

11-053

MEMO

**RECEIVED**

AUG 29 2011

Re: Public Hearing  
St Elizabeth's Hospital

**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**

Date: August 23, 2011

Place: North Pulaski Public Library 4300 West North Avenue Chicago, IL 60639

Time: 12:00 pm

Hearing Officers: Courtney Avery and Dr. Burden

- 
- 0 Individuals were in attendance but provided no testimony
  - 7 Individuals provided support testimony
  - 8 Individuals provided written testimony
  - 0 Individuals provided opposition testimony



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Elizabeth's Hospital

Project Number: 11-053

Date: August 23, 2011 Time: 12:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) MARGARET McDERMOTT

City CHICAGO Zip 60622

Signature *Margaret McDermott*

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SAINT ELIZABETH MEDICAL CENTER

\_\_\_\_\_  
\_\_\_\_\_  
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STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Elizabeth's Hospital

Project Number: 11-053

Date: August 23, 2011 Time: 12:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) S. Clara F. Kusek, C.R.

City Chicago Zip 60631

Signature S. Clara F. Kusek C.R.

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **St. Elizabeth's Hospital**

Project Number: **11-053**

Date: **August 23, 2011** Time: **12:00 pm**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION  
Name (Please Print) Bob Bulger  
City PARK RIDGE, IL Zip 60068  
Signature Bob Bulger

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)  
RESURRECTION HEALTH CARE



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Elizabeth's Hospital

Project Number: 11-053

Date: August 23, 2011 Time: 12:00 pm

TESTIMONY TO SUPPORT PROJECT

Susan White on behalf of

IDENTIFICATION

Name (Please Print) Sister Mary Ellen Goeller, PHJC

City Chicago Zip 60622

Signature Susan E White

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

SMENC Board of Directors

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **St. Elizabeth's Hospital**

Project Number: **11-053**

Date: **August 23, 2011** Time: **12:00 pm**

**TESTIMONY TO SUPPORT PROJECT**

*Robert Clarke on behalf of*

IDENTIFICATION

Name (Please Print) *Dr. Nagarpu Reddy*

City *Chicago* Zip *60622*

Signature *Robert Clarke*

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

*SMEHC Medical Staff*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Elizabeth's Hospital

Project Number: 11-053

Date: August 23, 2011 Time: 12:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION Christine Connolly on behalf of  
Name (Please Print) Mary Lasquety  
City Chicago Zip 60622  
Signature Christine Connolly

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Library, St. Elizabeth Hospital



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **St. Elizabeth's Hospital**

Project Number: **11-053**

Date: **August 23, 2011** Time: **12:00 pm**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print) Brian Crawford

City Chicago Zip 60622

Signature Brian Crawford

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care

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PUBLIC HEARING TESTIMONY  
AUGUST 23, 2011

IHFSRB Project #11-053  
SAINT ELIZABETH HOSPITAL

Good morning, my name is Margaret McDermott. I am the Executive Vice President and Chief Executive Officer of Saints Mary and Elizabeth Medical Center, which includes Saint Elizabeth Hospital. Deeply connected to its community, Saints Mary and Elizabeth Medical Center is located on Chicago's near northwest side serving many of Chicago's poorest neighborhoods including West Town, Logan Square, Humboldt Park, Pilsen, Near West Side, Lawndale, Garfield Park, Uptown and Austin.

Saints Mary and Elizabeth is part of the system of hospitals and other health care facilities known as Resurrection Health Care. Resurrection Health Care is a Catholic health care system co-sponsored by the Sisters of the Resurrection and the Sisters of the Holy Family of Nazareth.

Resurrection Health Care Corporation and Provena Health are proposing a merger of the two systems that will better position the combined new Ministry's hospitals, long term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities for care. Details on the decision to merge and the structure of the transaction are included in the Certificate of Need Applications filed in July, 2011.

After the merger, Saints Mary and Elizabeth Medical Center will continue to operate as a Catholic facility, consistent with the Ethical and Religious Directives for Catholic Health Care. We will continue to operate as a general acute care hospital and no change in our

license will be required. We do not expect any hospital program, service or staffing changes to occur as a result of this merger.

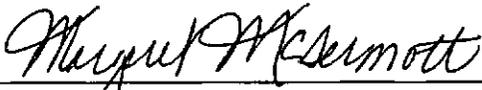
Our hospital's generous financial assistance policy was compared side-by-side with the financial assistance policy of Provena hospitals. As a result, we have jointly developed a comprehensive new financial assistance policy for the proposed new Ministry that is even more generous, and establishes guidelines for the provision of financial assistance to assist individuals in financial need and other medically underserved individuals to obtain appropriate medical services. Our policy is patient and family centered and appropriately identifies patients that are unable to pay for medically necessary services. It is also our goal to provide accessible and effective health services while maintaining our fiscal viability. Efforts will be made to effectively communicate the availability of financial assistance to patients, families and the communities we serve.

Our hospital will continue to follow the Illinois Hospital Uninsured Patient Discount Act, the Illinois Fair Patient Billing Act, and all other applicable laws relating to the provision of care to the underserved.

In summary, this proposed merger will enable this hospital and its current and new sister facilities to strengthen access to high quality, Catholic Health Care, improve our combined financial viability, enhance clinical capabilities, improve employee and medical staff satisfaction and, importantly, positions the new health care system for innovation and adaptation under health care reform.

As a result of the merger, Saints Mary and Elizabeth Medical Center will be better positioned for the future to continue making substantial and unique contributions to the health and welfare of the diverse populations we serve.

Thank you for this opportunity to explain the importance and value to the community of this proposed merger.



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Margaret McDermott  
Executive Vice President and CEO  
Saints Mary and Elizabeth Medical Center

Date

PUBLIC HEARING TESTIMONY  
AUGUST 23, 2011

IHFSRB Project #11-053  
SAINT ELIZABETH HOSPITAL

I am Sister Clara Frances Kusek, a member of the Religious Congregation of the Sisters of the Resurrection. I am a member of the Sponsorship Board and serve as Executive Vice President of Mission for Resurrection Health Care.

I am speaking today on behalf of my own Congregation, as well as the co-Sponsors of Resurrection Health Care, the Sisters of the Holy Family of Nazareth, and the Member Body of Provena Health, the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas.

I would like to welcome all of you who have joined us here today and express my sincere appreciation to the Illinois Health Facilities and Services Planning Board for the conscientious and hard work done to enable this hearing to take place in a timely and organized fashion.

I am representing the five communities of women religious, who in faith and hope, seek the approval of the Illinois Health Facilities and Services Review Board to form a new Catholic health Ministry to serve the citizens of Illinois through a merger of Provena Health and Resurrection Healthcare Corporation, and our combined hospitals and other care facilities and providers..

As individual health systems, Provena Health and Resurrection Healthcare have long provided compassionate healing to those in need. In keeping with the true spirit of the courageous Sisters who came before us, ours have been ministries deeply focused on quality care for all, regardless of one's ability to pay.

Now, as we anticipate Health Reform and the sweeping changes that will transform the delivery of care as we have come to know it, we are keenly aware that the key to sustaining and growing our person-centered Mission lies in the strength of enduring partnerships we forge today.

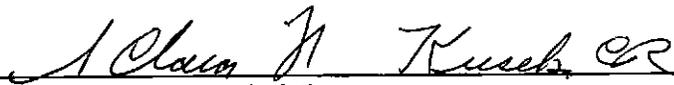
Jointly rooted in the traditions of Catholic healthcare, the new Ministry would be distinguished by an ability to deliver quality care across the continuum from a broad and complementary base of leading edge hospital and other care locations, link with committed physician networks. From a foundation steeped in a shared heritage and set of values, the new Ministry would give rise to an enormous potential to truly improve the wellbeing of generations of Illinois residents to come.

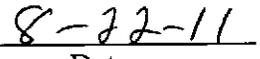
With a dedicated and talented combined team of nearly 5,000 physicians, both employed and independent, supported by over 22,000 employees, the new Ministry will play an important role in the economic vitality of the communities in which we serve through our hospitals and other facilities. Above all, our partnership will remain true to the hallmarks of our Catholic identity: promoting and protecting the dignity of every individual from conception to death, caring for the poor and vulnerable and properly stewarding our precious people and financial resources.

Before I conclude, I would like to also enter into the record a letter of support from His Excellency, Francis Cardinal George, Archbishop of Chicago. In his letter, he says, in part, "...I am grateful for the willingness of our state's premier Catholic providers to collaborate in order to meet the current challenges of health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment

source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care....This merger has my full support....”

In conclusion, the combination of Provena Health’s and Resurrection Health Care’s hospitals and other care facilities and providers will strengthen and expand access to an exceptional tradition of quality care and service millions of Illinois residents who have come to know and depend upon for more than a century. On behalf of the women religious whose communities are sponsoring the applications before you, we prayerfully request your approval.

  
\_\_\_\_\_  
Sister Clara Frances Kusek C.R.  
Executive Vice President, Mission  
Member, Resurrection Health Care Sponsorship Board

  
\_\_\_\_\_  
Date



## ARCHDIOCESE OF CHICAGO

OFFICE OF THE ARCHBISHOP

March 17, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, Illinois 62761

Dear Ms. Avery,

Resurrection Health Care Corporation and Provena Health have proposed a merging of the two systems that will better position the combined system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to them for care. This system merger is intended to improve the financial viability of both entities as well as enhance patient, employee and medical staff satisfaction. Through a shared culture and integrated leadership, this merger would also position the combined system for innovation and adaptation under health care reform.

The proposed merger will position Resurrection and Provena to strengthen and improve access to Catholic health care in Illinois. This has long been an area of great interest and concern for me, and I am grateful for the willingness of two of our state's premier Catholic providers to collaborate in order to meet the current challenges in health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care.

This proposed merger has my full support and I can assure you that both Resurrection Health Care and Provena Health are working together collegially and in the best interests of their communities to strengthen and improve access to high quality, highly accountable Catholic health care in the State of Illinois.

Sincerely yours,

Francis Cardinal George, O.M.I.  
Archbishop of Chicago

PUBLIC HEARING TESTIMONY  
AUGUST 23, 2011

IHFSRB Project #11-053 Saint Elizabeth's Hospital  
Testimony of Bob Bulger, FACHE  
Senior Vice President, Mission  
Resurrection Health Care

Good morning. My name is Bob Bulger. I am Senior Vice President of Mission for Resurrection Health Care. I am here today in support of the merger of Provena Health and Resurrection Health Care. In my role with Resurrection Health Care, I am responsible for System Clinical Ethics activities and community benefit reporting. I also serve as Coordinator of the Ministerial Leadership Preparation Program of the Francis Cardinal George Center for Ministerial Leadership and oversee interpreter services for those with limited English proficiency.

In my 20 years with Resurrection, as well as through my experience as a Permanent Deacon for the Archdiocese of Chicago since 2002, I have experienced firsthand the positive impact we can make in the health of our communities' underserved and poor populations. At Resurrection Health Care, we strive to provide compassionate, family-centered care to everyone who walks through our doors. Motivated by a reverence for life and respect for those we serve, we are committed to improving the health and well-being of our community and serving all patients, regardless of financial means.

Recent statistics show that Resurrection Health Care delivered a total community benefit of over \$206 million. **Saint Elizabeth's Hospital**, in combination with Saint Mary of Nazareth Hospital, delivered a total 2010 community benefit of \$23.1 million, \$5.7 million of which represented charity care at cost and \$8.2 million of which represented bad debt at cost. The remaining \$9.2 million represented activities including donations, volunteer services, language assistance, educational programs, unpaid costs of

government-sponsored care, research and subsidized health services. These numbers include all reportable contributions required by the Illinois Community Benefits Act. The State of Illinois requires that we report numbers for Saint Elizabeth's Hospital and Saint Mary of Nazareth Hospital together.

These amounts not only represent an enduring commitment to serve all regardless of their ability to pay, but also underscore the critical role Catholic health care plays in the communities we serve, especially during difficult economic times.

I am pleased to submit into the record Resurrection Health Care's 2010 Community Report, which highlights more details and personal testimonies about our commitment to providing compassionate, family-centered care to everyone in our communities.

With ongoing changes to our health care delivery system, Catholic health care institutions are at the forefront of providing access to care to our communities, which include millions of current and potential patients. This is why we are seeking approval of our merger with Provena Health by the Illinois Health Facilities and Services Review Board. By joining together, we can continue to bring access to outstanding care and service to everyone who enters our doors.

Sincerely,



Bob Bulger, FACHE  
Senior Vice President, Mission  
Resurrection Health Care

8/23/2011

Date

PUBLIC HEARING TESTIMONY

AUGUST 22, 2011

IHFSRB Project #11-053

SAINT ELIZABETH HOSPITAL

Good morning. My name is Sister Mary Ellen Goeller, PHJC. On behalf of the entire Board of Directors of Saints Mary and Elizabeth Medical Center, I am writing in support of the proposed merger of Provena Health and Resurrection Health Care. In addition being a member of the Board of Directors of Saints Mary and Elizabeth Medical Center, I am also Regional Director of St. Mary Medical Center in Hobart, Indiana and St. Catherine Hospital in East Chicago, Indiana.

Saints Mary and Elizabeth Medical Center has long distinguished itself by providing access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, the hospital will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health system will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; enhance patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

  
Sister Mary Ellen Goeller, PHJC  
Member, Board of Directors  
Saints Mary and Elizabeth Medical Center

  
Date

PUBLIC HEARING TESTIMONY  
AUGUST 23, 2011

IHFSRB Project #11-053  
SAINT ELIZABETH HOSPITAL

Good morning. My name is Dr. Nagarpu S.R. Reddy. I am the President of Saint Mary and Elizabeth Medical Center's Medical Staff and I am testifying on behalf of my fellow physicians in support of the proposed merger of Provena Health and Resurrection Health Care. This merger will enable more and better resources to be brought to our hospital, which in turn will benefit the community we serve.

The larger scale of the combined system will result in enhanced programs and services and make them available more cost-effectively in this era of health care reform and changes in reimbursement. Our hospital and our community will benefit from such program enhancements and continuation of projects designed to best serve the patient community. Examples include completion of an integrated electronic health record (EHR) system already underway and anticipated to be implemented system-wide, enhanced physician practice-hospital integration, more efficient equipment planning, replacement and procurement systems, and expanded material management programs. All of these improvements that benefit the community are partly the result of new economies of scale, sharing of best practices for quality, and other benefits that being part of a larger system will bring.

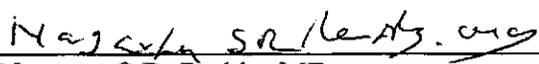
A combined Resurrection Health Care and Provena Health system will better position the new system's hospitals, including Saints Mary and Elizabeth Medical Center and its long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care.

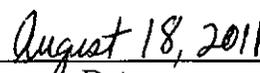
President of Medical Staff  
Public Hearing Testimony  
IHFSRB Project #11-053 Saint Elizabeth Hospital  
Page 2

This system merger is intended to preserve and expand access to health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

  
\_\_\_\_\_  
Nagarpu S.R. Reddy, MD  
Medical Staff President  
Saints Mary and Elizabeth Resurrection Medical Center

  
\_\_\_\_\_  
Date

PUBLIC HEARING TESTIMONY

August 23, 2011

IHFSRB Project #11-053

SAINT ELIZABETH'S HOSPITAL

My name is Mary Lasquety and I am an employee in the Library at Saint Elizabeth's Hospital. I am here today in support of the proposed merger of Provena Health and Resurrection Health Care.

I believe that a merger between Resurrection Health Care and Provena Health will position Saint Elizabeth's Hospital as well as the other Resurrection and Provena facilities to best serve the health care needs of patients in our communities. My employers have assured me that Saint Elizabeth's Hospital will continue to operate as a Catholic facility and that they do not expect my job to be in jeopardy as a result of this merger. I feel confident that the combined System will expand access to health care and improve employee and physician satisfaction through our shared vision and value system.

I am just one of the 22,000 employees that will collaborate in this new System to contribute to the health and welfare of millions of patients in Illinois.

I fully support the Certificate of Need that will bring Saint Elizabeth's Hospital into the new system formed by the merger of Provena Health and Resurrection Health Care. Thank you for the opportunity to present my testimony.

Sincerely,



August 17, 2011

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Mary Lasquety  
Employee  
Saint Elizabeth's Hospital

Date

PUBLIC HEARING TESTIMONY  
AUGUST 23, 2011

IHFSRB Project #11-053  
SAINT ELIZABETH HOSPITAL

Good morning. My name is Brian Crawford. I am Vice President of Public Affairs for Resurrection Health Care. On behalf of Resurrection Health Care and my colleagues at Provena Health, I would like to express our gratitude to the Illinois Health Facilities and Services Review Board for giving us and our supporters, stakeholders and community partners the opportunity to speak at today's public hearing. We also respect and appreciate the conscientious work done at this hearing by both the hearing officer and court reporter.

I especially would like to note the presence of Dr. James Burdon, a member of the Illinois Health Facilities and Services Review Board and thank him/~~her~~ for coming today. We were delighted to share with him/~~her~~ and others in attendance, our excitement about the benefits of the proposed merger.

We appreciate any sincere concerns that anyone may have relating to the merger of Provena Health and Resurrection Health Care. We believe that there are few, if any, legitimate concerns that may exist regarding this proposed merger and those have been addressed in the testimony of the numerous individuals who have spoken here today.

The testimony today from hospital leaders, our religious Sponsors, community leaders, elected officials, physicians, employees, civic leaders, and other supporters paint a clear picture of enthusiastic support for the merger of Provena Health and Resurrection Health Care.

This hearing has been about the merits of the proposed merger of two Catholic Health Care systems with many similarities and many opportunities to work as one to improve access to quality health care service to millions of Illinoisans. We plan to expand access to quality health care. We do not plan to close any hospital services, programs or reduce staffing at our care delivery sites.

Both Resurrection and Provena have been committed to serving their respective communities without regard to race, ethnic background, financial resources or any other background factor, for almost 100 years. Separately, we are proud of the mission-driven charitable policies of both organizations. We have submitted into the record a new and even more generous policy, because we feel it is the right thing to do and because as a larger health care system, we expect to have more opportunity to provide financial assistance programs while still maintaining the financial viability we need in order to serve our communities.

I thank the many people who have come out today to express the support of this project. On behalf of Resurrection Health Care and Provena Health, we thank the Review Board for its consideration of this worthy project. If there is additional information that was not answered in today's hearing, we will submit it during the public comment period. Thank you.



---

Brian Crawford  
Vice President, Public Affairs  
Resurrection Health Care

8-23-11

Date



19065 Hickory Creek Drive, Suite 300  
Mokena, IL 60448  
708 478 7967 Tel



7435 West Talcott Avenue  
Chicago, IL 60631  
773 792 5555 Tel

August 17, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 13 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking  
President and Chief Executive Officer  
Provena Health

Sandra Bruce, FACHE  
President and Chief Executive Officer  
Resurrection Health Care



## SCOTT E. WAGUESPACK

Alderman, 32nd Ward - City Council of Chicago

[www.ward32.org](http://www.ward32.org)

32nd Ward Office:  
2657 North Clybourn Avenue  
Chicago, IL 60614  
773 248 1330 tel ■ 773 248 1360 fax  
[info@ward32.org](mailto:info@ward32.org)

City Hall Office:  
121 North LaSalle, Suite 300  
Chicago, IL 60602  
312 744 6567 tel ■ 312 744 4852 fax  
[ward32@cityofchicago.org](mailto:ward32@cityofchicago.org)

August 15, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

Project Number: 11-053

Dear Ms. Avery,

As Alderman of the 32nd Ward, I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

I have a special relationship with Resurrection Health Care as Saint Elizabeth of Nazareth Hospital is located in my ward and serves many of my constituents. Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities including many of my constituents. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Yours very truly,

Scott Waguespack  
32<sup>nd</sup> Ward Alderman

# Billy Ocasio

873 N. Francisco Avenue  
Chicago IL 60622

August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-053**

Dear Ms. Avery,

I am the former Alderman of the 26<sup>th</sup> Ward in Chicago and an advisor to Governor Quinn. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

I have a special relationship with Resurrection Health Care as Saint Elizabeth Hospital served many of my constituents when I was Alderman. I continue to be active with the hospital and with Resurrection Health Care's newest addition to the neighborhood, Resurrection University. All of my experience with Resurrection Health Care has shown me that it is an organization that truly serves the community.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



Billy Ocasio



4000 W. North Ave.  
Chicago, IL 60639

Phone: 773-227-1135  
Fax: 773-227-1264

August 11, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-053**

Dear Ms. Avery,

As Executive Director of the Block Club Federation, located in Chicago's Humboldt Park Community, I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care. The Block Club Federation is a 501c3 nonprofit organization in the area served by the hospital that focuses on community development and programs for youth, including health and wellness. We have been a close ally of Resurrection for many years.

As Executive Director of the Block Club Federation, I have worked closely with Saint Elizabeth Hospital for many years. I urge you to support this project that will help protect access to Catholic Health Care. Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities including many of the individuals the Block Club Federation serves. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Magdalena E. Martinez  
Executive Director & President  
Block Club Federation

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Timothy Sullivan

August 11, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-053**

Dear Ms. Avery,

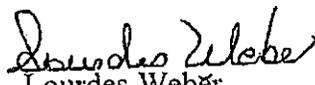
I am writing as Principal of Josephinum Academy to voice my support of the proposed merger of Provena Health and Resurrection Health Care.

As Principal of Josephinum Academy, I have worked side by side with Saint Elizabeth Hospital. I strongly urge you to support this very important project. Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities including many of our students. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

  
Lourdes Weber  
Principal  
Josephinum Academy

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Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

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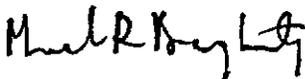
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I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



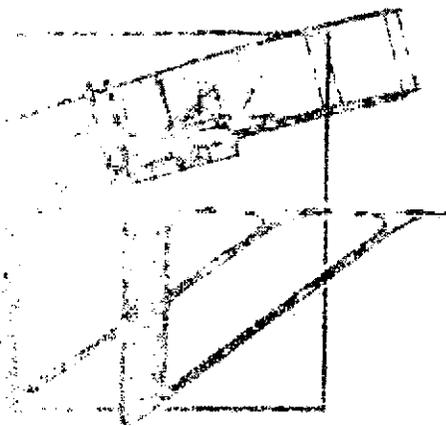
Michael Dougherty  
President  
Josephinum Academy

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- Charles Schrank
- Timothy P. Sheridan
- R. Matthew Simon
- Susanne Sullivan
- Timothy Sullivan



# Wilbur Wright College

One of the City Colleges of Chicago

## Humboldt Park Vocational Center

1645 North California Avenue  
Chicago, IL 60647

Main Office: 773/489-8989  
Fax: 773/489-8947

August 11, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-053**

Dear Ms. Avery,

As the Dean of the Humboldt Park Vocational Education Center (HPVEC) of Wilbur Wright College, one of the City Colleges of Chicago, I am writing to voice my support of the proposed merger of Provena Health and Resurrection Health Care.

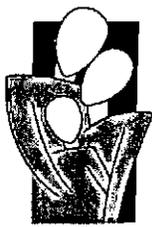
In my role as Dean of HPVEC, I have worked side by side with Saint Elizabeth Hospital. We are located in the community served by Saint Elizabeth Hospital and given our role in serving the community residents, I strongly urge you to support this very important project. Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities including many of our students. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Madeline Roman-Vargas, Dean  
Humboldt Park Vocational Education Center of Wilbur Wright College



# Healthcare Alternative Systems, Inc.

Providing a continuum of multicultural and bilingual (English/Spanish) behavioral care and social services that empower individuals, families and communities

H.A.S.

web site: [www.hascares.org](http://www.hascares.org)

## CITY OF CHICAGO LOCATIONS

**Administrative Office  
& North Outpatient  
Tx. Program**  
2755 W. Armitage Ave.  
Chicago, Illinois 60647  
Tel. (773) 252-3100  
Fax (773) 252-8945

**South Outpatient Tx. &  
Prevention Programs**  
4534 S. Western Ave.  
Chicago, Illinois 60609  
Tel. (773) 254-5141  
Fax (773) 254-5753

**Women's Tx. Program**  
1942 N. California Ave.  
Chicago, Illinois 60647  
Tel. (773) 292-4242  
Fax (773) 292-0355

**Residential Tx. Program**  
1949 N. Humboldt Blvd.  
Chicago, Illinois 60647  
Tel. (773) 252-2666  
Fax (773) 252-0527

**Transitional Housing**  
1866 N. Milwaukee Ave.  
Chicago, Illinois 60647  
Tel. (773) 782-4734  
Fax (773) 782-8160

**Domestic Violence &  
Youth Programs**  
5005 W. Fullerton Ave.  
Chicago, Illinois 60639  
Tel. (773) 745-7107  
Fax (773) 745-9902

**OMT Program**  
210 N. Ashland Ave.  
Chicago, Illinois 60607  
Tel. (312) 948-0200  
Fax (312) 948-0600

## SUBURBAN LOCATIONS

**Outpatient Tx. Program**  
799 Roosevelt Rd.  
Bldg. 6, Suite 312  
Glen Ellyn, Illinois 60137  
Tel. (630) 942-9720  
Fax (630) 942-9725

**Outpatient Tx. Program**  
1115 N. 23rd Avenue  
Melrose Park, IL 60160  
Tel. (773) 387-4843  
Fax (708) 345-4519

August 11, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**RE: Project Number: 11-053**

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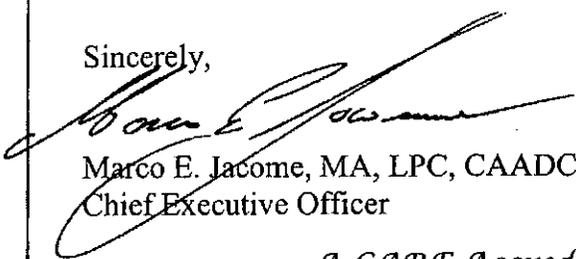
As Chief Executive Officer for Healthcare Alternative Systems, Inc. (HAS), I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Since our founding, HAS has worked side by side with Saints Elizabeth Hospital. As a member of the health care profession and as a resident of the community, I strongly urge you to support this very important project. Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities including many of my constituents. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

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I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

  
Marco E. Jacome, MA, LPC, CAADC, CEAP  
Chief Executive Officer

*A CARF Accredited Organization*