

# Axel & Associates, Inc.

---

MANAGEMENT CONSULTANTS

**RECEIVED**

JUL 18 2014

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

July 15, 2014

Mr. Michael Constantino  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson  
Springfield, IL 62761

Dear Mike:

Please change the contact person for CON Permit 12-099 (Northwestern Medical Faculty Foundation Dialysis Center) and related COE 0007-14 to Brigit Orth.

Thank you.

Sincerely,

  
Jacob M. Axel  
President