:4,20</p> <p>Bennet 11:15</p> <p>best 10:21 20:15 23:2 28:5,6 29:10 42:5</p> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>better 20:14 23:6 30:23 34:14 35:20 bettering 36:7 Beverly 38:11 38:13 39:19 binding 15:11 block 30:16 blue 5:8,20,23 Board 1:2 2:4 3:8,9,12 4:8 4:16 5:15 11:22 13:23 14:1,6 15:7 16:15,16,20 16:21,24,24 18:24 26:3 28:15 33:23 35:2 40:11,20 Board's 4:19 14:3 21:16 40:14,24 Board-certifi... 22:4 boast 31:10 Bolingbrook 40:12,13 Bradley 2:3 3:9 19:1 Branch 1:15 4:6 breast 27:23 28:1 bridge 6:13 Briefly 21:22 bring 34:9 broad 29:4 Brown 8:3 28:13,13 30:3 build 18:2 building 3:18 3:22 6:12,17 12:5 13:6 17:7,12,22 18:2 28:21 34:1</p> | <p>buildings 16:2 built 9:4 Buntman 30:8 31:3 business 24:24 businesses 25:8 25:15,18 busy 32:18</p> <hr/> <p style="text-align: center;">C</p> <hr/> <p>call 5:19 17:15 25:19 campus 10:6 11:24 19:22 19:24 24:16 25:8 27:16 33:23 34:9 cancer 26:12 26:14,19 27:14,19,22 28:3 31:13 32:3,10 33:4 33:9 capacity 13:10 18:14 25:11 Cappelman 39:22 40:1 Cappleman 38:22 card 5:8 cards 5:20,23 11:10 care 4:1 6:18 8:11,12,15,19 9:3,12,14,17 10:4,10,11,23 11:2 12:2 13:10 16:5 18:9,14,22 20:5 22:13,14 22:16,23 23:18 24:2 25:12 26:10 26:12,13,19 26:24 27:6,7 27:12,14,21</p> | <p>28:3 29:9,11 29:22 30:1,11 30:15,19,24 31:1,19 32:19 32:24 33:16 34:6,10,11 35:5,13 36:19 39:18 cared 28:18 34:7 career 26:5 caring 18:5 cases 23:1 categories 6:16 Catholic 10:14 cause 15:15 42:5 CCR-MO 2:16 42:16 center 6:18 8:3 10:7 13:3 18:21 19:10 23:8 26:7,10 26:11,12,19 27:1,2,14,15 27:23 28:2 35:12 36:18 36:22 37:7,7 37:11,15,22 38:3 Centers 28:1 Central 39:3 CEO 6:8 36:13 certainly 29:3 Certificate 3:16 42:1 Certified 42:3 certify 42:4 Chairperson 28:23 challenges 7:9 7:20 29:14 Chamber 24:13,14 25:2 25:2,4,13 38:23 39:8</p> | <p>change 22:14 changes 37:14 40:15 changing 20:17 chapter 28:24 charity 7:12 10:10 check 32:23 chemotherapy 26:20 33:2 Chicago 1:6,15 3:6,17,19 4:6 8:2,10 10:20 12:10 13:2 17:8 18:14 21:21 24:8 25:12 26:1 27:24 28:11 30:4 35:6 37:8 38:15 Chicagoans 18:22 Chicagoland 22:5 29:5 Chicago's 7:10 7:24 9:20 18:7,9 24:22 Chief 6:4 11:15 26:7 cholera 7:13 choose 21:3 Christine 28:13 30:2,16 chronic 19:21 church 17:18 Citizen 19:3 citizens 9:20 city 7:11,18 10:20 37:3 city's 20:14 24:24 Clara 17:6 18:23 Claretta 33:21 35:7 classic 16:15</p> | <p>clearinghouses 5:1 clinic 10:7 19:8 19:9,11,18,21 19:23 22:1 clinical 7:2,23 8:17 9:2 26:24 closest 37:22 closure 19:23 Club 40:13 Coffey 36:12 36:13 collaboration 9:13 27:2 collaborative 17:17 colleagues 20:23 College 21:23 26:4 27:22 Collins 24:11 24:12 Columbus 19:22,23 come 12:12 13:4 30:20 34:24 comes 32:9 comfortable 23:6 29:13 comforting 29:16 commencem... 15:2 commendation 27:23 comment 4:11 comments 40:17,18,22 Commerce 24:13,15 25:2 25:13 38:24 39:8 Commission 12:10 27:22</p> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 37:4,8,13 commit 17:18 commitment 7:11,19 17:13 committed 8:23 10:17 Committee 28:24 30:3 38:4 Commonwea... 13:18,22 communities 18:10 community 7:8 7:10,16 9:5,5 9:7,8,18,23 10:7,18 11:1 12:1,6,17,23 12:24 13:2,11 24:1 25:1,5 25:16 28:16 29:3,12,23 34:3,12,13,20 34:24 35:6 36:7,8,15,18 36:23 37:2,6 37:9,23 38:14 39:14,17 community's 9:23 Company 14:12 compared 27:13 compassion 18:4 31:19 compassionate 8:16 18:22 27:21 35:5 compensation 12:21 competitive 34:23 competitors 18:17 complaining | 33:15 completed 15:17 21:23 22:2 completely 35:14 complex 20:11 components 17:19 comprehensive 10:8 CON 3:18 concerns 37:15 concluded 5:22 concluding 24:3 condition 17:1 Condominium 13:20,22 conducted 4:7 9:15 confidentiality 4:21 congregations 17:10,15 Congressman 38:18 connected 3:24 6:12 consideration 4:16 24:5 40:11 consistent 27:17 consistently 36:16 consisting 3:22 construct 3:17 33:22 construction 3:21 4:1 6:12 11:23 12:8,16 14:6,22 15:2 22:11 38:2,4 38:6 consult 32:24 | consultant 22:6 contains 16:10 contemplated 16:19 content 41:1 continue 7:7 8:24 11:1 17:17 18:7 20:10 26:16 29:8,24 34:8 34:10,23 35:4 continued 20:21 continues 7:20 20:8,9 continuing 38:7 continuum 8:11 contributing 36:17 convenience 34:16 convenient 17:24 20:19 23:6 29:12 coordinated 22:13 23:18 26:13 27:12 32:13 copies 4:14 5:22 13:12 cost 4:1 10:4 costs 23:7 cost-effective 18:1 20:20 Council 37:3 counsel 42:7,10 course 13:2 27:11 Court 3:9 42:3 Courtney 2:2 3:6 40:19 41:3 covered 4:22 5:4 | create 18:3 20:13 25:6 created 7:14 10:15 37:23 38:3 creates 20:16 creating 28:6 creation 21:5 credentials 31:9 critical 8:24 10:22 13:6 22:15 26:15 27:12 29:8,22 30:15 CRR 2:16 42:3 42:16 crucial 32:9 CSR-IL 2:16 42:16 culture 9:13 current 7:9,20 currently 8:22 22:3 23:14 cut 11:10 <hr/> D <hr/> Dan 8:7 data 14:17 date 15:1 16:10 dated 15:8 Daughters 7:12 David 21:19 24:6,12 day 8:15 17:2 32:13 days 15:10,14 36:2 deal 36:24 decades 8:22 decision 14:1 decisions 27:10 decrease 20:10 dedicated 8:16 10:7 19:10 25:4 | deem 41:8 defined 4:22 definitely 12:7 definitive 16:11,23 definitively 14:4 degree 21:22 dehydrated 32:16 delay 16:21 deliver 29:24 34:2 delivered 28:3 delivering 8:18 10:8 delivery 9:2,11 20:17 demonstrate 17:22 Dennis 25:21 25:23 28:9 department 1:1 21:20 24:7 26:7 32:8,11 Derrig 39:22 39:23 describes 14:13 design 9:12 12:4 designated 9:24 designed 9:10 26:21 27:2 destination 19:13 detail 20:24 details 40:15 determined 36:4 develop 15:21 developer 14:13,14 15:4 15:8,20 16:20 developer's 14:17 17:1 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>development 7:22 30:17 37:4</p> <p>diagnosed 31:14</p> <p>diagnosis 19:10 22:17</p> <p>Diamond 19:5 19:5,7,8,9,18 19:18,21 21:10</p> <p>dietitians 26:23</p> <p>different 27:15</p> <p>diligently 36:19</p> <p>direct 20:3 33:12</p> <p>direction 42:7</p> <p>Director 8:8 19:8 21:15,19 23:14 24:7 25:24 26:2,5 28:10 38:14 39:3,5,7,14</p> <p>disabilities 9:21</p> <p>disabling 19:21</p> <p>disadvantaged 18:9 22:9</p> <p>disclose 5:2</p> <p>discontinuati... 6:15</p> <p>discounted 13:5</p> <p>discuss 6:10 11:3 37:6</p> <p>Disproporatio... 10:1</p> <p>District 38:18 38:20</p> <p>Diversey 13:17</p> <p>Diversity 37:18 37:19</p> <p>doctors 8:10,16 19:17 32:23 34:6</p> | <p>documentation 4:14</p> <p>dollars 12:21 24:19</p> <p>Dr 6:3 8:7 12:4 12:23 19:5 21:19 24:6 25:23 28:9</p> <p>Drive 3:24 30:4 40:13</p> <p>driver 12:19</p> <p>Dudley 39:1</p> <p>due 5:17 14:7</p> <p>Duggan 31:8,9</p> <hr/> <p style="text-align: center;">E</p> <hr/> <p>eager 31:16</p> <p>early 19:15</p> <p>easier 33:11</p> <p>East 24:12,14 25:1,12,16 39:8</p> <p>easy-to-navig... 29:19</p> <p>economic 12:14 12:19 15:6 16:19 21:4 24:18</p> <p>economy 12:17</p> <p>education 8:20 8:23 23:12,20</p> <p>educational 23:9</p> <p>educator 6:7</p> <p>effective 15:5 17:20</p> <p>efficiency 20:4</p> <p>efficient 9:12</p> <p>effort 17:17</p> <p>efforts 18:21 25:14 29:23 33:22</p> <p>either 6:15 15:11,14 16:12</p> <p>elect 11:7</p> | <p>elected 9:8 13:1 37:11</p> <p>Elizabeth 21:13</p> <p>embodied 15:12</p> <p>emergency 11:17</p> <p>employed 42:8 42:10</p> <p>employee 34:8 42:9</p> <p>employees 9:6 9:9</p> <p>employs 24:18</p> <p>enable 37:24</p> <p>enabling 29:8</p> <p>encourage 28:14 30:18 35:1</p> <p>endoscopy 6:23</p> <p>enhance 21:1 23:8</p> <p>enhancing 7:8</p> <p>ensure 9:15 10:24 34:23 38:1</p> <p>ENT 31:14</p> <p>entered 5:15</p> <p>entities 4:22 14:8 17:15</p> <p>entity 5:4 14:14 14:15 15:20</p> <p>entrusted 17:18</p> <p>environment 10:10 18:4 23:9 27:13 28:7 29:19</p> <p>epidemic 7:13</p> <p>Erica 39:11</p> <p>especially 26:11</p> <p>essential 7:6</p> <p>Estate 14:12</p> <p>estimated 25:6</p> | <p>event 25:2</p> <p>evolving 26:17</p> <p>example 16:15</p> <p>excellence 8:18 9:2 18:3</p> <p>excellent 23:19 27:20</p> <p>excited 6:10 22:10</p> <p>executed 16:12 16:23</p> <p>Executive 6:4 21:15 39:3,5 39:7</p> <p>exemplifies 17:12</p> <p>existing 3:24 6:14</p> <p>expand 13:8 18:11 25:9 37:21</p> <p>expanded 30:24 37:21</p> <p>expanding 17:23</p> <p>expansion 12:9</p> <p>expected 14:2</p> <p>expects 14:14</p> <p>experience 19:15 22:21</p> <p>experts 9:6</p> <p>express 17:7</p> <p>extend 11:8</p> <p>extraordinary 8:15</p> <hr/> <p style="text-align: center;">F</p> <hr/> <p>face 29:14</p> <p>facilitate 30:12</p> <p>facilities 1:2 3:8,12,15 4:7 4:9,19 10:19 11:22 13:9 18:13 22:16 25:10 28:14 29:11 34:9,17</p> <p>35:2 37:24 40:19</p> <p>facility 10:21 10:24 11:23 12:9 20:7,13 20:24 22:11 22:11,19 23:4 24:17,21 26:11 32:20 34:16,22 35:3 36:8 37:20</p> <p>fact 21:2</p> <p>families 19:15 24:24 28:4 29:13</p> <p>family 23:24 26:21 28:7</p> <p>family-center... 8:19 9:3 20:16</p> <p>fantastic 34:19 36:24</p> <p>far 31:24</p> <p>favor 38:17</p> <p>favorite 22:8</p> <p>fax 40:22</p> <p>February 14:3 15:9</p> <p>feel 13:6 32:1 35:20</p> <p>feet 16:1,5 36:5 37:18,18</p> <p>Feigenholtz 38:19</p> <p>fellow 33:9</p> <p>fellowship 22:2 23:15</p> <p>fidelity 17:23</p> <p>field 8:14 23:23 25:15</p> <p>fifth 6:21</p> <p>filed 16:23</p> <p>filing 14:2,6,9 14:18 15:7,10 16:15</p> <p>filings 16:2</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|----------------------------------------|----------------------------------------|-------------------------------------|---------------------------------------|----------------------------------------|
| final 15:12 | fragmented 27:16 | good 3:3 6:2 11:14 17:5 | 19:9,10,11,13 19:17,18,18 | 35:3 37:15 38:5 |
| finalized 16:11 | Frances 17:6 | 19:7 21:18 | 19:21 | helpful 36:3 |
| finally 14:4 | Francis 18:23 | 24:11 25:23 | headaches | high 8:9 9:11 |
| finance 15:22 | free 10:3 | 30:8 31:8 | 19:21 | 9:11 10:9,11 |
| financial 14:7 14:12,17 17:1 | Friday 4:4 | 32:1 33:20 | healing 17:16 | 22:8 23:19 |
| financially 42:10 | full 8:11 | 35:10 36:12 | 17:17 18:5 | 27:11 |
| financing 14:16,19 | fully 33:21 36:6 | 36:17,20 | 20:16 28:7 | highest 10:23 |
| find 32:3 | full-time 12:15 25:7 | 38:11 | health 1:1,2,7 | 13:10 18:14 |
| findings 41:1 | functional 27:15 | great 12:1,17 20:24 33:16 | 3:7,11,15,19 | 22:12 25:11 |
| first 5:21 6:19 7:17,19,24 | funding 31:2 | 34:6 36:24 | 4:7,8,19,21 | 26:13 28:3 |
| 22:21 27:23 | further 15:13 20:18 42:8 | green 37:21,22 | 4:22,24 5:2,5 | 29:24 34:2 |
| 32:11 33:1 | future 13:7 20:23 22:18 | gross 3:23 | 8:3,4 9:7,23 | highlighted 18:15 |
| 36:2 | futures 17:11 | ground 15:19 15:21 | 10:7,11,14,14 | history 18:3 27:20 |
| firsthand 34:12 | | group 35:17 36:14 | 10:16,17,17 | HIV 8:1 |
| five 15:3 17:9 17:14 27:15 | G | groups 13:1 | 11:22 12:22 | HIV/AIDS 7:22 13:2 |
| floor 6:19 | Galinsky 25:21 25:21,24 | growing 20:7 | 17:15,19 | home 8:5 10:6 22:19 25:19 |
| 32:11,12,17 | 28:10 | Guelich 21:18 21:19 24:7 | 18:24 27:18 | hope 25:17 28:8 31:1 |
| 33:11 40:21 | garage 16:6 | guidance 36:24 | 28:14 35:2 | Hospice 39:2 |
| floors 6:20,21 | Garland 21:15 | guided 33:9 | 36:7 38:14 | hospital 1:6 3:6 3:17,19 4:1 |
| focus 20:16 | Gary 21:14 | guiding 17:23 | 39:14 40:19 | 4:24 6:6,7,13 |
| focuses 8:18 | General 23:24 | Gus 39:3 | healthcare 4:24 | 6:14,17 7:1,7 |
| followed 7:13 31:17 | generation 8:17 9:1 | gynecologic 27:5 | 7:9,20 8:17 | 7:10,14,17,23 |
| following 14:10 | geography 8:7 | Gynecology 24:1 | 8:18,21 9:1 | 8:5,19 9:19 |
| footage 3:23 | getting 33:12 | H | 9:10 10:16 | 9:24 10:1,4 |
| Football 22:7 | give 11:8 22:11 26:12 28:5 | Hallmark 28:21 30:9,13 | 14:12 17:13 | 10:13 11:2 |
| foregoing 16:11 | 30:12 34:1 | 30:21 31:4 | 18:17 20:17 | 12:11,18 13:5 |
| form 5:9 | given 3:15 34:6 | halves 32:12 | 20:18 22:13 | 13:9 17:8,11 |
| formed 15:20 | giving 5:13 16:13 | Hammes 14:12 | 23:10 24:21 | 17:16 18:7,8 |
| former 34:7,15 | glad 31:18 32:5 | handed 31:21 | 25:14 29:15 | 18:13 19:12 |
| forth 33:14 | go 16:14 30:21 32:17 33:7,10 | happy 11:20 | 34:2 | 19:19,22,23 |
| fortunate 31:23 | goals 23:8 27:17 | hard 33:4 | Health's 17:9 17:12 | 20:4,6,22 |
| forward 12:11 16:14,16 38:7 | going 31:16 33:2 34:18 | harder 33:8 | hear 33:6 | 21:21 23:3,16 |
| foster 9:13 | Golf 40:13 | Harding 13:19 | heard 19:3 33:1 | 23:16,22 24:8 |
| foundation 7:24 | | Hat 28:24 | hearing 1:12 1:13 3:5,7 4:3 | 24:16,17,20 |
| founded 7:12 | | Haymarket 36:14 | 4:4,7,9 5:6 | 25:4,10 26:1 |
| Four 15:1 | | headache 19:8 | 40:7 41:8,9 | 26:16 27:17 |
| fourth 6:20 | | | hearings 4:20 37:13 | 28:11,19,21 |
| | | | heart 15:7 | 29:6,8,21 |
| | | | held 1:13 4:5 | 31:15 33:22 |
| | | | help 10:21 18:6 28:2 30:13 | |

| | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 33:23 34:1,9 34:13 35:4,12 35:23 36:6,16 36:16,19 37:1 37:5,12,16,17 38:15 39:15 39:18 hospitality 18:4 20:15 hospitals 12:13 hospital's 7:4 13:7 17:24 18:3,16 25:14 27:19 29:9,23 34:21 Hospital-Chi... 6:5 hospital-oper... 6:22 host 26:11 hour 35:24 Houston 22:2 Howard 8:3 hundreds 24:19 25:18 | 28:20 35:24 impact 12:14 12:22 21:4 24:19 26:18 implementati... 9:12 importance 17:10 25:5 important 28:17 32:24 34:8,13 impressed 30:10,14 improve 10:18 26:17 28:15 29:1 improved 27:13 improvement 29:4 33:3 improvements 29:2 improving 10:17 include 6:17,19 7:1 15:18 16:2 included 14:18 including 6:22 7:2,24 27:3 inclusion 14:7 incorporate 26:17 incorporates 20:15 increase 20:4,9 independent 8:22 individual 5:3 individuals 5:2 5:9 24:18,23 individual's 4:21 5:5 industry 20:15 information 4:21 5:2,5 | 13:24 16:17 16:20,24 31:21 infrastructure 23:13 infused 32:17 infusion 32:18 32:19 inherent 16:18 initiatives 24:22 injures 22:21 innovative 7:15 24:22 inpatient 8:1,6 19:19 20:9 inpatients 34:17 input 9:5 insignificantly 20:19 instance 32:14 institute 6:24 22:20 23:20 institution 10:24 34:20 Institutional 37:4 instrument 15:9 instruments 15:17 16:8 insurance 4:22 10:12 insureds 23:7 integrative 27:1 Intent 15:8 16:3 interacting 19:16 interest 4:10 interested 42:11 Internal 23:23 international | 19:20 intervention 19:16 interventional 27:6 invaluable 29:7 investment 34:22 36:7 investments 13:8 18:11,18 25:9 involve 23:11 involved 8:20 18:5 27:8 involves 6:11 in-patient 7:3 Isacson 39:3 | 29:6,21 35:4 35:12,21 36:16 37:5 38:14 39:15 39:17 Joseph's 31:13 31:17 32:6 33:21 34:1,5 34:21 35:3 Julie 39:23 |
| I | | | | |
| idea 33:17 IDPH-design... 6:16 IL 1:15 Illinois 1:1 3:7 3:11,15 4:8 10:15 11:22 23:17 26:8 28:14 30:4 35:1 40:12,19 40:21 imaging 6:23 7:3 20:2 22:24 immediacy 30:14 immediate 30:11 immediately | | | | |
| J | | | | |
| | | | James 38:22 39:24 Jefferson 40:20 Jennifer 39:5,9 Jesse 39:1 Jesus 17:18 jobs 21:5 25:7 Joe 30:12 35:17 36:6 John 1:14 4:5 join 39:22 joined 6:7 Joseph 1:6 3:6 3:17,19 6:1,4 6:6,13 7:7,17 7:23 8:5 9:19 9:24 10:6,13 11:1,24 13:7 17:8,11,16 18:6,16 19:12 19:19,24 20:6 20:22 21:21 23:3,22 24:8 24:16,17,20 25:4,13 26:1 26:3 27:19 28:11,18,21 | |
| K | | | | |
| | | | | K 2:15 42:3,15 Karen 2:15 3:10 42:3,15 keep 10:24 Keim 2:15 3:10 42:3,15 Kelly 39:9,11 39:13 Kenwood 39:6 key 25:15 35:22 Kim 38:23 kind 31:9 33:4 34:18 Kittrick 39:12 know 14:5 33:4 33:6,7,10 34:12 knowing 29:16 35:20 knowledge 30:13 31:20 known 36:14 Kosar 21:13,13 Kusek 17:5,6 18:24 |
| L | | | | |
| | | | | L 28:9 laboratory 34:4 Laboure 10:7 13:3 lack 16:19 |

| | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Lake 3:24 30:4 Lakeview 7:10 21:15 24:12 24:14 25:1,12 25:16,19 28:22 29:2,5 36:23 39:4,6 39:7,10,11,12 39:13 land 14:6 landlord 14:15 largest 10:14 19:9 lasting 12:14 last-minute 11:17 late 7:21 Lawson 11:14 11:15 leader 6:7 13:1 24:24 25:3,14 leaders 8:14 9:8 leading 24:17 24:21 League 22:6,7 learn 9:6 23:13 lease 15:19,21 15:24 16:4,6 37:19 leases 15:23 leave 12:5 leaving 14:23 legal 3:13 legally-binding 15:12 lengthy 14:7 lessee 15:21 letter 13:12,18 15:7 21:14 39:23 letters 16:2 38:16 level 13:10 22:12 26:13 27:11</p> | <p>Liaison 39:1 Library 1:15 4:5 lifestyle 29:1 likelihood 14:19,21 15:3 limit 5:18 Lincoln 38:23 listening 30:5 Litigation 2:16 live 28:20 31:4 35:21 local 12:16,19 22:8 25:8 28:24 located 3:23 4:6 7:10 11:24 19:22 27:15 40:13 location 22:17 LOI 15:8,10,13 16:10,12,19 long 18:8 27:20 31:4 long-standing 7:11 long-term 9:21 37:19 look 12:11 38:7 lose 12:13 love 33:16 Luskin-Hawk 6:2,3 12:4,23</p> <hr/> <p style="text-align: center;">M</p> <p>magnificent 36:5 maintain 4:20 13:9 18:13 25:11 maintaining 12:11 Major 22:6 majority 37:8 making 14:1 manage 15:22</p> | <p>23:7 38:6 management 19:11 34:5 38:4 manner 29:12 marketplace 22:22 Martino 39:7 materials 4:14 Maureen 39:7 mean 20:24 Medicaid 10:2 medical 3:17 3:22 6:18 8:20 9:6 10:8 10:11 12:2 16:1,2 17:22 18:18,21 19:8 21:22,23 22:22,24 23:7 25:24 26:2,6 27:4 28:10,16 29:15,17 34:22 medically 10:12 Medicare 10:1 10:2 medicine 21:20 22:1,1,3,5 23:15,23,24 24:7 27:1 meet 7:9 8:13 27:8 meeting 4:17 5:16 40:12 meetings 9:7 12:6 37:6,9 meets 20:14 Meier 33:20,21 35:7 member 2:4 3:9 25:4 26:3 members 5:16 9:6 12:24 23:10 25:1</p> | <p>26:21 27:7 mentioned 12:23 Merchants 39:4 merger 10:15 Mergery 13:16 Merle 19:5,7 21:10 Merlo 1:14 4:5 Michelle 38:21 Midwest 2:16 Mike 31:8 38:18 million 9:22 10:3 12:16,20 millions 24:19 Millison 38:11 38:12,13 39:19 Minimally-in... 20:10 ministries 17:16 ministry 17:18 minutes 5:18 11:9 mission 7:7 10:22 17:13 17:20 18:7 35:5 mobile 35:18 model 23:18 24:2 modern 12:1 13:8 18:12 25:10 modernize 18:18 moment 23:22 Monday 41:2 monies 14:22 monitor 27:9 months 31:14 35:18 move 20:12</p> | <p>35:15 moving 16:16 much-needed 23:4 multiple 22:23 27:3 33:8,14 musculoskele... 6:24 22:20,23 mutually-acc... 15:12</p> <hr/> <p style="text-align: center;">N</p> <p>name 6:2,3 11:14,15 13:16 17:5,6 19:6,7 21:13 21:14,18,19 24:11,12 25:21,22,23 28:13 31:8,9 33:20 35:10 36:12,13 38:12,13 39:23 names 5:21 38:16 nation 29:10 national 19:19 22:6 27:24 nationally-ra... 18:21 nature 20:17 navigate 33:5 navigating 29:14 navigators 26:23 near 25:8 nearby 18:16 nearest 37:16 nearly 10:2 necessarily 30:22 need 3:16 4:13 15:16 18:15 20:7,8,9</p> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 29:10 30:11 30:24 32:16 needed 9:17 29:15 31:22 36:4 needing 9:16 needs 7:16 8:13 9:5,7,24 20:6 20:14 34:20 36:8 neighbor 29:22 36:17,20 neighborhood 21:1,7 25:3 28:18,22 29:7 neighbors 37:11,15,17 37:20,22,24 38:8 39:9 neither 42:7 net 9:20 15:23 Network 1:7 3:20 new 6:12,17 8:16 9:1 10:23 11:23 12:8 17:7 20:7 22:11,19 23:8 24:15 26:11,11,12 28:2 33:22 34:9,16 non-clinical 7:2 north 3:23 28:20 Northwestern 21:24 32:4 note 4:18 5:8 40:10 notice 3:13,15 15:15 16:13 November 10:15 number 5:8,17 5:20,23 11:13 | 13:15 17:4 19:3,3 21:12 22:16 23:21 24:10 25:20 28:12 33:19 numbers 9:16 numerous 12:24 22:8 nurse 26:23 nurses 8:21 34:7 36:2 <hr/> O <hr/> Obstetrics 23:24 obtain 14:3 16:16 obtained 14:20 obtaining 14:16 obviously 31:24 32:8 occupational 23:1 offer 8:11 9:10 22:12 23:3 26:19 offered 12:5 offering 12:1 offers 12:2 office 3:17,22 6:18 13:8 16:1,2 18:12 18:19 25:9 Officer 3:7 6:4 officials 9:8 13:1 37:12 off-street 38:1 Oh 32:4 Okay 11:13 13:14 40:2 older 30:18 oldest 19:9 oncologists 31:20 oncology 6:19 | 26:1,3,4,6,8 27:4,4,4,5 28:10 32:7 one-on-one 19:16 on-call 7:4 open 4:9 opened 7:17,18 operates 19:11 27:14 operations 38:6 operator 14:15 opportunity 4:10 6:10 11:3 21:9 23:20 26:16 34:2,6 40:5 optimization 22:14 oral 5:1,11,13 order 4:18 7:9 organization 36:14 orthopedic 21:20,24 22:3 22:4,21 24:7 Orthopedics 23:15 ourself 17:19 outcome 42:11 outcomes 23:19 28:5 outpatient 6:23 7:8 8:6 11:23 12:3 13:3 20:1,7,8,12 22:14 24:15 33:22,24 34:15 outside 15:1 16:10 outstanding 8:19 9:2 30:20 31:24 overstated 21:5 overwhelming | 37:8 owner 14:14 <hr/> P <hr/> pain 19:11 20:3 22:24 palliative 26:24 27:6 Pantry 21:15 paper 4:15 paralyzed 35:15 park 37:24 38:23 parking 6:18 6:21 37:23 38:1 Parkway 13:17 part 4:4 10:13 22:15 32:8,9 33:1 partially-co... 14:23 participants 5:19 participated 37:5,9 participating 7:21 participation 41:9 particular 29:14 particularly 28:17 parties 4:10 15:13 42:8,10 partner 12:17 28:4 36:17,24 partnered 23:16 parts 27:16 party 15:11,14 16:12 patient 8:15,19 9:2 23:7 28:7 | 30:9 31:11,13 32:10 34:15 patients 7:16 8:2,7,14 9:8 9:14,16 10:9 10:11,22 13:4 18:1,15 19:14 19:20 20:1,5 22:12,17,20 22:22 23:2,5 25:12 26:22 28:4,6 29:5 29:13 33:10 34:7,11 39:17 patient's 27:8,9 27:12 patient-cente... 23:18 27:17 29:24 Pause 11:12 40:3,6,9 41:7 pavilion 24:15 payment 10:5 pediatric 19:14 people 5:17 8:9 11:7 32:3 33:12 38:16 percent 10:3 14:22 period 25:7 person 18:5 personalized 27:20 personally 11:18 persons 9:21 perspective 31:11 pertaining 40:17 Philip 2:3 3:9 physical 7:3 23:1 physician 6:7,8 18:12 20:4,20 22:10 25:9 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 29:17 physicians 7:14 8:13,14,20,23 9:9 10:21 15:24 18:1 20:22 21:3 23:9,11,21,23 24:2 27:3 28:19 29:9 30:12,19 place 4:3 14:23 20:3 places 33:8,14 plan 30:18 31:1 32:7 planned 24:16 37:4 planning 3:15 4:9 9:4 12:10 14:5 36:18 37:3,8,12 plans 4:24 9:15 17:22 30:17 38:5 plastic 27:5 played 9:19 Plaza 13:18,22 please 4:18 5:8 5:18,20,22 13:15 18:20 29:23 40:10 40:13 Podiatry 23:24 policy 10:10 population 18:8 Portability 4:23 portion 16:6 portions 13:18 position 5:10 16:14 positions 12:15 possible 27:10 28:6 40:15 post-graduate | 23:23 potential 16:3 practice 21:4 practices 20:15 20:20 practicing 6:8 precision 26:18 prepared 5:12 preprinted 5:8 5:19,23 Presence 1:6,7 3:6,16,19,19 6:1,4,6 7:6 9:19 10:6,13 10:14,16 12:17 13:6 14:5,8,13 15:4,7,8,10 15:19 16:16 16:17 17:8,9 17:11,12,15 18:16,24 21:21 24:8,16 24:17,20 25:3 25:13 26:1,10 27:18 28:10 28:18,20 29:6 29:21 33:21 34:1,5,21 35:4,4 36:18 36:22 37:6,7 37:14,22 38:3 38:14 present 3:8 4:11 26:21 presentation 5:14 President 6:3 13:19 38:23 pretty 32:1 Previously 26:4 previously-p... 3:13 pre-admission 6:24 primary 8:12 | principles 17:23 printed 4:15 prior 5:16,20 privacy 4:20 private 19:9 26:20 33:2 privilege 6:5 7:21 36:21 privileged 35:11 probably 22:7 procedures 20:3,8,10,11 20:12 proceedings 5:24 41:6 42:4 process 18:5 33:5 professional 18:3 professionals 8:8,21 professions 8:9 program 7:4 8:8 23:15 26:5,6 27:19 28:1 37:23 programs 7:15 7:23 8:1,6,23 24:22 progress 27:9 project 1:9 3:18 4:11,12 4:13 5:10 6:11,11,15 7:6 8:4,24 9:4 9:10 10:18 11:4 12:7,9,9 12:15 13:24 14:4,15,16,20 15:22 16:1,7 16:14,17,22 17:10 18:2,6 20:13,19 21:8 | 21:16 24:4 25:6,17 26:15 28:8,15 29:3 29:7,19 31:12 33:2,24 35:3 37:1 38:17 39:15,24 40:10,18 projections 9:16 projects 18:15 promote 17:19 30:17,23 property 37:20 propose 3:21 6:15 proposed 4:1 4:13 7:6 15:4 17:7,12 33:24 protect 4:20 protected 5:2,5 Provena 10:16 provide 5:22 6:21,22 8:15 9:11 13:10 14:9 18:12,14 20:19 21:2 23:2,18,20 25:10,11 26:13,16 28:2 29:8,11,19 34:10 35:5 37:19 40:8 provided 9:22 10:3,19 16:24 36:23 provider 29:22 39:1 providers 4:24 8:17 9:1,14 provides 10:10 20:2 providing 5:11 10:22 12:20 18:9 27:20 psychiatric | 7:19 public 1:1,12 1:13 3:5 4:3,6 4:9,19 6:20 40:16 41:8 pulled 11:17 pumped 12:16 purpose 15:20 pursuant 4:3,8 put 11:9 p.m 3:1 4:5 41:11 <hr/> Q <hr/> qualifications 14:11,18 17:1 qualified 15:24 qualifies 29:3 quality 9:11 10:9,11,23 18:14,22 25:12 28:3 29:9,24 31:19 33:16 34:2,10 35:5 questions 11:20 14:9 15:6 31:22 41:5 quicker 23:5 quickly 20:12 27:10 Quigley 38:18 <hr/> R <hr/> R 24:6 radiation 25:24 26:2,4,5,7,18 27:4 28:10 32:15,20 radiology 27:6 Rainbow 39:2 raises 14:9 range 12:3 rate 10:2 read 3:12 11:19 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>reading 13:18 ready 29:17 Real 14:12 realize 32:7 really 30:17 32:24 34:15 36:3 receipt 3:16 receive 13:5 31:1,19 received 5:7 10:4 21:22 receives 13:3 receiving 22:22 recognized 8:3 8:10 recognizes 25:5 reconstructive 27:5 record 3:13 5:15 recover 23:5 recovery 7:3 27:12 35:22 recreate 17:16 recruitment 20:21 Red 28:24 reduced 42:6 refer 40:14 referral 31:17 refine 38:5 reform 20:18 regard 1:13 regarding 12:6 region 24:21 regional 22:7 register 5:10 33:14 regular 9:7 25:2 regularly 27:9 30:12 rehabilitation 22:24 related 42:7</p> | <p>Relation 39:1 relations 25:5 36:15 relationships 12:24 relative 42:9 relevant 4:11 4:13 13:24 religious 17:9 rely 11:1 29:21 34:11 39:17 remain 25:14 34:21,23 36:8 remarks 5:20 5:22 11:19 13:13 renovated 7:1 renovation 6:13 rentable 15:24 16:4 repeatedly 8:10 replace 20:11 report 40:23 41:1 Reported 2:15 Reporter 3:10 42:1,4 represent 30:8 representative 6:1 38:19 representing 17:9 24:12 reputation 19:20 requesting 16:21 require 22:23 30:18,24 requirements 3:14 research 7:23 26:24 residency 8:22 21:23 26:6 resident 13:17</p> | <p>23:21 28:22 30:9,10 34:12 39:10,11,12 39:13 residential 13:20 residents 10:19 14:2 20:14 25:15 30:13 resources 17:21 respect 18:4 respectful 10:9 Respectfully 17:2 18:23 21:10 24:6 28:9 30:2 39:19 responded 7:15 responding 7:19 response 7:12 responses 41:1 41:2 responsible 14:16 restrictions 16:9 result 23:19 results 31:24 Resurrection 10:16 retail 6:19 retention 20:21 review 1:2 3:8 3:12 4:8,19 11:22 21:16 28:15 33:23 35:2 38:4 40:20 reviewed 36:22 right 21:6 27:10 32:10 34:17 35:16 35:21 risk 8:9</p> | <p>Roberta 6:3 Rodeo 40:13 role 9:20 22:5 roof 37:22 room 32:18 rooms 7:4 26:20,20 33:2 RPR 2:16 42:3 42:16 rules 3:11 run 28:24 Rush 26:6 Ruth 31:3</p> <hr/> <p style="text-align: center;">S</p> <hr/> <p>sacred 17:13 safety 9:20 Saint 1:6 3:6 6:1,4,6,13 7:7 7:17,23 8:5 9:19,24 10:6 10:13 11:1,24 13:7 17:11,16 18:6,16 19:12 19:19,24 20:6 20:22 21:21 23:3,22 24:8 24:16,17,20 25:4,13 26:1 26:3 27:19 28:11,18,20 29:6,21 30:12 31:13,17 32:6 33:21 34:1,5 34:21 35:3,4 35:12,17,20 36:6,16 37:5 39:14,17 Sara 38:19 says 12:13 scared 33:5 scheduled 4:4 4:16 40:11 Schlif 38:23 school 21:24 22:8</p> | <p>Sean 39:13 seat 11:9 second 6:20 40:21 secure 19:14 see 5:8 30:23 34:6 seen 32:21 selected 6:14 senior 9:20 28:23 29:16 30:3 seniors 28:17 29:1,13 sent 13:13 40:18 41:3 serve 8:7 18:7 21:19 22:6 23:14 25:24 26:3 28:5,22 served 6:8 8:1 26:5 service 6:16 7:7 26:7 34:24 35:2 services 1:2 2:16 3:8,12 4:8,19 6:19 6:22 7:8 9:17 10:4,19,20 11:22 12:2,3 12:12 13:5 14:13 17:24 20:2,8,9 21:1 22:24 23:3 28:14,16,23 29:15,18,18 32:24 33:23 34:9,19 40:20 serving 25:1 26:2 set 37:17,17 setting 18:1 20:2,20 23:6 23:17 28:6 seventh 32:11</p> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>32:17 severe 19:20 share 5:4 10:1 38:15 sharing 34:17 Shore 3:24 30:4 show 26:10 35:16 showing 14:17 sick 32:1 side 37:16 signed 5:7,17 11:7 15:9,13 significant 12:8 12:19,22 13:7 18:11,17 25:9 37:14 Sister 17:5 18:23 19:1 six 8:22 sixth 6:21 size 4:15 small 32:8,19 Smith 38:21 39:12 social 10:8 26:23 Society 29:1 solely 19:10 sound 9:16 south 37:20,23 southern 37:16 space 3:23 6:18 6:20,20 7:1 13:8 16:1,5 18:12,19 19:24 25:9 37:21 speak 20:23 21:9 31:11 special 15:20 specialists 26:24 27:1 specialties 8:13 23:21 27:3</p> | <p>specialty 8:12 specifically 22:4 speed 35:22 spell 5:21 spells 6:3 11:15 17:6 19:5 21:13,19 24:12 25:22 31:9 36:13 38:12 split 32:11 sponsoring 17:14 sponsors 7:14 8:22 25:3 Sponsorship 18:24 Sports 21:20 22:1,3,5 23:15 24:7 spot 34:19 Springfield 40:21 square 3:23 15:24 16:4 St 3:17,19 17:8 38:14 staff 4:7 7:14 8:12 9:6 11:15 26:24 29:10 31:19 32:15 Stage 31:16 stalls 16:7 standing 35:11 35:15 start 3:1 5:24 started 3:4 32:1 state 1:1 5:21 38:19 40:23 statement 14:17 statements 14:7</p> | <p>states 15:10 state-of-the-art 7:22 17:24 21:6 23:4 26:14 34:22 stewardship 17:21 stop 14:23 33:13 street 35:21 40:20 strength 14:12 strived 36:19 stroke 7:4 35:14,22,24 strong 10:24 34:21 36:8 37:10 strongly 24:3 structure 6:14 14:24 students 8:21 22:8 studies 9:15 submit 5:13 40:17 submitted 13:19 14:1,8 17:2 18:23 21:10 24:6 28:9 30:2 39:19 submitting 5:1 21:14 38:16 39:23 substance 8:9 suburbs 8:2 sufferers 19:13 suite 6:23 summary 10:18 supplies 16:17 support 10:8 11:23 12:8 13:13 17:7 18:20 21:8,16</p> | <p>24:15 25:17 26:10 28:8 29:23 31:12 33:21,24 35:12 36:6 37:11 38:16 39:15,24 supported 4:14 supporting 17:9 supports 25:13 surgeons 22:4 27:22 surgery 6:23 7:2 21:20,24 23:2,24 24:8 27:5 surgical 27:4 sustain 17:20 system 9:11 10:14 17:19 20:18 23:7 27:16 29:15</p> <hr/> <p style="text-align: center;">T</p> <hr/> <p>table 11:10 take 4:3 13:23 33:15 taken 42:5 teaching 8:16 9:1 12:18 team 8:18 19:16 23:11 23:12 27:7 28:3 teams 9:14 22:24 technology 9:13 21:6 23:3 26:14,17 ten 15:14 tenants 16:3 tend 32:4 tentatively 4:16 40:11 Ten-year 15:23</p> | <p>terminated 15:14 16:12 terms 21:1 34:16 terribly 31:18 testified 37:12 40:8 testify 11:18 40:5 testimony 5:1 5:11,12,13,14 5:18 11:8,10 19:2 40:8 testing 6:24 Texas 22:2 text 5:12 thank 3:5 11:3 11:5 13:14 17:4 19:1 21:8,11 24:4 24:9 25:19,20 28:12 30:4,6 31:6 33:18 35:7,8 36:9 36:10 38:8,9 39:20 41:9 thankful 31:5 Thanks 33:17 therapists 23:10 36:4 therapy 7:3 23:1 26:18 35:17 thereto 42:10 things 15:16 32:13 think 31:4 32:16 33:16 34:14 Thomas 36:13 thousands 8:1 three 11:9 14:21 35:18 thrilled 26:9 tied 23:12 time 3:1 11:6,8</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| | | | | |
|------------------------|----------------------|---------------------|--|--|
| 114,000 16:4 | <hr/> 3 <hr/> | 40:16 41:2 | | |
| 12 1:14 | 30 37:5 | 9-story 3:22 | | |
| 12th 4:5 17:2 | 30th 40:24 | | | |
| 38:19 | 311,643 3:22 | | | |
| 13 30:7 | 330 13:17 | | | |
| 13-011 1:9 3:18 | 37:18 | | | |
| 14 4:17 31:14 | 340 37:18 | | | |
| 14th 5:16 40:12 | 350 16:7 | | | |
| 140 12:18 | 369 13:20 | | | |
| 23:22 | 37-bed 19:11 | | | |
| 143 8:23 | <hr/> 4 <hr/> | | | |
| 15 18:19 31:7 | 4 17:4 31:16 | | | |
| 157 37:18 | 43rd 38:21 | | | |
| 17 33:19 | 44th 11:16,21 | | | |
| 18 35:9 | 11:24 12:13 | | | |
| 18-month 25:7 | 30:3 37:10 | | | |
| 1868 7:11 | 46th 38:22 | | | |
| 1871 7:18 | 39:24 | | | |
| 19 36:11 | <hr/> 5 <hr/> | | | |
| 1980's 7:21 | 5 19:4 | | | |
| 1985 6:6 | 5th 38:18 | | | |
| 1996 4:23 | 50,000 13:3 | | | |
| <hr/> 2 <hr/> | 525 40:20 | | | |
| 2 13:15 | <hr/> 6 <hr/> | | | |
| 2:29 41:11 | 6 21:12 | | | |
| 20 17:3 31:3 | 6th 41:2 | | | |
| 36:15 38:10 | 600 8:12 | | | |
| 2001 40:13 | 60657 30:4 | | | |
| 2006 37:5 | 62 8:13 | | | |
| 2009 6:9 | 62761-0001 | | | |
| 2011 9:22 10:3 | 40:21 | | | |
| 10:15 37:9 | 64 10:2 | | | |
| 38:3 | 644 1:15 4:6 | | | |
| 2013 1:14 4:17 | <hr/> 7 <hr/> | | | |
| 14:3 15:9 | 7 21:17 | | | |
| 17:3 | 74 37:17 | | | |
| 217-785-4111 | <hr/> 8 <hr/> | | | |
| 40:22 | 8 4:15 24:10 | | | |
| 24th 40:17 | 87,000 15:24 | | | |
| 25th 15:9 | <hr/> 9 <hr/> | | | |
| 250 12:15 25:6 | 9 25:20 37:9 | | | |
| 27th 14:3 | | | | |
| 2900 3:23 | | | | |
| 2960 30:4,16 | | | | |