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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Via Federal Express

Ms. Courtney R. Avery
Administrator
Illinois Health Facilities and Services Review
Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

**Re: ManorCare Health Services of Crystal Lake (Proj. No. 12-039)
Request to Appear before the Board and Submit Additional Information**

Dear Ms. Avery:

This office represents ManorCare Health Services, LLC, HCR Healthcare LLC, and HCR ManorCare Inc. (collectively, the "Applicants"). In this capacity, we are writing in response to the Illinois Health Facilities and Services Review Board's (the "Board") issuance of an intent to deny the Applicants' proposal to establish a 130-bed skilled nursing facility to be located on a 8.9 acre parcel at the intersection of Route 176 and Terra Cotta Road in Crystal Lake, Illinois (the "Proposed Project"). Pursuant Section 1130.670 of the Board's Procedural Rules, the Applicants respectfully request to appear before the Board and to submit supplemental information on the Proposed Project.

Sincerely,

Kara M. Friedman

cc: Mike Constantino, HFSRB
Don Reppy, HCR ManorCare, Inc.