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HEALTH FACILITIES &  
SERVICES REVIEW BOARD

February 28, 2011

Ms. Courtney R. Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson, 2nd Floor  
Springfield, IL 62761

Dear Ms. Avery,

Mercy Health System is a member of the Crystal Lake Chamber of Commerce. Mercy is an active member and contributor to our Chamber. Our Mission at the Crystal Lake Chamber is to create value and opportunity for our members with the belief that a positive business climate is an integral part of a healthy community. Therefore, the Chamber Board of Directors is in support of Mercy Health System and their efforts to build a hospital in the city of Crystal Lake. We hope that this hospital will create jobs, temporary construction jobs, as well as full-time hospital jobs in Crystal Lake, and will bring commerce to the area and our members.

Sincerely,

Brian Coli, Board Chair  
Crystal Lake Chamber of Commerce