

**Constantino, Mike**

---

**From:** anne.murphy@hklaw.com  
**Sent:** Wednesday, April 20, 2011 9:18 AM  
**To:** Constantino, Mike  
**Attachments:** Letter to Bill Foley--trinity.pdf

Another letter commenting on Project 10-078, for inclusion in the project file. Thanks.

---

To ensure compliance with Treasury Regulations (31 CFR Part 10, Sec. 10.35), we inform you that any tax advice contained in this correspondence was not intended or written by us to be used, and cannot be used by you or anyone else, for the purpose of avoiding penalties imposed by the Internal Revenue Code.

---

NOTE: This e-mail is from a law firm, Holland & Knight LLP ("H&K"), and is intended solely for the use of the individual(s) to whom it is addressed. If you believe you received this e-mail in error, please notify the sender immediately, delete the e-mail from your computer and do not copy or disclose it to anyone else. If you are not an existing client of H&K, do not construe anything in this e-mail to make you a client unless it contains a specific statement to that effect and do not disclose anything to H&K in reply that you expect it to hold in confidence. If you properly received this e-mail as a client, co-counsel or retained expert of H&K, you should maintain its contents in confidence in order to preserve the attorney-client or work product privilege that may be available to protect confidentiality.



2320 East 93rd Street || Chicago, IL 60617 || T 773.967.2000 || [advocatehealth.com](http://advocatehealth.com)

---

April 18, 2011

Mr. William Foley  
Chief Executive Officer  
Cook County Health and Hospitals System  
1900 West Polk Street  
Chicago, Illinois 60612

Re: Oak Forest Hospital – CON for Discontinuation

Dear Mr. Foley:

I am writing in regards to your recent request for a letter assessing the impact of discontinuing inpatient services at Oak Forest Hospital. We appreciate your ongoing efforts to keep us informed of your transition plans, and particularly the opportunity to meet with your leadership team, as we did last Fall.

As you know, Advocate provides considerable health care services to residents on the South Side and the Southern Suburbs. At the same time, we actively partner with other providers to enhance the health care delivery system whenever possible. We acknowledge your need to discontinue inpatient services at the Oak Forest location. We also believe that a robust immediate care facility on the Oak Forest campus is essential to the Southland's delivery system and meets an important need in our community. As an immediate care facility with extended evening and weekend hours is a central element to your transition plan for Oak Forest Hospital, we do not oppose your plans or your CON application. We encourage you to consider operating the Oak Forest immediate care sixteen hours a day in order to preserve a significant level of access for the community.

With regard to our ability to provide care to Oak Forest Hospital patients, Advocate Trinity Hospital has capacity to care for some Oak Forest patients and would do so without restrictions, conditions, limitation or discrimination. We understand from you, however, that the large majority of inpatient referrals from Oak Forest will be sent to Stroger Hospital and that you expect the impact on us to be minimal.

April 18, 2011  
Mr. William Foley  
Chief Executive Officer  
Cook County Health and Hospitals System  
Page 2

We look forward to working with you further as Oak Forest Hospital's transition progresses. Should you have any follow up questions or concerns, please have your office contact Elyse Forkosh Cutler, Advocate's Vice President of Strategic Planning and Network Development at 630-990-5388.

Sincerely yours,



Jon Bruss  
President

cc: Dale Galassie, Chair, Illinois Health Facilities and Review Board  
Dr. Terry Mason, Incoming Interim CEO and Chief Medical Officer, CCBHS