

11-049

MEMO

RECEIVED

AUG 29 2011

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Re: Public Hearing
St Francis Hospital

Date: August 23, 2011

Place: Levy Senior Citizens Center 300 Dodge Avenue Evanston, IL 60202

Time: 3:00 pm

Hearing Officers: Courtney Avery and Dr. Burden

-
- 0 Individuals were in attendance but provided no testimony
 - 7 Individuals provided support testimony
 - 12 Individuals provided written testimony
 - 0 Individuals provided opposition testimony



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital ✓

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Jeff Murphy

City Evanston Zip 60202

Signature [Handwritten Signature]

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Healthy Care



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) S. Clara F Kusak, CR

City Chicago Zip 60631

Signature S. Clara F Kusak CR

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Bob Bulger

City Park Ridge Zip 60068

Signature Robert J. Bulger

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

Robert Clarke on behalf of
IDENTIFICATION

Name (Please Print) Ray Parmes

City Evanston Zip 60202

Signature Robert Clarke

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Saint Francis Hospital Development Council



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Susan White on behalf of Dr. Don Greenberg

City ~~CD~~ Evanston Zip 60201

Signature Susan S. White

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Linda O'Dwyer on behalf of Maria Stamm

City Evanston Zip 60202

Signature Linda O'Dwyer

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: St. Francis Hospital

Project Number: 11-049

Date: August 23, 2011 Time: 3:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) BRIAN CRAWFORD

City Oak Park Zip IL

Signature Brian Crawford

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care

PUBLIC HEARING TESTIMONY
AUGUST 23, 2011

IHFSRB Project #11-049
SAINT FRANCIS HOSPITAL

Good morning, my name is Jeff Murphy. I am the Executive Vice-President and Chief Executive Officer of Saint Francis Hospital in Evanston. Saint Francis is a full-service Level I Trauma Center that specializes in emergency and cardiac care and is home to the only accredited Chest Pain Center on Chicago's North Shore. Our hospitals serves some of Evanston and Chicago's most diverse and challenged neighborhoods including East and West Rogers Park, Uptown, Northtown, and Edgewater as well as the suburban communities of Skokie and Lincolnwood.

Saint Francis Hospital is part of the system of hospitals and other health care facilities known as Resurrection Health Care. Resurrection Health Care is a Catholic health care system co-sponsored by the Sisters of the Resurrection and the Sisters of the Holy Family of Nazareth.

Resurrection Health Care Corporation and Provena Health are proposing a merger of the two systems that will better position the combined new Ministry's hospitals, long term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities for care. Details on the decision to merge and the structure of the transaction are included in the Certificate of Need Applications filed in July, 2011.

~~At this time, I would like to read into the record a letter from the Chief Executive officers of both Resurrection Health Care and Provena Health. I will also submit a copy of this letter in writing with my testimony.~~

~~[Joint letter from Sandra Bruce and Guy Wiebking]~~

After the merger, Saint Francis Hospital will continue to operate as a Catholic facility, consistent with the Ethical and Religious Directives for Catholic Health Care. We will continue to operate as a general acute care hospital and no change in our license will be required. We do not expect any hospital program, service or staffing changes to occur as a result of this merger.

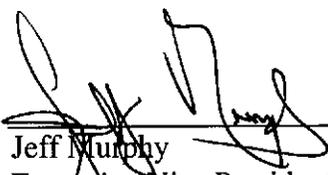
Our hospital's generous financial assistance policy was compared side-by-side with the financial assistance policy of Provena hospitals. As a result, we have jointly developed a comprehensive new financial assistance policy for the proposed new Ministry that is even more generous, and establishes guidelines for the provision of financial assistance to assist individuals in financial need and other medically underserved individuals to obtain appropriate medical services. Our policy is patient and family centered and appropriately identifies patients that are unable to pay for medically necessary services. It is also our goal to provide accessible and effective health services while maintaining our fiscal viability. Efforts will be made to effectively communicate the availability of financial assistance to patients, families and the communities we serve.

Our hospital will continue to follow the Illinois Hospital Uninsured Patient Discount Act, the Illinois Fair Patient Billing Act, and all other applicable laws relating to the provision of care to the underserved.

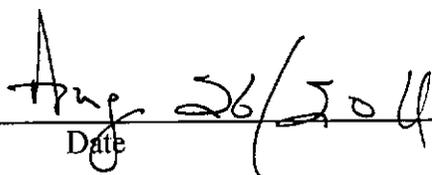
In summary, this proposed merger will enable this hospital and its current and new sister facilities to strengthen access to high quality, Catholic Health Care, improve our combined financial viability, enhance clinical capabilities, improve employee and medical staff satisfaction and, importantly, positions the new health care system for innovation and adaptation under health care reform.

As a result of the merger, Saint Francis Hospital will be better positioned for the future to continue making substantial and unique contributions to the health and welfare of the diverse populations we serve.

Thank you for this opportunity to explain the importance and value to the community of this proposed merger.



Jeff Murphy
Executive Vice President and CEO
Saint Francis Hospital



Date

PUBLIC HEARING TESTIMONY
AUGUST 23, 2011

IHFSRB Project #11-049
SAINT FRANCIS HOSPITAL

I am Sister Clara Frances Kusek, a member of the Religious Congregation of the Sisters of the Resurrection. I am a member of the Sponsorship Board and serve as Executive Vice President of Mission for Resurrection Health Care.

I am speaking today on behalf of my own Congregation, as well as the co-Sponsors of Resurrection Health Care, the Sisters of the Holy Family of Nazareth, and the Member Body of Provena Health, the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas.

I would like to welcome all of you who have joined us here today and express my sincere appreciation to the Illinois Health Facilities and Services Planning Board for the conscientious and hard work done to enable this hearing to take place in a timely and organized fashion.

I am representing the five communities of women religious, who in faith and hope, seek the approval of the Illinois Health Facilities and Services Review Board to form a new Catholic health Ministry to serve the citizens of Illinois through a merger of Provena Health and Resurrection Healthcare Corporation, and our combined hospitals and other care facilities and providers..

As individual health systems, Provena Health and Resurrection Healthcare have long provided compassionate healing to those in need. In keeping with the true spirit of the courageous Sisters who came before us, ours have been ministries deeply focused on quality care for all, regardless of one's ability to pay.

Now, as we anticipate Health Reform and the sweeping changes that will transform the delivery of care as we have come to know it, we are keenly aware that the key to sustaining and growing our person-centered Mission lies in the strength of enduring partnerships we forge today.

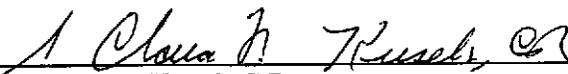
Jointly rooted in the traditions of Catholic healthcare, the new Ministry would be distinguished by an ability to deliver quality care across the continuum from a broad and complementary base of leading edge hospital and other care locations, link with committed physician networks. From a foundation steeped in a shared heritage and set of values, the new Ministry would give rise to an enormous potential to truly improve the wellbeing of generations of Illinois residents to come.

With a dedicated and talented combined team of nearly 5,000 physicians, both employed and independent, supported by over 22,000 employees, the new Ministry will play an important role in the economic vitality of the communities in which we serve through our hospitals and other facilities. Above all, our partnership will remain true to the hallmarks of our Catholic identity: promoting and protecting the dignity of every individual from conception to death, caring for the poor and vulnerable and properly stewarding our precious people and financial resources.

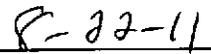
Before I conclude, I would like to also enter into the record a letter of support from His Excellency, Francis Cardinal George, Archbishop of Chicago. In his letter, he says, in part, "...I am grateful for the willingness of our state's premier Catholic providers to collaborate in order to meet the current challenges of health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment

source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care....This merger has my full support....”

In conclusion, the combination of Provena Health’s and Resurrection Health Care’s hospitals and other care facilities and providers will strengthen and expand access to an exceptional tradition of quality care and service millions of Illinois residents who have come to know and depend upon for more than a century. On behalf of the women religious whose communities are sponsoring the applications before you, we prayerfully request your approval.



Sister Clara Frances Kusek C.R.
Executive Vice President, Mission
Member, Resurrection Health Care Sponsorship Board



Date



ARCHDIOCESE OF CHICAGO

OFFICE OF THE ARCHBISHOP

March 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, Illinois 62761

Dear Ms. Avery,

Resurrection Health Care Corporation and Provena Health have proposed a merging of the two systems that will better position the combined system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to them for care. This system merger is intended to improve the financial viability of both entities as well as enhance patient, employee and medical staff satisfaction. Through a shared culture and integrated leadership, this merger would also position the combined system for innovation and adaptation under health care reform.

The proposed merger will position Resurrection and Provena to strengthen and improve access to Catholic health care in Illinois. This has long been an area of great interest and concern for me, and I am grateful for the willingness of two of our state's premier Catholic providers to collaborate in order to meet the current challenges in health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care.

This proposed merger has my full support and I can assure you that both Resurrection Health Care and Provena Health are working together collegially and in the best interests of their communities to strengthen and improve access to high quality, highly accountable Catholic health care in the State of Illinois.

Sincerely yours,

Francis Cardinal George, O.M.I.
Archbishop of Chicago

PUBLIC HEARING TESTIMONY
AUGUST 23, 2011

IHFSRB Project #11-049 Saint Francis Hospital
Testimony of Bob Bulger, FACHE
Senior Vice President, Mission
Resurrection Health Care

Good morning. My name is Bob Bulger. I am Senior Vice President of Mission for Resurrection Health Care. I am here today in support of the merger of Provena Health and Resurrection Health Care. In my role with Resurrection Health Care, I am responsible for System Clinical Ethics activities and community benefit reporting. I also serve as Coordinator of the Ministerial Leadership Preparation Program of the Francis Cardinal George Center for Ministerial Leadership and oversee interpreter services for those with limited English proficiency.

In my 20 years with Resurrection, as well as through my experience as a Permanent Deacon for the Archdiocese of Chicago since 2002, I have experienced firsthand the positive impact we can make in the health of our communities' underserved and poor populations. At Resurrection Health Care, we strive to provide compassionate, family-centered care to everyone who walks through our doors. Motivated by a reverence for life and respect for those we serve, we are committed to improving the health and well-being of our community and serving all patients, regardless of financial means.

Recent statistics show that Resurrection Health Care delivered a total community benefit of over \$206 million. In the Evanston area, **Saint Francis Hospital** delivered a total 2010 community benefit of \$24.7 million, \$3.4 million of which represented charity care at cost and \$3.7 million of which represented bad debt at cost. The remaining \$17.6 million represented activities including donations, volunteer services, language

assistance, educational programs, unpaid costs of government-sponsored care, research and subsidized health services. These numbers include all reportable contributions required by the Illinois Community Benefits Act.

These amounts not only represent an enduring commitment to serve all regardless of their ability to pay, but also underscore the critical role Catholic health care plays in the communities we serve, especially during difficult economic times.

I am pleased to submit into the record Resurrection Health Care's 2010 Community Report, which highlights more details and personal testimonies about our commitment to providing compassionate, family-centered care to everyone in our communities.

With ongoing changes to our health care delivery system, Catholic health care institutions are at the forefront of providing access to care to our communities, which include millions of current and potential patients. This is why we are seeking approval of our merger with Provena Health by the Illinois Health Facilities and Services Review Board. By joining together, we can continue to bring access to outstanding care and service to everyone who enters our doors.

Sincerely,



Bob Bulger, FACHE
Senior Vice President, Mission
Resurrection Health Care

8/23/2011
Date

PUBLIC HEARING TESTIMONY
AUGUST 23, 2011

IHFSRB Project #11-049
SAINT FRANCIS HOSPITAL

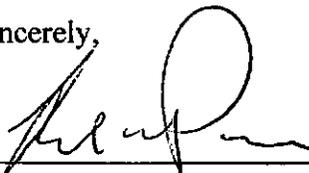
Good morning. My name is Ray Parmer. As Chairperson of the Saint Francis Hospital Development Council and Board Member of the Resurrection Development Foundation, I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care. I am a twenty-year resident of Evanston. Members of my family have received excellent care at St. Francis for many years.

Saint Francis Hospital has long distinguished itself by providing access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, the hospital will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health system will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; enhance patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



Name

Chairperson, Development Council, Saint Francis Hospital
Board Member, Resurrection Development Foundation
Saint Francis Hospital

August 22, 2011
Date

PUBLIC HEARING TESTIMONY

AUGUST 23, 2011

IHFSRB Project #011-049

SAINT FRANCIS HOSPITAL

Good morning. My name is Dr. Dan Greenberg. I am the President of Saint Francis Hospital's Medical Staff and I am testifying on behalf of my fellow physicians in support of the proposed merger of Provena Health and Resurrection Health Care. This merger will enable more and better resources to be brought to our hospital, which in turn will benefit the community we serve.

The larger scale of the combined system will result in enhanced programs and services and make them available more cost-effectively in this era of health care reform and changes in reimbursement. Our hospital and our community will benefit from such program enhancements and continuation of projects designed to best serve the patient community. Examples include an integrated electronic health record (EHR) already underway and anticipated to be implemented system-wide, enhanced physician practice-hospital integration, more efficient equipment planning, replacement and procurement systems, and expanded material management programs. All of these improvements that benefit the community are partly the result of new economies of scale, sharing of best practices for quality, and other benefits that being part of a larger system will bring.

A combined Resurrection Health Care and Provena Health system will better position the new system's hospitals, including Saint Francis Hospital and its long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system

merger is intended to preserve and expand access to health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



8/22/11

Daniel R. Greenberg, M.D.
Medical Staff President
Saint Francis Hospital

Date

PUBLIC HEARING TESTIMONY

AUGUST 23, 2011

IHFSRB Project #11-049

SAINT FRANCIS HOSPITAL

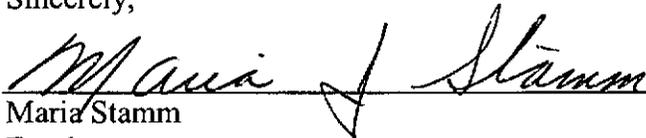
My name is Maria Stamm and I am an employee in the Food Services Department at Saint Francis Hospital. I am here today in support of the proposed merger of Provena Health and Resurrection Health Care.

I believe that a merger between Resurrection Health Care and Provena Health will position Saint Francis Hospital as well as the other Resurrection and Provena facilities to best serve the health care needs of patients in our communities. My employers have assured me that Saint Francis Hospital will continue to operate as a Catholic facility and that they do not expect my job to be in jeopardy as a result of this merger. I feel confident that the combined System will expand access to health care and improve employee and physician satisfaction through our shared vision and value system.

I am just one of the 22,000 employees that will collaborate in this new System to contribute to the health and welfare of millions of patients in Illinois.

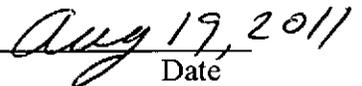
I fully support the Certificate of Need that will bring Saint Francis Hospital into the new system formed by the merger of Provena Health and Resurrection Health Care. Thank you for the opportunity to present my testimony.

Sincerely,



Maria Stamm

Employee
Saint Francis Hospital



Date

PUBLIC HEARING TESTIMONY
AUGUST 23, 2011

IHFSRB Project #11-049
SAINT FRANCIS HOSPITAL

Good morning. My name is Brian Crawford. I am Vice President of Public Affairs for Resurrection Health Care. On behalf of Resurrection Health Care and my colleagues at Provena Health, I would like to express our gratitude to the Illinois Health Facilities and Services Review Board for giving us and our supporters, stakeholders and community partners the opportunity to speak at today's public hearing. We also respect and appreciate the conscientious work done at this hearing by both the hearing officer and court reporter.

I especially would like to note the presence of Pr. James Burden, a member of the Illinois Health Facilities and Services Review Board and thank him/~~her~~ for coming today. We were delighted to share with him/~~her~~ and others in attendance, our excitement about the benefits of the proposed merger.

We appreciate any sincere concerns that anyone may have relating to the merger of Provena Health and Resurrection Health Care. We believe that there are few, if any, legitimate concerns that may exist regarding this proposed merger and those have been addressed in the testimony of the numerous individuals who have spoken here today.

The testimony today from hospital leaders, our religious Sponsors, community leaders, elected officials, physicians, employees, civic leaders, and other supporters paint a clear picture of enthusiastic support for the merger of Provena Health and Resurrection Health Care.

Brian Crawford
IHFSRB Project #11-049
Saint Francis Hospital

This hearing has been about the merits of the proposed merger of two Catholic Health Care systems with many similarities and many opportunities to work as one to improve access to quality health care service to millions of Illinoisans. We plan to expand access to quality health care. We do not plan to close any hospital services, programs or reduce staffing at our care delivery sites.

Both Resurrection and Provena have been committed to serving their respective communities without regard to race, ethnic background, financial resources or any other background factor, for almost 100 years. Separately, we are proud of the mission-driven charitable policies of both organizations. We have submitted into the record a new and even more generous policy, because we feel it is the right thing to do and because as a larger health care system, we expect to have more opportunity to provide financial assistance programs while still maintaining the financial viability we need in order to serve our communities.

I thank the many people who have come out today to express the support of this project. On behalf of Resurrection Health Care and Provena Health, we thank the Review Board for its consideration of this worthy project. If there is additional information that was not answered in today's hearing, we will submit it during the public comment period.

Thank you.



Brian Crawford
Vice President, Public Affairs
Resurrection Health Care

B-23-11

Date



19065 Hickory Creek Drive, Suite 300
Mokena, IL 60448
708 478 7967 Tel



7435 West Talcott Avenue
Chicago, IL 60631
773 792 5555 Tel

August 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 13 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking
President and Chief Executive Officer
Provena Health

Sandra Bruce, FACHE
President and Chief Executive Officer
Resurrection Health Care

Sponsored by the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary, the Sisters of the Holy Family of Nazareth, the Sisters of Mercy of the Americas and the Sisters of the Resurrection

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larry.suffredin@cookcountyil.gov
www.suffredin.org

District Office
820 Davis St., Ste. 104
Evanston, IL 60201
(847) 864-1209
(847) 864-1445 (f)



Larry Suffredin
Commissioner – 13th District
Cook County Board of Commissioners

August 15, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761
Project number: 11-049

Dear Ms. Avery:

I am pleased to write this letter of support for Resurrection Hospital. I am the Cook County Commissioner of the 13th District representing Saint Francis Hospital and support the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Hospital has been a staple in my district and long standing friend of the community. The level of high quality care that they provide to underserved populations is extremely beneficial. As a community partner, Resurrection Hospital has undoubtedly helped families grow stronger and lead healthier lives.

Resurrection Hospital has done an excellent job preserving its mission and meeting its goals. The hospital provides compassionate and family-centered care. This in turn improves the health and well-being of its patients and the community. Resurrection Hospital exceeds the expectation of its supporters and has recognized as a national leader in financial and ethical stewardship.

I fully support the Resurrection Hospital in its current endeavor and recommend that its request be approved.

Please contact me at (847) 864-1209 if I can be of further assistance.

Sincerely,

A handwritten signature in black ink that reads "Larry Suffredin".

Larry Suffredin
Cook County Commissioner, 13th District

The 13th District includes the following communities
49th & 50th Wards of the City of Chicago, the City of Evanston and the Villages of Glencoe, Glenview, Kenilworth,
Lincolnwood, Morton Grove, Niles, Northbrook, Skokie, Wilmette, and Winnetka



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Chair
Legislation and
Intergovernmental Relations
Committee
Rules and Administration
Committee

Member
Criminal Justice Committee
Finance Committee
Litigation Sub-Committee
Health and Hospitals Committee
Homeland Security and
Emergency Management
Committee
Human Relations Committee
Pensions Subcommittee
Roads & Bridges Committee
Veterans Committee
Workforce, Job Development
and Training Committee
Zoning and Building
Committee



MISERICORDIA

Heart of Mercy
Center

6300 North Ridge • Chicago, IL 60660-1017 • 773-973-6300 • fax 773-973-5214
www.misericordia.org

August 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

I am writing on behalf of Misericordia Heart of Mercy on Chicago's north side. We are neighbors of Saints Francis Hospital and have partnered with them on a number of projects. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Father Jack Clair
Misericordia Heart of Mercy

820 DAVIS STREET, STE. 103
 EVANSTON, ILLINOIS 60201
 847-424-9898
 847-424-9828 FAX
 robyn@robyngabel.com



256 W STRATTON BUILDING
 SPRINGFIELD, ILLINOIS 62706
 217-782-8052
 217-557-7204 FAX
 robyn@robyngabel.com

ROBYN GABEL
 STATE REPRESENTATIVE - 18TH DISTRICT

Committees:
 Appropriations Human Services
 Environment & Energy
 Health & Healthcare Disparities
 Insurance
 Mass Transit

August 16, 2011

Ms. Courtney Avery
 Administrator
 Illinois Health Facilities and Services Review Board
 525 West Jefferson
 Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

As the State Representative for the 18th District in the Illinois General Assembly, I would like to voice my support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities, including many of my own constituents. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved. The presence of a Resurrection Health Care facility in my community is such an institution that I cannot fathom losing such a valuable asset, and I know every other community served by Resurrection feels the same way.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care. Please do not hesitate to contact my office with any questions you may have.

Best regards,

Robyn Gabel, State Representative, 18th District

DISTRICT OFFICE:
5533 N. Broadway
Chicago, Illinois 60640
773/784-2002
Fax: 773/784-2060
E-Mail: repcassidy@gmail.com

ILLINOIS HOUSE OF REPRESENTATIVES

SPRINGFIELD OFFICE:
273-S Stratton Building
Springfield, Illinois 62706
217/782-8088
Fax: 217/782-6592



KELLY CASSIDY
STATE REPRESENTATIVE • 14TH DISTRICT

August 9, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

I am the State Representative for the 14th District in the Illinois General Assembly. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities, including many of my constituents. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read "Kelly Cassidy".

Kelly Cassidy
State Representative, 14th District

SPRINGFIELD OFFICE
ROOM M120
STATE CAPITOL BUILDING
SPRINGFIELD, ILLINOIS 62706
PHONE: 217/782-8492
FAX: 217/782-2115
hsteans@senatedem.ilga.gov

DISTRICT OFFICE
5533 NORTH BROADWAY
CHICAGO, ILLINOIS 60640
PHONE: 773/769-1717
FAX: 773/769-6901
www.heathersteans.com

ILLINOIS STATE SENATE



Heather A. Steans
SENATOR

COMMITTEE MEMBERSHIP:
APPROPRIATIONS III
EDUCATION - VICE CHAIR
ENVIRONMENT - VICE CHAIR
HUMAN SERVICES
PUBLIC HEALTH

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

August 10, 2011

Project Number: 11-049

Dear Ms. Avery,

I am the State Senator of the 7th District in the Illinois General Assembly. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Saint Francis Hospital has provided access to high quality care for my constituents. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

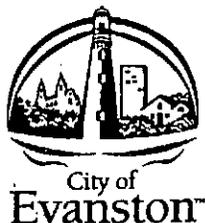
A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read "H. A. Steans".

Heather Steans
State Senator, 7th District



2100 Ridge Avenue
Evanston, Illinois 60201-2798
T 847.866.2979
F 847.866.2978
etisdahl@cityofevanston.org
www.cityofevanston.org

Elizabeth B. Tisdahl
Mayor

August 10, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

I am writing as the Mayor of the city of Evanston to voice my support for the proposed merger of Provena Health and Resurrection Health Care. Saint Francis Hospital has been an invaluable asset to my community and to some of my most underserved constituents.

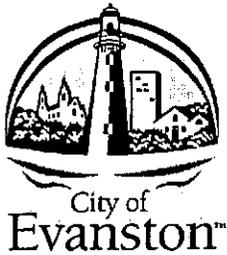
Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Elizabeth Tisdahl
Mayor



Evanston Health Dept
Lorraine H. Morton Civic Center
2100 Ridge Ave
Evanston, IL 60201
P: 847.866.2948
F: 847.448.8125

August 16, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery:

I am the Director of the City of Evanston Health Department and a member of the Saint Francis Hospital neighborhood community relations committee. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Evonda Thomas RN, MSN DHA (c)
Director, Evanston Health Department



August 18, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

RE: Project Number 11-049

Dear Ms. Avery,

I am writing to support the Certificate of Need that will permit the proposed merger of Provena Health and Resurrection Health Care.

Access Community Health Network (ACCESS) is the state's largest private provider of primary health care for low income patients and well as region's largest federally qualified health center (FQHC) organization.

ACCESS and St. Francis Hospital in Evanston have established a noteworthy partnership to better serve the greater Evanston community, providing extended primary care hours in a patient centered medical home for are families, improved continuity of care for low income patients, and a forward-looking preventive and community health orientation to care. Our partnership leverages the strengths of the FQHC program to operate a sustainable medical residency program with unique features such as training future physicians to screen for and address substance use.

The proposed merger will provide an even stronger platform for system-wide, sustainable innovation in community-wide access to care and population health management based on this model.

ACCESS looks forward to a long and productive relationship with the new health system that will be achieved through this proposed merger. Thank you for your consideration of this letter of support.

Bena Sullivan
President, Board of Directors

Donna Thompson
Chief Executive Officer

Administrative Offices
222 N. Canal, 3rd Floor
Chicago, Illinois 60661
phone: 312.526.2200

Sincerely,

A handwritten signature in black ink that reads "Donna Thompson". The signature is fluid and cursive, written over the printed name.

Donna Thompson



Evanston/Skokie
1500 McDaniel Avenue
School District 65

Forward to Excellence

Office of the Superintendent
Evanston, IL 60201-3976
www.district65.net
847 859-8000
847 859-8701 (Fax)

August 9, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

I am the Superintendent of the Evanston Community Consolidated School District 65. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of Evanston's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Hardy Murphy, Ph.D.
Superintendent of Schools

County Building
118 N. Clark Street
Room 567
Chicago, IL 60602
(312) 603-6383 (t)
(312) 603-3622 (f)
larry.suffredin@cookcountvil.gov
www.suffredin.org

District Office
820 Davis St., Ste. 104
Evanston, IL 60201
(847) 864-1209
(847) 864-1445 (f)



Larry Suffredin
Commissioner – 13th District
Cook County Board of Commissioners

August 15, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761
Project Number: 11-049

Dear Ms. Avery,

I am the District Office Director for Cook County Commissioner Larry Suffredin and a member of the Saint Francis Hospital neighborhood community relations committee. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Karen Chavers

Karen Chavers
District Office Director

The 13th District includes the following communities
49th & 50th Wards of the City of Chicago, the City of Evanston and the Villages of Glencoe, Glenview, Kenilworth, Lincolnwood, Morton Grove, Niles, Northbrook, Skokie, Wilmette, and Winnetka



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Chair
Legislation and
Intergovernmental Relations
Committee
Rules and Administration
Committee

Member
Criminal Justice Committee
Finance Committee
Litigation Sub-Committee
Health and Hospitals Committee
Homeland Security and
Emergency Management
Committee
Human Relations Committee
Pensions Subcommittee
Roads & Bridges Committee
Veterans Committee
Workforce, Job Development
and Training Committee
Zoning and Building
Committee

August 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Project Number: 11-049

Dear Ms. Avery,

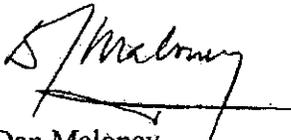
I am a member of Saint Nicholas Catholic Church and a member of the Saint Francis Hospital neighborhood community relations committee. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for some of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger is intended to preserve access to Catholic health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read "Dan Maloney", with a horizontal line drawn underneath it.

Dan Maloney
Saint Nicholas Parish