

Illinois Department of Healthcare and Family Services
Hospital Transformation Review Committee
August 22, 2018

Members Present:

Senator Omar Aquino
Director Patti Bellock
Representative Robyn Gabel
Representative Greg Harris
Acting Administrator Teresa Hursey
Representative Sheri Jesiel (via phone)
Senator Emil Jones
Representative Camille Lilly
Representative Ryan Spain
Senator Dave Syverson

HFS Staff:

Jodi Carr	Cindy Bushur-Hallam
Chris Kantas	Kim Schultz
Daniel Suess	

Caucus Staff:

Patrick Besler, House Republican Staff
Elizabeth Nelson, Senate Democrat Staff
Angie Sidles, Senate Republican Staff
Justin Sinner, Senate Republican Staff

Interested Parties:

Letitia Dewith-Anderson – IlliniCare	Carey Carlock – Riveredge Hospital
Julie Curry – Curry and Associates	Kathy Chan – CCHHS
Angela Grover – Presence	Ann Guild – HFSRB
Jill Hayden, Meridian	Joe Holler, IH
Anne Igoe – SEIU-HCIL	Sean Kirkby, Health News Illinois
Mona Martin, Martin Consulting	Larry McCulley – Touchette Regional Hospital
Jeannie Mitchell – HFSRB	Jessica Pickens – NextLevel
Bruce Simon – Bruce Simon Consulting	Will Snyder – AMITA Health
Mikel Sutton – BCBS	Greg Will - SEIU

Illinois Department of Healthcare and Family Services
Hospital Transformation Review Committee
August 22, 2018

**Meeting
Minutes**

Welcome & Introductions: The bi-weekly meeting of the Hospital Transformation Review Committee (HTRC) was called to order on August 22 2018, at 10:30 am by Chairman Harris.

Roll Call: Chairman Harris took a roll call of members present. There were a total of 10 members present, 9 in-person and 1 by phone. Chairman Harris noted that there were enough members physically present to approve the previous meeting's minutes and committee's draft bylaws. Senator Syverson moved to approve the committee's by-laws and the motion was seconded by Senator Jones. The motion was adopted by a vote of 9 in-favor and 0 opposed. Senator Syverson also moved to approve the meeting minutes from the July 24th and August 8th meetings. Senator Jones 2nd the motion and by a vote of 10 in favor and 0 opposed the motion were adopted.

New Business: At the start of new business, Chairman Harris noted that the committee would hear presentations from Larry McCulley of Touchette Regional Hospital, Carey Carlock of RiverEdge Hospital, and from Amita Hospital System. The Chairman also noted that in an upcoming meeting the committee would hear a presentation from the Illinois Association of Medicaid Health Plans.

Mr. McCulley described some of the key transformations that brought Touchette Regional Hospital to where it is today. These transformations included transitioning to a non-for-profit hospital, transitioning services to Touchette from a nearby hospital, and becoming a leader in behavioral health in the area.

In light of Touchette's experience and success Mr. McCulley offered three recommendations for the transformation effort moving forward. First he recommended that community assessments be used for measureable changes with actions that improve the health in communities. The second recommendation was to allow entities similar to Touchette to propose the integration of value based services in direct grants or through payment structures like what is in the Integrated Health Homes model. The third recommendation provided an overview of Touchette's current and planned transformations. More detailed information on each of these recommendations is provided online in Touchette's submitted testimony.

Following the presentation there was a discussion about Tochette's efforts and recommendations presented.

Next, the Committee heard testimony from Carey Carlock, CEO of Riveredge Hospital, about the importance of transformation from the perspective of a behavioral health focused hospital.

Illinois Department of Healthcare and Family Services
Hospital Transformation Review Committee
August 22, 2018

In her testimony, Ms. Carlock pointed out the importance of behavioral health and the difficulty Medicaid beneficiaries across Illinois have when trying to get psychiatric services. Ms. Carlock pointed out that their facility regularly sees patients from as far as Rockford because they are the nearest facility able to provide psychiatric services immediately. She pointed out the difficulty in providing psychiatric services to Medicaid patients because of the shortage of psychiatrists. This shortage is the result of low reimbursement rates for psychiatrists. She also pointed to the different reimbursement methodologies MCO's use and concern around MCO payments for repeat patients.

Ms. Carlock pointed to the importance of reducing readmissions. While proper in-patient and out-patient care is important, one of the main reasons for readmission is that patients do not have access to their medication. She recommended that the prior authorization process be reexamined.

Following Ms. Carlock's testimony there was a discussion followed by a short break.

Will Snyder, Chief Advocacy Officer of Amita Health, gave the third and final presentation which focused on transforming care delivery. Mr. Snyder started the presentation by looking at hospital assessment and transformation funding. He pointed to reimagining the care delivery system as more payments move to dynamic rates, creating the guardrails for transformation considering the goals of Medicaid, and aligning the system to provide the right care at the right time.

Next, Mr. Snyder presented four criteria for participation a community needs score, claims data, percent of Medicaid or Medicaid volume served, ability/willingness to transform and meet milestones/metrics. Mr. Snyder then provided an overview of each of the four criteria for participation. He ended on pointing to the importance of making data driven decisions including factors for participation in transformation, factors for evaluating transformation plans, and factors for measuring success. Amita's presentation to the committee is posted online for further reference.

There was a short discussion between Mr. Snyder and the committee members about his presentation.

Public Comment: None

Adjournment: Chairman Harris adjourned at 12:50 pm.

Next meeting: September 5, 2018.