



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

March 17, 2015

Lori Wright
Senior CON Specialist
North Division
3500 Lacey Rd., Suite 900
Downers Grove, Illinois 60515

Re: Annual Report Permit #12-095 – Fresenius Medical Care Waterloo

Dear Ms. Wright:

We are in receipt of your annual report for Permit #12-095. Our records will reflect that the annual report was received on March 17, 2015.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at Mike.Constantino@illinois.gov or George.Roate@illinois.gov or 217.782.3516.

Sincerely,

A handwritten signature in black ink that reads "Courtney Avery".

Courtney Avery, Administrator

cc: Kathryn Olson, Chairman