



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

November 25, 2015

Bridget S. Orth
Director, Regulatory Planning
Northwestern Memorial HealthCare
251 East Huron Street,
Chicago, Illinois 60611-2908

Re: CON Permit Alteration
Outpatient Care Pavilion
Permit #11-107
Northwestern Memorial Hospital

Dear Ms. Orth:

We are in receipt of your request to alter permit #11-107 dated November 23, 2015. Our records will show that the alteration will change the funding of the permit from \$164,209,935 in cash and securities and \$156,262,000 in bond issues to cash and securities of \$310,154,935. No further action is required by the permit holder in relation to this alteration request. Thank you for your compliance with the Illinois Health Facilities Planning Act.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at Mike.Constantino@illinois.gov or George.Roate@illinois.gov or 217.782.3516.

Sincerely,

A handwritten signature in black ink that reads "Kathy Olson".

Kathy Olson, Board Chair
Illinois Health Facilities and Services Review Board