

RECEIVED

SEP 06 2011

HEALTH FACILITIES &
SERVICES REVIEW BOARD

ORIGINAL

**STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**RE: IHFSRB - PROJECT NO. 11-050
SAINT MARY OF NAZARETH HOSPITAL**

PUBLIC HEARING

AUGUST 23, 2011

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STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

PUBLIC HEARING

Re: IHFSRB - Project No. 11-050
Saint Mary of Nazareth Hospital

North Pulaski Public Library
4300 West North Avenue
Chicago, Illinois
August 23, 2011
1:00 o'clock p.m.

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APPEARANCE

Courtney Avery - Administrator for the
Illinois Health Facilities and Service Review Board

Dr. James Burden, Board Member

Midwest Litigation Services
David J. Demski, CSR 084-004386
711 N. 11th Street
St. Louis, MO 63101
314-644-2191
1-800-280-3376

1 MS. AVERY: Good afternoon.

2 I'm Courtney Avery, Administrator for the
3 Illinois Health Facilities and Service Review Board.
4 Joining me today is Dr. James Burden, Board Member,
5 and David Demski, our court reporter.

6 Our purpose here today is to act as the
7 hearing officer and facilitator for Project 11-050,
8 Saint Mary of Nazareth Hospital of Chicago.

9 As per the rules of the Illinois Health
10 Facilities and Service Review Board, I would like to
11 read the legal notice into the record.

12 In accordance with the requirements of the
13 Illinois Health Facilities Planning Act, notice is
14 given of receipt to transfer ownership of a hospital,
15 Project 11-050, Saint Mary of Nazareth Hospital of
16 Chicago. The Applicants are Saints Mary and Elizabeth
17 Medical Center, Provena Health, Resurrection Health Care
18 Corporation, and Cana Lakes Health Care. The applicants
19 propose to transfer to Cana Lakes Health Care ownership
20 of a 387-bed hospital located at 2233 West Division
21 Street in Chicago. The project cost is \$297,655,283.

22 A Public Hearing is to be held by the
23 Illinois Department of Public Health, pursuant to the
24 Illinois Health Facilities Planning Act. The hearing
25 is open to the public and will afford an opportunity for

1 parties with interest to present written and/or verbal
2 comment relevant to the project. All allegations or
3 assertions should be relevant to the need for the
4 proposed project and be supported with two copies of
5 documentation or materials that are printed or typed on
6 paper size 8-1/2 by 11.

7 The Public Hearing will take place pursuant
8 to Part 1130.910. The hearing is scheduled for
9 August 23, 2001, 1:00 p.m., located at North Pulaski
10 Public Library, 4300 West North Avenue, Chicago,
11 Illinois 60639.

12 If you have not done so, please sign in
13 using the appropriate registration forms. There are two
14 speaker registration forms, one for individuals in
15 support of the project, one for individuals in
16 opposition of the project. In addition, there is a
17 sign-in sheet for individuals to register their
18 attendance who do not wish to provide testimony.

19 To ensure that the Illinois Health
20 Facilities and Services Review Board's public hearings
21 protect the privacy and maintain the confidentiality of
22 an individual's health information, covered entities, as
23 defined by the Health Insurance Portability Act of 1996,
24 such as facilities, hospital providers, health plans,
25 and health care clearinghouses, submitting oral or

1 written testimony that discloses protected health
2 information of individuals shall have a valid written
3 authorization from that individual. The authorization
4 shall allow the covered entity to share the individual's
5 protected health information at this hearing.

6 Those of you who came with prepared text
7 of their testimony may choose to submit the written
8 testimony text without giving an oral presentation.
9 However, if you are giving oral testimony, please be as
10 brief as possible. I ask that you please limit your
11 testimony to three minutes. After you have concluded
12 your remarks, please provide me with the two copies.

13 Prior to beginning your remarks, please give
14 the court reporter the spelling of your complete name.
15 Individuals providing oral testimony will be called in
16 the order according to sign-in. We will begin with
17 representatives of the applicants. Please hold your
18 questions until all the testimony is presented.

19 Is there someone from the applicant who
20 wishes to make the first presentation.

21 Providing testimony today is Margaret
22 McDermott, Sister Clara Kusek, Bob Bulger, Susan White
23 on behalf of Sister Mary Ellen Goeller. Robert Clarke
24 on behalf of Dr. Nagarpu Reddy, Julie Derrig on behalf
25 of Kearston Blomeke, and Brian Crawford.

1 (The following is the incorporated
2 testimony of Margaret McDermott:

3 MS. MCDERMOTT: My name is Margaret
4 McDermott. I am the Executive Vice President and Chief
5 Executive Officer of Saints Mary and Elizabeth Medical
6 Center which includes Saint Elizabeth Hospital.

7 Deeply connected to its community,
8 Saint Mary and Elizabeth Medical Center is located in
9 Chicago's near northwest side serving many of Chicago's
10 poorest neighborhoods, including West Town, Logan
11 Square, Humboldt Park, Pilsen, Near West Side, Lawndale,
12 Garfield Park, and Austin.

13 Saints Mary and Elizabeth is part of a
14 system of hospitals and other health care facilities
15 known as Resurrection Health Care. Resurrection Health
16 Care is a Catholic health care system cosponsored by the
17 Sisters of the Resurrection and the Sisters of the Holy
18 Family of Nazareth.

19 Resurrection Health Care Corporation and
20 Provena Health are proposing a merger of the two systems
21 that will better position the combined new Ministry's
22 hospitals, long-term care facilities, outpatient centers
23 and other programs and facilities, to continue to serve
24 the patients and communities that have traditionally
25 looked to these facilities for care. Details on the

1 decision to merge and the structure of the transaction
2 are included in these Certificate of Need Applications
3 filed in July 2011.

4 After the merger, Saints Mary and Elizabeth
5 Medical Center will continue to operate as a Catholic
6 health facility, consistent with the Ethical and
7 Religious Directives For Catholic Health Care. We will
8 continue to operate as a general acute care hospital and
9 no change in our license will be required. We do not
10 expect any hospital program, service, or staffing
11 changes to occur as a result of this merger.

12 Our hospital's generous financial assistance
13 policy was compared side-by-side with the financial
14 assistance policy of Provena hospitals. As a result, we
15 have jointly developed a comprehensive new financial
16 assistance policy for the proposed new Ministry that is
17 even more generous and establishes guidelines for the
18 provision of financial assistance to assist individuals
19 in financial need and other medically underserved
20 individuals to obtain appropriate medical services. Our
21 policy is patient and family centered, and appropriately
22 identifies patients that are unable to pay for medically
23 necessary services. It is also our goal to provide
24 accessible and effective health services while
25 maintaining our fiscal viability. Efforts will be made

1 to effectively communicate the availability of financial
2 assistance to our patients, families, and communities we
3 serve.

4 Our hospital will continue to follow the
5 Illinois Hospital Uninsured Patient Discount Act, the
6 Illinois Fair Patient Billing Act, and all other
7 applicable laws pertaining to the provision of care to
8 the underserved.

9 In summary, this proposed merger will enable
10 this hospital and its current and new sister facilities
11 to strengthen access to high quality care, Catholic
12 health care, improve our combined financial viability,
13 enhance clinical capabilities, improve employee and
14 medical staff satisfaction, and importantly, positions
15 our new health system for innovation and adaption to
16 health care reform.

17 As a result of the merger, Saints Mary and
18 Elizabeth Medical Center will be better positioned for
19 the future, to continue making substantial and unique
20 contributions to the health and welfare of the diverse
21 populations we serve.

22 I thank you for this opportunity to explain
23 the importance and value to the community of this
24 proposed merger.

25 (The following is the incorporated

1 testimony of Sister Clara Frances Kusek:

2 SISTER KUSEK: I am Sister Clara Frances
3 Kusek, K-u-s-e-k, a member of the Religious Congregation
4 of the Sisters of the Resurrection. I'm a member of the
5 Sponsorship Board, and serve as Executive Vice President
6 of Mission for Resurrection Health Care.

7 I'm speaking today on behalf of my own
8 Congregation as well as the cosponsors of Resurrection
9 Health Care, the Sisters of the Holy Family of Nazareth,
10 and the Member Body of Provena Health, the Franciscan
11 Sisters of the Sacred Heart, the Servants of the Holy
12 Heart of Mary, and the Sisters of Mercy of the Americas.

13 I would like to welcome all who have joined
14 us here today and express my sincere appreciation to the
15 Illinois Health Facilities and Services Planning Board
16 for the conscientious and hard work done to enable this
17 hearing to take place in an organized and timely manner.

18 I'm representing the five communities of
19 women religious who, in faith and hope, seek the
20 approval of the Illinois Health Facilities and Services
21 Planning Board to form a new Catholic health care
22 Ministry to serve the citizens of Illinois through a
23 merger of Provena Health and Resurrection Health Care
24 Corporation and our combined hospitals and other health
25 care providers.

1 As individual health systems, Provena and
2 Resurrection Health Care has long provided compassionate
3 healing to those in need. In keeping with the true
4 spirit of the courageous Sisters who came before us,
5 ours has been a ministry deeply focused on quality care
6 for all, regardless of one's ability to pay.

7 Now as we anticipate health reform and the
8 sweeping changes that will transform the delivery of
9 care as we have come to know it, we are keenly aware
10 that the key to sustaining and growing our
11 person-centered mission lies in the strength of enduring
12 partnerships we forge today.

13 Jointly rooted in the traditions of Catholic
14 health care, the new Ministry will be distinguished by
15 an ability to deliver quality care along the continuum
16 from a broad and complementary base of leading edge
17 hospital and other care locations, linked with committed
18 physician networks. From a foundation steeped in a
19 shared heritage and set of values, the new Ministry will
20 give rise to an enormous potential to truly improve the
21 wellbeing of generations of Illinois residents to come.

22 With a dedicated and talented combined
23 team of nearly 5000 physicians, both employed and
24 independent, supported by over 22,000 employees, the new
25 Ministry will play an important role in the economic

1 vitality of the communities in which we serve, through
2 our hospitals and other facilities. Above all, our
3 partnership will remain true to the hallmark of our
4 Catholic identity, promoting and protecting the dignity
5 of every individual from conception to death, caring for
6 the poor and vulnerable, and properly stewarding our
7 precious people and financial resources.

8 Before I conclude, I would like to also
9 enter into the record a letter of support from His
10 Excellence, Francis Cardinal George, Archbishop of
11 Chicago. In his letter he says, in part:

12 "I am grateful for the willingness of our
13 state's premier Catholic providers to collaborate in
14 order to meet the current challenges of health care. As
15 they do now, the combined systems will operate without
16 any restrictive admissions policies related to race,
17 ethnic background, religion, payment source, or any
18 other factor. The new system will continue to admit
19 Medicare and Medicaid recipients and to care for those
20 patients in need of charity care. This merger has my
21 full support."

22 In conclusion, the combination of Provena's
23 Health and Resurrection Health Care hospitals and other
24 care facilities and providers will strengthen and expand
25 access to an exceptional tradition of quality care and

1 service millions of Illinois residents who have come to
2 know and depend upon for more than a century. On behalf
3 of the women religious whose communities are sponsoring
4 the applications before you, we prayerfully request your
5 approval.

6 (The following is the incorporated
7 testimony of Bob Bulger:

8 MR. BULGER: Good afternoon. My name is
9 Bob Bulger, B-u-l-g-e-r. I'm the Senior Vice President
10 of Mission for Resurrection Health Care and I'm here
11 today in support of the merger of Provena and
12 Resurrection Health care.

13 In my role with Resurrection Health Care,
14 I'm responsible for System Clinical Ethics activities
15 and community benefit reporting. I also serve as the
16 Coordinator of the Ministerial Leadership Preparation
17 Program of the Francis Cardinal George Center for
18 Ministerial Leadership and oversee interpreter services
19 for those with limited English proficiency.

20 In my 20 years with Resurrection, as well
21 as through my experience as a Permanent Deacon for the
22 Archdiocese of Chicago since 2002, I have experienced
23 firsthand the positive impact with we can make in the
24 health of our communities underserved and poor
25 populations. At Resurrection Health Care we strive to

1 provide compassionate family-centered care to everyone
2 who walks through our doors. Motivated by a reference
3 for life and respect for those we serve, we are committed
4 to improving the health and wellbeing of our community
5 and serving all patients, regardless of financial means.

6 Recent statistics show that Resurrection
7 Health Care delivered a total community benefit of over
8 \$206 million. Saint Elizabeth's Hospital, in
9 combination with Saint Mary of Nazareth Hospital,
10 delivered a total 2010 community benefit of \$23.1
11 million, \$5.7 million of which represented charity care
12 at cost, and \$8.2 million of which represented bad debt
13 at cost. The remaining \$9.2 million represented
14 activities, including donations, volunteer services,
15 language assistance, educational programs, unpaid costs
16 of government sponsored care, research and subsidized
17 health services. These numbers include all reportable
18 contributions required by the Illinois Community
19 Benefits Act. The State of Illinois requires that we
20 report numbers for Saint Elizabeth's Hospital and Saint
21 Mary of Nazareth Hospital together.

22 These amounts not only represent an enduring
23 commitment to all, regardless of their ability to pay,
24 but also underscore the critical role Catholic health
25 care plays in the communities we serve, especially

1 during difficult economic times.

2 I am pleased to submit into the record
3 Resurrection Health Care's 2010 Community Report which
4 highlights more details and personal testimonies about
5 our commitment to providing compassionate
6 family-centered care to everyone in our communities.

7 With the ongoing changes to our health care
8 delivery system, Catholic health care institutions are
9 at the forefront of providing access to care to our
10 communities, which include millions of current and
11 potential patients. This is why we are seeking approval
12 of our merger with Provena Health by the Illinois Health
13 Facilities and Services Review Board. By joining
14 together, we can continue to bring access to outstanding
15 care and service to everyone who enters our doors.

16 Thank you.

17 (The following is the incorporated
18 testimony of Susan White:

19 MS. WHITE: Good afternoon. My name is
20 Susan White and I would like to submit into the record
21 testimony from Sister Mary Ellen Goeller, Member, Board
22 of Directors, Saints Mary and Elizabeth Medical Center,
23 in favor of the proposed merger between Provena Health
24 and Resurrection Health Care.

25 (The following is the incorporated

1 testimony of Robert Clarke:

2 MR. CLARKE: Good morning. My name is
3 Robert Clarke, C-l-a-r-k-e. I'm submitting into the
4 record testimony in favor of the project from a
5 Dr. Nagarpu S. Reddy, President of Saints Mary and
6 Elizabeth Medical Staff.

7 (The following is the incorporated
8 testimony of Julie Derrig:

9 My name is Kearston Blomeke and I am an
10 employee in the Human Resources Department at Saint Mary
11 of Nazareth Hospital. I am here today in support of the
12 proposed merger of Provena Health and Resurrection
13 Health Care.

14 I believe that a merger between Resurrection
15 Health Care and Provena Health will position Saint Mary
16 of Nazareth Hospital as well as the other Resurrection
17 and Provena facilities to best serve the health care
18 needs of patients in our communities. My employers have
19 assured me that Saint Mary of Nazareth Hospital will
20 continue to operate as a Catholic facility and that they
21 do not expect my job to be in jeopardy as a result of
22 this merger. I feel confident that the combined System
23 will expand access to health care and improve employee
24 and physician satisfaction through our shared vision and
25 value system.

1 I am just one of the 22,000 employees that
2 will collaborate in this new System to contribute to the
3 health and welfare of millions of patients in Illinois.

4 I fully support the Certificate of Need that
5 will bring Saint Mary of Nazareth Hospital into the new
6 system formed by the merger of Provena Health and
7 Resurrection Health Care. Thank you for the opportunity
8 to present my testimony.

9 (The following is the incorporated
10 testimony of Brian Crawford:

11 MR. CROSS: My name is Brian Crawford. I am
12 Vice President of Public Affairs for Resurrection Health
13 Care. On behalf of Resurrection Health Care and my
14 colleagues at Provena Health, I would like to express
15 our gratitude to the Illinois Health Facilities and
16 Services Review Board for giving us and our supporters,
17 stakeholders and community partners the opportunity to
18 speak at today's Public Hearing. We also respect and
19 appreciate the conscientious work done at this hearing
20 by both the hearing officer and court reporter.

21 I especially would like to note the presence
22 of Dr. James Burden, a member of the Illinois Health
23 Facilities and Services Review Board and thank him for
24 coming today. We were delighted to share with him and
25 others in attendance our excitement about the benefits

1 of the proposed merger.

2 We appreciate any sincere concerns that
3 anyone may have relating to the merger of Provena Health
4 and Resurrection Health Care. We believe that there are
5 few, if any, legitimate concerns that may exist
6 regarding this proposed merger and those have been
7 addressed in the testimony of the numerous individuals
8 who have spoken here today.

9 The testimony today from hospital leaders,
10 our religious Sponsors, community leaders, elected
11 officials, physicians, employees, civic leaders, and
12 other supporters paint a clear picture of enthusiastic
13 support for the merger of Provena Health and
14 Resurrection Health Care.

15 This hearing has been about the merits of
16 the proposed merger of two Catholic Health Care systems
17 with many similarities and many opportunities to work as
18 one to improve access to quality health care service to
19 millions of Illinoisans. We plan to expand access to
20 quality health care. We do not plan to close any
21 hospital services, programs, or reduce staffing at our
22 care delivery sites.

23 Both Resurrection and Provena have been
24 committed to serving their respective communities
25 without regard to race, ethnic background, financial

1 resources or any other background factor, for almost
2 100 years. Separately, we are proud of the
3 mission-driven charitable policies of both
4 organizations. We have submitted into the record a new
5 and even more generous policy, because we feel it is the
6 right thing to do and because as a larger health care
7 system, we expect to have more opportunity to provide
8 financial assistance programs while still maintaining
9 the financial viability we need in order to serve our
10 communities.

11 I thank the many people who have come out
12 today to express the support of this project. On behalf
13 of Resurrection Health Care and Provena Health, we thank
14 the Review Board for its consideration of this worthy
15 project. If there is additional information that was
16 not answered in today's hearing, we will submit it
17 during the public comment period. Thank you.

18 MS. AVERY: Thank you.

19 Is there anyone who wishes to provide
20 testimony who has not had an opportunity?

21 Hearing none.

22 Is there anyone who has testified who wishes
23 to provide additional testimony?

24 Okay. I would like to remind everyone to
25 submit your written comments to us for the record, and

1 please note that this project is tentatively scheduled
2 for consideration by the State Board at its October 12th
3 and 13th meeting. The meeting location is not yet
4 confirmed, but please refer to the HFSRB Website at
5 www.hfsrb.illinois.gov for the meeting location. This
6 information will be posted no later than September 6th.
7 The public has until 9:00 a.m. September 22nd, 2011 to
8 submit written comments pertaining to this project.
9 Comments can be sent to the attention of Courtney Avery,
10 the Illinois Health Facilities and Services Review
11 Board, 525 West Jefferson Street, Second Floor,
12 Springfield, Illinois 62761-001. Or, if you prefer, you
13 may fax your comments to (217)785-4111.

14 Are there any questions pertaining to
15 today's proceedings?

16 Hearing that there are no additional
17 questions or comments, I deem this Public Hearing
18 adjourned. Thank you.

19 This Public Hearing is adjourned.

20 (The hearing adjourned
21 at 1:50 o'clock p.m.)

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C E R T I F I C A T E

DAVID J. DEMSKI, being first duly sworn on oath says that he is a court reporter doing business in the City of Chicago; that he reported in shorthand the proceedings given at the taking of said public hearing on the 23rd day of August, 2011, and that the foregoing is a true and correct transcript of his shorthand notes so taken as aforesaid, and contains all the proceedings given at said public hearing.

David J. Demski
DAVID J. DEMSKI - CSR# 084-004386

<p>A</p> <p>ability 10:6,15 13:23 about 14:4 16:25 17:15 Above 11:2 access 8:11 11:25 14:9,14 15:23 17:18,19 accessible 7:24 accordance 3:12 according 5:16 act 3:6,13,24 4:23 8:5,6 13:19 activities 12:14 13:14 acute 7:8 adaption 8:15 addition 4:16 additional 18:15,23 19:16 addressed 17:7 adjourned 19:18,19 19:20 Administrator 2:4 3:2 admissions 11:16 admit 11:18 Affairs 16:12 afford 3:25 aforesaid 20:9 After 5:11 7:4 afternoon 3:1 12:8 14:19 allegations 4:2 allow 5:4 almost 18:1 along 10:15 Americas 9:12 amounts 13:22 and/or 4:1 answered 18:16 anticipate 10:7 anyone 17:3 18:19 18:22 APPEARANCE 2:1 applicable 8:7 applicant 5:19 applicants 3:16,18 5:17 applications 7:2 12:4 appreciate 16:19 17:2 appreciation 9:14 appropriate 4:13</p>	<p>7:20 appropriately 7:21 approval 9:20 12:5 14:11 Archbishop 11:10 Archdiocese 12:22 assertions 4:3 assist 7:18 assistance 7:12,14 7:16,18 8:2 13:15 18:8 assured 15:19 attendance 4:18 16:25 attention 19:9 August 1:16 4:9 20:7 Austin 6:12 authorization 5:3,3 availability 8:1 Avenue 1:14 4:10 Avery 2:4 3:1,2 18:18 19:9 aware 10:9 a.m 19:7</p> <p>B</p> <p>background 11:17 17:25 18:1 bad 13:12 base 10:16 before 10:4 11:8 12:4 begin 5:16 beginning 5:13 behalf 5:23,24,24 9:7 12:2 16:13 18:12 being 20:3 believe 15:14 17:4 benefit 12:15 13:7 13:10 benefits 13:19 16:25 best 15:17 better 6:21 8:18 between 14:23 15:14 Billing 8:6 Blomeke 5:25 15:9 Board 1:2 2:5,7 3:3 3:4,10 9:5,15,21 14:13,21 16:16,23 18:14 19:2,11 Board's 4:20 Bob 5:22 12:7,9 Body 9:10 both 10:23 16:20 17:23 18:3</p>	<p>Brian 5:25 16:10,11 brief 5:10 bring 14:14 16:5 broad 10:16 Bulger 5:22 12:7,8 12:9 Burden 2:7 3:4 16:22 business 20:4 B-u-l-g-e-r 12:9</p> <p>C</p> <p>C 20:1,1 called 5:15 came 5:6 10:4 Cana 3:18,19 capabilities 8:13 Cardinal 11:10 12:17 care 3:17,18,19 4:25 6:14,15,16,16,19 6:22,25 7:7,8 8:7 8:11,12,16 9:6,9 9:21,23,25 10:2,5 10:9,14,15,17 11:14,19,20,23,24 11:25 12:10,12,13 12:25 13:1,7,11 13:16,25 14:6,7,8 14:9,15,24 15:13 15:15,17,23 16:7 16:13,13 17:4,14 17:16,18,20,22 18:6,13 Care's 14:3 caring 11:5 Catholic 6:16 7:5,7 8:11 9:21 10:13 11:4,13 13:24 14:8 15:20 17:16 Center 3:17 6:6,8 7:5 8:18 12:17 14:22 centered 7:21 centers 6:22 century 12:2 Certificate 7:2 16:4 challenges 11:14 change 7:9 changes 7:11 10:8 14:7 charitable 18:3 charity 11:20 13:11 Chicago 1:15 3:8,16 3:21 4:10 11:11 12:22 20:5 Chicago's 6:9,9 Chief 6:4</p>	<p>choose 5:7 citizens 9:22 City 20:5 civic 17:11 Clara 5:22 9:1,2 Clarke 5:23 15:1,2 15:3 clear 17:12 clearinghouses 4:25 clinical 8:13 12:14 close 17:20 collaborate 11:13 16:2 colleagues 16:14 combination 11:22 13:9 combined 6:21 8:12 9:24 10:22 11:15 15:22 come 10:9,21 12:1 18:11 coming 16:24 comitted 13:3 comment 4:2 18:17 comments 18:25 19:8,9,13,17 commitment 13:23 14:5 committed 10:17 17:24 communicate 8:1 communities 6:24 8:2 9:18 11:1 12:3 12:24 13:25 14:6 14:10 15:18 17:24 18:10 community 6:7 8:23 12:15 13:4,7,10 13:18 14:3 16:17 17:10 compared 7:13 compassionate 10:2 13:1 14:5 complementary 10:16 complete 5:14 comprehensive 7:15 conception 11:5 concerns 17:2,5 conclude 11:8 concluded 5:11 conclusion 11:22 confident 15:22 confidentiality 4:21 confirmed 19:4 Congregation 9:3,8 connected 6:7</p>	<p>conscientious 9:16 16:19 consideration 18:14 19:2 consistent 7:6 contains 20:9 continue 6:23 7:5,8 8:4,19 11:18 14:14 15:20 continuum 10:15 contribute 16:2 contributions 8:20 13:18 Coordinator 12:16 copies 4:4 5:12 Corporation 3:18 6:19 9:24 correct 20:8 cosponsored 6:16 cosponsors 9:8 cost 3:21 13:12,13 costs 13:15 courageous 10:4 court 3:5 5:14 16:20 20:4 Courtney 2:4 3:2 19:9 covered 4:22 5:4 Crawford 5:25 16:10,11 critical 13:24 CROSS 16:11 CSR 2:21 20:15 current 8:10 11:14 14:10 C-l-a-r-k-e 15:3</p> <p>D</p> <p>David 2:21 3:5 20:3 20:15 day 20:7 Deacon 12:21 death 11:5 debt 13:12 decision 7:1 dedicated 10:22 deem 19:17 deeply 6:7 10:5 defined 4:23 delighted 16:24 deliver 10:15 delivered 13:7,10 delivery 10:8 14:8 17:22 Demski 2:21 3:5 20:3,15 Department 3:23 15:10</p>
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