



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

December 16, 2015

**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Bridget Orth  
Director Regulatory Facility Planning  
Northwestern Memorial Healthcare  
211 East Ontario Street, Ste 1750  
Chicago, Illinois 60611

**Re:** Final Cost Report. Section 1130.770  
**Project:** #11-107, Northwestern Memorial Hospital  
**Permit Holder:** Northwestern Memorial HealthCare

Dear Ms. Wright:

We are in receipt of your final project cost report for Permit #11-107 dated December 14, 2015. The report is in compliance with State Board Rules (77 IAC 1130.140 and 1130.770). Based upon your report, our records will show that the permit had a final realized cost of \$291,513,978 and a project completion date of December 15, 2015 the date of receipt of your final cost report. No further action by the permit holder is required for this permit in relationship to the Illinois Health Facilities Planning Act.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at [Mike.Constantino@illinois.gov](mailto:Mike.Constantino@illinois.gov) or [George.Roate@illinois.gov](mailto:George.Roate@illinois.gov) or 217.782.3516.

Sincerely,

A handwritten signature in black ink that reads "Kathy Olson".

Kathy Olson, Board Chair  
Illinois Health Facilities and Services Review Board